

Photo Courtesy of Heather Perry

# CITY OF BATH, MAINE MUNICIPAL BUDGET FY 2009



## CITY OF BATH, MAINE FISCAL YEAR 2009 MUNICIPAL BUDGET

## **City Council Chairman**

Bernard A. Wyman

# **City Councilors**

Ward 1	James A. Omo
Ward 2	Brian Mulligan
Ward 3	Kyle C. Rogers
Ward 5	Mari Eosco
Ward 6	Brian Verville
Ward 7	Ruthe Pagurko
At Large	Andrew Winglass
At Large	Wayne Cochrane

# **City Clerk**

Mary White

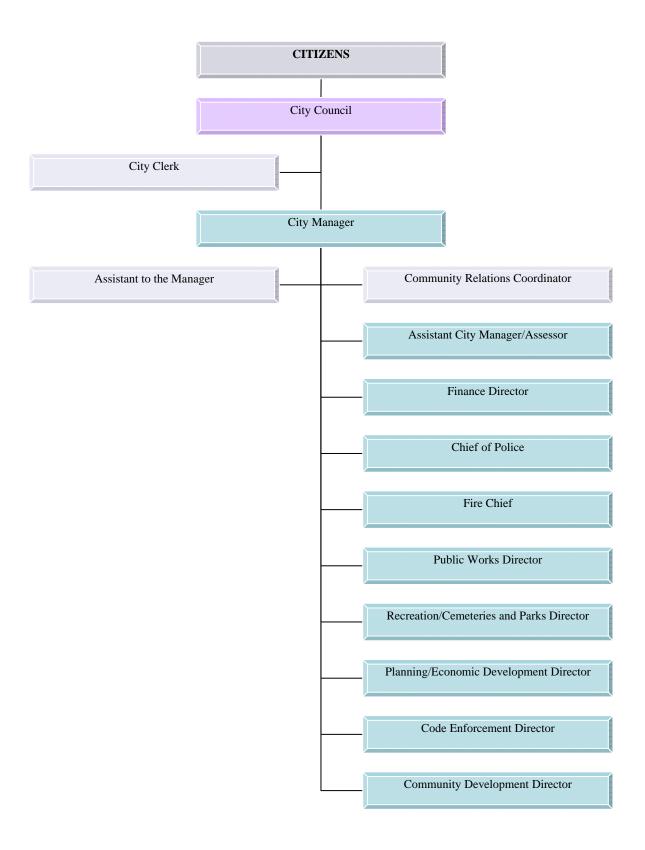
# **City Officials**

City Manager	William D. Giroux
Assistant City Manager/Assessor	Paul Mateosian
Finance Director	Abigail C. Yacoben
Chief of Police	Michael Field
Fire Chief	Steven Hinds
Public Works Director	Peter Owen
Recreation/Cemeteries & Parks Director	Steve Balboni
Planning/Economic Development Director	Jim Upham
Code Enforcement Director	Scott Davis

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## ORGANIZATIONAL CHART-CITY OF BATH



For more detail on each department, please see that department's "Department Message"

## **Staffing Levels by Department**

Department		FY 2009	Number o FY 2008	f Positions FY 2007	FY 2006
Administration	Full-Time	8	8	8	7
	Part-Time	0	0	0	0
Clerk's Office	Full-Time	2	2	2	2
	Part-Time	1	1	1	1
General Assistance	Full-Time	0	0	1	1
Ceneral Pissistance	Part-Time	1	1	0	0
Finance	Full-Time	4	4	5	5
Timanee	Part-Time	2	2	1	1
Police	Full-Time	22	22	23	23
ronce	Part-Time	6	6	6	6
Fire	Full-Time	23	23	24	24
riie	Part-Time	0	0	0	0
	D 11 m	26	26	26	26
Public Works	Full-Time Part-Time	26 2	26 2	26 2	26 0
					-
Planning and Codes	Full-Time	4	4	4	4
	Part-Time	0	0	1	1
Cemeteries and Parks	Full-Time	4	4	5	5
	Part-Time	1	1	0	0
Recreation	Full-Time	4	4	5	5
	Part-Time	3	3	2	2
	Total Full-Time	97	97	103	102
	Total Part-Time	16	16	13	11

#### Notes

The Cemetery and Parks Department hires approximately 12 seasonal employees each summer.

The Recreation Department hires approximately 20 seasonal employees each summer.

There were no staffing changes between FY 2008 and FY 2009.

# **BUDGET IN BRIEF**

(THE UNCERTANTIES ASSOCIATED WITH THIS BUDGET, LOGIC BEHIND THE TAX RATE, FACTS ABOUT THE BUDGETED FUNDS, PERSONNEL, AND POLICY AND LEGISLATIVE ITEMS IMPACTING THE FY 2009 BUDGET)



# CITY of BATH, MAINE

## Office of the City Manager

William D. Giroux

55 Front Street

Bath, Maine 04530

June 18th, 2008

The Honorable City Council Chairperson Bernard A. Wyman Distinguished Members of the Bath City Council 55 Front Street Bath, Maine 04530

#### FY 2009 BUDGET MESSAGE

Dear Chairperson Wyman and Members of the City of Bath City Council:

In summary, the City's budget increase is 3.17 percent, and the increase to taxpayers will be three percent. Please note that the City issued \$7.9 million in debt during winter of 2008; most of these funds are to be spent during FY 2009. This is why there is such a large difference between actual expenditures and budget/tax increase. The City is spending revenue sources other than property taxes; in this case, we are spending voter-approved or sewer-funded bond money to improve the streets, sewer system, and landfill.

In accordance with Chapter VI, Section 601 et seq. of the Bath City Charter, I hereby submit to you the combined proposed City, Landfill, Waste Water, and Capital budget for Fiscal Year 2008-2009.

This was a tough budget year for the City of Bath; it included many uncertainties due to the County and new RSU budgets. In addition, the City's debt service payments increased by \$750,000: \$500,000 paid from the landfill and \$250,000 paid from the general fund. While all of this debt was voter-approved and exempt from the expenditure limitation, the payments are not exempt from the tax rate. The City Council and staff strive to maintain a reasonable tax rate increase; this means that other items were cut from the budget in order to accommodate these debt payments for streets and landfill gas mitigation and cell construction.

In addition, for several years, most departments were required to present zero-increase budgets. In some cases, this meant that the departments were overspending their line items. Examples of these types of line items are fuel, overtime, and materials. Fuel prices have been increasing nationwide faster than the CPI, overtime increases as wages increase, and materials such as road salt have increased faster than the CPI. While this is a tight budget year, department heads have been asked to present reasonable budgets,

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Ships

Heritage

**Progress** 

and include these market increases. In addition, our electric contract expires on December 31<sup>st</sup>, 2008. This means that our per-kilowatt hour charge will increase approximately 20%, and we will be facing forward-capacity demand charges, or charges for future capital improvements. Staff worked with the Maine Municipal Health Trust, and health insurance is likely to increase approximately nine percent, or \$62,000. As the Council is aware, the staff put property and casualty insurance out to bid during FY 2008. The savings was approximately \$60,000 Citywide, and approximately \$45,000 will be realized in the general fund after we factor in the FY 2009 increase. This can be seen in the Liability Insurance line item in the general fund.

Factors impacting the current budget on the revenue side are all associated with the current projected recession and County and new RSU tax levies. The local economy is likely to continue into a recession, and that will impact the excise tax on vehicles, State revenue sharing, and investment income. During FY 2008, the City budgeted \$1,020,000 in excise tax; staff expects this to be lower than budgeted at approximately \$975,000 million, and has budgeted this lower amount for the FY 2009 budget. The State of Maine disburses 5.1% of sales and income taxes to the municipality by a population-weighted formula. During fiscal year 2007, the City received approximately \$937,000 in revenue sharing; during FY 2008, this figure increased to approximately \$1.12 million. The FY 2009 budget includes a projection of \$1.05 million; due to economic conditions, it is safe to assume that sales and income taxes will be lower than the previous year. The City currently invests most of its reserves; historically, investment income has ranged from \$225,000-\$250,000 annually. Due to the numerous interest rate cuts from the Federal Reserve Bank, the FY 2009 budget for investment income is \$200,000. The total of these three revenue sources alone is approximately \$170,000 in decreased revenue for FY 2009.

In addition to the City's income discussed above, the County and RSU budgets are unknown. In lieu of increasing property taxes in the FY 2008 budget, the County made a one-time transfer of \$650,000 from surplus to offset property taxes. At first, staff was concerned that the City taxpayers would absorb approximately \$146,000 of this amount. The City pays approximately 22.5% (depending upon its share of State valuation) of the County budget; the most current news is that the County tax will only increase by approximately \$10,000.

A third unknown is the impact of the new RSU on the City's tax rate. While there are considerable savings to be realized from consolidation, the State's funding formula has changed, and the RSU will lose approximately \$1 million in funding from FY 2008 to FY 2009. The City is only a portion of the RSU, but will be affected by approximately half of this figure. While the final RSU budget is unknown at this time, the RSU Board has been actively making budget cuts, and the City's portion of the increase is likely to be between \$250,000 and \$300,000 for FY 2009.

Overall, the FY 2009 City of Bath municipal budget, excluding the RSU and County, is \$19,666,081; the increase over FY 2008 is \$5,213,362 or 36.07%. This increase is due to voter-approved construction projects in the landfill and on the City's streets. The total voter-approved debt is \$6.5 million; some of this has been spent during FY 2008, but the majority will be spent during FY 2009. In addition to the street/landfill bond, the City is borrowing \$1.4 million for emergency sewer repairs; this debt service will be paid from sewer user fees, and staff will be proposing a sewer rate increase in order to pay future debt service and infrastructure needs to the sewer system.

While the budget shows a large increase due to new capital projects, the tax rate is budgeted to increase by only 3% in FY 2009. This is due to use of non-tax revenues such as debt service proceeds, grants, and fund balance in the capital fund to fund necessary projects. For each individual fund's increase/(decrease), please see the table on the next page entitled "FY 2009 Budget Totals with New Property Taxes to be Raised".

The department heads and I have worked diligently on the FY2009 budget, and I am proud to present it to you for consideration. Please feel free to contact me or the finance director with questions regarding any part of this budget.

Very truly yours,

William D. Giroux

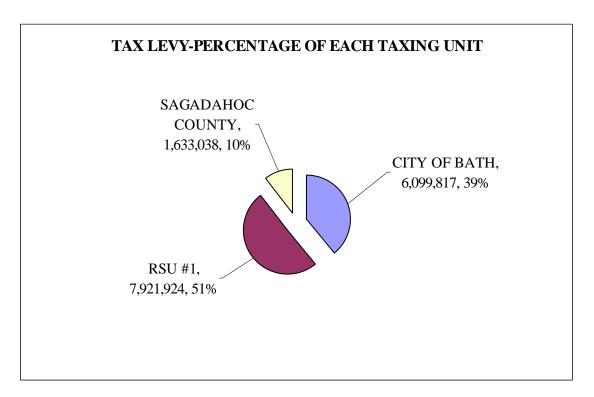
City Manager

City of Bath, Maine

#### TAX RATE AND OTHER BUDGET HIGHLIGHTS

**Tax Rate:** The City of Bath's mill rate for FY 2008 was \$16.7 per \$1,000 of valuation; the FY 2009 rate has not yet been set, but is likely to increase to \$17.2. As stated in City Manager Bill Giroux's Transmittal Letter, the City strives to maintain annual three percent tax increases. This allows residents to budget the increase, and allows the City to maintain current service levels regardless of increased service costs. In addition, a reasonable tax increase allows the City to maintain a healthy capital plan and keep its infrastructure and equipment in operable condition.

The tax rate is shared among three entities: the City, RSU #1, and Sagadahoc County. The City actually sends out bills to customers, and levies taxes for the other two governmental units. It is estimated that the City will comprise 39% of the levy, Sagadahoc County ten percent, and RSU #1 will comprise 51% of the total property tax levy. (Please note that the figure below included in the "City of Bath" does not include TIF increment billed to BIW, but that figure of \$4,075,000 is included in subsequent revenue estimates.)



**Personnel:** The FY 2009 budget does not include changes in staffing levels; the Citywide staffing chart is located at the beginning of this document. The City recognized revenue shortfall due to tough economic times in FY 2007 (excise tax was down \$150,000 and revenue sharing was down \$300,000), and conducted layoffs in five departments (fire, recreation, cemetery and parks, finance, general assistance, and reductions in hours in police) during the FY 2008 budgeting process. These layoffs saved the City approximately \$155,000 in payroll during FY 2008, and the FY 2009 goal is to maintain these layoffs and subsequent savings.

#### **Brief Budget Summary:**

#### **FY 2009 ALL BUDGETED FUNDS**

FUND TYPE	UNAUDITED FUND BALANCE 6/30/2008	FY 2009 B REVENUE	UDGETED EXPENSES	PROJECTED FUND BALANCE 6/30/2009
GOVERNMENTAL FUNDS				
GENERAL FUND	1,479,838	8,463,939	8,463,939	1,479,838
LANDFILL FUND	2,013,264	4,161,350	4,161,350	2,013,264
SEWER UTILITY FUND	703,097	3,078,577	3,078,577	703,097
TIF FUNDS	500,253	4,075,000	4,361,000	214,253
CAPITAL PROJECTS	3,626,853	2,173,877	2,173,877	3,626,853
SPECIAL REVENUE FUNDS				
BATH CITYBUS	(31,460)	101,957	101,957	(31,460)
RECREATION FUND	(185,359)	429,636	429,636	(185,359)
SKATE PARK FUND	(239,485)	146,650	146,650	(239,485)
TRANSPORTATION COMMISSION	(47,188)	95,750	65,125	(16,563)
MIDCOAST CENTER FOR HIGHER ED	(342,478)	551,060	551,060	(342,478)

NOTE THAT THE TIF FUNDS HAVE NOT YET BEEN BUDGETED; THESE ARE BUDGETED IN SEPTEMBER EACH YEAR AFTER THE ASSESSOR COMMITS THE TAXES. THE FIGURES SHOWN HERE ARE ESTIMATES

The FY 2009 budget includes the funds listed above; all funds except the Transportation Commission and Midcoast Center for Higher Education are budgeted and passed by the City Council. The other two are budgeted by City staff and passed by the appropriate outside boards. However, they are reported in this budget document because the City owns each building, all cash accounts are co-mingled, and the City Council is ultimately responsible for the health of each fund.

The General fund's fund balance has increased from approximately \$550,000 at the end of FY 2007 to nearly \$1.48 million at the end of FY 2008. This is due to the school department leaving the City and moving to be under the jurisdiction of the new Regional School Unit #1. The school department carried a negative fund balance of approximately \$700,000 due to recognizing the accrued teachers' salaries (hours worked before the end of the June 30<sup>th</sup> fiscal year and paid throughout the summer should be recognized before June 30<sup>th</sup>). The City's 2007 fund balance policy states that the general fund should maintain two months of operating revenue on hand at all times. The \$1.48 projected figure is 17 percent of annual operating revenue, which meets the goal of two months or 16.67% at all times! This is exciting news for City officials!

The landfill fund operated separately from the general fund for the first time in FY 2008 as a new special revenue fund. The \$2 million shown in fund balance is residual bond proceeds associated with \$4.5 million in cell construction and gas mitigation system installation, and will be used during FY 2009. The City Council hopes this fund will

operate at a \$250,000 surplus each year in order to save funds for closure. The \$250,000 is budgeted as a "place-holder" expense, but the hope is that these funds will lapse into a designated fund balance reserved for landfill closure.

The sewer fund has operated at a deficit in the past few years, as the City has only imposed one rate increase in eleven years. The FY 2009 budget includes a \$375,000 transfer in from reserves, and staff will be presenting the City Council with a rate increase plan at the September, 2008 Council meeting. This will avoid further deterioration of the fund balance.

The TIF fund budget has not yet been passed; the FY 2009 figures shown here are estimates based upon staff's knowledge of current debt service obligations and future capital plans in the City. FY 2009 projects include the City's \$100,000 match for the new riverwalk project (total project cost \$500,000-split with the Maine Department of Transportation), historic marker programs for visiting tourists to learn about the City of Ships, and a transfer to the Transportation fund to cover the operation of the train station.

The Capital Projects fund includes all non-routine items costing more than \$5,000 which are not associated with another special revenue fund. Projects are discussed in the "Capital Budgeting Policy and Procedures" section. The property tax levy associated with this fund is \$325,877, as compared with \$126,571 levied in FY 2008. The increase in property taxes is not associated with one project, but many smaller projects delayed from previous years. Examples are: a new vehicle for the fire chief, new boiler for the cemetery office, and a routine levy for the public works department's fleet replacement program.

The special revenue funds currently have negative fund balances; the City Bus fund relies on State, Federal, and Local contributions. The FY 2007 and FY 2008 budgets have both shown deficits due to increased maintenance on the buses, and fuel costs. The FY 2009 budget includes a \$5,000 increase; hopefully, this will be enough to offset increasing energy costs.

The recreation department has a new director, and has been working with the new RSU #1 on an accurate negotiated rate for field usage. In the past, the rate has been \$15,000, and increased to \$40,000 in FY 2008. The actual cost of the RSU's portion of maintenance is \$98,000, and they will be paying that true amount in FY 2009. In addition, the new department director has been working closely with the finance department on more specific reporting and subsequent tracking. Staff is confident that these new changes will turn the declining fund balance around in FY 2009.

The skate park has historically been governed by an outside board of directors; due to the degradation of the fund balance over the past five years, the City has assumed duties of the skate park. The finance director is now the treasurer for this entity, and it falls under the new recreation director. The director has cut staffing expenses, and will be working on new revenue ideas for FY 2009, and the hope is that the fund will break even over the next several years.

The transportation commission fund operates the train station and trolley service within the City of Bath. The train station opened in July of 2008 after a \$1.2 million renovation project partnership between the City and State Department of Transportation. The commission members expected to have tenants in the building to cover expenses, but in this economic downturn, there is only one tenant in a very small office in the building. This only generates \$3,000 annually, and the expenses associated with the building are approximately \$65,000 annually. The commission has since hired a commercial realtor to rent space in the building, and staff has budgeted a \$50,000 transfer in from the BIW TIF to cover this deficit. This is the only fund in the City that is not balanced; a surplus was budgeted to cover the FY 2008 deficit.

The Midcoast Center for higher education has been operating at a loss for approximately six years as well. The City owns the building, but its day-to-day operations and policies are governed by a board appointed by the City council. This building is almost fully rented, and generates approximately \$480,000 in rents, and another \$40,000 in janitorial reimbursements. The operating expenses are almost covered by the rents, but the debt service and capital items associated with the building almost always force the fund into a deficit. The fuel costs have risen so dramatically since the passage of this budget that it is possible that expenses will increase \$40,000 in this fund due to fuel alone. Luckily, a developer is inquiring about this building, and it is possible that the City Council will vote to sell the building. Discussions are in the preliminary stages only at this time; more information on this will be forthcoming in the FY 2010 submission.

#### **CURRENT EVENTS AND FACTORS IMPACTING THE FY 2009 BUDGET**

The City has undergone many financial changes during FY 2008; many of these have manifested themselves in the FY 2009 budget document.

PASSAGE OF LD 910-SCHOOL CONSOLIDATION LAW In November, 2007, the voters of Bath and neighboring West Bath, Phippsburg, Arrowsic, and Woolwich approved a private and special law allowing the creation of the Lower Kennebec Region School Unit #1. The State Legislature enacted legislation forcing schools with less than 2500 students to regionalize by July 1, 2009. Bath and its neighbors elected to pass a special law allowing consolidation on July 1, 2008 in order to function more efficiently. The new RSU will have one superintendent instead of two, one central office, and no tuition being transferred from the surrounding towns to Bath.

As City Manager Bill Giroux stated in the preceding transmittal letter, school consolidation has weighed heavily on the staff's minds. The RSU's funding formula is different under LD 910 than all other towns in the State, and it took time to calculate Bath's approved portion of the total tax levy.

Bath comprises 50.34% of the total RSU budget, and the property tax increase from FY 2008 to FY 2009 is budgeted at \$280,448, or 3.67%. Staff for the new RSU and all towns involved were disappointed with the budget increases in spite of the consolidation process. The State of Maine reduced the RSU's collective school funding by \$1 million. If it were not for this, the City of Bath would have saved approximately \$250,000 in property tax levy in FY 2009.

LD1 PROPERTY TAX LEVY LIMIT The Maine State Legislature passed LD1, commonly known as the State's property tax cap. The cap limits the amount of property tax increase a municipality can levy to the annual growth plus a State Planning Office allowance, minus any new State funding coming from revenue sharing income. The City Council voted to override the LD1 property tax limit in both FY 2008 and FY 2009. The City is a mature full-service community with very little property growth and in 2008 recognized \$113,000 in increased revenue sharing. The property tax growth allowance for FY 2009 was only \$100,000, or less than one percent of municipal taxes. The City Council and staff strive to maintain reasonable and similar property tax increases. This allows the government to make capital improvements each year so there are no large increases in any given year. The necessity to levy approximately three percent more property taxes than during FY 2008 necessitated the override.

**REVENUE SHORTFALL** Each year, the State of Maine calculates the amount of revenue sharing to distribute to each municipality. Revenue sharing is comprised of 5.1 percent of all sales and income taxes, and is related to population and demand for property tax revenue. The City of Bath is a medium-sized municipality in Maine, and a full-service community. The City has paid police, fire, public works, recreation, and its own school department. Due to its size and service levels, the City is normally entitled to

a large amount of revenue sharing (approximately \$1 million annually). In approximately the year 2000, the State of Maine began changing the revenue sharing formula. The amount of revenue sharing to all communities was capped at \$100 million, and could only increase by the consumer price index. During the years since 2000, the State has collected more than the \$100 million plus the CPI limit; this is distributed to communities with the largest populations and property tax demands. The FY 2008 projected total disbursement will be \$1.12 million, but since this type of revenue is dependent upon sales and income tax, and the economy is suffering from high fuel and home heating oil process, it is expected that sales and income taxes will be lower in FY 2009 than in FY 2008 by approximately \$75,000.

CAPITAL IMPROVEMENT PLAN The City completed its second 5-year capital planning process. Each department was required to submit capital needs projection for FY 2009-FY2013 budget years. The first year of the plan matches the FY 2009 budget document, and the staff worked diligently to fund many projects with non-property tax revenue. The staff obtained grants, used previously appropriated property taxes, and allocated funds from the new Pay As-You-Throw program for capital projects. The FY 2009 budget only includes \$324,177 in new property taxes, a \$197,600 increase from the FY 2008 budget. It is the City's goal to increase property taxes steadily but slowly in the capital fund in order to maintain infrastructure and buildings.

MAJOR EXPENDITURES Most municipal governments are experiencing increases in three areas: pension and health insurance contributions, and wages. The City has been fortunate not to be impacted by increased pension contributions due to a large credit with the Maine State Retirement System. This credit funds the employer portion (four percent of employee wages) of the pension contribution. The City's health insurance increased by 2.5% on January 1, 2008; this costs the City approximately \$1000 additional each month. All employees (union and non-union) received three percent cost-of-living increases on July 1, 2008; this cost the City approximately \$250,000, but is spread out among the different funds that include payroll, such as the general, landfill, sewer, recreation, skate park, and Midcoast Center for Higher Education.

PAY AS-YOU-THROW The City operates a landfill, and receives trash from commercial waste haulers. For many years, residents have been able to place their trash in front of their houses and a local waste hauler would take the trash to the landfill at no cost to the resident. In May, 2007, the City passed a "Pay As-You-Throw" ordinance; this forced residents to purchase and dispose of waste in only approved bags. Bags are priced at \$1.50 for a small and \$2.00 for a large, and the revenue (exclusive of the cost of the bag) offsets the cost of operating, and closing the landfill at the end of 2008. In past years, the City has taken in enough waste to make the landfill profitable. However, in recent years, the City has increased its tipping fee (fee to dispose at the landfill) in order to slow down this disposal and extend the life of the landfill. The result is that the landfill loses an estimated \$137,000 annually. The Pay As-You-Throw program is estimated to generate approximately \$300,000 in the first year (only nine months of FY 2008) and approximately \$420,000 beginning in FY 2009.

**NEW DEVELOPMENT** The City is proud of its comprehensive plan and proactive approach to responsible zoning, and is working with developers on residential and commercial projects. Walgreens Pharmacy has just opened a store in the City; the expected property taxes generated from this development are \$20,000.

**MUNICIPAL EXPENDITURE LIMITATION** In 1988, the voters passed City Charter Section 617-Limitations on Municipal Expenditures. This Charter provision limits spending increases to the National Consumer Price Index. There are exceptions to the limitation, such as expenditures associated with grant revenue, voter-approved debt, expenditure of insurance proceeds, or emergency appropriations.

The City budget has always remained within the cap, but it forces the staff and City Council to budget capital expenditures differently than other municipalities. The departments identify the items or equipment they need, and receive an annual appropriation of property taxes. In most cases, the City can not pay cash for new capital equipment; it must be leased, or if known enough in advance, saved for over a period of many years. The idea of saving for future purchases is good, but there are cases in which the City must finance a project and pay interest in order to stay within the cap. While the expenditure limitation is an important piece of the budgeting process, the tax rate is most important to residents. Since the average three percent increase leaves room under the cap, the City does not have difficulty meeting it each year.

During FY 2007, the City budget was \$130,000 under the cap; the room under the cap was \$266,000 in FY 2008. The FY 2009 room under the spending cap is unknown as the consumer price index will not be released until approximately January, 2009.

### **COMPREHENSIVE PLANNING-STRATEGIC DIRECTION**

#### **Identity**

Nestled along the sparkling Kennebec River, our small jewel of a city has the perfect mix of seafaring history, vibrant daily life, and a strong sense of community. Bath was listed as one of the "Best Small Cities in America" and was deemed a "Distinctive Destination" by the National Trust for Historic Preservation.

The Comprehensive Plan establishes the City's long-term planning goals. The current plan is being rewritten by the planning director and commission, but until that is passed by the City Council, the 1997 plan remains in effect. The Comprehensive Plan seeks to establish the community's demographics, economics, and resources and utilize these in the most ethical, productive, and beneficial means for residents.

#### Goals

In summary, the Plan identifies and lists in priority order the following long-term goals for the City of Bath:

These goals govern the City's day-to-day policy direction, and their influence is seen throughout the City budget. The impacts on the budget are seen above under each goal in the subheadings labeled with letters.

- 1. **Primary Goal** The City of Bath is an active and energetic community that is small in land area but rich in heritage and natural and cultural resources. The people of Bath must work together to balance the use of these resources in the effort to maintain quality of life.
  - a. The FY 2008 and FY 2009 budgets both include many communityenhancing projects. The largest of these is a landfill gas mitigation system. This system will cost approximately \$2 million (as seen in the landfill fund 06 capital section) over the two budget years. It reduces the methane gas emitted from the landfill to a near-negligible amount. In addition, in the future, the City could begin selling the carbon-offsets and realizing income to offset costs in the landfill fund. While the carbon-offset market in the Northeast is not well-developed at this time, it may be possible to realize \$75,000 in revenue from selling the credits. This is just one of many community-enhancing projects the City is undertaking during FY 2009; additional projects include working with an architect on renovation of the old YMCA building and Skate Park (cost unknown at this time), and a \$500,000 (\$400,000 DOT and \$100,000 City) grant partnership between the Maine Department of Transportation and City to develop the area between the Train Station and Bath Bridge. This area is currently not usable, but will be converted into a walking path between the station, riverfront, and downtown areas.

- 2. The **Community Awareness Goal** is to foster a spirit of cooperation among the public and private sectors of the community, and to focus on the positive attributes of the City, its people, and their interrelationships.
  - a. The City continually works with its businesses. For example, the local First Federal Savings Bank donated a four-wheel drive vehicle to the police department; this enabled staff to cut the FY 2009 budget by \$15,000. In addition, the City is working with Family Focus, a large local childcare center and community employer to apply for a \$10,000 grant to improve its facility. The Housing Improvement Program (HIP) allows the City to loan federal funds to homeowners to improve their homes at a lower-than-market interest rate (normally two-to-three percent). Currently, there is approximately \$150,000 in outstanding HIP Loans.
- 3. The **Local Economy Goal** is to establish programs and procedures designed to strengthen local economic development through diversification and small-business retention and expansion, and to assist with BIW modernization and transition, tourism development, property rehabilitation, and maximum utilization, regional coordination, and job development.
  - a. In 1999, the City created two TIF districts; a portion of the increment generated is rebated to BIW for enhancement of their facilities.
  - b. At the end of FY 2008, the City Council authorized the creation of two new TIF districts, encompassing land upon which the City is building a business park, a new section of BIW, and the downtown area. This TIF is projected to generate \$150,000 in increment each year, which will allow for the issuance of debt service to develop the business park. There is much concern in the area about the closure of Brunswick Naval Air Station (BNAS) in 2011, and much effort is being made in the area to stimulate the economy and create new jobs.
- 4. **Public Facility and Service Provision Goal** Bath must continue to provide adequate and efficient public facilities and services without creating a heavy burden on taxpayers.
  - a. The FY 2009 budget includes the \$500,000 DOT/City of Bath project to improve the area around the Train Station and under the Bath bridge. The City's \$100,000 match will not come from property taxes, but BIW TIF increment. In addition, the new Wing Farm TIF infrastructure will be installed during FY 2009, and paid from TIF increment instead of property taxes. This project has not yet gone out to bid, but will likely cost close to \$1 million for road, building site, sewer, and water improvements.
- 5. The **Education Goal** is to come to an understanding of how Bath's local educational system can meet the needs of all segments of the community, and how those needs are converted to a quality of life and standard of living that are positive and growing.
  - a. The City and surrounding towns are proud to be Regional School Unit #1, as these two groups consolidated one year earlier than all other towns in the State! The new RSU was formed effective July 1<sup>st</sup>, 2008. The impact of school consolidation on the City's budget is that the school is no longer

- a department of the City. The City Council does not approve the budget; it goes to a referendum of all voters in each community.
- 6. The **Downtown and Waterfront Development Goal** is to build a unique and quality central business district by linking waterfront and downtown development together, maximizing the use of land, water, and structures.
  - a. The State of Maine is quickly losing its working waterfronts to condominiums and other upscale housing and retail developments. The Council of the City of Bath is committed to maintaining commercial/light industrial zoning in the waterfront area to keep the working waterfront, while zoning the nearby downtown for retail and office space. The City's long-term goal is to connect the train station, waterfront park, and downtown by walking paths.
  - b. The City financially supports the Main Street Bath organization each year via the BIW TIF with \$20,000 annual contribution and miscellaneous contributions for economic development totaling approximately \$5,000 additional. The Main Street organization works to make the City of Bath a business-friendly City and works to attract and retain a diverse business base.
- 7. The **Neighborhood Goal** is to recognize that the unique quality of Bath is in its layout, structure, and friendly neighborhoods. The City's planning, investment, and development in these neighborhoods should be geared toward protecting neighborhood scale, value, and quality of life.
  - a. While this was not a specific issue during the FY 2009 budgeting process, the City takes pride in the comprehensive plan, and is expending resources through the special purpose funds to ensure consistent and responsible zoning and planning.
- 8. **Marine Resources Goal** Marine resources in Bath play a critical role in the City's overall development pattern and should be viewed as resources to be molded and used by the community in a prudent manner that does not detract from their beauty, natural selectivity, or productivity.
  - a. As stated above, the City Council is committed to maintaining a working waterfront. BIW is located on the south end of the waterfront, and the north end is still being developed. The area is zoned industrial, and the City intends to maintain this in the upcoming Comprehensive Plan. The FY 2009 budget includes \$28,000 in upgrades to the Waterfront Park's dock system, and another \$30,000 to repave the cemeteries' boat launch; both items are shown in capital fund 05.
- 9. **Cultural and Institutional Resources Goal** Bath must further the development of its cultural and institutional organizations through a coordinated and cost-effective program that minimizes the demand on tax dollars and private-sector donations.
  - a. As discussed above, the City included many alternative revenue sources to property tax in the FY 2009 budget, such as the \$500,000 partnership between the City through the BIW TIF and the Department of Transportation to improve the Train Park, approximately \$25,000 contribution to Main Street Bath via the BIW TIF, and the potential to use

Wing Farm TIF increment to build a business park and restore the old YMCA building.

- 10. The **Historic Structures Goal** is to further the preservation of historic structures in Bath through the development of appropriate funding and preservation programs.
  - a. The FY 2009 capital plan allocates capital funds for restoration of the Civil War Monument in the downtown area of town, and \$50,000 for renovations of the tower above the City Hall. This tower contains one of the four remaining bells cast by Paul Revere. In addition, the capital plan includes \$12,810 in restoration costs to the City-owned clock face on the First Baptist Church steeple. The City contains numerous historic buildings and fixtures, and wherever public action is necessary, the City makes it a priority to assist in the preservation of these buildings and fixtures.
- 11. **Transportation Goal** Bath must define and implement solutions to reduce the negative impacts of traffic in a number of locations in the City.
  - a. The FY2008 budget includes \$101,957 in expenditures with offsetting revenue from federal, state, and local funding for public transportation. The City is proud of being the smallest City in the State with a fixed-route bus system.
  - b. The City completed a \$1.2 million renovation partnership with the Maine Department of Transportation on its train station. The station opened up during July, 2007, and just completed its first fiscal year of operation. While the fund operated at an approximate deficit of \$40,000, the City is working with a realtor to lease more space in the building, and the expansion of Train Station Park with connection to the City will make this a desirable location for tourists and locals alike.
- 12. The **Critical Natural Resources Goal** is to gain a better understanding of their importance to the Bath environment. These resources should be utilized only when it is clear there will be no negative impacts. Appropriate management programs should be developed that maintain their balance in the community's best interest.
  - a. The most visible example of this goal's impact on the FY2008 budget is the \$4.5 million bond issue during FY 2008 for landfill construction and gas mitigation. In a November, 2007 referendum, the City's voters elected to leave the landfill open for the foreseeable future; there had been previous discussion of closing the landfill and shipping residential waste to another disposal site. After this vote, the City issued \$4.5 million in bonds to fund construction of two more landfill cells and a gas mitigation system. This is exciting; the City has installed a ventilation system that captures and destroys the harmful methane gas emitted from the landfill. In addition to being better for the environment, it is possible that the City could sell carbon offset credits on the market in the future when such the REGI market begins operations in the Northeast in 2012.
- 13. The **Regional Coordination Goal** is to work with neighboring communities when it is appropriate from an economic, planning, or management perspective in

furthering the growth of the Bath-Brunswick-Topsham region for the benefit of all.

a. Currently, the City has numerous intergovernmental agreements that generate increased efficiency or revenue. The largest example of this is the new Regional School Unit between the City of Bath and Towns of Arrowsic, Woolwich, Phippsburg, and West Bath. In addition, the City contracts with the Towns of Arrowsic and West Bath for ambulance service. The City of Bath fire department provides ambulance service for these two towns, and the budgeted FY 2009 revenue from these agreements is \$45,000. In addition, the City provides General Assistance services for the Town of West Bath. The Town reimburses the City of Bath for all hours the City employee works on West Bath cases. This generates approximately \$3,000 wage reimbursement per year.

#### **CITY OF BATH-A BRIEF HISTORY OF THE CITY OF SHIPS**

On February 17<sup>th</sup>, 1781, the City of Bath was granted<sup>1</sup> the first<sup>2</sup> Charter from the General Court of Massachusetts. The Town of Bath, with three selectmen and a town meeting, was formed. By 1847, the shipbuilding industry was booming and the Town was growing rapidly; the State of Maine granted Bath a Charter, and the City of Bath was incorporated. All of Maine's 22 cities are governed by a Charter document, which acts similarly to a constitution.<sup>3</sup>

While the City was not given City status until 1847, Bath's downtown was beginning to grow in its current location on and around Front Street. The wooden shipbuilding industry was booming in the 1840s and 1850s; there were more than 20 shipyards on the Kennebec River in Bath. In 1854 Bath ranked third in the nation after New York City and Boston in wooden-hulled vessel production. The Civil War ended this shipbuilding boom, and changed the face of the industry.

Bath Iron Works was already in operation, but began producing commercial vessels, and in 1891, launched the gunboat *Machias*. This was the first steel vessel built in Maine.<sup>4</sup>

Bath Iron Works continues to operate in Bath, and partners with the City on many projects. BIW is the largest employer in the State of Maine. employing approximately 6.500 people on three shifts each day. In addition to being the largest employer in the State, BIW is the largest taxpayer in the City. In FY 2007 (tax year



2006), BIW paid \$6,929,139 in property tax, or 37.97% of the net tax levy.

CITY OF BATH MUNICIPAL BUDGET FY 2009

<sup>&</sup>lt;sup>1</sup> In Touch Community Resource Guide Fall 2006 Bath, West Bath, Woolwich, Georgetown, Arrowsic, Wiscasset, Phippsburg; Special Supplement to the Times Record; October, 2006, p 3.

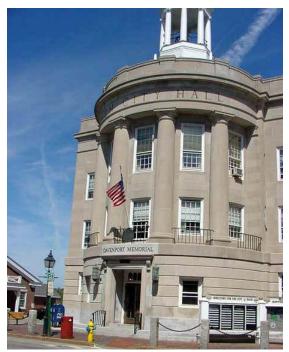
<sup>&</sup>lt;sup>2</sup> The Historic Architecture of Downtown Bath, Maine: A Self Guided Walking Tour, Sponsored by Main Street Bath; 2006 Main Street Bath Publication

<sup>&</sup>lt;sup>3</sup> In Touch Community Resource Guide Fall 2006 Bath, West Bath, Woolwich, Georgetown, Arrowsic, Wiscasset, Phippsburg; Special Supplement to the Times Record; October, 2006, p 3.

<sup>&</sup>lt;sup>4</sup> The Historic Architecture of Downtown Bath, Maine: A Self Guided Walking Tour, Sponsored by Main Street Bath; 2006 Main Street Bath Publication

The City of Bath operates under a Council-Manager form of government, with nine Councilors appointing the manager. The Council is responsible for enacting City policies, and the manager implements and enforces these.

Today, the City of Bath is at the heart of the Midcoast Region with 9,266 residents, and 9.11 square miles of land area. According to the 2000 census, the median household income is \$36,372, and according to a 2005 census update, the medial household income is \$38,000 (Maine average is \$42,801). The median condo/home price is \$112,900, while the rest of the State's average is \$155,300.



Unemployment is at 3.2%. The median age of residents is 36.9 years old; the State median is 38.6 years old. The City consists of 94.1% Caucasian, 1.8% Hispanic, 1.6% two or more races, 1.6% African-American, 1.2% Native American, and 0.7 Other races. The City enjoys a thriving downtown consisting of eateries, coffee shops, four banks, one department store, one book shop, a grocery store, several attorney's offices, and numerous other shops. The City borders Brunswick and West Bath to the West, Phippsburg to the South, Woolwich to the East, and the Merrymeeting Bay to the North.



U.S. Route 1 runs East-West through the middle of the City. In conjunction with the Maine Department Transportation, the City planning office is renovating its old train station. The goal make this is to transportation hub for Route 1 via car, Concord Trailways Bus, and Rail.

#### FINANCIAL POLICIES GOVERNING THE BUDGET PROCESS

#### IMPORTANCE AND DEFINITION OF A BALANCED BUDGET

The City is proud of practicing responsible budgeting, and always passes a budget in which budgeted revenues meet or exceed expenditures. In some years, the City has budgeted unappropriated surplus (undesignated reserves) in lieu of increasing the property tax rate. In Section 609C, the City Charter refers to the passage of the budget and states that "The Council may amend any portion of any budget by increasing appropriations or by deleting or decreasing any appropriations, except expenditures required by law or for debt service or for estimated cash deficit, provided that no amendment to the budget shall increase the authorized appropriations to an amount greater than the total estimated income."

#### FUND BALANCE POLICY

The City passed a revised fund balance policy in June, 2007. This policy is as follows:

The City of Bath recognizes the importance of maintaining an appropriate level of Undesignated Fund Balance. After evaluating the City's operating characteristics, diversity of tax base, reliability of non-property tax revenue sources, working capital needs, impact on bond rating, State and local economic outlooks, emergency and disaster risk, and other contingent issues, the City establishes the following goals regarding the Undesignated Fund Balance of the General Fund for the City of Bath, Maine.

The level of fund balance that the Bath strives to maintain as undesignated is an amount equal to two months (16.6 percent) of the City's annual General Fund Revenue, as computed using the most current audited financial statement's Income Statement.

Once the City achieves its goal of an appropriate level of Undesignated Fund Balance, any excess funds may be utilized for other municipal fiscal purposes, including, without limitation, additional capital improvement needs or tax rate stabilization or reduction purposes. For example, by utilizing excess fund balances for capital improvements, the City will reduce the need to incur long-term debt and will avoid creating an operating funding gap for subsequent fiscal years.

This policy has been adopted by the City to recognize the financial importance of a stable and sufficient level of the Undesignated Fund Balance. However, the City, reserves the right to appropriate funds from the Undesignated Fund Balance for emergencies and other requirements the City believes to be in its best interest.

#### INVESTMENT POLICY

The City Council passed an investment policy which was most recently revised on November 18, 2005. The full policy is attached as "Appendix A" and highlights of this policy are as follows:

▶ The finance director is the City's Treasurer. Maine Statute states that the Treasurer shall invest municipal funds upon the direction of the municipal officers (in accordance with Maine statute only).

#### ► Objectives:

- ▶ Preservation of capital and protection of investment principal
- ► Maintenance of sufficient liquidity to meet anticipated cash flows
- ► Attainment of a market value rate of return
- ▶ Diversification of a market value rate of return
- ► Maximization of funds available for investment
- ► Conformance with all federal, state, and local statutes
- ▶ Prudence: Maine Statute states that investments shall be made with the judgment and care that persons of prudence, discretion and intelligence, under circumstances then prevailing, exercise in the management of their own affairs, not for speculation but for investment, considering safety, income, and maintenance of liquidity.
- ▶ Ethics and Conflicts of Interest: Elected officials and employees involved in the investment process shall refrain from personal business that could conflict with proper execution of the investment program.
- ▶ Delegation of Authority and Internal Controls: The finance director is responsible for implementing the policy after it is passed by the Council and insuring that proper internal controls are enacted.
- ► Authorized Securities and Transactions:
  - ► U.S. Treasury Obligations
  - ► Federal Instrumentality Securities
  - ► Repurchase Agreements
  - ► Commercial Paper
  - ► Money Market Mutual Funds
  - ► Time Certificates of Deposit
- ▶ Investment Diversification and Liquidity: It is the intent of the City to diversify the investments within the portfolio to avoid incurring unreasonable risks inherent in overinvesting in specific investments. In addition, the portfolio should be invested such that there is opportunity for sufficient liquidity at all times.
- ► Selection of Financial Institutions Acting as Broker/Dealers and Broker/Dealers: The finance director shall maintain a list of authorized broker/dealers and financial institutions which are approved for investment purposes.
- ► Competitive Transactions: Each investment transaction shall be competitively transacted with authorized broker/dealers.

- ▶ Selection of Banks and Savings and Loans: The finance director shall maintain a list of authorized banks and savings and loans that are approved to provide investment clearing and other banking services for the City.
- ► Safekeeping and Custody: The finance director shall select one or more financial institutions to provide safekeeping and custodial services for the City.
- ▶ Portfolio Performance: The investment and cash management portfolio shall be designed to attain a market value rate of return throughout budgetary and economic cycles.
- ▶ Reporting: Accounting and reporting on the City's investment portfolio shall conform to Generally Accepted Accounting Principles (GAAP) and the Governmental Accounting Standards Board (GASB) recommended practices. The finance director shall prepare a quarterly investments report for the finance committee.

#### CAPITAL BUDGETING POLICY AND EXPENDITURES

#### CAPITAL BUDGETING PROCEDURES

The City defines a capital expenditure as any non-routine, non-maintenance (not recurring annually) purchase or improvement project costing more than \$5,000. Capital items are either budgeted in the capital fund, or in the case of special revenue funds, the items are budgeted in the fund itself. General capital improvements not associated with a special revenue fund are not budgeted in the operating fund in order to allow the trends in the operating fund be true annual trends, and not show sharp increases for capital expenses. This allows staff, Councilors, and residents to clearly see cost of operating the City without large non-routine purchases.

This budget is the City's second to include a formal five-year capital improvement plan (the full plan is shown as "Appendix B"). The department heads each requested their capital purchases for fiscal years 2009-2013. At that time, the manager and finance and planning directors reviewed the requests, and made necessary adjustments in order to maintain a reasonable level of property tax increase. The total capital plan for FY 2009 totals \$7,472,271 for all funds. The property taxes levied during FY 2008 for capital purposes were \$126,571 and the FY 2009 levy is \$325,877; this represents a \$199,306 increase.

#### MAJOR CAPITAL EXPENDITURES

The FY 2009 budget includes many large capital improvements projects. A matrix of all capital improvements is included by fund in the preceding section entitled "Capital Planning", as well as the project's impact on the operating budget.

#### DEBT MANAGEMENT POLICY

The City has a policy of financing expenditures through current and recurring revenues wherever possible. However, certain projects are too costly and burdensome on cash flow to use cash on hand. In these cases, the City must issue debt. Wherever possible, the City

takes its projects to referendum and receives voter approval for the issuance of debt. This allows the debt service to be exempt from the City's expenditure limitation.

The City's current indebtedness is listed on the following pages. It includes the new \$6.5 million for streets, landfill construction and gas mitigation, and \$1.4 million for emergency sewer repairs.

#### Discussion of FY 2009 and Future Debt Plans

**TIF Bonds** As of the submission of this budget, the FY 2009 TIF budgets have not been passed. The TIF fund budgets are passed differently than all other funds because revenue is dependent upon the assessor's tax commitment document. The TIF budgets will be passed in September, 2008, and the new Wing Farm TIF will include \$2 million in construction debt issued over 20 years.

**Tax Anticipation Note** For the first time in two years, the City issued a \$2 million tax anticipation note in July, 2008. This is due to the potential for tight financial times during July, August, and September while the City and school department cash are split due to the creation of the RSU. The City maintains approximately \$3 million in invested reserves, but does not wish to deplete these reserves before the October 15<sup>th</sup> property tax bills are due. Any TAN draws and reserves used will be repaid by October 31<sup>st</sup>, 2008.

Future YMCA Project Depending upon the amount of increment in the Wing Farm TIF once infrastructure has been completed and business lots have been sold, it is possible that the City will issue debt to cover the renovation of the former YMCA building. This is an approximately 20,000 square foot building in the City's downtown; portions of this structure are obsolete due to an unusable swimming pool and locker rooms. The City is currently working with an architect on possible uses for the old YMCA, and hopes to retain the skate park in its current location in the west portion of the building. As the amount of increased increment is dependent upon development in the industrial park, and renovation costs are unknown, the debt service amount will not be known for approximately nine months, but it is expected that construction will start during the summer of 2009. Further information on the YMCA renovation will be included in the FY 2010 submission of the budget document.

#### **CAPITAL BUDGETING PROCESS**

The FY 2009 budget includes the City's second annual capital improvements plan, and includes plans for years FY 2009-2013. While the plan spans five years, the budget is completed annually; therefore, the first year of the capital improvements plan balances to the FY 2009 budget. These projects are approved by the City Council through the budgeting process, and their descriptions and impact on the operating budget (if any) is included in the matrices below. The total amount of capital to be spent by the City during FY 2009 is \$7,472,271; 2,169,877 will be spent from the "general" capital fund (fund 05), and the remaining \$5.3 million is to be spent from the special revenue funds.

Non-routine items (items costing more than \$100,000) are discussed in this paragraph:

**Train Station Park \$500,000:** This is a joint project between the Department of Transportation and the City of Bath; the DOT is contributing \$400,000, and the City's match is 80%, or \$100,000. This project will beautify the area between the train station and the Bath Bridge, and be the beginning of a riverwalk to downtown. The City and DOT just completed the restoration of the train station, and it is beautiful. The City and DOT have been planning on connecting these two areas and beginning a walking path downtown since the train station renovation project.

**Annual Paving \$900,000:** This is the annual paving budget, and will be funded with a portion of the \$2 million street bond issued in January of 2008. The list of streets to be paved is not final at this time, as the price of asphalt has increased dramatically since the passage of this budget.

**Bowery Street Hydraulic Restriction \$180,000:** This project will replace two sections of pipe with a larger diameter piping in order to allow the flow of sewage from the houses on the street to the treatment plant. This project is to be funded with SRF low-interest loan money (\$1.4 million sewer bond).

**Pleasant Street Pump Station Upgrade \$600,000:** The Pleasant Street Pumping station has not been upgraded in approximately 30 years, and is no longer able to pump sewage to the treatment plant. This project is to be funded with the SRF loan.

Wing Farm Subdivision \$2 million: This budget has not been passed yet, but it is anticipated that the City will issue \$2 million in bonds to run sewer and water, pave, and clear land in the Wing Farm TIF area to prepare for a business park.

The Capital Projects Fund (Fund 05 below) is the "general" capital fund, and is funded by property taxes, bond proceeds, grants, and other non-user fee revenue. It includes all departments of the City.

## **CAPITAL PROJECTS FUND-05**

DEPARTMENT		AMOUNT	SHORT DESCRIPTION	IMPACT ON OPERATING
POLICE	\$	5,200.00	OUTFITTING NEW VEHICLE DONATED BY FIRST FEDERAL AND MOTORCYCLE LEASE PAYMENT	NONE THIS WILL NOT SAVE MONEY IN THE FY 2009 BUDGET, BUT WILL AVOID THE POTENTIAL OF A
POLICE	\$	17,000.00	PAVING IN THE POLICE DEPARTMENT PARKING LOT	FULL RECONSTRUCTION AT APPROXIMATELY \$75,000 IN THE FUTURE THE CITY WILL NOT HAVE TO PAY MILEAGE TO THE CHIEF FOR USING HIS PERSONAL VEHICLE. THE
FIRE	\$	25,000.00	CHIEF'S VEHICLE	BUDGETED AMOUNT WOULD HAVE BEEN \$2,000 PER YEAR
IT MANAGEMENT	\$	5,000.00	NEW COMPUTERS-THE CITY REPLACES APPROXIMATELY 8 COMPUTERS ANNUALLY	NONE NONE IN FY 2009, BUT IT WILL COST APPROXIMATELY \$5,000 PER YEAR AFTER THE
PLANNING	\$	500,000.00	IMPROVEMENT OF AREA BETWEEN TRAIN STATION AND BATH BRIDGE	PROJECT IS COMPLETE FOR LANDSCAPE MAINTENANCE AND SNOWPLOWING
PLANNING	\$	25,000.00	PLANNING PHASE FOR THE CONNECTION AFTER THE BATH BRIDGE TO THE DOWNTOWN AND COMMERCIAL STREET	NONE-PLANNING PHASE ONLY
CEMETERIES	\$	28,000.00	ONGOING PROJECT TO IMPROVE THE WHARF, PIERS, AND GENERAL APPEARANCE OF WATER FRONT PARK	NONE-STAFF IS CURRENTLY MAINTAINING THIS PARK
CEMETERIES	\$	20,000.00	PAVING OF MAIN GATE AND INSTALLATION OF NEW CULVERTS	NONE-THIS IS PREVENTATIVE OF FLOODING AND COMPLETE REPAVING THIS WILL SAVE LABOR HOURS-STAFF IS CURRENTLY HEATING THIS BUILDING PARTIALLY WITH A WOOD STOVE. THIS WILL AVOID STAFF TIME TO CARRY AND LOAD THE WOOD. THE IMPACT IS NOT GREAT ENOUGH TO REDUCE THE
CEMETERIES	\$ \$	10,000.00	INSTALLATION OF NEW BOILER AT CEMETERIES BUILDING	OPERATING BUDGET.
CEMETERIES	\$	18,500.00 25,000.00	REPLACEMENT OF A MOWER AND COMPRESSOR  INSTALLATION OF A NEW ROOF AND WOODWORK ON THE LIBRARY PARK GAZEBO	NONE NONE-THE CONSEQUENCES OF THE DETERIORATION OF THIS BUILDING WOULD HAVE BEEN A MORE EXPENSIVE PROJECT IN THE FUTURE NONE IN FY 2009, BUT CRUMBLING PAVEMENT COULD HAVE POSSIBLY LEAD TO WORKERS
CEMETERIES CEMETERIES	\$ \$	20,000.00	PAVING OF A PORTION OF THE CITY PARK PATHWAY POINTING, SETTING STEPS, AND OTHER NECESSARY REPAIRS	COMPENSATION OR LIABILITY INSURANCE CLAIMS, AND THE PAVING WILL IMPROVE EROSION CONTROL WHICH COULD BE COSTLY TO REPAIR IN THE FUTURE
CEMETERIES	\$	30,000.00	TO THE MONUMENT	NONE NONE-THIS WILL IMPROVE SAFETY AND AVOID A
PUBLIC WORKS	\$	50,000.00	PAVING AT THE CEMETERY BOAT LAUNCH BEGINNING OF CONSTRUCTION OF THE ROUNDABOUT ON STATE STREET AND CONGRESS AVENUE	VERY COSTLY RECONSTRUCTION IN THE FUTURE  NONE-THIS IS A PREVENTATIVE SAFETY PROJECT
PUBLIC WORKS	\$	12,000.00	INSPECT AND REPAIR THE UNDERSIDE OF THE WATERFRONT PARK PILINGS	NONE-THIS IS PREVENTATIVE
PUBLIC WORKS	\$	7,800.00	DEBT SERVICE PAYMENT ON THE CITY'S PORTION OF THE OLD BRUNSWICK ROAD PAVING	NONE-THIS IS A DEBT SERVICE PAYMENT
PUBLIC WORKS	\$	30,000.00	ANNUAL ALLOCATION TO PUBLIC WORKS FOR VEHICLE REPLACEMENT AS NEEDED	NONE-THIS IS NECESSARY REPLACEMENT AS EQUIPMENT BEGINS TO FAIL
PUBLIC WORKS	\$	88,000.00	ANNUAL ALLOCATION FROM THE STATE OF MAINE FOR ROAD MAINTENANCE	NONE-THIS IS PREVENTATIVE NONE-THIS COULD POSSIBLY REDUCE WORKERS COMPENSATION OR LIABILITY INSURANCE CLAIMS
PUBLIC WORKS	\$	10,000.00	ANNUAL ALLOCATION TO THE PUBLIC WORKS DEPARTMENT FOR SIDEWALK REPLACEMENT	IN THE FUTURE, AS BROKEN SIDEWALKS ARE TRIP HAZARDS
PUBLIC WORKS	\$	900,000.00	STREET PAVING TO BE OFFSET BY THE 2008 STREETS BOND ISSUE	NONE-THE MAJORITY OF THE PUBLIC WORKS PAVING IS CONTRACTED OUT
PUBLIC WORKS	\$	30,000.00	INSTALLATION OF METERING AND MONITORING EQUIPMENT IN THE CITY'S FUEL SYSTEM	\$1,000 ANNUALLY IN MAINTENANCE-THIS WILL BE SEEN IN THE PUBLIC WORKS OPERATING BUDGET IN THE GENERAL FUND ORG 080 \$1,000 ANNUALLY IN MAINTENANCE-THIS WILL BE
PUBLIC WORKS	\$	40,000.00	IMPROVEMENT OF LIGHTING AT PUBLIC WORKS FOR SAFETY	SEEN IN THE PUBLIC WORKS OPERATING BUDGET IN THE GENERAL FUND ORG 080
CITY CLERK	\$	40,000.00	MANDATORY REPLACEMENT OF VOTING MACHINES BY THE STATE OF MAINE	NONE NONE IN FY 2009-THERE WOULD HAVE BEEN
CITY HALL	\$	50,000.00	TESTING AND REMEDIATION OF ROTTEN WOOD ON THE STEEPLE ON CITY HALL	COSTLY RENOVATION IF THIS WERE NOT BEING DONE NOW
CITY HALL	\$	12,810.00	THE CITY OWNS THE CLOCK ON THE NEIGHBORING CHURCH; THIS IS THE COST TO REPAIR IT	NONE

THIS IS THE MATERIAL COST; THE STAFF IS
COMPLETING THE INSTALLATION DURING REGULAR
BUSINESS HOURS, SO THERE IS NO IMPACT TO THE
BUDGET OTHER THAN SAVING MONEY DOING THE
PROJECT IN-HOUSE.
NONE-THESE PIECES OF EQUIPMENT ARE
NECESSARY IN ORDER TO CONTINUE CURRENT
OPERATIONS

RECREATION	\$ 5,000.00	FIRST OF TWO YEARS OF FENCE REPLACEMENT AT KELLEY AND HAWKES FIELDS
RECREATION	\$ 15,000.00	REPLACEMENT OF FIELD GROOMER, AREATOR, ROTOTILLER, ICE RESURFACER, AND BLOWER
CURRENT LEASES	\$ 28,976.07	PUBLIC WORKS CURRENT LEASES
CURRENT LEASES	\$ 10,718.03	CEMETERIES CURRENT LEASES
CURRENT LEASES	\$ 25,457.99	POLICE DEPARTMENT CURRENT LEASES
CURRENT LEASES	\$ 22,415.09	RECREATION DEPARTMENT CURRENT LEASES
CURRENT LEASES	\$ 50,000.00	DEBT SERVICE ON FIRE DEPARTMENT/PUBLIC WORKS LINE OF CREDIT

\$ 325,877.18	Total Property Tax
\$2,169,877.18	Total Expenditure on General Fund Capital

The landfill fund capital projects are funded by Pay as-You-Throw revenue, tipping fees (fees for contractors to dispose of waste), bond proceeds from bonds specifically issued for landfill projects, and includes a property tax subsidy. The landfill fund is a separate special revenue fund, and does not include any other types of capital improvement.

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PROJECT	AMOUNT	SHORT DESCRIPTION	IMPACT ON OPERATING
COMPACTOR	\$ 400,000.00	PURCHASE OF NEW TRASH COMPACTOR	THE CURRENT COMPACTOR IS SCHEDULED FOR \$30,000 IN MAINTENANCE; THIS AVERTED THIS MAINTENANCE
PHASE 2B CELLS	\$ 1,600,000.00	CONSTRUCTION OF NEW WASTE CELLS	NONE DURING FY 2009 \$6,500 INCREASE IN ELECTRICITY AND APPROX
GAS MITIGATION	\$ 200,000.00	CONTINUATION OF GAS MITIGATION PROJECT FROM FY 2008	\$10,000 IN CHEMICAL INCREASES DURING FY 2009 IN LANDFILL FUND-SEE CHEMICAL AND ELECTRICITY LINE ITEMS IN FUND 06
CURRENT LEASES	\$ 1,113.47		
Total Expenses	\$ 2,201,113.47		

Similar to the landfill fund, the sewer fund is a separate special revenue fund, and its projects are funded through user fees, septage disposal, interest, and bond proceeds from bonds issued for specific sewer projects.

## **SEWER UTILITY FUND-07**

PROJECT		AMOUNT	SHORT DESCRIPTION	IMPACT ON OPERATING	
AEGIS PUMP STATION TREATMENT PLANT PUMP UPGRADES	\$ \$	25,000.00 15,000.00	SECURE PUMPS AND ELECTRICITY IN BUILDING REPLACEMENT OF PUMPS WITHIN TREATMENT PLANT ANNUAL ALLOCATION TO THE	NONE-THIS IS PREVENTING A COSTLY REPAIR TO THE BUILDING OR ELECTRICAL SYSTEM NONE-THIS IS THE ANNUAL REPLACEMENT PLAN NONE-THE VEHICLES ARE BEING	
FLEET REPLACEMENT	\$	48,000.00	SEWER FUND FOR VEHICLE REPLACEMENT	REPLACED AS CURRENT EQUIPMENT FAILS NONE-THIS PROJECT IS REDUCING THE	
BOWERY STREET HYDRAULIC RESTRICTION	\$	180,000.00	REPLACEMENT OF TWO SECTIONS OF PIPE WITH HIGHER-FLOW CAPACITY PIPES REPLACEMENT OF SAMPLE COOLING EQUIPMENT-INFULENT AND EFFLUENT IS REQUIRED TO BE	AMOUNT OF WATER DISCHARGED AND INCREASING THE AMOUNT GOING INTO THE TREATMENT PLANT	
PLANT INFLUENT AND EFFLUENT UPGRADES	\$	7,000.00	MAINTAINED AT 4 DEGREES CELCIUS	NONE-COMPLYING WITH CURRENT REGULATIONS NONE-THIS IS PREVENTING A COSTLY	
SCADA SYSTEM UPGRADE	\$	10,000.00	IMPROVEMENTS TO THE SOFTWARE AND HARDWARE FOR THE COMPUTERIZED MONITORING SYSTEM AT THE TREATMENT	EMERGENCY IN PART OF THE TREATMENT PLANT OR SEWER SYSTEM; THE SCADA SYSTEM ALERTS STAFF THAT THERE IS A POTENTIAL PROBLEM WITH PART OF THE SEWER	
INSTRUMENTATION UPGRADE	\$	8,000.00	PLANT REPAIRS TO ALARMS, ULTRASONIC AND OTHER MONITORS	SYSTEM NONE-REPAIRS TO CURRENT	
CHEMICAL STORAGE BUILDING	\$	7,000.00	ANNUAL SAVINGS FOR \$21,000 TOTAL PROJECT IN FY 2011	EQUIPMENT NONE-THIS IS REPLACING AN EXISTING BUILDING	
PARKING LOT PAVING	\$	35,000.00	PAVING TREATMENT PLANT PARKING LOT	NONE-THIS WILL INCREASE WORKER SAFETY; UNEVEN PAVEMENT CAN BE A TRIP HAZARD THE CURRENT PUMP STATION IS NOT ABLE TO HANDLE ITS CURRENT LOAD;	
PLEASANT STREET PUMP STATION UPGRADE	\$	600,000.00	REPLACEMENT OF PUMP STATION	REPLACING THE PUMPS IS PREVENTATIVE.	
Current Leases-703-308	\$	31,280.35			
Total Expenses	\$	966,280.35			

The Wing Farm TIF Fund is the City's newest fund; its first budget has not even been completed and passed as of the submission of this document. Therefore, the items listed below are estimates based upon projects the staff and City Council are aware of at this time. The Wing Farm property is an undeveloped parcel of land that the City is planning on developing in preparation for a business park. This fund's revenue is TIF increment and bond proceeds from bonds specifically issued for Wing Farm TIF projects. (These have not been issued as of the submission of this document.)

#### **WING FARM TIF FUND-FUND 16**

PROJECT	AMOUNT		AMOUNT		SHORT DESCRIPTION	IMPACT ON OPERATING
Planning - Wing Farm Subdivision	\$ 2	,000,000.00	PURCHASE OF LAND, ROADS, SEWER SERVICE, AND OTHER NECESSARY ITEMS TO BUILDABLE LOTS	THERE WILL BE NO IMPACT ON THE OPERATING BUDGET; THIS WORK WILL BE CONTRACTED OUT THERE WILL BE NO IMPACT ON THE OPERATING BUDGET		
Planning - Former YMCA	\$	20,000.00	PLANNING FOR THE IMPROVEMENT OF THE FORMER YMCA BUILDING	DURING FY 2009; THIS IS THE PLANNING PHASE OF THIS PROJECT		
Total Expenses	\$ 2	,020,000.00				

The Midcoast Center for Higher Education capital plan is a bit different than the other funds' plans. The City owns the old Midcoast Hospital building, and it is maintained by City employees, but governed by a board of directors other than the City Council. The operating and capital budgets are approved by the MCHE board of directors. This fund's source of revenue is rental of the offices within the building.

## **MIDCOAST CENTER FOR HIGHER EDUCATION FUND-25**

PROJECT	AMOUNT		SHORT DESCRIPTION	IMPACT ON OPERATING		
MCHE - Roof	\$	25,000.00	REPLACEMENT OF ROOF IN 1909 SECTION	NONE-THE WORK WILL BE CONTRACTED OUT NEW WINDOWS WILL IMPROVE ENERGY EFFICIENCY, BUT DUE TO THE VOLATILITY IN THE FUEL AND ELECTRICITY MARKETS, THERE IS NO		
MCHE - Windows	\$	30,000.00	REPLACEMENT OF WINDOWS IN 1909 SECTION	SAVINGS SHOWN IN THE OPERATING BUDGET. THIS PROJECT IS CONTINGENT ON ANOTHER TENANT LEASING SPACE IN THIS PART OF THE BUILDING		
MCHE - Elevator Repair Current Leases included	\$ I in op	60,000.00 perations	REPAIR OF ELEVATOR	NONE-THIS PROJECT IS SIMPLY THE REPAIR OF THE CURRENT ELEVATOR TO ALLOW ADA COMPLIANCE AND MAINTENANCE STAFF TO SERVICE THE AREA WITH CLEANING SUPPLIES		
Total Expenses	\$	115,000.00				

#### **DISCUSSION OF THE CITY'S LEGAL DEBT LIMIT**

The City's legal debt limit is equal to 15% of its State Valuation, which was \$1,026,200,000 in 2008. Therefore, the City's legal debt limit is \$153,930,000. At the end of FY 2008, the City had \$21,582,264 in debt counted against the legal debt limit; this figure is unknown for the end of FY 2009, as the City is issuing \$2 million in TIF bonds during FY 2009 but these have not yet gone to market.

The legal debt limit is separated into different categories, each of which has a maximum percentage of the total legal debt limit. For example, the municipal and storm and sewer debts can each equal 7.5 percent of the 15 percent, special districts can only equal three percent, and while not included due to the new RSU being a separate entity, school debt can equal ten percent of the total 15 percent of the City's valuation. The City's historic breakdown is below:

#### ASSESSMENT YEAR

	2008	2007	2006
Assessed value per State Property Tax Division	1,026,200,000	936,200,000	825,900,000
Debt Limit 15% of assessed value	153,930,000	140,430,000	123,885,000
Less outstanding debt applicable to debt limit	21,582,264	18,051,510	18,809,824
Legal debt margin	132,347,736	122,378,490	105,075,176
Total outstanding debt applicable to the limit as a percentage of debt limit	2.10%	1.93%	2.28%
Municipal Purposes 7.5%			
Debt limit	76,965,000	70,215,000	61,942,500
Less outstanding debt applicable to debt limit	10,795,552	6,920,052	6,741,743
Legal debt margin	66,169,448	63,294,948	55,200,758
Outstanding debt applicable to the limit as a percentage of debt limit for municipal purposes	1.05%	0.74%	0.82%
Storm and Sanitary Sewer Purposes 7.5%			
Debt limit	76,965,000	70,215,000	61,942,500
Less outstanding debt applicable to debt limit	4,649,006	4,235,385	4,691,908
Legal debt margin	72,315,994	65,979,615	57,250,593
Outstanding debt applicable to the limit as a percentage of debt limit for sewer purposes	0.45%	0.45%	0.57%
Airport, Water, and Other Special District Purposes 3%	20.700.000	00 000 000	04 777 000
Debt limit	30,786,000	28,086,000	24,777,000
Less outstanding debt applicable to debt limit	6,137,706 24,648,294	6,896,073	7,376,174
Legal debt margin	24,040,294	21,189,927	17,400,826
Outstanding debt applicable to the limit as a percentage of debt limit for other purposes	0.60%	0.74%	0.89%

NOTE: DEBT SERVICE THROUGH JUNE 30, 2008 CORRESPONDS WITH THE 2008 VALUATION

#### CITY OF BATH DEBT SERVICE SCHEDULES LISTED BY FUND

Description	Repayment Fund	If Split Between Multiple Funds- Percentage to Each	Amount Outstanding at 6/30/2008	Principal Payment FY 2009	Interest Payment FY 2009	Amount Outstanding at 6/30/2009
1988 Sewer Separation Bonds-Original amount financed is \$2 million with a variable interest rate due on 12/1/2008	Sewer Fund	100%	100,000	100,000	11,225	-
1989 Sewer Separation Bonds-Original amount financed is \$780,000 with a variable interest rate due on 12/1/2009	Sewer Fund	100%	60,000	40,000	5,570	20,000
1992 Wastewater Bond (Refunded February, 2005)-Original amount financed	General Fund	5%	41,388	8,278	1,502	33,110
is \$3,311,000 with a variable interest rate due on 10/1/2012	Sewer Fund	95%	786,363	157,273	34,347	629,090
1997 Wastewater Treatment Upgrade Bonds (Refunded February, 2005)-Original amount financed is \$6.3 million with a	General Fund	5%	157,500	15,750	3,936	141,750
variable interest rate due on 10/1/2017	Sewer Fund	95%	2,992,500	299,250	76,555	2,693,250
1998 Library Bonds-Original amount financed is \$500,000 with a variable interest rate due on 11/1/2012	General Fund	100%	178,700	35,700	8,141	143,000
1999 Sewer and Street Improvement TIF Bonds-Original amount financed is \$4.5 million with a variable interest rate due on 11/1/2019	TIF Fund	100%	2,700,000	225,000	116,550	2,475,000
2001 Capital Improvement Bonds-Original amount financed is \$6.62 million with a variable interest rate due on 2/1/2022 (\$1 million City and \$5.62 million RSU #1)	General Fund	15%	692,000	50,000	30,900	642,000
	General Fund	8%	95,600	17,000	10,060	78,600
2002 SRF Landfill/Pumping Station Bonds- Original Amount financed is \$4 million with	Landfill Fund	36%	426,700	80,000	29,340	346,700
a variable interest rate due on 3/2/2023	TIF Fund	56%	665,200	123,000	72,785	542,200

#### CITY OF BATH DEBT SERVICE SCHEDULES LISTED BY FUND

Description	Repayment Fund	If Split Between Multiple Funds- Percentage to Each	Amount Outstanding at 6/30/2008	Principal Payment FY 2009	Interest Payment FY 2009	Amount Outstanding at 6/30/2009
2003 General Obligation Bonds-Original amount financed is \$1.95 million with a	Landfill Fund	35%	1,093,750	37,625	6,676	1,056,125
variable interest rate due on 10/1/2022	TIF Fund	65%	2,031,250	69,875	12,399	1,961,375
2004 General Obligation Bonds-Original amount issued is \$1.84 million with a variable interest rate due on 9/1/2019	Landfill Fund	64%	937,600	80,000	37,420	857,600
	TIF Fund	36%	527,400	45,000	21,049	482,400
2004 Note Payable-Original amount financed is \$550,000 with an interet rate of 5.5% due on 10/1/2024	Midcoast Center for Higher Education	100%	491,361	18,837	26,574	472,523
Building Renovation Note-draw-\$1 million draw-down note with an interest rate of 5.125	Capital Fund	100%	500,000	32,000	18,000	468,000
2006 Wastewater Revolving Loan Fund- \$350,000 financed over 20 years at an interets rate of 1.78% through the State Revolving Loan Fund due on 6/30/2026	General Fund	34%	110,793	6,125	2,367	104,668
	TIF Fund	66%	215,583	11,375	4,396	204,208
1995 Landfill/BIW Settlement Bonds (Refunded in 2006 with the school bond below)-Total Bond Issue is \$4,835,000 with		68%	968,320	266,170	16,509	702,150
an interest rate of 4.375% due 4/1/2016	Landfill Fund	32%	455,680	163,830	10,161	291,850
2008 Landfill/Streets Bonds-\$9.3 Million total issue with \$2 million streets (remaining \$2.8 million is school debt)- 3.29% due 1/15/2018	General Fund	100%	2,000,000	200,000	63,750	1,800,000
2008 Landfill/Streets Bonds-\$9.3 Million total issue with \$4.5 million landfill (remaining \$2.8 million is school debt)-3.29% \$2 million due 1/15/2018 and \$2.5 million due 1/15/2023	Landfill Fund	100%	4,500,000	370,000	146,194	4,130,000
2008 Sewer Bond issued through the Maine Bond Bank-\$1.4 million financed for 15 years at 1% (plus fees) due 4/1/2023	Sewer Fund	100%	1,400,000	93,333	25,667	1,306,667
,	conc. r una	Totals	16,227,686	00,000	25,557	21,582,264
Total General Fund Total Capital Fund Total Landfill Fund Total Sewer Fund Total BIW TIF Fund Total MCHE Fund	FY 2009 Payments 599,023 32,000 731,455 689,856 474,250 18,837	Principal Outstanding at 6/30/09 3,645,277 468,000 6,682,275 4,649,006 5,665,183 472,523	-			_ 1,002,204
Total Payments-All Funds	2,545,422	21,582,264				

#### **BUDGETING CALENDAR AND PROCESS**

The City's fiscal year begins on July 1, and the budget planning process begins in January with the capital improvement plan. The department heads submit capital requests to the City manager, planning director, and finance director with proposed offsetting revenue sources. Once the preliminary capital plan is developed, the managers start the operating budget.

The operating budget begins in late February with the department heads submitting proposed budgets to the manager and finance director. The finance director completes the estimate of revenue, and if the budget is not balanced (revenues meet or exceed expenses), the department heads and manager reduce the budget.

In April, the staff finishes discussions on the operating and five-year capital improvement plan (including the annual capital budget). The budgets are bound, and sent to Council workshops in May. The FY 2009 budget was exciting; the staff converted the budget document to an Adobe file with links to the departments, and handed these out to Councilors or members of the public asking for copies. This eliminated the photocopying, binding, and storage of extra copies!

During the month of May, the Council deliberates the budget and makes changes. The final budget is passed in June. The calendar shown below is created by the City clerk and distributed to all Councilors and managers.

#### Amendments to the budget are detailed in the City Charter, and are as follows:

#### **Section 611 Amendments After Adoption**

- **A. Supplemental Appropriations** If during the fiscal year the City manager certifies that there are available for appropriations, revenues in excess of those estimated in the budget, the Council by ordinance may make supplemental appropriations for the year up to the amount of such excess. However, if there is unanticipated revenue in the form of insurance proceeds from the damage or destruction of capital assets or from the sale of capital assets, such revenue shall be designated as capital surplus and shall be available for purchase of a replacement asset without certification of excess revenue within the capital budget.
- **B. Emergency Appropriations** To meet a public emergency affecting life, health, property or the public peace, the Council may make emergency appropriations. Such appropriations may be made by emergency ordinance with the provisions of Section 222 except that said appropriation shall not terminate according to Section 222. To the extent that there are no available unappropriated revenues to meet such appropriations, the Council may by such emergency appropriation authorize the emergency notes, which may be renewed from time to time, but the emergency notes and renewals of any fiscal year next succeeding that in which the emergency appropriation was made.

# **REVIEW SCHEDULE FOR 2008-2009 BUDGET**

Location		
Basement		
Conference Room	Department	Staff Support
	•	Stan Support
Wed., May 7	COUNCIL MEETING	
6:00 p.m. Mon., May 12	020 City Clerk	White
5:30 p.m.	021 City Clerk Elections	White
•	080 Public Works	Owen
	085 Solid Waste	Leiner
	087 Curbside P/U	Leiner
	700,701,702,703 Sewer Utility	Owen
	104 Harbor Master	Field/Houston
	105 Police	Field Field
	106 School Crossing Guards 108 Parking Management	Field
	109 Animal Control	Field
Tues. May 13	060 Assessor	Mateosian
5:30 p.m.	075 Codes	Davis
	065 Recreation	Balboni
	REC 12	Balboni
	090 Cemeteries	Balboni
	092 Forestry 100 Fire & Ambulance	Balboni/Hoerth Hinds
	035 City Hall Mgmt	Snow
	BSB10 Bath Shuttle	Upham/Snow
	077 Planning-Community Dev.	Upham/Smith
Wed., May 14	010 Admin	Giroux/Yacoben
5:30 p.m.	011 Prof. Services	Giroux/Yacoben
	012 Council	Giroux/Yacoben
	016 Spec. Events	Giroux/Yacoben
	018 Cable PEG 030 Central Services	Giroux Giroux/Yacoben
	040 Utilities	Yacoben
	045 Insurance	Yacoben
	050 Employee Benefits	Yacoben/Sutton
	055 Finance	Yacoben/Moore
	056 Treasurer, Tax Collection	Yacoben/Moore
	070 G.A.	Yacoben
	"Other" Capital Fund, Surplus, Tax Rate,	Yacoben
Tues., May 20	Debt Retirement, Tax Abate, County Tax PUBLIC HEARING ON BUDGET	All Management Staff needs to be
6:00 PM	AUDITORIUM	Available
Wed., May 21	Start Decision Process	/ trailable
5:30pm	Ctart Boolein 1 100000	
Mon., May 26	MEMORIAL DAY HOLIDAY	
5:30pm		
Wed., June 4	REGULAR COUNCIL MEETING	
6:00pm	COUNCIL MEETING (Proposed Pessage	
Wed., June 11 6:00pm	COUNCIL MEETING (Proposed Passage School Gen. Fund & Election Tabulations)	
Wed., June 18	COUNCIL MEETING (Final Passage of all	All Management Staff needs to be
6:00pm	Components of City-wide budget)	Available
•	, , , , , , , , , , , , , , , , , , , ,	

## ACCOUNTING METHODS AND FUND STRUCTURE

### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City's accounting policies conform to generally accepted accounting principles wherever applicable to governments.

#### BASIS OF ACCOUNTING AND BUDGETING

The City's governmental funds are accounted and budgeted for using a modified basis of accounting; therefore, revenue is recognized when it is measurable and available and expenditures are recognized when the liability is incurred.

The City practices fund accounting (or governmental accounting), which means that each activity is budgeted and accounted for separately. For example, the City's sewer system is accounted for separately from all other activities. The revenue from user fees (residents paying their quarterly bills) and the expenses associated with maintaining the treatment plant and transport of waste are accounted for separately from all other City activities. This is true for all activities such as the landfill, skate park, recreation, Midcoast Center, train station/trolley, and other activities. This allows the finance department staff to truly track whether or not user fees, rents, or other dedicated sources of revenue are covering costs in the different funds.

Fiduciary funds (assets held by the City in a trustee capacity or as an agent on behalf of others) do not present results of operations or have a measurement focus. These funds are accounted for using the accrual basis of accounting. Most of the City's fiduciary funds are trusts, and have specific purposes dictated by the donor(s). They are not passed as part of the annual budget except in title, as the City Council does not dictate how these funds are spent.

### FUND ACCOUNTING-AN OVERVIEW OF THE CITY'S FUNDS

#### **General Fund**

The general fund is the City's operating fund. It accounts for all revenues other than those required by law or accounting principles to be accounted for in another fund. The departments within the general fund are as follows:

- Administration
- Council
- Cable PEG
- City Clerk-Elections
- City Hall Management
- Insurances
- Finance
- General Assistance
- Planning/Community Dev.
- Cemetery and Parks

- Professional Services
- Special Events, Boards, Etc.
- City Clerk
- Central Services
- Utilities
- Employee Benefits
- Assessor
- Codes
- Public Works
- Forestry

#### **Special Revenue Funds**

The special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or revenues used to finance major capital projects) that are legally restricted or designated to finance particular functions or activities. The FY 2009 budget includes several special revenue funds as listed below:

- Recreation Fund
- City Special Purpose Fund (not budgeted)
- Community Development Fund (not budgeted)
- Bath City Bus
- Local Development Corporation
- Midcoast Center for Higher Education

The above funds which are "not budgeted" include expenses only attributed to specific sources of revenue. For example, the special purpose funds may be funded by a grant or a donation, and neither the revenue nor the expenses are passed by the Council.

## **Capital Fund**

Capital projects funds are established to account for financial resources to be used for the acquisition or construction of major capital assets (other than those financed by trust funds). The City operates a separate capital fund which includes major, non-routine, non-maintenance purchases. The department heads try to fund their projects from non-property tax revenue, such as grants, previously appropriated fund balance, and donations. However, the capital fund is supplemented by the property tax levy.

The City created its second annual five-year capital plan for the FY 2009 budget. The capital plan is shown as Appendix "B", and the first year of the plan is the FY 2009 budget.

## **Enterprise Funds**

Enterprise funds are established to account for the activity of self-supporting activities of the City; these funds offer services on a user-charge basis with the intent of breaking-even. As of the June 30, 2007 audit, the City had no enterprise funds. Since that time, the City has made two notable changes:

**Sewer Fund** The sewer fund was categorized as a special revenue fund. This was converted to an enterprise fund for auditing purposes (the capital and debt service will be shown within the fund in the FY 2008 audit).

**Landfill Fund** In addition, the Council directed staff to remove the landfill operations (including debt and capital) from the general fund. FY 2008 is the first year the landfill fund has existed, and it will be shown as an enterprise fund for auditing purposes. The capital and debt service are shown in the fund.

#### **Trust Funds**

Trust funds are established to record the financial activity of money designated for a specific purpose. The City is the custodian of these funds, but their purpose is not at all discretionary. The City's trust funds are listed below:

- Old Folks Home
- Lillian Plummer
- Bailey Evening School
- Cemetery Trust

- E. R. Moses
- Annie L. Palmer
- Beneficiary Trust Funds

## **LEGAL FRAMEWORK**

The City operates under a Charter granted by the State of Maine in 1847 (with Council amendments). Chapter Six dictates the budget format and provides the City with the statutory authority to spend money in order to provide goods and services for residents. One notable and unique provision is Section 617, known as the Expenditure Limitation. This provision limits the increase in appropriated municipal expenditures to the consumer price index. There are six exceptions to the Expenditure Limitation, but they are very specific, and include voter-approved (by referendum) debt service payments and expenditures with offsetting grant revenues (only after the grant has been received).

## **PERSONNEL CHANGES**

The FY 2009 does not include any staffing changes from FY 2008; the FY 2008 budget included layoffs in the finance, general assistance, fire, and recreation/cemeteries departments and reductions in hours in the police department. This was due to the City's low fund balance (due to recognition of \$1.3 million in accrued teachers' salaries as of June 30<sup>th</sup>, 2006) and subsequent inability to transfer \$950,000 from surplus as budgeted.

### **Staffing Levels by Department**

			Number o	f Positions	
Department		FY 2009	FY 2008	FY 2007	FY 2006
Administration	Full-Time	8	8	8	7
	Part-Time	0	0	0	0
	1		1	ı	I
Clerk's Office	Full-Time	2	2	2	2
	Part-Time	1	1	1	1
General Assistance	Full-Time	0	0	1	1
	Part-Time	1	1	0	0
Finance	Full-Time	4	4	5	5
	Part-Time	2	2	1	1
			ı	T	1
Police	Full-Time	22	22	23	23
	Part-Time	6	6	6	6
				Ī	I
Fire	Full-Time	23	23	24	24
	Part-Time	0	0	0	0
D.11. W. 1	F. 11 W.	2.	1 01	2.	2.
Public Works	Full-Time	26	26	26	26
	Part-Time	2	2	2	0
Planning and Codes	Full-Time	4	4	4	4
C	Part-Time	0	0	1	1
	'		•	•	
Cemeteries and Parks	Full-Time	4	4	5	5
	Part-Time	1	1	0	0
			1	Ī	
Recreation	Full-Time	4	4	5	5
	Part-Time	3	3	2	2
	I		ı	Ι	<u> </u>
	Total Full-Time	97	97	103	102
	Total Part-Time	16	16	13	11

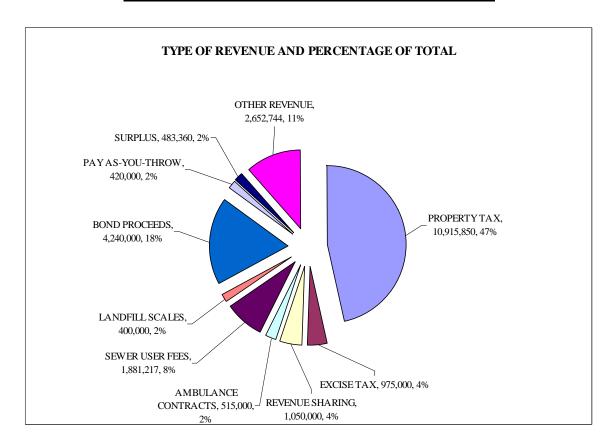
#### Notes

The Cemetery Department hires approximately 12 seasonal employees each summer.

The Recreation Department hires approximately 20 seasonal employees each summer.

There were no staffing changes between FY 2008 and FY 2009.

### EXPLANATION OF MAJOR TYPES OF REVENUE

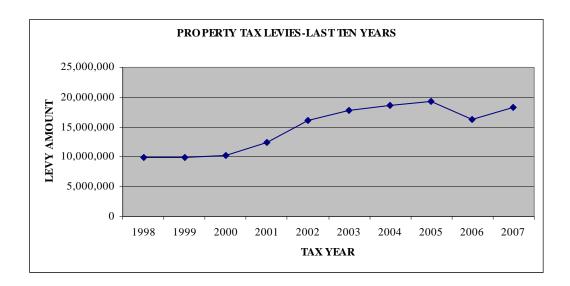


#### MAJOR REVENUES IN DETAIL

The City's budgeted revenue totals \$23,533,171; the general fund comprises \$8,463,939 of this revenue. Major revenue sources are listed below in detail with historic data and projection methods.

### **Property Taxes**

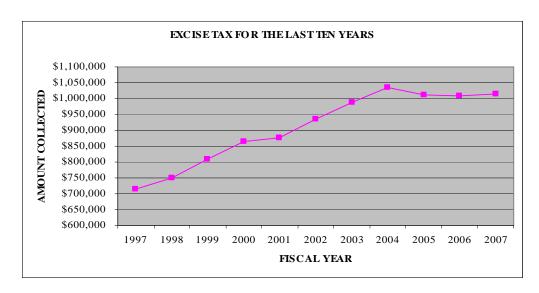
Revenue from real estate and personal property taxes; the City commits the taxes in August each year. Bills are sent to customers at the beginning of September and due on October 15<sup>th</sup>. The taxes due each year are budgeted in that fiscal year, and based upon assessment of April 1 of the previous year. For example, the taxes assessed as of April 1, 2008 are committed in August of 2008 (FY 2009) and billed in September of 2008. The taxes are assessed during FY 2008 and billed and budgeted for FY 2009. The FY 2009 general fund budgeted revenues are \$8,463,939; property taxes account for \$5,048,784, or 59% of the total fund's revenue. The capital fund's levy is \$325,877, or 14% of the total budget. The landfill fund's levy totals \$570,156, or 13% of the total budget. Sagadahoc County as well as RSU #1 levy taxes that are passed through the City, but these are not budgeted by the City of Bath. The last ten years' property tax levies are shown in the graph below; please note that the figure above only quotes the general fund; the levy chart includes all funds (general, capital, landfill where applicable, TIF, and school department before the creation of RSU #1).



<u>Projection Method</u> The City does not project property taxes as other revenue is projected, but strives to maintain a reasonable three percent increase from year-to-year. This is reasonable; it allows the City to continue with necessary operations and capital improvements, but does not overburden the taxpayers.

## **Vehicle/Boat Excise Taxes**

Excise taxes collected on vehicles and boats registered in the City of Bath. By law, the City is required to charge residents excise tax on all autos based upon the manufacturer's suggested retail price of the auto. There is a five-year rate schedule that is charged to the registrant; each year, the rate decreases as the vehicle depreciates. The FY 2009 excise tax revenue budget is \$975,000 (decreased from the FY 2008 budget of \$1,020,000), or 11% of total revenue in the general fund.

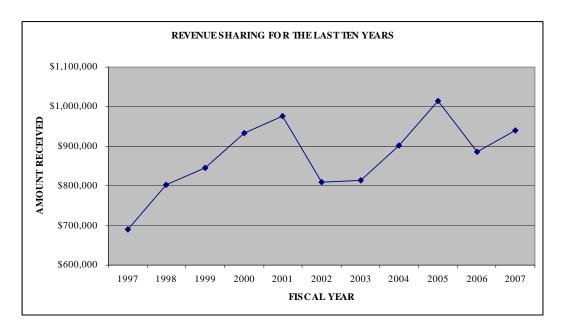


<u>Projection Method</u> Staff uses historic data, trends from surrounding towns, and knowledge of local economics in projecting excise tax collections. The reason for the decline is that the local economy is weak due to high fuel and heating oil prices. The FY

2008 unaudited figure is \$975,000, and oil prices are still climbing. Staff does not expect to see an increase in new car purchases. The last ten years of excise tax collections is shown on the chart above.

## **State Revenue Sharing**

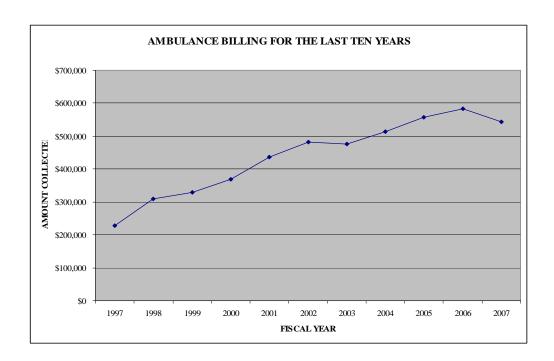
Funding to municipalities based upon valuation, tax effort, and population. State revenue sharing has varied greatly in recent years due to changes in the formula. The FY 2007 figure is \$938,367. The unaudited FY 2008 figure is \$1,123,232; for FY 2009 budgeting purposes, the City used an estimate given by the Maine Municipal Association of \$1,050,000. Since that time, the projections have been released, and the City's revenue sharing estimate for FY 2009 is \$1,091,893.



<u>Projection Method</u> Staff uses Maine Municipal Association's projection when it is available. In the absence of MMA's projection, historic data as well as knowledge of local employment levels, trends in wages, and general economic health for the sales tax portion of the calculation.

#### **Ambulance Service**

Fees for City of Bath's ambulance service; residents who are transported to the hospital by a City of Bath ambulance are charged (through their health insurance or Medicare) a fee for this service. The FY 2009 budget for this is \$515,000, or six percent of the total general fund revenue.



<u>Projection Method</u> Ambulance revenue is very difficult to predict. The FY 2008 unaudited revenue is \$477,000; the FY 2009 budget is \$515,000. The increase is due to an increase in the ambulance reimbursement rate from Blue Cross Blue Shield. The new contract will allow approximately \$150 (depending upon services rendered) more in reimbursement per call. The City receives approximately 2,000 ambulance calls per year. While Blue Cross does not service all customers, they are a large insurance company in Maine. Staff attempted to decrease the budget for more delinquent accounts due to high fuel costs and sluggish economy, add an increase from Blue Cross, and account for the potential that Medicare would decrease the City's reimbursement. The \$515,000 figure is very conservative in light of the new contract with Blue Cross; however, it is important to account for delinquency and Medicare fluctuations.

#### Pay As-You-Throw

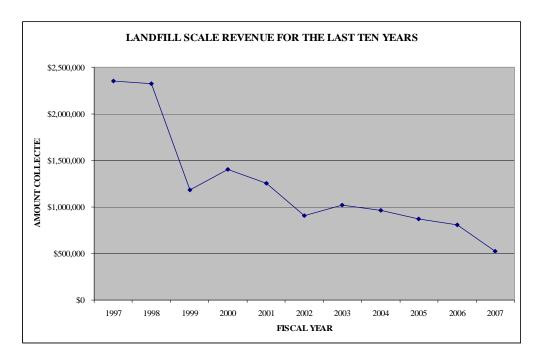
This is a new program that began in the fall of 2007; instead of including waste disposal in property taxes, the City charges customers for each bag of refuse they consume. The FY 2009 revenue budget is \$420,000.

<u>Projection Method</u> This program is still very new to the City of Bath. The monthly revenue has been approximately \$35,000 from this program, and staff believes this is a conservative estimate. As with any new fee or increase in current fees, consumption normally declines for the first few months. As residents become accustomed to the program and paying for the usage of the trash bags, staff believes trash disposal will increase again (hopefully not to the detriment of recycling) and the \$35,000 monthly figure will increase. Each year will have more historic data, and be more thorough.

#### **Landfill Scales**

The City charges commercial customers to dispose of waste at the landfill; depending upon the type of waste, tipping fees range from \$75 to \$90 per ton. Approximately two years ago, the City increased this fee from approximately \$50 to entice contractors to dispose elsewhere and slow down the disposal to extend the life of the landfill. This revenue has declined over the past few years from \$806,000 in 2006 to a budgeted figure of \$400,000 for FY 2009.

<u>Projection Method</u> The City is able to control the amount of revenue from disposal by adjusting the tipping fee. By increasing the fee from \$50 to \$75, the annual revenue has been cut in half, but this also means the life of the landfill has been extended by more than double. There are no current plans to change the tipping fees, so the \$400,000 projection is likely to remain constant until there is a change in rates at a nearby landfill or fees at the City's landfill increase.

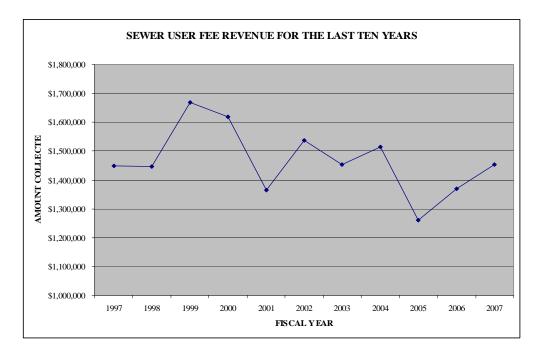


#### **Sewer User Fees**

The City of Bath charges customers for sewer service; the receipts from sewer fees go directly into a business-type fund, which is separate from the general fund. At this time, the sewer rate is \$5.48 per 100 cubic feet of water consumed. Sewer billing is based upon water consumption. The FY 2009 budget for sewer user fees (commercial and residential) is \$1.88 million.

<u>Projection Method</u> This is based upon historic trends, accounts for the 2007 rate increase, and the understanding that the City's largest user, Bath Iron Works (34.5 million gallons-per-year, or approximately one-third of the total consumption), will be decreasing consumption annually as their shipbuilding technology becomes more sophisticated and efficient. However, the rate of \$5.48 is forcing the City to budget \$375,000 from reserves. In order to stop this, the City will require a rate increase as soon as possible

during FY 2009. The new rate structure is still in rough form, and has not yet been adopted by the City Council.



### **Bond Proceeds**

The City issued \$6.5 million in general obligation streets and landfill bonds, as well as \$1.4 million in a loan from the State Revolving Loan fund's wastewater improvement program for sewer improvements. While \$7.9 million was issued, the City will spend this over three fiscal years. Bond proceeds account for \$4.24 million in revenue (with direct offsetting expenses) for FY 2009.

<u>Projection Method</u> Staff does not project this type of revenue, but when the City issues debt, revenue is budgeted to offset debt service-related expenses. This will vary widely from year-to-year.

### **Use of Surplus (Fund Balance)**

At times, the City uses surplus in order to offset the tax rate or to complete specific capital projects. The FY 2009 budget includes \$109,000, or five percent of the capital fund, and \$374,360, or 12% of the sewer fund budget. The total surplus to be used during FY 2009 equals \$483,360.

<u>Projection Method</u> The City does not project use of surplus, and only uses this when necessary. Due to recognizing the teachers' accrued salary liability when the school was a department of the City, the City's general fund fund balance has been very low at approximately \$550,000 at the end of FY 2007. When the City and school financials are completely separated, the City's fund balance is expected to increase to approximately \$1.48 million.

#### **BUDGET OVERVIEW-THE BIG PICTURE**

The following table presents the City's major fund types and their changes in fund balance from the audited June 30, 2007 (the end of FY 2007) through the end of FY 2009 budgeted. Explanations for the notable occurrences are discussed below the table.

#### CITY OF BATH CHANGES IN FUND BALANCE SUMMARY

		FY 2008 UNAUDITED		FY 2009 BUDGETED			
FUND TYPE	FUND BALANCE 6/30/2007	REVENUE	EXPENSES	FUND BALANCE 6/30/2008	REVENUE	EXPENSES	FUND BALANCE 6/30/2009
GOVERNMENTAL FUNDS							
GENERAL FUND	1,075,024	10,104,814	9,700,000	1,479,838	8,463,939	8,463,939	1,479,838
LANDFILL FUND*	0	5,406,878	3,396,803	2,010,075	4,161,350	4,161,350	2,010,075
SEWER UTILITY FUND	830,502	1,721,575	1,852,005	700,072	3,078,577	3,078,577	700,072
TIF FUNDS	574,486	4,048,489	4,122,722	500,253	4,075,000	4,150,000	425,253
CAPITAL PROJECTS	1,730,734	2,826,736	885,781	3,671,690	2,173,877	2,173,877	3,671,690
SPECIAL REVENUE FUNDS							
BATH CITYBUS	(15,132)	94,430	100,760	(21,462)	101,957	101,957	(21,462)
RECREATION FUND	(154,130)	395,230	426,459	(185,359)	429,636	429,636	(185,359)
SKATE PARK FUND	(192,720)	98,995	145,760	(239,485)	146,650	146,650	(239,485)
TRANSPORTATION COMMISSION	0	16,600	61,916	(45,316)	95,750	65,125	(14,691)
MIDCOAST CENTER FOR HIGHER ED	(255,632)	449,019	535,415	(342,028)	551,060	551,060	(342,028)

<sup>\*</sup>THE LANDFILL FUND WAS SPLIT FROM THE GENERAL FUND IN FY 2008

PLEASE NOTE THAT AS OF THE FILING OF THIS DOCUMENT, ALL EXPENDITURES HAVE NOT BEEN POSTED TO THE GENERAL LEDGER FOR FY 2008. STAFF IS USING CURRENT FIGURES AND ADDING A SMALL AMOUNT FOR ANY SUBSEQUENT ACCRUALS.

PLEASE NOTE THAT THE TIF BUDGET IS NOT PASSED UNTIL AFTER THE SUBMISSION OF THIS DOCUMENT; THE FY 2009 ESTIMATE IS BASED UPON ESTIMATES OF KNOWN CAPITAL PROJECTS AND OTHER PROJECTS AND REVENUE FROM PROPERTY TAX.

### Discussion of Fund Balance Changes of More than Ten Percent From 2007 to 2008

All budgeted funds' balances changed more than ten percent between FY 2007 and FY 2008, and there is a \$50,000 surplus (transfer in) budgeted in the Transportation Commission fund for FY 2009. Explanations for the changes from FY 2008 to FY 2009 are shown below:

General Fund: The general fund's fund balance increased more than ten percent during FY 2008 due to the homestead exemption which is never budgeted; this figure was \$220,000 during FY 2008. Revenue sharing income was \$200,000 higher than budgeted due to lack of information during the FY 2008 budgeting process and higher sales and income taxes than predicted.

Landfill Fund: The landfill fund was new in FY 2008, and while the \$2 million fund balance is admirable, it is due to debt service proceeds which will be spent during FY 2009 on gas mitigation and cell construction projects.

Sewer Fund: The sewer fund's fund balance declined \$130,000 during FY 2008 due to low rates. The staff is working together and will present a reasonable rate increase during September, 2008 and implement this during the first half of FY 2009.

TIF Funds: The TIF fund can be used for economic development projects throughout each year. The FY 2008 expenditures included an increased transfer (\$68,000 vs. \$93,000) to the Local Development Corporation to cover economic development staff. In addition, staff used \$50,000 of designated fund balance for a pier resurfacing. Maintaining immaculate piers is important to the City of Ships, as it is the first thing cruise ship visitors see when arriving in our City.

Capital Projects: The capital projects fund fund balance fluctuates greatly each year; the current fund balance has increased some \$2 million between FY 2007 and FY 2008. This is deceptive, as this is the recording of the \$2 million debt service for street improvements. It is likely that this revenue will be deferred during audit time or when paving expenses begin hitting the general ledger.

Bath City Bus: This fund often runs a small surplus or deficit from one year to the next. It is a service provided to the community, and subsidized by the State and Federal governments, as well as the taxpayers of Bath for approximately \$45,000. This fund is expected to break even, and in FY 2008, it came within approximately \$6,000 of this goal.

Recreation Fund: The recreation fund is projected to lose approximately \$30,000 during FY 2008 due to high field maintenance costs. Beginning in FY 2009, costs will be shared proportionally with the new RSU.

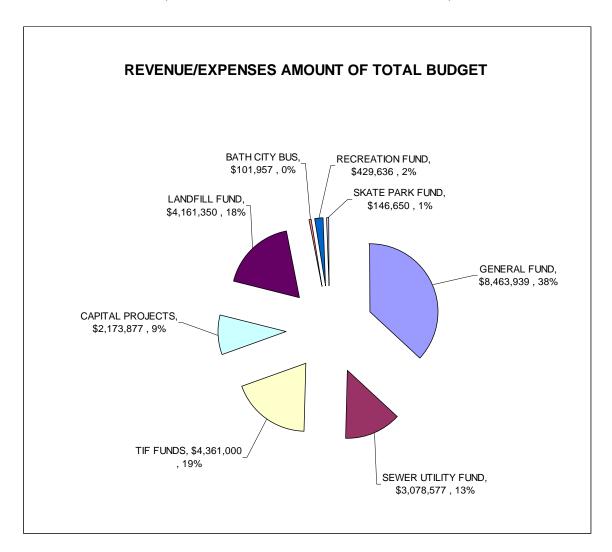
Skate Park Fund: The skate park fund has historically operated at a deficit, and did so during FY 2008 due to low revenues and grant receipts. User fees and memberships accounted for approximately \$20,000 in unrealized revenue out of a \$45,000 annual deficit. The FY 2009 budget makes more conservative estimates of revenue and expense reductions in wages. The total budget for FY 2008 was \$160,100; the FY 2009 budget is \$146,650.

Transportation Commission Fund: The transportation commission fund is the only fund with a budgeted change in fund balance. Due to a lack of tenants and high heating costs, the FY 2008 ending fund balance is (\$45,000). (The train station did not enjoy the propane bid price because the 1,000 gallon underground tank is owned by a separate company and it would have been equally costly to sell the tank to the new supplier.) Staff budgeted a \$50,000 transfer in from the BIW TIF to cover the previous year's shortage in order to keep the declining fund balance under control.

MCHE Fund: The MCHE fund has operated at an increasing deficit during the past years, and while the budget is balanced, fuel prices have increased approximately \$1 per gallon since the budget was passed. If the City's bid price is \$1 higher than budgeted, the fund will realize a \$30,000 deficit (the building uses approximately 30,000 gallons of oil each year).

## SUMMARY OF ALL FUNDS-REVENUE AND EXPENSES

(INCLUDES PERCENTAGE OF TOTAL BUDGET)



The City Charter requires the Council to pass a balanced budget each year; as shown above, each fund is balanced before the passage of the budget. The total City budget equals \$23,533,171, excluding non-budgeted trust and special purpose funds.

## CITY OF BATH-ALL FUNDS BEGINNING FUND BALANCE, BUDGET, AND ENDING FUND BALANCES FY 2009

	GENERAL	LANDFILL	SEWER UTILITY	BIW TIF	CAPITAL	CITY BUS	RECREATION	SKATE PARK	TRANSPORTATION	MCHE
BEGINNING FUND BALANCE/EQUITY (as of June 30, 2008 Unaudited)	1,479,838	2,013,264	703,097	500,253	3,626,853	(31,460)	(185,359)	(239,485)	(47,188)	(342,478)
FY 2009 BUDGET										
REVENUE										
Taxes	6,087,284	570,156		4,075,000	325,877					
Intergovernmental	1,070,600				555,000	90,957	98,514			
Licenses and Permits	89,680									
Charges for Services	799,350	875,000	1,917,217			8,500	132,507	83,650	45,750	551,060
Fines and Forfeitures	70,000									
Bond Proceeds		2,574,194	780,000		927,000					
Use of Surplus	207.025		374,360		109,000	2.500		22,000		
Other Income	307,025		7,000		96,000	2,500		23,000		
TOTAL REVENUE	8,423,939	4,019,350	3,078,577	4,075,000	2,012,877	101,957	231,021	106,650	45,750	551,060
EXPENDITURES										
Personnel	3,914,126	216,854	504,867			60,726	222,752	84,500	15,075	68,150
Professional Services	1,848,060	617,650	130,700			11,684	1,500	4,400	2,500	15,000
Operating and Maintenance	1,502,465	124,187	590,990			29,547	205,384	57,750	47,550	288,850
Capital		2,241,113	966,280	230,000	2,001,877					115,000
Debt Service	736,487	961,546	845,740	701,728						64,060
Miscellaneous	224,186			3,248,272						
TOTAL EXPENDITURES	8,225,324	4,161,350	3,038,577	4,180,000	2,001,877	101,957	429,636	146,650	65,125	551,060
Transfers In	40,000				131,000		198,615	40,000	50,000	
Transfers Out	238,615		40,000	181,000	142,000					
TOTAL SOURCES/(USES) OF FUNDS	(198,615)	142,000	(40,000)	(181,000)	(11,000)		198,615	40,000	50,000	
ENDING FUND BALANCE (as of June 30, 2009 unaudited)	1,479,838	2,013,264	703,097	214,253	3,626,853	(31,460)	(185,359)	(239,485)	(16,563)	(342,478)

Note: Included in the \$161,000 transfer into the Capital Fund is a \$30,000 from the general fund; this is not offset in the general fund transfer out line because it is being transferred from a liability account and not included in the general fund budget

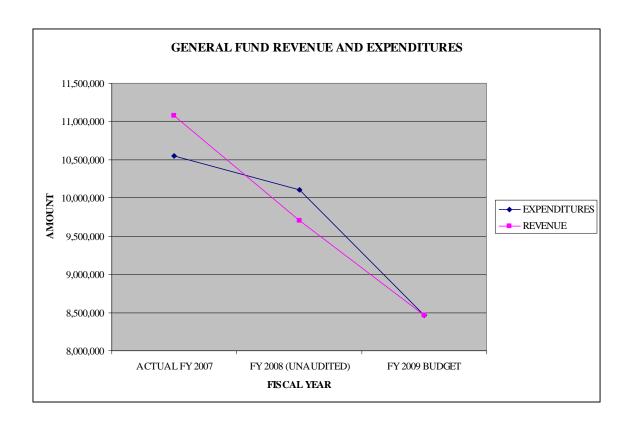
## **SPECIFICS ON MAJOR FUNDS**

### **GENERAL FUND**

BEGINNING FUND BALANCE 7/1/2006	1,603,746		
REVENUES	ACTUAL FY 2007	FY 2008 (UNAUDITED)	FY 2009 BUDGET
PROPERTY TAX	4,338,354	4,460,329	5,102,284
PROPERTY TAX-COUNTY*	1,931,215	1,626,955	0
STATE REVENUE SHARING	939,023	1,132,656	1,050,000
EXCISE TAX	1,013,733	937,273	975,000
AMBULANCE SERVICE	509,270	744,060	515,000
LANDFILL**	586,923	0	0
MISCELLANEOUS	1,234,223	1,203,540	821,655
TOTAL REVENUE	10,552,741	10,104,814	8,463,939
EXPENDITURES			
CITY HALL MANAGEMENT	2,657,272	2,678,491	2,673,884
FINANCE	197,733	211,665	201,572
ASSESSOR	121,627	101,721	106,328
GENERAL ASSISTANCE	99,581	30,097	49,075
POLICE	1,258,242	1,295,425	1,360,625
FIRE	1,259,962	1,238,649	1,282,250
PUBLIC WORKS	776,840	933,527	857,084
LANDFILL-PUBLIC WORKS*	685,094	0	0
DEBT SERVICE	1,210,959	666,560	736,487
TRANSFERS TO OTHER FUNDS	299,312	0	0
COUNTY TAX	1,931,215	1,626,955	0
OTHER	583,626	916,911	1,196,634
TOTAL EXPENDITURES	11,081,463	9,700,000	8,463,939
FUND BALANCE	1,075,024	1,479,838	1,479,838

<sup>\*</sup>THE COUNTY TAX HAS BEEN SEPARATED FROM THE GENERAL FUND FOR FY 2009 AND FUTURE

<sup>\*\*</sup>THE LANDFILL HAS BEEN SEPARATED FOR THE FY 2008 BUDGET



It is important to note the trends represented in this graph and the general fund graph above. The general fund has operated at a deficit during FY 2006 and FY 2007 due to budgeted transfers from reserve, and is projected to show a deficit in FY 2008 due to the largest snowfall on record for many years, and double the annual averages. When a municipality has excess fund balance, it is common to draw on those funds in lieu of raising property taxes. The City budgeted such transfers before learning that it was required to recognize the school department teachers' salaries on June 30 instead of recognizing these on a cash basis as the teachers are paid year-around. This large accrual of \$1.3 million was recognized all at once, and depleted the City's fund balance. Therefore, the City has been unable to transfer from fund balance, and revenues have been far below budget. Until this fund balance problem is solved, the City will balance its budget without the use of reserves. The FY 2008 budget included layoffs (saving approximately \$150,000 in salaries and benefits) and cuts wherever possible, and the FY 2009 budget maintained those cuts.

Notable items in the FY 2009 budget were as follows: the City moved \$150,000 in debt service paid from the general fund to the sewer fund; these bonds were issued to complete sewer projects, and it is appropriate to fund them with user fees instead of property taxes. The City bid its liability and property and casualty insurances at the end of FY 2007 after the FY 2008 budget had been completed; this saved \$70,000 from the FY 2008 to the FY 2009 budgets. The City's general assistance/welfare payouts were budgeted at \$60,000, and the FY 2009 budget includes only \$40,000 in payouts. The department was placed within the finance department as part of the FY 2008 budget cuts, and the new staff is very strict with State of Maine DHS guidelines; this lead to lower

eligibility and payout and higher applicant accountability. In addition, the public works department purchased salt for FY 2009 during FY 2008 when prices were lower. This saved the City's budget approximately \$20,000.

While there were many cost-saving measures taken during the FY 2009 budgeting process, the City has budgeted for an additional \$250,000 in street bond debt service, 20% increase in fuel (\$9,000 in heat and \$36,250 in vehicle fuel), and 15% increase in electricity (\$10,000).

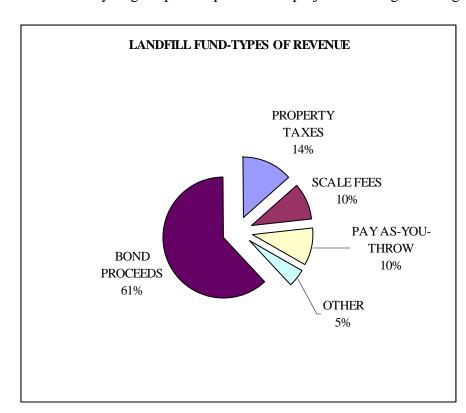
The total increase to the FY 2009 general fund budget is \$197,946, or two percent.

Historically, the City has kept approximately \$3 million in general fund fund balance. During the FY 2006 audit, the City opted to recognize approximately \$1.3 million in accrued teachers' salaries. The City of Bath teachers work from September through early June, but have the option of remaining on the payroll year-around. Since the payrolls issued from July 1-August 30 were paying for time worked during the previous fiscal year, the school department should have recorded these expenditures in that fiscal year. This adjustment to become compliant with generally accepted accounting practices decreased the City's fund balance significantly, to approximately \$400,000. The FY 2007 audited financials show an increase to \$556,000, and the FY 2008 unaudited figure is \$1.4 million. This is due to approximately \$200,000 of revenues over expenditures in the fund, and the school department consolidating and removing its negative fund balance.

#### LANDFILL FUND

BEGINNING FUND BALANCE 7/1/2007		0	
REVENUES	<b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
PROPERTY TAXES	INCLUDED IN GF UNTIL FY 2008	688,103	570,156
SCALE FEES	INCLUDED IN GF UNTIL FY 2008	398,035	400,000
PAY AS-YOU-THROW	INCLUDED IN GF UNTIL FY 2008	197,055	420,000
OTHER	INCLUDED IN GF UNTIL FY 2008	79,038	197,000
BOND PROCEEDS		4,047,836	2,574,194
TOTAL REVENUE		5,410,067	4,161,350
EXPENDITURES			
SOLID WASTE SITE	INCLUDED IN GF UNTIL FY 2008	346,672	424,941
RECYCLING	INCLUDED IN GF UNTIL FY 2008	81,563	87,750
CURBSIDE PICK-UP	INCLUDED IN GF UNTIL FY 2008	303,238	366,000
PAY AS-YOU-THROW	INCLUDED IN GF UNTIL FY 2008	61,512	80,000
CAPITAL	INCLUDED IN GF UNTIL FY 2008	2,057,468	2,241,113
DEBT RETIREMENT	INCLUDED IN GF UNTIL FY 2008	546,350	961,546
TOTAL EXPENDITURES		3,396,803	4,161,350
FUND BALANCE	0	2,013,264	2,013,264

The landfill fund is in its second year of operating separately from the general fund. The fund includes many large capital improvements projects that began during FY 2008, and will continue



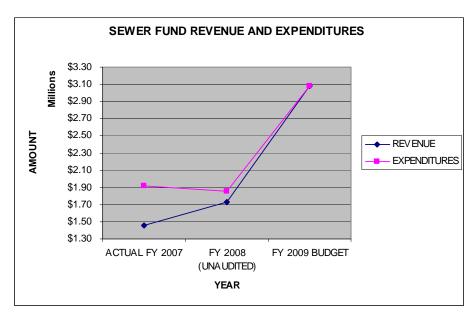
throughout FY 2009. The fund currently includes \$4 million in bond proceed revenue, and as of June 30<sup>th</sup>, 2008, only approximately half of this has been spent. Removing revenue without associated capital projects leaves the fund at an approximate breakeven in its first year. After the City Council passed the FY 2009 budget, a State of Maine environmental bond passed, and the City is expecting approximately \$210,000 in landfill funding, which will lapse into surplus and be saved for future landfill closure.

#### **SEWER UTILITY FUND**

BEGINNING FUND BALANCE 7/1/2006	1,286,963		
REVENUES	<b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
USER FEES	1,410,352	1,683,187	1,881,217
SEPTAGE FEES	29,440	30,179	30,000
INTEREST INCOME	4,387	7,195	6,000
OTHER	13,932	4,040	7,000
USE OF SURPLUS			374,360
BOND PROCEEDS			780,000
TOTAL REVENUE	1,458,111	1,724,600	3,078,577
EXPENDITURES			
MANAGEMENT	66,707	73,737	105,970
TREATMENT AND PUMPING	727,654	741,135	855,760
MAINTENANCE	224,386	243,706	265,097
REPLACEMENT RESERVE	269,547	216,664	966,280
DEBT SERVICE	586,279	576,762	845,470
TRANSFERS OUT	40,000	0	40,000
TOTAL EXPENDITURES	1,914,572	1,852,005	3,078,577
FUND BALANCE	830,502	703,097	703,097

The sewer fund has operated at a deficit during recent years due to necessary capital improvements to pumping stations and other sewer infrastructure. The FY 2009 budget includes \$375,000 in transfers in from reserve; this will leave the fund with

approximately \$200,000 in fund balance. The goal is to maintain approximately \$450,000 in sewer fund Staff reserve. will be proposing a rate increase to the City Council in a work session during the Fall of 2008 to maintain solvency in the fund.



#### **BIW TIF FUND**

BEGINNING FUND BALANCE 7/1/2006 REVENUES	562,781 ACTUAL FY 2007	FY 2008 (UNAUDITED)	FY 2009 BUDGET
	3,770,778	4,048,489	4,075,000
PROPERTY TAXES	3,770,778	4,048,489	4,073,000
TOTAL REVENUE	3,770,778	4,048,489	4,075,000
EXPENDITURES			
DEBT SERVICE	733,353	794,708	701,728
CREDIT ENHANCEMENT PAYMENT	2,907,685	3,127,079	3,248,272
ECONOMIC DEVELOPMENT	43,035	125,935	230,000
TRANSFERS OUT	75,000	75,000	181,000
TOTAL EXPENDITURES	3,759,073	4,122,722	4,361,000
FUND BALANCE	574,486	500,253	214,253

NOTE: DUE TO THE DEPENDENCE UPON THE PROPERTY TAX COMMITMENT, THE TIF FUND BUDGET IS NOT PASSED UNTIL AFTER THE SUBMISSION OF THIS DOCUMENT; THE FY 2009 FIGURES ARE ESTIMATES

#### **CAPITAL PROJECTS FUND**

BEGINNING FUND BALANCE 7/1/2006	2,395,955		
REVENUES	ACTUAL FY 2007	FY 2008 (UNAUDITED)	FY 2009 BUDGET
PROPERTY TAX	299,829	126,571	325,877
INTERGOVERNMENTAL	123,849	96,395	643,000
INVESTMENT INCOME	3,748	0	4,000
BOND PROCEEDS	600,000	2,471,829	887,000
TRANSFERS IN	75,000		30,000
OTHER	172,434	131,941	284,000
TOTAL REVENUE	1,274,860	2,826,736	2,173,877
EXPENDITURES  CAPITAL PROJECTS	1,940,081	930,617	2,173,877
TOTAL EXPENDITURES	1,940,081	930,617	2,173,877
FUND BALANCE	1,730,734	3,626,853	3,626,853

The BIW TIF and capital funds are shown together here because they are both primarily used for capital improvements; the TIF fund must be used for economic development and capital fund is to be used for general Citywide improvements. The TIF fund includes approximately \$700,000 in debt service out of approximately \$950,000 in increment revenue. These bonds were issued to provide infrastructure and improvements to the South End of town where BIW is located. BIW is the largest private employer in the State of Maine, employing approximately 5,500 people. The remaining \$250,000 in the

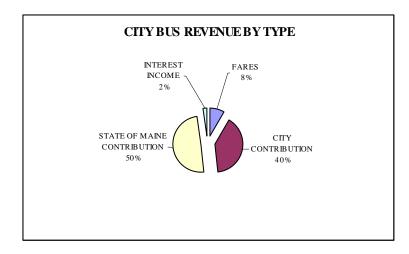
fund is used for smaller, non-bondable projects such as development of the Train Park (\$500,000 project: \$400,000 DOT and \$100,000 City and discussed in the Capital Budgeting section of this document), mapping within the City for visitors, and historic marker design and purchase.

The capital fund is discussed in detail in the "Capital Budgeting Process" section, and only highlights are discussed in this section. The capital fund includes all projects associated with general fund departments, such as police, fire, public works (non landfill or sewer), or City hall. The Capital fund received \$2 million in bond proceeds associated with the January, 2008 streets bond issue; these funds will not be spent until FY 2009 and FY 2010. This fund will show a temporarily inflated fund balance, until the bond proceeds are spent on street reconstruction and paving. The ending (audited) FY 2007 fund balance for the capital fund is \$1.7 million; this is not expected to change when FY 2008 is audited even though the departments used \$286,000 in fund balance. This fund is comprised of many different departmental line items, and the department heads are aware that they must budget in advance and save money each year in anticipation of large capital projects. While \$286,000 was used for such projects, equal portions of the FY 2009 tax levy of \$326,000 will be placed in reserve for future projects.

#### **CITY BUS FUND**

BEGINNING FUND BALANCE 7/1/2006* REVENUES	3,125 <b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
FARES	7,021	8,445	8,500
ADVERTISEMENTS			
CITY CONTRIBUTION	29,441	35,524	40,425
STATE OF MAINE CONTRIBUTION	38,031	46,490	50,532
INTEREST INCOME	3,596	2,015	2,500
TOTAL REVENUE	78,089	92,473	101,957
EXPENDITURES			
PERSONNEL	65,167	75,016	66,726
PROFESSIONAL SERVICES	10,874	10,544	12,184
OPERATING AND MAINTENANCE	16,745	20,058	18,850
MISCELLANEOUS	3,559	3,182	4,197
TOTAL EXPENDITURES	96,345	108,801	101,957
FUND BALANCE	(15,132)	(31,460)	(31,460)

The Bath City Bus fund has an annual budget of approximately \$100,000 (FY 2009 is \$101,957), and approximately half of this is federal and State subsidy. The City contributes approximately 40% and fares and interest income contribute the remaining



\*FUND BALANCE DOES NOT INCLUDE \$91,000 IN VEHICLE REPLACEMENT RESERVE

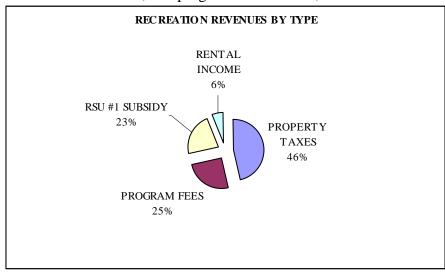
percent of the \$100,000 budget. Fares to ride the bus are \$1 per person, and ridership is approximately 11,500 per year and increasing each year. Annual fare revenue is not \$11,500 because the City participates in Fare Free Fridays, and waves fees on Fridays. The State of Maine reimburses the City for this, but the reimbursement

exactly one-for-one; in addition, the welfare department issues bus passes on occasion when an applicant qualifies for assistance and has no transportation. These free rides count toward ridership but not revenue.

#### RECREATION FUND

BEGINNING FUND BALANCE 7/1/2006	(117,130)		
REVENUES	<b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
PROPERTY TAXES TRANSFERRED IN	199,312	192,830	198,615
PROGRAM FEES	123,893	131,802	108,007
INTERGOVERNMENTAL	15,000	40,000	98,514
RENTAL INCOME	22,398	30,597	24,500
MISCELLANEOUS	8,126		
TOTAL REVENUE	368,730	395,230	429,636
EXPENDITURES			
ADMINISTRATION	130,652	141,469	160,638
MAINTENANCE AND GROUNDS	183,290	174,244	175,698
PROGRAM EXPENSES	91,788	110,746	93,300
MISCELLANEOUS			
TOTAL EXPENDITURES	405,730	426,459	429,636
FUND BALANCE	(154,130)	(185,359)	(185,359)

The recreation fund budget is comprised of many types of revenue, including a property tax subsidy of \$198,615, a field maintenance subsidy from RSU #1 of \$98,514, \$24,500 in rental and user fees, and program fees of \$108,000 for a total fund of \$429,000. At the



beginning of FY 2008, this fund's fund balance was (\$155,000),department the head and finance director are taking steps to correct and reverse this fund balance. The director of Parks and Recreation is new to the City, is making and more detailed

budgets for each of his programs in order to track their progress and identify which programs are earning and losing money; in addition, this is the first year the RSU (or school department in past years) has subsidized the actual cost of field maintenance. In the past, the school department has paid \$15,000, and then an increase to \$25,000 toward maintenance of the athletic fields. The FY 2009 budget is the first that includes a proportionate charge to the RSU for their actual use of the fields.

#### SKATE PARK FUND

BEGINNING FUND BALANCE 7/1/2006 REVENUES	(137,135) <b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
PROPERTY TAXES		25,000	40,000
RENTALS AND USER FEES	41,132	44,411	52,450
CONTRIBUTIONS AND GRANTS	20,295	5,925	10,000
CONCESSIONS	381	11,831	17,000
MISCELLANEOUS	13,352	11,830	27,200
TOTAL REVENUE	75,160	98,996	146,650
EXPENDITURES			
PERSONNEL	84,658	89,053	84,500
PROFESSIONAL SERVICES	2,000	2,000	4,400
OPERATING AND MAINTENANCE	44,087	54,707	57,750
MISCELLANEOUS			
TOTAL EXPENDITURES	130,745	145,760	146,650
FUND BALANCE	(192,720)	(239,484)	(239,484)

The skate park has historically been governed by a separate board from the City manager and Council. The skate park board has done an excellent job of identifying and attracting the City's at-risk youth and giving this population a safe, warm place to conduct positive activities after school. However, at the end of FY 2007, the audited fund balance for the fund was (\$192,000). The City manager worked with the board, and as a cost-cutting measure, placed the skate park under the control of the recreation director. The new staffing at the skate park will include the same hours and services, but recreation department will promote the program and increase revenue in addition to reducing staffing needs by using a working director who reports to the recreation director. The skate park's total budget is \$146,000. The goal for the FY 2009 budget is that the fund break even, and once the recreation director has had a full year to work with the organization, staff will discuss cost-cutting and revenue enhancement strategies to reduce the large negative fund balance.

#### TRANSPORTATION FUND

BEGINNING FUND BALANCE 7/1/2006	0	(1,680)		
REVENUES	ACTUAL FY 2007	FY 2008 (UNAUDITED)	FY 2009 BUDGET	
RENTS	FUND NEW IN FY 2008	2,500	28,000	
ADVERTISEMENTS	FUND NEW IN FY 2008	1,250	1,750	
TIF SUBSIDY	FUND NEW IN FY 2008		50,000	
RENTAL OF TROLLEY	FUND NEW IN FY 2008	11,640	15,000	
MISCELLANEOUS	FUND NEW IN FY 2008	1,209	1,000	
TOTAL REVENUE	0	16,599	95,750	
EXPENDITURES				
PERSONNEL		10,542	15,075	
PROFESSIONAL SERVICES	312	3,924	3,150	
OPERATING AND MAINTENANCE	1,368	47,642	46,900	
TOTAL EXPENDITURES	1,680	62,107	65,125	
FUND BALANCE	(1,680)	(47,188)	(16,563)	

The Transportation Commission is a separate board from the City council that operates the City's train station and trolley organization. This fund was new in FY 2008, and is likely to begin FY 2009 with a deficit fund balance of approximately \$45,000. This is due to high heating costs and lack of tenants. The FY 2009 budget assumes rental income of \$28,000, and budgets a transfer in from the BIW TIF district of \$50,000 to cover the deficit beginning fund balance. This is the only City (or quasi-City) fund which is not balanced; staff budgeted a \$50,000 transfer in this fund in order to remedy the negative beginning fund balance. City staff is working with a commercial realtor at this time, and expects to rent the building during FY 2009.

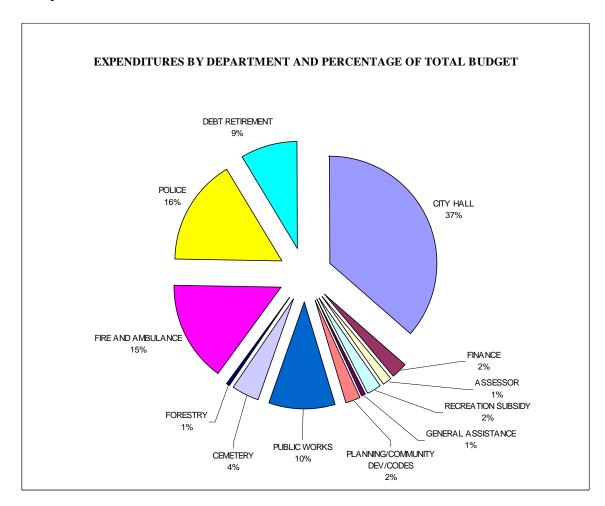
#### MIDCOAST CENTER FOR HIGHER EDUCATION

BEGINNING FUND BALANCE 7/1/2006 REVENUES	(110,329) <b>ACTUAL FY 2007</b>	FY 2008 (UNAUDITED)	FY 2009 BUDGET
RENTS	380,705	437,019	511,060
MISCELLANEOUS	12,104	12,000	40,000
TOTAL REVENUE	392,809	449,019	551,060
EXPENDITURES			
PERSONNEL	52,226	80,295	68,150
PROFESSIONAL SERVICES	35,624	21,526	15,000
OPERATING AND MAINTENANCE	270,269	302,914	288,850
DEBT SERVICE	45,411	45,411	64,060
CONSTRUCTION	134,582	85,720	115,000
TOTAL EXPENDITURES	538,112	535,865	551,060
FUND BALANCE	(255,633)	(342,479)	(342,479)

The Midcoast Center for Higher Education facility is a City-owned building which is controlled by an outside board of directors. The City inherited this building when the Midcoast Hospital moved to neighboring Brunswick approximately ten years ago. The 60,000 square foot building is almost completely rented, and tenants include two colleges, a doctor's office, and an acupuncturist. At the beginning of FY 2008, this fund had a \$255,000 deficit fund balance. The FY 2009 budget includes \$511,000 in rental income. One of the tenants who would have paid \$72,000 has lost funding and will not be able to sign a lease for that amount. In addition, heating costs have increased since the passage of this budget, and will likely cost \$40,000 more than budgeted. This fund will likely operate at a \$100,000 deficit during FY 2009 if the City and its board continue with current practices. However, it just became public that a developer is looking at this 60,000 square foot building. It is well-known that the private sector is more efficient at property management, and the developer has made it clear that he does not want to change the current tenants, but simply wants to renegotiate leases when they come due to include some of the energy costs that are driving this fund so far into the negative. The City council will decide the future of the MCHE building at approximately the same time as this budget submission; an update will be forthcoming in the FY 2010 submission.

## **EXPENDITURES BY DEPARTMENT**

The City's departments are as follows: City Hall (includes Administration, Professional Services, Council, Special Events and Boards, City Clerk, City Clerk Elections, Central Services, City Hall Management, Utilities, Insurances, and Employee Benefits), Finance, Assessor, General Assistance (Welfare), Codes, Planning and Community Development, Public Works, Cemetery, Forestry, Fire and Ambulance, Police (includes Harbor Master, Crossing Guards, Parking Management, and Animal Control), Recreation Fund Property Tax Subsidy, and Debt Retirement. The department summaries begin after this discussion of expenditures.



#### **EXPENDITURE HIGHLIGHTS**

For several years preceding the FY 2009 budget year, department heads were required to present "zero-increase" budgets. While this is appealing and politically palatable, it can not be sustained when prices for goods, service, and labor are increasing each year. The City manager and finance director asked department heads to present realistic budgets, and include 15 percent increases for electricity due to the expiration of the City's electric contract on December 31<sup>st</sup>, 2008, and 20 percent increases for fuel. As discussed in the

preceding section, the fuel increase is budgeted to be \$45,000 and electricity increase will be \$10,000 across all departments of the general fund.

While the City Charter's expenditure limitation provision requires the City to maintain expenditures at the Bureau of Labor Statistics Urban Wage Earner annual average consumer price index of 2.84%, employees received three percent wage increases.

Each department is discussed in detail in the "Department Messages" section, but highlights are shown here in brief. Please note that the full budget is shown as "Appendix C" at the end of this document, and that each department includes a summary which is easier to read and oriented as "portrait" instead of "landscape". The appendix shows line-by-line detail for interested readers.

**Administration Department** This is the City manager's budget; he and the finance director moved approximately 25% of his wages to the BIW TIF (local development corporation) fund. He is working on economic development within the BIW and new Wing Farm and downtown TIF districts. The Administration budget is down 15.9% from FY 2008 to FY 2009.

**Professional Services** This budget includes the City attorney, auditors, miscellaneous professional services, ambulance billing contract, and any necessary write-offs. Due to GASB 45 and the school department splitting from the City, staff budgeted a \$5,000 increase in auditing; this is the majority of the 0.8% increase in the professional services budget.

**Council** This is the City Council's budget; it includes wages, memberships to Maine Municipal Association, and other small miscellaneous items. This budget has increased 0.7% from FY 2008 to FY 2009 due to small increases in printing and publications and training.

**Special Events, Boards, Etc.** This budget shows all contributions to outside agencies, such as the library, seniors, Fourth of July celebration, Christmas lights, skate park and Bath Housing subsidies. Due to the need for budget cuts, the staff recommended and Council accepted removing the \$52,000 subsidy from the City to the Bailey Evening School, an evening school dedicated for folks who return to school for extra courses to pass their GED. The new RSU has assumed this cost in its budget. The skate park subsidy has increased from \$25,000 during FY 2008 to \$35,000 in FY 2009. This budget is down 15.8% from FY 2008 to FY 2009.

**Cable PEG** This is the local cable television station budget of which the City is proud. The station's total budget has decreased three percent due to large equipment purchases of \$10,500 in FY 2008 and only \$7,500 in FY 2009.

**City Clerk and Elections** The City clerk is the keeper of the City's records, and works directly for the City council on minutes, agendas and elections, among other things. Her budget is down 0.7 percent from FY 2008 to FY 2009, with the elections portion of the budget increased by 22.9 percent, or \$4,000 due to one more election during FY 2009 than FY 2008 as dictated by the State of Maine.

**Central Services** This budget includes items that are used by all departments, such as photocopying, postage, computer support agreements, legal notices, and bank fees. The budget is up nine percent from FY 2008 to FY 2009 due to an increase in the computer line item for a mandatory software upgrade as well as a \$5,000 increase in the bank fees line item to accommodate credit card payments and other mandatory fees.

City Hall Management This is the City hall maintenance budget, and includes a contingency account for non-routine yet non-capital repairs that are less than \$5,000. City Hall is approximately 100 years old, and often in need of repairs due to its age. The City Hall building is also very difficult to heat; staff has included \$4,000 in increased heating costs from FY 2008 to FY 2009. This budget has increased nine percent from FY 2008 to FY 2009.

**Utilities** This budget includes street lighting, fire protection hydrant charge, and the City's contribution to the City Bus. The budget is up 3.4% due to the street lighting electricity and a \$3,400 increase in the City's contribution to the bus fund.

**Insurances** This includes all liability, workers compensation, and public officials' liability insurances. The budget is down \$70,000 from the FY 2008 budget because the Maine Municipal Association risk pool won the bid for insurance with a much lower premium than the City had been paying with a traditional insurer. The City has been very pleased with the MMA risk pool; the staff at MMA is very responsive, and takes time to explain each claim to ensure that the staff is comfortable with the MMA response.

**Employee Benefits** This budget includes all employee benefits, including health insurance, employee raises at three percent, and all wage taxes. The total budget has increased by \$31,228, or two percent. Staff worked with Maine Municipal Health Trust on the projected health insurance rate increase, which is nine percent. However, instead of adding nine percent to all expenditures after January 1, 2009 (the date of increase), staff studied each employee enrollment and adjusted the budget based upon the actual employees' premiums. This is a more accurate method of projection than simply increasing the annual premium after January 1<sup>st</sup>, 2009 by nine percent.

**Finance** The finance department budget includes all operations of the finance and treasurer's offices; this budget has increased by one percent due to a \$300 increase in office supplies and \$200 increase in training and conferences.

**Assessor** The assessor values all properties in the City and acts as the assistant City manager and staff TIF expert; this budget shows a zero-percent increase.

**General Assistance** The general assistance duties were assumed by the finance department beginning in FY 2008; the FY 2009 budget is down 22.8 percent, or approximately \$14,000 from the FY 2008 budget. General assistance/welfare is a necessary function of each municipality in the State of Maine, and all eligibility is governed by State Statute.

**Codes** The code enforcement officer works to ensure all City property maintenance ordinances are followed; this department's budget includes him and one-half of the planning/codes administrative assistant. This budget is up 1.6% or \$4,000 from FY 2008.

**Planning/Community Development** The planning director works with different private and public organizations to ensure that the City is developed within the guidelines of the comprehensive plan and all State and local laws. This budget has no increase from FY 2008 to FY 2009.

**Public Works** The public works department employs nine employees plus a foreman and director, and is responsible for all street maintenance, snow plowing, paving, parks maintenance that can not be done by parks and recreation staff, and all other large Citywide projects. The public works department budget is up 5.5% from FY 2008 due to a \$28,000 increase in fuel. Historically, this budget has been too low and overspent. During the large increases in fuel at the end of FY 2008, this department revised its fuel budget to meet new prices and more accurate expenses based upon actual demand.

Cemetery and Parks The City owns and maintains 113 acres of cemetery land, and the department staffs four full-time employees and approximately 12 part-timers during the summer season. The cemetery budget has increased by 11.6% or \$37,000 from FY 2008 to FY 2009 due to adjustments in many line items. This budget has historically been underbudgeted, and staff was directed to present a realistic budget for all line items, regardless of the increase for FY 2009.

**Forestry** The forestry department employs the City arborist, and is up seven percent, or \$3,000 due to increased fuel costs and need for additional uniforms and safety equipment.

**Fire Department** The City's fire and rescue department employs 23 people, including four captains and one chief. All employees become paramedics during their first years at the department. The fire department's budget has increased 2.4% from FY 2008 to FY 2009 due to increased electricity and fuel costs.

**Police Department** The City's police department employs 22 full-time and six part-time employees including a chief, lieutenant, and five sergeants. The police department includes a parking enforcement officer, half-time animal control officer, and harbormaster. Statistics on the department are included in the following department message, and the budget has increased by 1.5%, or \$64,000.

**Debt Retirement** The general fund assumes debt service payments for general obligation bonds not associated with another fund or revenue source. The FY 2009 budget moves \$150,000 from the general to sewer fund, and assumes \$250,000 in street bond payments. The department budget has increased 13.1%, or \$80,000.

#### **DEPARTMENT MESSAGES**

City Hall Operations (Includes Administration, Professional Services, Council, Special Events and Boards, Cable PEG, City Clerk, City Clerk Elections, Central Services, City Hall Management, Utilities, Insurances, Employee Benefits, and Assessing)

#### **Department Functions**

The offices in City Hall (mentioned above) are responsible for day-to-day operations of the City. The Council is the elected body responsible for setting local ordinances, resolutions, and orders; the manager and his staff are appointed to execute those policies. City Hall includes the clerk's office and office of elections; the clerk is appointed by the City Council. She is responsible for preparing all meeting agendas, minutes, and all City elections. During FY 2009, there are scheduled to be three elections; this is why the Clerk's elections budget has increased for FY 2009.

The City owns and operates a local access cable TV channel, which broadcasts public meetings, and other City information and current events. The Cable TV station is staffed by two part-time employees.

City Hall management includes all expenditures associated with maintaining the building and the wages and equipment associated with this. The City has one maintenance person, and two other employees who work maintaining all City buildings and drive the City buses.

The City assessor is responsible for valuing all property within corporate limits. He and his assistant are responsible for assessing any new additions, renovations, or valuing any new commercial properties. The City's goal is to conduct a full-scale revaluation every ten years; the most recent of these was conducted in 2005 for the 2006 tax bills.

Administration, professional services, central services, utilities, insurances, and employee benefits are all related to the services the City contracts in order to keep operating. For example, professional services includes legal and auditing fees, utilities includes street lighting, insurances includes health and property and casualty, employee benefits includes the health insurance opt-out program, wellness, and other training provisions. Central services includes postage and copying charges.

## FY 2009 City Hall Objectives, Performance Measures, and Staffing

## **Objectives**

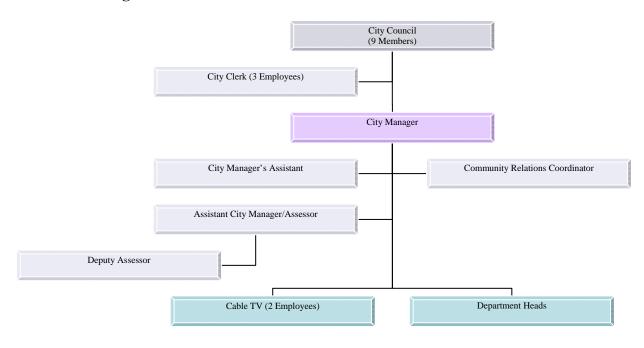
- 1. Pass the first annual Wing Farm TIF budget and issue \$2 million in bonds to fund land acquisition, sewer and road improvements, and begin the process of building a business park in the City. The budget will be passed in September, and bonds issued shortly thereafter.
- 2. Brownfield Revolving Loan Fund: Complete environmental remediation projects: The federal Environmental Protection Agency has granted the City up to \$150,000 to remediate the former YMCA building and up to \$200,000 to enable the remediation of the land at the old Shipyard property for construction of 20 luxury condominiums. The YMCA project will be completed by September 1<sup>st</sup>, 2008, and the shipyard property will be cleaned

- before the end of the fiscal year. This project is likely to continue into the spring of 2009.
- 3. Business Façade Improvements: The City has been granted \$100,000 in Community Development Block Grant funds from the Department of Economic and Community Development/Office of Community Development in order to grant deferred loans to five downtown businesses for façade improvements. These improvements will go on throughout the fiscal year, and hopefully into FY 2010.
- 4. Housing Assistance Grant: The City received a \$250,000 grant from the Department of Economic and Community Development in order to provide low and no-interest loans to eligible homeowners to make necessary upgrades to their homes. The FY 2009 focus will be energy efficiency in the face of skyrocketing fuel prices! This project will be done throughout the year, and continue into FY 2010.
- 5. Maine Investment Trust Fund: The City was just granted \$126,000 from Department of Economic and Community Development in order to upgrade the public parking lots and streetscapes on Water Street. This is an area where many visitors park and walk with their families, and it will now have proper ADA-compliant sidewalks, upgraded lighting, landscaping, and upgraded parking. This project will be bid in the Spring of 2009, and be completed by June 30<sup>th</sup>, 2009.
- 6. Complete construction of the landfill gas mitigation system by September 1st, and work with engineers on monitoring and recording data about methane destruction in order to sell carbon offset credits in an auction setting. This is a large goal, and the monitoring and sale of carbon credits is in very early stages. This project is likely to take the entire fiscal year.
- 7. Complete website upgrade: the City has just contracted with a local web developer with the goal of redesigning the website to attract more people to the area through the internet. The site includes local attractions, history, and many pictures of the City! The completion date for the new website is September 1<sup>st</sup>, 2008.
- 8. Work with the commercial real estate broker to attract a suitable business for the City's train station. The station was renovated in 2007, and would make a wonderful downtown business location. The Maine Eastern Railroad passenger train stops at the station, as well as many tourists as there is an information center in the main lobby. If the City and transportation commission could find a tenant, the transportation fund would begin to support its operations. The ideal tenant would move in immediately, but this goal could take the fiscal year to complete.
- 9. Work with the department heads on keeping within their budgets in order to ensure the June 30<sup>th</sup>, 2009 fund balance grows. The FY 2009 budget includes \$155,000 in overlay, and this is designated to lapse into surplus. If the departments stay on target throughout the year, there may be enough in surplus to offset property taxes in FY 2010.

#### **Performance Measures**

	FY 2005	FY 2006	FY 2007	FY 2008
Births-Bath Residents	129	135	130	124
Deaths in Bath	58	82	93	140
Resident Marriages	95	66	83	66
State Licenses Issued (Ex: Hunting, Fishing)	1902	2110	2000	966
City Business Licenses and Permits	383	334	350	259

## **Staffing**



The City clerk and her staff are hired by and work directly for the City Council. The City manager has an assistant, and the community relations coordinator works with her and acts as a liaison between the manager's office and outside organizations such as Main Street and the Chamber of Commerce.

CITY HALL OPERATIONS										
	FY 20	006 ACTUAL	FY 2	2007 ACTUAL	FY 20	008 PROJECTED	FY 2	2009 BUDGET		
PERSONNEL	\$	393,927.41	\$	469,019.98	\$	451,985.19	\$	435,509.00		
CONTRACTUAL	\$	2,182,487.87	\$	2,057,882.14	\$	2,078,813.89	\$	2,437,871.00		
OPERATING	\$	271,977.53	\$	251,996.75	\$	249,412.65	\$	322,620.00		
TOTAL	\$	2,848,392.81	\$	2,778,898.87	\$	2,780,211.73	\$	3,196,000.00		

The departments included in City hall operations are as follows:

## CITY HALL OPERATIONS INDIVIDUAL BUDGETS

ADMINISTRATION	FY 20	06 ACTUAL	FY 20	07 ACTUAL	FY 2008	PROJECTED	FY 2009 BUDGET	
PERSONNEL	\$	101,321.97	\$	151,966.51	\$	150,431.71	\$	124,228.00
OPERATING	\$	19,630.95	\$	12,760.17	\$	14,977.08	\$	18,850.00
TOTALS	\$	120,952.92	\$	164,726.68	\$	165,408.79	\$	143,078.00
PROFESSIONAL SERVICES	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET	
CONTRACTUAL	\$	311,985.51	\$	111,434.18	\$	109,216.90	\$	158,240.00
TOTALS	\$	311,985.51	\$	111,434.18	\$	109,216.90	\$	158,240.00
COUNCIL	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET	
PERSONNEL	\$	21,900.00	\$	22,262.32	\$	22,532.02	\$	23,297.00
OPERATING	\$	59,535.25	\$	42,266.30	\$	39,290.47	\$	58,215.00
TOTALS	\$	81,435.25	\$	64,528.62	\$	61,822.49	\$	81,512.00
SPECIAL EVENTS	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET	
CONTRACTUAL	\$	244,826.43	\$	250,793.89	\$	256,420.74	\$	224,186.00
TOTALS	\$	244,826.43	\$	250,793.89	\$	256,420.74	\$	224,186.00
CABLE	FY 200	06 ACTUAL	FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET	
PERSONNEL	\$	20,305.00	\$	30,867.55	\$	30,633.75	\$	31,776.00
OPERATING	\$	15,373.61	\$	14,606.36	\$	12,314.15	\$	15,450.00
TOTALS	\$	35,678.61	\$	45,473.91	\$	42,947.90	\$	47,226.00
CITY CLERK	FY 200	06 ACTUAL	FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET	
PERSONNEL	\$	86,191.25	\$	91,986.06	\$	91,300.02	\$	92,727.00

OPERATING	\$	3,961.51	\$	2,052.45	\$	2,293.36	\$	3,080.00	
TOTALS	\$	90,152.76	\$	94,038.51	\$	93,593.38	\$	95,807.00	
CITY CLERK-ELECTIONS	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET		
PERSONNEL OPERATING	\$ \$	7,447.50 7,432.01	\$ \$	9,062.00 6,409.71	\$ \$	9,362.25 9,650.22	\$ \$	12,000.00 10,000.00	
TOTALS	\$	14,879.51	\$	15,471.71	\$	19,012.47	\$	22,000.00	
CENTRAL SERVICES	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET		
CONTRACTUAL	\$	140,566.25	\$	151,720.00	\$	156,132.38	\$	175,000.00	
TOTALS	\$	140,566.25	\$	151,720.00	\$	156,132.38	\$	175,000.00	
CITY HALL MANAGEMENT	FY 20	06 ACTUAL	FY 20	007 ACTUAL	FY 2008 PROJECTED		FY 2009 BUDGET		
PERSONNEL	\$	51,193.34	\$	53,452.02	\$	56,652.95	\$	61,003.00	
CONTRACTUAL	\$	10,867.04	\$	10,709.84	\$	11,416.78	\$	15,000.00	
OPERATING	\$	53,212.69	\$	57,292.97	\$	52,815.13	\$	64,575.00	
TOTALS	\$	115,273.07	\$	121,454.83	\$	120,884.86	\$	140,578.00	
UTILITIES	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET		
CONTRACTUAL	\$	357,103.94	\$	368,671.36	\$	401,880.00	\$	405,225.00	
OPERATING	\$	106,240.37	\$	109,272.55	\$	111,974.01	\$	145,000.00	
TOTALS	\$	463,344.31	\$	477,943.91	\$	513,854.01	\$	550,225.00	
INSURANCES	FY 20	06 ACTUAL	FY 20	007 ACTUAL	FY 2008	FY 2008 PROJECTED		FY 2009 BUDGET	
CONTRACTUAL	\$	316,028.80	\$	306,917.71	\$	279,951.91	\$	303,000.00	
TOTALS	\$	316,028.80	\$	306,917.71	\$	279,951.91	\$	303,000.00	
EMPLOYEE BENEFITS	FY 20	06 ACTUAL	FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET		
CONTRACTUAL	\$	795,797.90	\$	852,768.16	\$	859,245.18	\$	1,148,820.00	
TOTALS	\$	795,797.90	\$	852,768.16	\$	859,245.18	\$	1,148,820.00	
ASSESSOR	FY 2006 ACTUAL		FY 2007 ACTUAL		FY 2008 PROJECTED		FY 2009 BUDGET		
PERSONNEL	\$	105,568.35	\$	109,423.52	\$	91,072.49	\$	90,478.00	
CONTRACTUAL	\$	5,312.00	\$	4,867.00	\$	4,550.00	\$	8,400.00	
OPERATING	\$	6,591.14	\$	7,336.24	\$	6,098.23	\$	7,450.00	
TOTALS	\$	117,471.49	\$	121,626.76	\$	101,720.72	\$	106,328.00	

# **Finance Department (Includes General Assistance/Welfare)**

#### **Department Functions**

The Finance department includes the Treasurer's Office and General Assistance/Welfare duties. The department is responsible for City payroll (approximately 120 employees), cash reconciliation, investment management, budgeting, audit preparation and oversight, accounts payable, accounts receivable, excise tax collection and reporting to the State of Maine, property tax billing and collections, general assistance meetings, filings, and reporting to the State of Maine for reimbursement (1/2 of general assistance expenses are reimbursed to the City) and many other financial duties.

#### FY2008 Finance Department Objectives, Performance Measures, and Staffing

#### **Objectives**

- 1. Apply for and receive the GFOA Distinguished Budget Award for the first time in City history. The City must submit the application for the award by September 16<sup>th</sup>, 2008; this is 90 days after the passage of the budget on June 28<sup>th</sup>.
- 2. Begin preparing the City's financial statements before the auditors arrive. It is the finance director's goal to begin preparation of the financial statements and ask the auditors to audit and proofread the work that is already completed. The annual audit is scheduled for the last week of October and first week of November, 2008.
- 3. Work with Maine Municipal Association on the advisory committee to the State legislature on non-profits paying a fee for service in lieu of property taxes. This will help the City with future property tax/service fee projections. The committee is new, and scheduled to begin sitting in August, 2008.
- 4. Issue Bonds for the new Wing Farm TIF: the City will be issuing \$2 million in general obligation bonds by September 1<sup>st</sup> in order to purchase land and begin construction early in the spring of 2009.
- 5. Cross-train employees to increase division of duties during vacations and improve employee morale and skill level. There is no time frame for this item; the department is always working to improve internal controls.

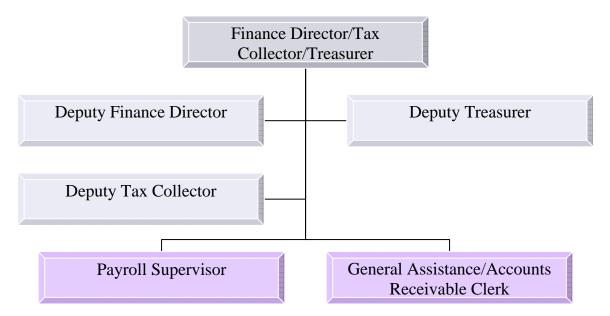
#### **Performance Measures**

FY 2005	FY 2006	FY 2007	FY 2008
16,120	16,120	16,120	15,304
8,500	8,500	8,500	8,574
36	36	36	36
9,600	9,600	9,634	9,650
3,890	3,943	3,546	3,536
78	72	75	96
	16,120 8,500 36 9,600 3,890	16,120 16,120 8,500 8,500 36 36 9,600 9,600 3,890 3,943	16,120     16,120     16,120       8,500     8,500     8,500       36     36     36       9,600     9,600     9,634       3,890     3,943     3,546

The City pays its 120 employees weekly. Accounts payable checks are issued weekly, and bank reconciliations performed monthly. Property taxes are billed annually in September and due on October 15<sup>th</sup>. There was a sharp drop in the number of property tax bills issued between FY 2006 and FY 2007 due to combining of adjacent parcels during the revaluation.

#### **Staffing**

The finance department is staffed by six full-time positions. These are represented on the staffing chart below.



During the FY 2008 budgeting process, the City Council made the decision to combine the finance department's accounts receivable and the general assistance positions. This was an exciting but challenging decision for the finance department. During the year, the staff found this difficult at times, but the transition has saved the City approximately \$80,000 in wages and welfare pay-outs.

# **FY 2009 Finance and Welfare Budgets**

FINANCE										
		100 c 1 CTV 1 1	EX. 2005 1 GEV. 1	_						
	FY 2	2006 ACTUAL	FY 2007 ACTUA	L	FY 20	008 PROJECTED	FY 2	2009 BUDGET		
PERSONNEL	\$	183,354.89	\$	190,029.02	\$	204,017.00	\$	188,822.00		
OPERATING	\$	10,384.78	\$	7,703.55	\$	7,647.68	\$	12,750.00		
CHECK TOTALS	\$	193,739.67	\$	197,732.57	\$	211,664.68	\$	201,572.00		

GENERAL ASSISTANCE										
	EV		EV 2007 A CELLAL		EV 2		EV 2	1000 PUDCET		
	FY 2	2006 ACTUAL	FY 2007 ACTUAL			008 PROJECTED	FY Z	009 BUDGET		
PERSONNEL	\$	38,519.50	\$	38,322.37	\$	=	\$	5,500.00		
OPERATING	\$	68,019.82	\$	61,259.04	\$	30,097.18	\$	43,575.00		
CHECK TOTALS	\$	106,539.32	\$	99,581.41	\$	30,097.18	\$	49,075.00		

# **Codes and Planning and Community Departments**

#### **Department Functions**

The codes portion of the office is responsible for administering the City's codes and laws that deal with land use and development. These codes include the building, plumbing, electrical and heating codes, the zoning and sign ordinances, blasting laws, and assorted ordinances from the Code of the City of Bath. The codes officer also serves as the City's health office, and the ADA coordinator for the City facilities. The health officer duties involve restaurant inspections, conducting the annual flu clinic, and performing other duties as needed.

The planning portion of the office undertakes long-range planning (the Comprehensive Plan rewrite), short-range planning (staffing the Planning Board and working with developers), project planning (designing and implementing projects such as the Historic Railway Station rehabilitation and various park improvements), and capital planning (working with the finance director to develop the City's 5-year Capital Improvements Plan).

# FY 2009 Codes and Planning and Community Development Department Objectives, Performance Measures, and Staffing

#### **Objectives**

- 1. Update the comprehensive plan to reflect more current planning goals. The current plan (referenced in the Strategic Direction section of this document) contains many such long-term planning goals, but must be updated. This goal is expected to be completed during the fall of 2008.
- 2. Work with the economic development committee on new development in the City, including the proposed Wing Farm development and intergovernmental agreements with the neighboring Town of West Bath to make this a successful industrial park. The TIF has been approved by the Department of Economic and Community Development (DECD); infrastructure debt service has been approved by the City Council, and the City plans on breaking ground early in the spring of 2009.
- 3. Rent out the space in the Train Station: The City is working with a commercial realtor to rent space in this building, and would like this to be completed by the beginning of winter, 2008. The FY 2009 budget includes \$28,000 in rental income from this property.
- 4. The codes department will work with the downtown businesses to improve snow removal from sidewalks in the Winter. During the Winter of 2007 (FY2008), many of the City's downtown merchants were delinquent in removing snow from sidewalks. This snow eventually turned to ice due to foot traffic, and became hazardous.

# **Performance Measures**

	FY 2005	FY 2006	FY 2007
INSPECTIONS			
BUILDING INSPECTIONS	64	225	134
ON-SITE INSPECTIONS	91	91	55
ELECTRICAL INSPECTIONS	142	196	196
PLUMBING INSPECTIONS	54	110	96
HEATING PLANT INSPECTIONS	13	24	30
HEALTH INSPECTIONS	1	6	1
COMPLAINTS	54	92	39
CERTIFICATE OF OCCUPANCY	16	35	54
SIGNS	5	27	15
PERMITS			
BUILDING	140	172	136
PLUMBING	74	98	82
ELECTRICAL	147	173	148
SIGN	28	24	30
HEATING	34	33	35
BLASTING	6	8	6
CERTIFICATE OF OCCUPANCY	7	16	31
FLOOD	0	0	1
FILL	0	0	0
MINING	0	1	1
PLANNING STATISTICS			
HISTORIC DISTRICT APPROVAL	4	20	5
HISTORIC DISTRICT AMENDMENT	3	7	5
SITE PLAN APPROVAL	3	4	6
SITE PLAN AMENDMENT	9	13	1
SUBDIVISION APPROVAL	2	6	1
SUBDIVISION AMENDMENT	1	1	2
SETBACK REDUCTION	2	5	5
ZONING MAP CHANGE	1	4	0
LAND USE CODE CHANGE	9	2	1
CONTRACT REZONING	3	5	1

NOTE: THE FY 2008 FIGURES WERE NOT AVAILABLE AS OF THE DATE OF THIS SUBMISSION.

# Staffing

The planning and codes department directors both report to the City manager as department heads and share an assistant.

# **FY 2009 Codes and Planning Department Budgets**

CODES									
	FY 20	006 ACTUAL	FY:	2007 ACTUAL	FY 2	2008 PROJECTED	FY	2009 BUDGET	
PERSONNEL	\$	73,540.89	\$	74,880.56	\$	73,477.70	\$	77,595.00	
OPERATING	\$	7,210.56	\$	4,841.03	\$	4,720.44	\$	9,935.00	
	Ф	00 551 45	ф	70 721 50	φ	70 100 14	φ	97 530 00	
CHECK TOTALS	\$	80,751.45	\$	79,721.59	\$	78,198.14	\$	87,530.00	

PLANNING									
	FY 2	006 ACTUAL	FY:	2007 ACTUAL	FY 2	008 PROJECTED	FY 2	2009 BUDGET	
PERSONNEL	\$	78,253.45	\$	102,135.53	\$	80,516.65	\$	83,357.00	
OPERATING	\$	7,443.42	\$	7,422.11	\$	6,873.58	\$	8,475.00	
CHECK TOTALS	\$	85,696.87	\$	109,557.64	\$	87,390.23	\$	91,832.00	

#### **Public Works Department**

#### **Department Functions**

The public works department includes the streets division, solid waste (landfill) division, and the sewer division. The streets division maintains the City's infrastructure, including streets, culverts, street lights, catch basins, and any other public building or structure. This includes new construction, paving, snow plowing, and maintenance on existing roads and structures.

The City has operated a landfill since the 1940s; the landfill division includes a supervisor, administrative assistant, and four laborers. The landfill accepts Bath residential waste (currently hauled by Pine Tree Waste Services) and commercial waste from local contractors. Over the past ten years, there has been much debate about the appropriate amount of waste to accept at the landfill. The City recently increased its tipping fee to waste haulers from approximately \$50 per ton to \$75 per ton. This was done with the intention of filling the cells more slowly to extend the life of the landfill. The result is that the revenue has decreased from approximately \$1 million to \$400,000 over the past several years. Staff split the landfill operations and capital from the general fund into its own enterprise fund. The budgeted property tax subsidy is \$570,000. In November, 2007, the residents voted to keep the landfill open for the foreseeable future. Each budget from FY 2008 until closure will include \$250,000 dedicated for closure in hopes that the City will not have to issue bonds to close the landfill.

The sewer division is responsible for the City's sewerage and wastewater treatment plant. The staff includes a foreman and three employees: two laborers and a truck driver. The City contains both sanitary and storm water sewers, although 70 percent of these sewers are combined into a combined sewer overflow (CSO).

#### FY 2009 Public Works Department Objectives, Performance Measures, and Staffing

#### **Objectives**

The public works department has many projects to complete during FY2008; the items listed below are the department's priority tasks.

- 1. Complete installation of the landfill gas mitigation system by September 1<sup>st</sup>, 2008 and continue work on the sale of carbon offsets and potentially a gas-to-energy system. It may be possible to convert some of the gas to electricity and sell this back to Central Maine Power or power a City facility. This is a large project, and will likely take all year to research and implement.
- 2. Landfill cell construction: currently, the public works department and local contractor are building the next cells of the City's landfill. This work is likely to be complete by September 1<sup>st</sup>, 2008.
- 3. Juniper Street sewer project: The Juniper street area needs a new sewer line. Sewage is backing up in the area, and the line under the street will be replaced by June 30<sup>th</sup>, 2009.
- 4. Pleasant Street pump station upgrade: The sewer department is in the process of bidding out the Pleasant Street pump station upgrade project. The station is approximately 30 years old, and pumps are beginning to fail. In addition, the

- station is no longer able to handle the capacity of sewage required to service that portion of the City. This is a \$600,000 project, and will be completed by the Spring of 2009.
- 5. Richardson Street sewer improvement: Richardson Street and five surrounding streets are in need of water and sewer upgrades. The City and Water District have partnered on this project, and have been awarded \$300,000 in Community Development Block Grant funds (through a Public Infrastructure Grant). The total project cost is \$1 million, and the City will contribute SRF funds and the Water District will pay a portion of the project to move water lines out of homeowners back yards into the street for easier access. This project is likely to be completed by the end of October.

#### **Performance Measures**

#### LANDFILL PERFORMANCE MEASURES

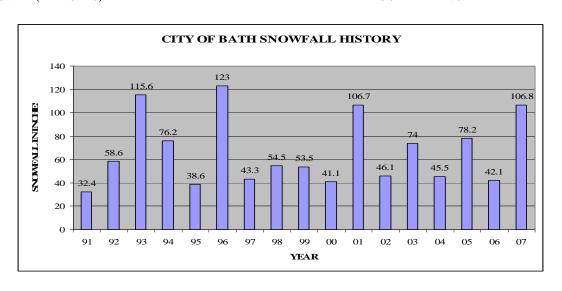
FY 2005

FY 2006

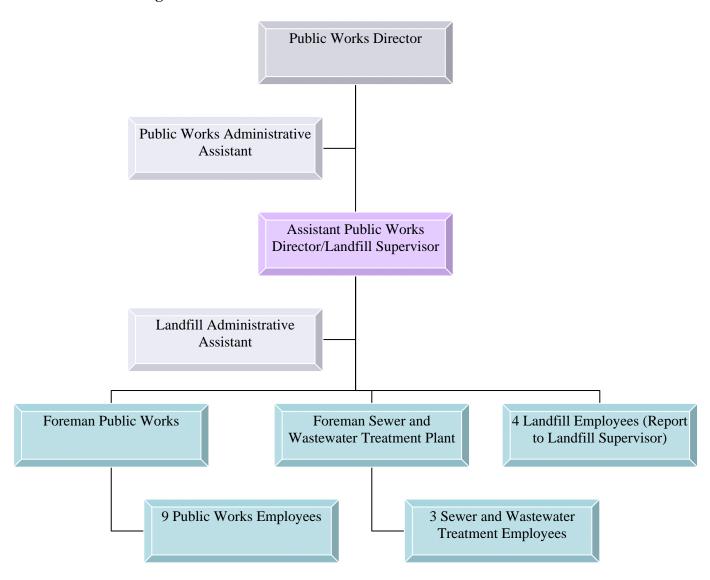
FY 2008

FY 2007

BATH RESIDENTIAL CURBSIDE TONNAGE	2,777	2,795	2,664	1561
BATH RESIDENTIAL CONSTRUCTION AND DEMOLITION TONNAGE	690	892	716	521
ASPHALT SHINGLE RECYCLING TONNAGE	415	489	645	295
NUMBER OF LANDFILL CUSTOMERS	13,506	13,339	11,611	10,238
PUBLIC WORKS PERFORMANC	E MEASURES			
		SUMM	ER	
	2004	2005	2006	2007
FEET OF PAVING	29,930	8,477	2,120	21,455
	\$	\$	\$	\$
COST OF PAVING	935,434	310,960	45,927	311,385
		WINT	ER	
	2004	2005	2006	2007
SNOW PLOWED (IN INCHES)	45.5	78.2	42.1	106.8



# Staffing



# FY 2009 Public Works, Landfill, and Sewer Budgets

PUBLIC WORKS								
	EW 20		<b></b>	2007 A CITYLAY	EV. 26		<b>T T T T</b>	
	FY 200	06 ACTUAL	FY 2	2007 ACTUAL	FY 20	008 PROJECTED	FY 2	2009 BUDGET
PERSONNEL	\$	459,311.99	\$	490,211.39	\$	534,745.67	\$	534,439.00
CONTRACTUAL	\$	9,922.42	\$	2,588.00	\$	8,823.45	\$	14,000.00
OPERATING	\$	286,213.90	\$	284,040.61	\$	389,957.73	\$	308,645.00
CHECK TOTALS	\$	755,448.31	\$	776,840.00	\$	933,526.85	\$	857,084.00

LANDFILL FUND 06								
	EV 2	006 ACTUAL	EV	2007 ACTUAL	EV 2	2008 PROJECTED	EV	2009 BUDGET
SOLID WASTE	\$	291,004.26	Г1 \$	336.894.21	Г1 2 \$	346.671.87	ГI \$	424,941.00
RECYCLING	\$ \$	82,628.87	\$	88,377.12	\$	81,562.79	\$	87,750.00
CURBSIDE PICK-UP	\$	274,087.88	\$	259,822.96	\$	303,238.16	\$	366,000.00
PAY AS-YOU-THROW		N/A		N/A	\$	61,511.73	\$	80,000.00
CAPITAL	\$	186,262.38	\$	707,385.59	\$	2,057,468.19	\$	2,241,113.00
DEBT SERVICE	\$	500,076.00	\$	465,723.00	\$	546,350.04	\$	961,546.00
CHECK TOTALS	\$	1,334,059.39	\$	1,858,202.88	\$	3,396,802.78	\$	4,161,350.00

SEWER FUND 07									
	FY 20	006 ACTUAL	FY	2007 ACTUAL	FY 2	2008 PROJECTED	FY	2009 BUDGET	
MANAGEMENT	\$	132,657.58	\$	114,219.82	\$	73,737.33	\$	145,970.00	
TREATMENT AND PUMPING	\$	707,445.42	\$	727,654.17	\$	741,134.92	\$	855,760.00	
MAINTENANCE	\$	233,181.29	\$	224,385.57	\$	243,705.54	\$	265,097.00	
CAPITAL	\$	157,489.38	\$	269,546.88	\$	216,664.49	\$	966,280.00	
DEBT SERVICE	\$	599,495.11	\$	586,278.71	\$	576,762.31	\$	845,470.00	
CHECK TOTALS	\$	1,830,268.78	\$	1,922,085.15	\$	1,852,004.59	\$	3,078,577.00	

# Parks and Recreation and Cemetery Departments

#### **Department Functions**

Historically, the Recreation and Cemetery and Parks departments have been separate. The Recreation Commission supervised the recreation director, and the City manager supervised the cemetery director. The City Council changed this for FY 2008; as part of budget cuts the department head position was merged and the departments were combined. The FY 2009 budget includes this consolidated position; the combination of parks, cemeteries, and recreation has been very successful, and the department is even able to expand and encompass the skate park as part of its operation.

The new parks and recreation and cemetery department is responsible for approximately 75 recreation programs for 4,000 youths including a variety of activities from arts and crafts to downhill skiing. The department is responsible for all cemetery functions including making funeral arrangements with families, and ensuring the smooth burial of loved ones. The department will be responsible for recreation equipment and field maintenance as well as maintaining 136.3 acres of public land including 114 acres of cemeteries, the City's park as well as several monuments, and a boat launch facility.

The cemetery department has four permanent full-time employees, and the recreation department has four full-time employees and three part-timers. The new staffing chart is shown below.

#### FY 2009 Cemetery Department Objectives, Performance Measures, and Staffing

#### **Objectives**

The new parks and recreation director began work in August, 2007, and continues to be a strong part of the City organization. During his short time with the City, he has assumed a deficit-budget, and turned the recreation fund around so the FY 2008 actual revenue will only be exceeded by expenses by a small amount of approximately \$30,000. He has made changes to the FY 2009 skate park fund budget that will allow revenues to equal or exceed expenses instead of operating at a deficit.

- 1. Successfully merge the skate park and parks and recreation departments by September, 2008.
- 2. Redevelop the parks and recreation website to represent the department more accurately and with more information on upcoming programs and events; this project is to be completed with in four months.
- 3. Complete the South End Park improvements by fall of 2008.
- 4. Complete the restoration of the gazebo by August of 2008.
- 5. Develop a master plan for McMann Athletic Complex by June of 2009.
- 6. Rebuild or restore the bathrooms at Waterfront Park by May of 2009.
- 7. Rebuild the riprap work around Waterfront Park and install underground irrigation by May of 2009.
- 8. Develop a committee-based trails group within six months.

#### **Performance Measures**

#### RECREATION PERFORMANCE MEASURES

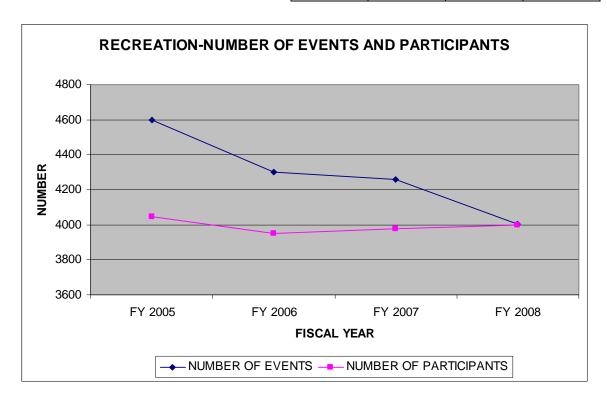
NUMBER OF EVENTS INDOOR ACTIVITIES OUTDOOR ACTIVITIES NUMBER OF PROGRAMS NUMBER OF PARTICIPANTS

FY 2005	FY 2006	FY 2007	FY 2008			
4,600	4,300	4,258	4001			
1,200	1,067	1,069	1018			
3,400	3,233	3,189	2983			
150	150	130	130			
4.044	3,953	3,975	4000			

#### **CEMETERY PERFORMANCE MEASURES**

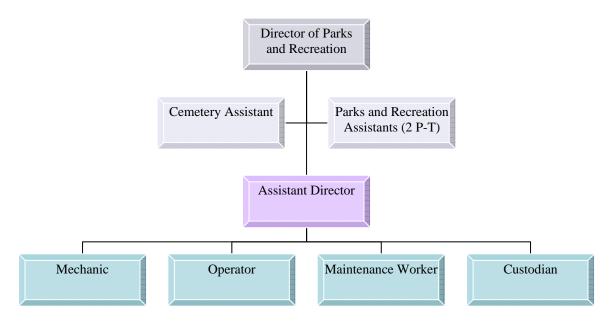
REGULAR BURIALS
CREMATIONS
LOT SALES
CREMATION LOT SALES
MONUMENT FOUNDATIONS

FY 2005	FY 2006	FY 2007	FY 2008
77	68	55	30
54	34	35	38
37	45	24	12
1	2	4	2
44	37	61	39



Most notable about the recreation statistics is the number of events the department sponsors. The recreation department conducts approximately 150 annual programs with approximately 4,000 total events and nearly the same number of participants. The department organizes and sponsors many events that are long-term in nature, such as basketball leagues, skiing lessons, lacrosse teams, arts and crafts, and other multi-session events. During FY 2008, the number of events decreased from 4,258 to 4,001. This was done intentionally by the recreation director to eliminate unpopular events. This is seen by the statistic that participation did not decrease in spite of the decline in number of programs.

# **Staffing**



# Parks and Recreation, Forestry, and Cemeteries Budgets

		CEM	IET:	ERY AND P	ARK	S		
	FY 2	2006 ACTUAL	FY '	2007 ACTUAL	FY 20	008 PROJECTED	FY ′	2009 BUDGET
PERSONNEL	\$	288,879.46	\$	300,744.27	\$	273,321.54	\$	281,785.00
CONTRACTUAL	\$	5,755.36	\$	3,726.00	\$	3,203.71	\$	5,500.00
OPERATING	\$	58,075.82	\$	48,835.87	\$	53,360.98	\$	67,950.00
CHECK TOTALS	\$	352,710.64	\$	353,306.14	\$	329,886.23	\$	355,235.00

			F	ORESTRY				
	FY 20	006 ACTUAL	FY 2	2007 ACTUAL	FY 20	008 PROJECTED	FY 2	009 BUDGET
PERSONNEL	\$	24,138.08	\$	28,110.68	\$	34,320.81	\$	32,218.00
OPERATING	\$	8,636.21	\$	12,929.32	\$	9,888.04	\$	15,416.00
CHECK TOTALS	\$	32,774.29	\$	41,040.00	\$	44,208.85	\$	47,634.00

		REC	CRE	ATION FU	ND 12	2		
	FY 2	006 ACTUAL	FY 2	2007 ACTUAL	FY 20	008 PROJECTED	FY 2	2009 BUDGET
ADMINISTRATION	\$	124,665.68	\$	130,651.64	\$	141,468.78	\$	160,638.00
MAINTENANCE	\$	158,454.54	\$	183,290.19	\$	174,244.31	\$	175,698.00
PROGRAMS	\$	94,399.74	\$	91,548.25	\$	110,745.83	\$	93,300.00
CHECK TOTALS	\$	377,519.96	\$	405,490.08	\$	426,458.92	\$	429,636.00

		SK	ATI	E PARK FUN	ND 1	3		
	FY 2	2006 ACTUAL	FY	2007 ACTUAL	FY 2	008 PROJECTED	FY 2	2009 BUDGET
PERSONNEL	\$	72,451.60	\$	84,658.45	\$	89,053.98	\$	84,500.00
CONTRACTUAL	\$	1,479.25	\$	932.80	\$	2,386.63	\$	-
OPERATING	\$	44,558.52	\$	45,153.70	\$	54,318.97	\$	62,150.00
CHECK TOTALS	\$	118,489.37	\$	130,744.95	\$	145,759.58	\$	146,650.00

### Fire and Ambulance Department

#### **Department Functions**

The primary function of the City of Bath fire department is the protection of life and property through emergency medical service, fire suppression, fire prevention activities, public education, rescue hazardous materials mitigation and weapons of mass destruction response.

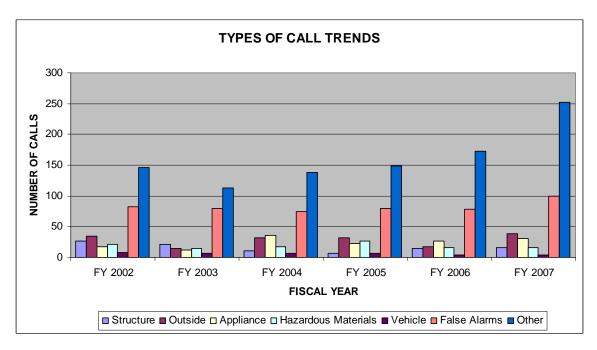
# FY 2009 Fire and Ambulance Department Objectives, Performance Measures, and Staffing

#### **Objectives**

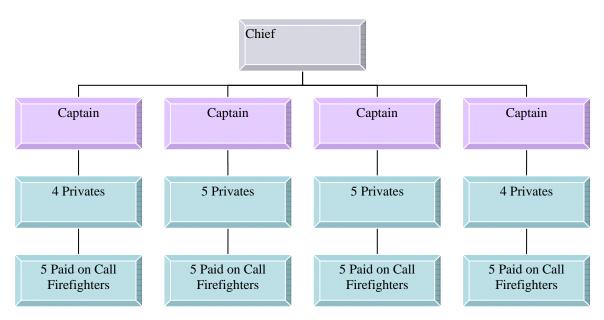
- 1. Create and organize a block inspection program whereby all rental units in the City would be required to undergo an occupancy inspection when a unit changes tenants. This will ensure that all buildings are up to local and State codes. This project will likely take six months to complete, as it will include an ordinance change. The goal is to complete this process by January 1<sup>st</sup>, 2009.
- 2. Create a "transfer" program with all local nursing homes. This would allow the department to transfer patients for non-emergency reasons between nursing homes and hospitals. Currently, the department only transfers emergency patients to hospitals. Since many of the non-emergency calls would be reimbursed by insurance, this could benefit needy seniors and revenue for the fire department. The goal is to implement this program during fall of 2008.
- 3. Work on a new construction sprinkler program: the fire department will be working with the codes and planning departments on an ordinance requiring all new construction to include sprinklers. This will likely take six months, and the goal is to implement this new ordinance by January 1<sup>st</sup>, 2009.
- 4. Create a "master plan" for department-wide structure in Bath fire and rescue. This would detail an inventory of all employee roles and required responses during different emergency situations, as well as which types of equipment are to be used and stored in each vehicle. This is to be done throughout the fiscal year, as it is likely to include additions and changes as it is reviewed by the different department supervisors.
- 5. Create a department-wide purchasing program in addition to the City's purchasing ordinance. This will set internal parameters for which rank employee is able to authorize which types and amounts of purchase and allow the chief to maintain more control over his budget. This will be completed during fall of 2008.

# **Performance Measures**

Type of Fire	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	Totals
C4	26	21	10	7	1.4	16	0.4
Structure	26	21	10	•	14	16	94
Outside	35	15	32	32	17	38	169
Appliance	17	12	36	23	26	30	144
<b>Hazardous Materials</b>	21	15	17	26	16	16	111
Vehicle	8	7	6	6	4	4	35
False Alarms	82	80	74	79	78	99	492
Other	146	113	138	149	172	252	970
Totals	335	263	313	322	327	455	2,015



# Staffing



In previous years, the fire department had a secretarial position. Due to very low revenues and GAAP fund balance, this position was eliminated in the FY 2008 budget. The FY 2009 budget includes that savings; the cut has been made permanent.

**FY 2009 Fire Department Budget** 

		FIR	ΕA	ND AMBUL	AN	CE		
	FY	2006 ACTUAL	FY	2007 ACTUAL	FY 2	2008 PROJECTED	FY	2009 BUDGET
PERSONNEL	\$	961,566.58	\$	1,113,382.38	\$	1,094,160.54	\$	1,116,900.00
CONTRACTUAL	\$	8,891.57	\$	9,935.40	\$	9,588.00	\$	10,000.00
OPERATING	\$	152,996.64	\$	136,644.31	\$	134,900.27	\$	155,350.00
CHECK TOTALS	\$	1,123,454.79	\$	1,259,962.09	\$	1,238,648.81	\$	1,282,250.00

Police Department (Includes Harbor Master, School Crossing Guards, Parking Management, and Animal Control)

#### **Department Functions**

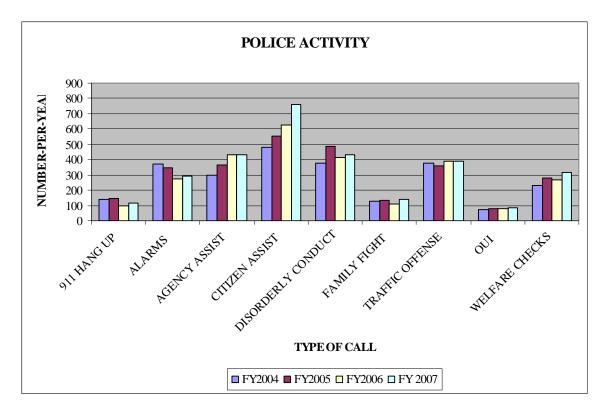
#### FY 2009 Police Department Objectives, Performance Measures, and Staffing

#### **Objectives**

- 1. Send all officers to emergency vehicle operations course (EVOC) during August, 2008 in order to ensure that they are properly trained in emergency vehicle situations.
- 2. Apply for, receive, and administer Maine Bureau of Highway Safety grants for OUI (operating under the influence) during summer of 2008, speed enforcement during summer of 2008, and seat belt enforcement during May, 2009.
- 3. Administer the two-year \$10,000 underage drinking grant through the summer of 2010
- 4. Replace the steel doors in the police building as well as paint throughout the building and pave the rear parking lot before winter of 2009. The door replacement was part of the FY 2008 capital plan, painting is part of the FY 2009 operating budget, and the paving is to be completed using part of the \$2 million streets bond proceeds.
- 5. Continue monthly informant training: each month, the department solicits and trains new informants, and uses grant funds from the grants listed above to arrest underage drinkers and other offenders.
- 6. Continue the current partnership Maine Drug Enforcement Agency. Each year, the department partners with the MDEA for manpower, equipment, and vehicles for undercover drug enforcement work. During July of 2008, the partnership caused the department to find and destroy a methamphetamine laboratory in a residential neighborhood. This is a very important program that will continue year-around.
- 7. Develop a partnership with the special needs population, and host an open house during April, 2009. The goal of this partnership is to introduce folks with special needs to the police department so they are comfortable calling before there is an emergency.

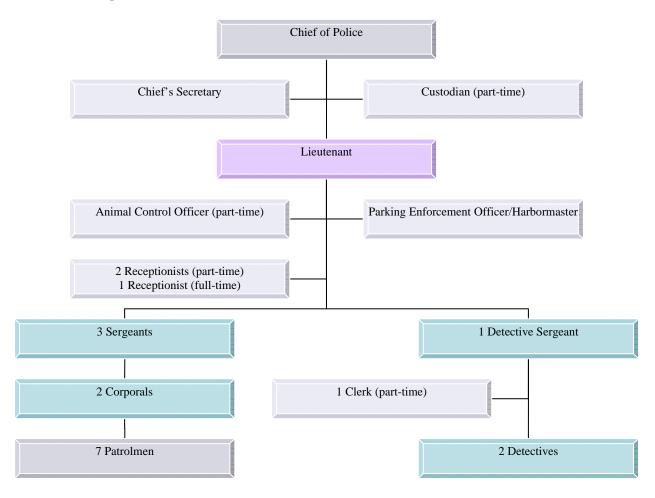
#### **Performance Measures**

TYPE OF CALL	FY2004	FY2005	% CHANGE	FY2006	% CHANGE	FY 2007	% CHANGE
911 HANG UP	137	143	4%	96	-33%	114	19%
ALARMS	373	347	-7%	271	-22%	291	7%
AGENCY ASSIST	300	363	21%	429	18%	430	0%
CITIZEN ASSIST	479	555	16%	627	13%	763	22%
DISORDERLY CONDUCT	376	485	29%	415	-14%	431	4%
FAMILY FIGHT	125	133	6%	108	-19%	138	28%
TRAFFIC OFFENSE	376	360	-4%	392	9%	391	0%
OUI	73	80	10%	79	-1%	85	8%
WELFARE CHECKS	233	278	19%	270	-3%	319	18%



The most notable item in the crime statistics is the slight increase in index crimes (all felonies except theft) from 314 in 2005 to 318 in 2006. While this is an increase, the City of Bath is a relatively safe community, and a drop from the 2004 figure of 376. The police department is very progressive, and takes great steps to acquire federal grants for safety and crime prevention.

# **Staffing**



During the FY 2008 budget process, The police department was forced to cut the hours of two part-time clerks in lieu of cutting a full position. Both clerks maintain their benefits, but have cut their hours by a total of 20 per week. These cuts are permanent in the FY 2009 budget.

**FY 2009 Police Department Budget** 

				POLICE				
	FY	2006 ACTUAL	FY	2007 ACTUAL	FY 2	2008 PROJECTED	FY	2009 BUDGET
PERSONNEL	\$	1,156,035.87	\$	1,108,708.16	\$	1,149,503.65	\$	1,180,935.00
CONTRACTUAL	\$	14,742.01	\$	8,455.10	\$	10,751.11	\$	10,900.00
OPERATING	\$	173,618.02	\$	141,078.29	\$	135,169.88	\$	168,790.00
CHECK TOTALS	\$	1,344,395.90	\$	1,258,241.55	\$	1,295,424.64	\$	1,360,625.00

# **GLOSSARY OF TERMS**

#### **GLOSSARY OF FREQUENTLY USED TERMS**

**ACCOUNT** A term used to identify an individual asset, liability, expenditure control, revenue

control or fund balance.

ACCOUNTING SYSTEM The total structure of records and procedures which discover, record, classify,

summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account

groups, or organizational components.

ASSETS Property owned by a government which has a monetary value.

**ASSESSED VALUATION** A valuation set upon real estate or other property by the City Assessor as a basis for

levying taxes.

**BOND** A written promise, generally under seal, to pay a specified sum of money, called the

face value, at a fixed time in the future, called the date of maturity, and carrying

interest at a fixed rate, usually payable periodically.

**BONDED DEBT**The portion of indebtedness represented by outstanding bonds.

**BUDGET**A one year financial document embodying an estimate of proposed revenue and

expenditures for the year. The City is required by State Statute to approve a budget, and the approved budget sets the legal spending limits of the City. It is the primary means by which most of the expenditures and service levels of the City are

controlled.

BUDGET AMENDMENT

The legal procedure utilized by the City staff and City Council to revise the budget.

BUDGET DOCUMENT

The instrument used by the budget-making authority to present a comprehensive

financial plan of operations to the City Council.

BUDGET MESSAGE

A general discussion of the proposed budget as presented in writing by the budget-

making authority to the legislative body.

BUDGET ORDINANCE

The official enactment, by the City Council to legally authorize City staff to

obligate and expend resources.

BUDGETARY CONTROL

The control of management of a government or enterprise in accordance with an

approved budget for the purpose of keeping expenditures within the limitations of

available appropriations and available revenues.

**CAPITAL ASSETS**Assets of significant value and having a useful life of several years. Capital assets

are also called fixed assets.

**CAPITAL BUDGET**A plan of proposed capital outlays and the means of financing them for the current

fiscal period.

**CAPITAL OUTLAYS** Expenditures which result in the acquisition of, or addition to, fixed assets.

**CAPITAL PROJECTS FUND** A fund created to account for financial resources to be used for the acquisition or

the construction of major capital facilities of equipment.

CDBG Community Development Block Grant

**CHART OF ACCOUNTS**The classification system used by the City to organize the accounting for various

funds.

**CONTINGENCY** A budgetary reserve set aside for emergencies or unforeseen expenditures not

otherwise budgeted.

**CONTRACTUAL SERVICES** 

Services rendered to City departments and agencies by private firms, individuals, or

other governmental agencies. Examples include utilities, insurance, and

professional services.

**DARE** 

Drug Abuse Resistance Education

**DEBT SERVICE FUND** 

A fund established to finance and account for the accumulations of resources for,

and the payment of, general long-term debt principal and interest.

**DEBT SVC REQUIREMENTS** 

The amount of revenue which must provided for a debt service fund so that all

principal and interest payments can be made in full and on schedule.

**DEFICIT** 

(1) The excess of an entity's liabilities over its assets (See Fund Balance). (2) The excess of expenditures or expenses over revenues during a single accounting period.

DEPARTMENT

A major administrative organizational unit of the Village which indicates overall

management responsibility for one or more activities.

**DEPRECIATION** 

(1) Expiration in service life of fixed assets, other than wasting assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy, or the physical or functional cause. (2) The portion of the cost of a fixed asset charged as an expense during a particular period. NOTE: The cost of such asset and each period is charged with part of such cost so that ultimately the entire cost of the asset

is charged off as an expense.

**DISBURSEMENT** 

Payments for goods and services in cash or by check.

**EAV** 

**Equalized Assessed Valuation** 

**ENTERPRISE FUND** 

A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Examples of enterprise funds are those for

utilities.

**ESDA** 

Emergency Services Disaster Agency

A disaster preparedness organization whose disaster plan has been state

certified and can be utilized by Village departments to mitigate natural or

technological disasters.

ESTIMATED REVENUE

The amount of projected revenue to be collected during the fiscal year. The amount

of revenue budgeted is the amount approved by the Village Board.

**EXPENDITURES** 

If the accounts are kept on the accrual basis, this term designates total charges incurred, whether paid or unpaid, including expenses, provision for retirement of debt not reported as a liability of the fund from which retired, and capital outlays. If they are kept on the cash basis, the term covers only actual disbursement for these

purposes.

**EXPENSES** Charges incurred, whether paid or unpaid, for operation, maintenance and interest,

and other charges which are presumed to benefit the current fiscal period.

FISCAL YEAR A twelve-month period of time to which the annual budget applies and at the end of

which a municipality determines its financial position and results of operations. The

City of Bath has specified July 1 to June 30 as its fiscal year.

**FIXED ASSETS**Assets of a long-term character in which the intent is to continue to be held or used,

such as land, buildings, machinery, furniture, and other equipment.

**FULL FAITH AND CREDIT** A pledge of the general taxing power of the government to repay debt obligations

(typically used in reference to bonds).

FUND An independent fiscal and accounting entity with a self-balancing set of account

recording cash and/or other resources, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in

accordance with special regulations, restrictions, or limitations.

FUND ACCOUNTS

All accounts necessary to set forth the financial operations and financial conditions

of a fund.

**FUND BALANCE**The excess of a fund's assets over its liabilities and reserves. The fund that is

available for any legal authorized purposes and which is therefore used to account for all revenue and all activities except those required to be accounted for in another fund. NOTE: The General Fund is used to finance the ordinary operations of a

government unit.

GAAP Generally Accepted Accounting Principals

GASB Governmental Accounting Standards Board

**GENERAL OBLIGATION**Bonds for whose payments the full faith and credit of the issuing body are pledged.

More commonly, but not necessarily general obligation bonds are considered to be

those from taxes and other general revenues.

**GFOA** Government Finance Officers Association

GOAL A statement of broad direction, purpose or intent based on the needs of the

community. A goal is general and timeless; that is, it is not concerned with a

specific achievement in a given period.

**GRANT** A contribution by one governmental unit to another. The contribution is usually

made to aid in the support of a specified function, but it is sometimes also for

general purposes.

**INCOME**This term is used in accounting for governmental enterprises and represents the

excess of the revenues earned over the expenses incurred in carrying on particular phases of an enterprise's activities. As indicated elsewhere, the excess of the TOTAL revenues over the TOTAL expenses of the utility for a particular

accounting period is called "net income."

INTERFUND TRANSFERS

Amount transferred from one fund to another fund

OAV Original Assessed Valuation-this term is used in TIF discussions to refer to the

original valuation of the property in the TIF before any subsequent assessments or tax increases. All taxes received above the OAV are considered TIF increment, and

remain in the TIF fund as opposed to the general fund.

**OPERATING BUDGET**The portion of the budget that pertains to daily operations that provide basic

government services.

**ORDINANCE** A formal legislative enactment by the governing board of municipality.

PERSONNEL SERVICES Costs relating compensating Village employees, including salaries, wages, and

benefits.

**PROPERTY TAXES**Property taxes are levied on real property according to the property's valuation and

the tax rate.

**RESERVE**An account used to indicate that a portion of a fund balance is restricted for a

specific purpose.

**RETAINED EARNINGS**An equity account reflecting the accumulated earnings of the Village's enterprise

unds.

**REVENUES** Funds that the government receives as income.

SPECIAL REVENUE FUNDS

A fund used to account for the proceeds of specific revenue sources that are legally

restricted to expenditure for specified purposes.

**SRF** State Revolving Loan Fund-a State-operated fund which lends low-interest money

to municipalities for qualifying capital improvement projects

**TAXES**Compulsory charges levied by a government for the purpose of financing services

performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such

as special assessments.

**TAX COMMITMENT**The amount of property taxes to be raised by a municipality. The assessor commits

the taxes to the tax collector, who then bills and collects the payments.

**TIF** Tax Increment Financing

A process by which the equalized assessed value of a property is frozen,

improvements made and the additional taxes generated as a result of the increased

assessment captured and utilized to repay eligible project costs.

**SEWER UTILITY FUND** Fund established to account for operations of the sewer system. This is operated in a

manner similar to private business enterprises where the intent is cost recovery.

# APPENDIX A INVESTMENT POLICY

# City of Bath

# **Investment Policy**

The City of Bath ("the City") is situated on the Kennebec River in southwestern coastal Maine and is centered in the heart of Midcoast Maine. Bath serves as an employment and service center hub for a much larger region of southern Maine. The City's governmental system dates back to 1847 when it was granted a charter from the State of Maine. The City operates under a Council-Manager form of government, with a ninemember Council. The City Manager is the City's Chief Operating Officer and is appointed by the Council.

The Finance Director is the City's Treasurer. Title 30-A, Sections 5706 and 5711 of the Maine Revised Statutes provide that the Treasurer shall invest municipal funds upon direction of the municipal officers. Title 30-A, Section 5719 provides that a municipality has no authority to make any investments other than those permitted by statute.

The following Investment Policy addresses the methods, procedures and practices, which must be exercised to ensure effective and judicious fiscal and investment management of the City's funds. The purpose of this Investment Policy is to establish the investment scope, objectives, delegation of authority, standards of prudence, reporting requirements, internal controls, eligible investments and transactions, diversification requirements, risk tolerance, and safekeeping and custodial procedures for the investment of the funds of the City of Bath.

This Investment Policy has been adopted by the City Council of the City of Bath by resolution on January 23, 2002 and it replaces any previously dated investment policies, guidelines or lists of authorized investments.

#### SCOPE

This Policy shall apply to the investment management of the following financial assets under control of the City: Operating Funds, Bond Proceeds and Trust Portfolios. The investment objectives associated with the Trust Portfolios are unique. The separate and distinct nature of these funds mandates deviation from some portions of this Policy. At all times, however, investments in the Trust Portfolio will be managed in compliance with the Maine Revised Statutes.

Operating funds shall be pooled for investment purposes. The investment income derived from the pooled investment account shall be allocated to the General Fund.

#### **OBJECTIVES**

The City's principal investment objectives are:

- Preservation of capital and protection of investment principal.
- Maintenance of sufficient liquidity to meet anticipated cash flows.

- Attainment of a market value rate of return.
- Diversification to avoid incurring unreasonable market risks.
- Maximization of funds available for investment.
- Conformance with all federal, state and local statutes, rules or regulations.

#### **PRUDENCE**

The standard of prudence to be used for managing the City's assets shall be Title 30-A, Section 5718 of the Maine Revised Statutes which in general states that investments shall be made with the judgment and care that persons of prudence, discretion and intelligence, under circumstances then prevailing, exercise in the management of their own affairs, not for speculation but for investment, considering safety, income and maintenance of liquidity.

The City's investment program shall be designed and managed with a degree of professionalism that is worthy of the public trust. The City recognizes that no investment is totally riskless and that the investment activities of the City are a matter of public record. Accordingly, the City recognizes that occasional measured losses are inevitable in a diversified portfolio and shall be considered within the context of the overall portfolio's return, provided that adequate diversification has been implemented and that the sale of a security is in the best long-term interest of the City.

The Finance Director and authorized investment personnel acting in accordance with written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided that the deviations from expectations are reported in a timely fashion to the City Manager and appropriate action is taken to control adverse developments.

#### ETHICS AND CONFLICTS OF INTEREST

Elected officials and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair or create the appearance of an impairment of their ability to make impartial investment decisions. Employees and investment officials shall disclose to the City Manager any material financial interests they have in financial institutions that conduct business with the City and they shall subordinate their personal investment transactions to those of the City.

#### **DELEGATION OF AUTHORITY**

Under the Maine Revised Statutes and the Bath City Code, responsibility for the investment of the City's funds covered by this Investment Policy resides with the Finance Director who is the City's Treasurer. The Finance Director is responsible for developing City policy regarding the investment and custody of the City's investable funds, as well as the City's internal procedures affecting those funds. The Finance Director shall implement this Policy after it is approved by the City Council.

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The Finance Director has the authority to conduct investment transactions and manage the operation of the investment portfolio. The Finance Director may delegate authority to the Deputy Finance Director/Deputy Treasurer and other specifically authorized staff members. A list of persons authorized to conduct investment transactions for the City is provided as Annex I to this Policy. No person may engage in an investment transaction except as expressly provided under the terms of this Investment Policy.

The City may engage the support services of outside professionals in regard to its investment program, so long as it can be clearly demonstrated that these services produce a net financial advantage or necessary financial protection of the City's financial resources.

#### INTERNAL CONTROLS

The Finance Director shall develop written administrative procedures and internal controls, consistent with this Policy, for the operation of the City's investment program. Such procedures shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, or imprudent actions by employees of the City. Proper documentation for all investment transactions shall be prepared and maintained for an appropriate amount of time.

#### **AUTHORIZED SECURITIES AND TRANSACTIONS**

All investments of the City shall be made in accordance with Title 30-A, Sections 5706 through 5719 of the Maine Revised Statutes. Any revisions or extensions of these sections of the Maine Revised Statutes will be assumed to be part of this Investment Policy immediately upon being enacted.

The City has further restricted the investment of funds to the following types of securities and transactions:

- 1. <u>U.S. Treasury Obligations</u>: Treasury Bills, Treasury Notes and Treasury Bonds with maturities not exceeding three years from date of trade settlement.
- 2. Federal Instrumentality Securities: Debentures, discount notes and callable securities, with maturities not exceeding three years from the date of trade settlement, issued by the following only: Federal Home Loan Banks (FHLB), Federal National Mortgage Association (FNMA), Federal Farm Credit Banks (FFCB), Federal Home Loan Mortgage Corporation (FHLMC) and Student Loan Marketing Association (SLMA).
- 3. Repurchase Agreements: With maturities not to exceed one year collateralized by U.S. Treasury Obligations or Federal Instrumentality Securities listed in items 1 and 2 above with the maturity of the collateral not exceeding 10 years. For the purpose of this section, the term collateral shall mean purchased securities under the terms of the City's approved Master Repurchase Agreement. The purchased securities

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shall have an original minimum market value including accrued interest of 102 percent of the dollar value of the transaction and the collateral maintenance level shall be 101 percent. Collateral shall be held in the City's custodian bank as safekeeping agent, and the market value of the collateral securities shall be marked-to-market daily.

Repurchase Agreements shall be entered into only with dealers who have executed a City approved Master Repurchase Agreement with the City and who are recognized as Primary Dealers with the Market Reports Division of the Federal Reserve Bank of New York. Primary Dealers approved as Repurchase Agreement counterparties shall have a short-term credit rating of at least A-1 or the equivalent and a long-term credit rating of at least A or the equivalent. The Finance Director shall maintain a copy of the City's approved Master Repurchase Agreement along with a list of the broker/dealers who have an executed Master Repurchase Agreement with the City.

- 4. <u>Commercial Paper</u>: With maturities not exceeding 270 days from the date of purchase which is rated at least A-1 by Standard and Poor's, P-1 by Moody's or F1 by Fitch at the time of purchase by each service which rates the commercial paper. If the commercial paper issuer has senior debt outstanding, the senior debt must be rated by each service that publishes a rating on the issuer of at least A by Standard and Poor's, A2 by Moody's or A by Fitch.
- 5. Money Market Mutual Funds: registered under the Investment Company Act of 1940 which (1) are "no-load" (meaning no commission or fee shall be charged on purchases or sales of shares); (2) have a constant daily net asset value per share of \$1.00; (3) limit assets of the fund to U.S. Treasury Obligations, Federal Instrumentality or Agency Securities or repurchase agreements collateralized by such securities; (4) have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Regulation 2a-7; and 5) have a rating of AAAm by Standard and Poor's, Aaa by Moody's or AAA/V1+ by Fitch.
- 6. <u>Time Certificates of Deposit</u>: with maturities not exceeding three years, in state or nationally chartered banks or savings and loans, which are insured by the Federal Deposit Insurance Corporation (FDIC). Certificates of Deposit which exceed the FDIC insured amount shall be collateralized in accordance with Title 30-A, Section 5706 the Maine Revised Statutes and, with respect to Time Certificates of Deposit exceeding \$100,000, may be purchased only from financial institutions which meet the criteria set forth under the following section, "Selection of Banks and Savings and Loans."
- 7. Funds organized through Maine Interlocal Cooperation that maintain a net asset value of \$1.00, specifically the Maine Cooperative Liquid Assets Security System Trust (Maine CLASS).

It is the intent of the City that the foregoing list of authorized securities be strictly interpreted. Any deviation from this list must be preapproved by the Finance Director in writing.

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The City recognizes that bond proceeds may, from time to time, be subject to the provisions of the Tax Reform Act of 1986, Federal Arbitrage Regulations, as amended. Due to the legal complexities of arbitrage law and the necessary immunization of yield levels to correspond to anticipated cash flow schedules, the reinvestment of such debt issuance may, upon the advice of Bond Counsel or financial advisors, deviate from the maturity limitation provisions of this Policy with written approval of the Finance Director.

#### INVESTMENT DIVERSIFICATION AND LIQUIDITY

It is the intent of the City to diversify the investments within the portfolio to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions or maturities. Nevertheless, the asset allocation in the portfolio should be flexible depending upon the outlook for the economy, the securities markets, and the City's anticipated cash flow needs. No more than 50% of the City's total portfolio shall be invested in commercial paper.

To the extent possible, investments shall be matched with anticipated cash flow requirements and known future liabilities. The City shall maintain at least 10% of its total investment portfolio in instruments maturing in 30 days or less. Unless matched to a specific cash flow requirement, the City will not invest in securities maturing more than three years from the date of trade settlement.

Bond proceeds are not pooled for investment purposes and shall be excluded from calculations of the diversification and liquidity requirements in this section. Other deviations from the diversification and liquidity requirements in this section can be made only with the advance written authorization of the Finance Director.

# SELECTION OF FINANCIAL INSTITUTIONS ACTING AS BROKER/DEALERS AND BROKER/DEALERS

The Finance Director shall maintain a list of authorized broker/dealers and financial institutions, which are approved for investment purposes, and it shall be the policy of the City to purchase securities only from those authorized institutions and firms.

To be eligible, a broker/dealer or financial institution must meet at least one of the following criteria:

- 1. Be recognized as a Primary Dealer by the Market Reports Division of the Federal Reserve Bank of New York,
- 2. Report voluntarily to the Market Reports Division of the Federal Reserve Bank of New York, or
- 3. Meet the securities dealer's capital adequacy requirements of the New York Federal Reserve Bank and provide written certification to the City that the requirements have been met on a continuous basis for the previous twelve-month period.

Broker/dealers and other financial institutions will be selected by the Finance Director on the basis of their expertise in public cash management and their ability to provide

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services for the City's account. Approved broker/dealers and the firms they represent shall be licensed to do business in the State of Maine. When selecting broker/dealers, the Finance Director will give consideration to local or regional financial institutions, as long as they meet the standards set forth in this Policy.

Each broker/dealer, bank or savings and loan that has been authorized by the Finance Director shall be required to submit and annually update a City approved Broker/Dealer Information Request form, which includes the firm's most recent financial statements. The Finance Director shall maintain a list of the broker/dealers that have been approved by the City, along with each firm's most recent Broker/Dealer Information Request form. Broker/dealers shall attest in writing that they have received and reviewed a copy of this Policy.

Annually, the Finance Director shall review the list of approved broker/dealers, their financial statements and their Information Request forms and shall contemplate changes to the list as part of its broker/dealer due diligence process.

The City may purchase commercial paper from direct issuers even though they are not on the approved broker/dealer list as long as they meet the criteria outlined in Item 4 of the Authorized Securities and Transactions section of this Policy.

#### **COMPETITIVE TRANSACTIONS**

Each investment transaction shall be competitively transacted with broker/dealers who have been authorized by the City. At least three broker/dealers shall be contacted for each transaction and their bid and offering prices shall be recorded.

If the City is offered a security for which there is no other readily available competitive offering, then the Finance Director will document quotations for comparable or alternative securities.

When purchasing original issue instrumentality securities, no competitive offerings will be required as all dealers in the selling group offer those securities at the same original issue price.

#### SELECTION OF BANKS AND SAVINGS AND LOANS

The Finance Director shall maintain a list of authorized banks and savings and loans that are approved to provide investment clearing and other banking services for the City. To be eligible for authorization, a bank or savings and loan must be a member of the FDIC and must meet the minimum credit criteria (described below) of credit analysis provided by commercially available bank rating services. Banks or savings and loans failing to meet the minimum criteria, or in the judgment of the Finance Director no longer offering adequate safety to the City, will be removed from the list. When selecting banks and savings and loans, the Finance Director will give consideration to local financial institutions, as long as they meet the standards set forth in this Policy.

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The City shall utilize the commercially available bank rating services of PMA Financial Network, Inc. or the Sheshunoff Bank and S&L Quarterly to perform credit analyses on banks and savings and loans seeking authorization. Data obtained from the bank rating services will include factors covering overall rating, liquidity policy, credit risk policy, interest rate policy, profitability, and capital policy. To be eligible for designation to provide banking services, a financial institution must qualify as a depository of public funds in the State of Maine as defined in Title 30-A, Section 5706 of the Maine Revised Statutes. Also the financial institution shall meet the following criteria:

- 1. Have a Sheshunoff Peer Group Rating of 30 or better on a scale of zero to one hundred with one hundred being the highest quality for the most recent reporting quarter before the time of selection; or
- 2. Have a PMA Financial Network, Inc. overall rating of three or better on a scale of one to five with one being the highest quality for the most recent reporting quarter before the time of selection.

The Finance Director shall maintain a file of the most recent credit rating analysis reports performed for each approved financial institution by one of the above listed rating firms. Bank credit analysis shall be performed on a semi-annual basis.

#### SAFEKEEPING AND CUSTODY

The Finance Director shall select one or more financial institutions to provide safekeeping and custodial services for the City. A City approved Safekeeping Agreement shall be executed with each custodian bank prior to utilizing that bank's safekeeping services. To be eligible for designation as the City's safekeeping and custodian bank, a financial institution shall qualify as a depository of public funds in the State of Maine as defined in Title 30-A, Section 5706 of the Maine Revised Statutes. Also the financial institution shall meet the following criteria:

- 1. Have a Sheshunoff Peer Group Rating of 20 or better on a scale of zero to one hundred with one hundred being the highest quality for the most recent reporting quarter before the time of selection; or
- 2. Have a PMA Financial Network, Inc. overall rating of three minus or better on a scale of one to five with one being the highest quality for the most recent reporting quarter before the time of selection.

Custodian banks will be selected on the basis of their ability to provide services for the City's account and the competitive pricing of their safekeeping related services.

The Finance Director shall maintain a file of the credit rating analysis reports performed for each approved financial institution by one of the above listed rating firms. Bank credit analysis shall be performed on a semi-annual basis.

The purchase and sale of securities and repurchase agreement transactions shall be settled on a delivery versus payment basis. It is the intent of the City that ownership of

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all securities be perfected in the name of the City. Sufficient evidence to title shall be consistent with modern investment, banking and commercial practices.

All investment securities, except Certificates of Deposit, Money Market Funds, and Local Government Investment Pools, purchased by the City will be delivered by either book entry or physical delivery and will be held in third-party safekeeping by a City approved custodian bank, its correspondent New York bank or its Depository Trust Company (DTC) participant account.

All Fed wireable book entry securities owned by the City shall be evidenced by a safekeeping receipt or a customer confirmation issued to the City by the custodian bank stating that the securities are held in the Federal Reserve system in a CUSTOMER ACCOUNT for the custodian bank which will name the City as "customer."

All DTC eligible securities shall be held in the custodian banks Depository Trust Company (DTC) participant account and the custodian bank shall issue a safekeeping receipt evidencing that the securities are held for the city as "customer."

All non-book entry (physical delivery) securities shall be held by the custodian bank's correspondent bank and the custodian bank shall issue a safekeeping receipt to the City evidencing that the securities are held by the correspondent bank for the City as "customer."

#### PORTFOLIO PERFORMANCE

The investment and cash management portfolio shall be designed to attain a market value rate of return throughout budgetary and economic cycles, taking into account prevailing market conditions, risk constraints for eligible securities, and cash flow requirements.

#### REPORTING

Accounting and reporting on the City's investment portfolio shall conform to Generally Accepted Accounting Principles (GAAP) and the Governmental Accounting Standards Board (GASB) recommended practices. The Finance Director shall prepare at least quarterly and submit on a periodic basis, at least annually, to the Finance Committee a report of the investments held by the City, the current market valuation of the investments and performance results. The report shall include a summary of investment earnings during the period. A record shall be maintained by the City of all bids and offerings for security transactions in order to ensure that the City receives competitive pricing.

Reports prepared by outside advisors shall be sent to the City's Finance Director.

#### **POLICY REVISIONS**

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This Investment Policy shall be reviewed periodically by the Director of Finance and may be amended by the City Council as conditions warrant.

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11/18/05
CITY OF BATH MUNICIPAL BUDGET FY 2009

# APPENDIX B FIVE-YEAR CAPITAL IMPROVEMENT PLAN

CAPITAL FUND-05												
Project #	GL Line Item	Title	_	FY 09	_	FY 10		FY 11	_	FY 12	_	FY 13
	POL05-552	Police - Vehicles	\$	3,500.00	\$	47,500.00	\$	45,500.00	\$	38,500.00	\$	69,500.00
•	POL05-552	Police - Handguns (duty weapons)	\$	-	\$	8,000.00	\$	-	\$	-	\$	-
	POL05-552	Police - Facility carpeting	\$	-	\$	-	\$	17,000.00	\$	-	\$	-
09-pol 4	POL05-552	Police - Vehicle radios	\$	-	\$	-	\$	-	\$	6,000.00	\$	-
	POL05-552	Police - Dispatch Console	\$	-	\$	-	\$	30,000.00	\$	-	\$	-
•	POL05-552	Police - Parking lot reconstruction	\$	17,000.00	\$	-	\$	-	\$	-	\$	-
	POL05-552	Police - Portable radios	\$	-	\$	-	\$	6,000.00	\$	6,000.00	\$	-
	POL05-552	Police - Tasers	\$	-	\$	-	\$	-	\$	-	\$	4,000.00
09- f 1	FD05-551	Fire/Rescue - Defibulator replacement	\$	-	\$	25,000.00	\$	25,000.00	\$	25,000.00	\$	450,000,00
09- f 2 09-a 1	FD05-551 CF05-521	Fire - Vehicles	\$ \$	25,000.00	\$ \$	595,000.00	\$	140,000.00	\$ \$	10,000.00	\$ \$	150,000.00
	CF05-521 CF05-575	Assessing - Revaluation IT Management - City Servers	э \$	-	\$	10,000.00 16,000.00	\$ \$	10,000.00 16,000.00	Ф \$	16,000.00	\$	10,000.00 16,000.00
	CF05-575	IT Management - Workstations	\$	5,000.00	\$	5,000.00	\$	5,000.00	\$	5,000.00	\$	5,000.00
	CF05-575	IT Management - Fiber Optic WAN	\$	-	\$	-	\$	50,000.00	\$	50,000.00	\$	50,000.00
	CF05-501	IT Management - New Phone System	\$	-	\$	75,000.00	\$	-	\$	-	\$	-
09 - pln 1		Planning - Train Park	\$	500,000.00	\$	800,000.00	\$	-	\$	-	\$	-
09 - pln 6		Planning - Riverwalk	\$	25,000.00		-	\$	-	\$	-	\$	100,000.00
	CIP-558	Cemeteries - Waterfront Park	\$	28,000.00	\$	328,000.00	\$	28,000.00	\$	28,000.00	\$	28,000.00
09 - c 5	CP05-602	Cemeteries - Cemetery Main Gate	\$	20,000.00	\$	-	\$	-	\$	-	\$	-
09 - c 6		Cemeteries - Cemetery Building	\$	10,000.00	\$	10,000.00	\$	-	\$	-	\$	-
09 - c 7	CP05-554	Cemeteries - Vehicles & Equip't replacmt	\$	18,500.00		31,500.00	\$	68,000.00	\$	41,000.00	\$	41,000.00
09 - c 9	CP05-554	Cemeteries - Gazebo	\$	25,000.00	\$	-	\$	-	\$	-	\$	-
09 - c 10		Cemeteries - City Park pathway pavement	\$	20,000.00	\$	-	\$	-	\$	20,000.00	\$	-
08 - c 11	ODOE 500	Cemeteries - Pond Dredging	\$	-	\$	-	\$	50,000.00	\$	20,000.00	\$	-
	CP05-593	Cemeteries - Civil War Monument	\$ \$	13,000.00	\$ \$	10,000.00	\$	20 000 00	\$	20 000 00	\$ \$	20 000 00
09- pw 1	PW05-541	PW - Washington Street Hammerhead PW - North Street Sidewalks	\$	-	\$	20,000.00	\$ \$	20,000.00 488,000.00	\$ \$	20,000.00	\$	20,000.00
•	PW05-767	PW - State/Congress Round-A-Bout	\$	50,000.00	\$	350,000.00	\$	400,000.00	\$	_	\$	_
•	PW05-540	PW - Centre Street Improvements	\$	-	\$	-	\$	350,000.00	\$	_	\$	_
09-pw 6		PW - Wharf Pile Anode Inspection	\$	12,000.00	\$	12,000.00	\$	-	\$	-	\$	-
•	PW05-587	PW - PW Building Washbay	\$	-	\$	-	\$	-	\$	175,000.00	\$	-
09-pw 14	PW05-562	PW - Old Brunswick Road	\$	7,800.00	\$	-	\$	-	\$	-	\$	-
09-pw 16	PW05-550	PW - Fleet replacement	\$	30,000.00	\$	55,000.00	\$	55,000.00	\$	60,000.00	\$	60,000.00
09-pw 18	PW05-540	PW - Street Maintenance	\$	88,000.00	\$	88,000.00	\$	90,000.00	\$	90,000.00	\$	90,000.00
•	PW05-541	PW - Sidewalks	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	10,000.00
09-pw 24		PW - 2008 Street Improvements	\$	900,000.00	\$	-	\$	-	\$	-	\$	-
09-pw 27		PW - Fuel System Improvements	\$	30,000.00		-	\$	-	\$	-	\$	-
•	PW/FD Note	PW - Building Improvements	\$	40,000.00	\$	-	\$	-	\$	-	\$	-
	CF05-504	CC - Voting Machines	\$ \$	40,000.00	\$	- 50 000 00	\$	-	\$	-	\$ \$	-
09-ch 1 09-ch 3	CF05-504	CH - City Hall Steeple CH - Generator for City Hall	\$	50,000.00	\$ \$	50,000.00 8,000.00	\$ \$	-	\$ \$	-	\$	-
09-ch 4		CH - Sealing/Painting City Hall	э \$	_	\$	6,000.00	э \$	-	\$	-	Ф \$	_
09-ch 5		CH - Carpeting	\$	_	\$	-	\$	30,000.00	\$	_	Ψ	
09-ch 6		CH - Baptist Church Clock Repair	\$	12,810.00	\$	-	\$	-	\$	-	\$	-
09-r 1		REC - Reconditioning of Fences	\$	5,000.00	\$	14,000.00	\$	-	\$	-	\$	-
09-r 2	REC05-553	REC - McMann Complex Maint Building	\$	, <u>-</u>	\$	, <u>-</u>	\$	-	\$	70,000.00	\$	350,000.00
09-r 4	REC05-553	REC - Track Resurfacing	\$	-	\$	-	\$	-	\$	-	\$	40,000.00
09-r 5	REC05-643	REC - Tennis Court Resurfacing	\$	-	\$	-	\$	-	\$	-	\$	10,000.00
09-r 6	REC05-553	REC - Vehicle Replacement	\$	15,000.00	\$	54,000.00	\$	85,000.00	\$	25,000.00	\$	-
09 - c 2	CP05-570	Cemeteries - Boat launches pavement	\$	30,000.00	\$	30,000.00	\$	-	\$	-	\$	-
	PW05-550	Current Leases-PW05-550	\$	28,976.07	\$	-	\$	_	\$	-	\$	-
	CP05-554	Current Leases-CP05-554	\$	10,718.03		-	\$	-	\$	-	\$	-
	POL05-552	Current Leases-POL05-552	\$	25,457.99		-	\$	-	\$	-	\$	-
	REC05-553	Current Leases-REC05-553	\$	22,415.09		-	\$	-	\$	-	\$	-
	CIP-524	Current Payment on FD/PW Note	\$	50,000.00		-	\$	-	\$	-	\$	-
		Total Property Tax	\$ \$	324,177.18 2,168,177.18	\$ 2	2,658,000.00	\$ 1	1,618,500.00	\$	715,500.00	\$ 1	1,053,500.00

	LANDFILL FUND-06										
Project #	GL Line Item	Tit	tle	FY 09		FY 10		FY 11		FY 12	FY 13
09-pw 22	665-556	LF - Compactor	\$	400,000.00	\$	60,000.00	\$	60,000.00	\$	60,000.00	\$ 60,000.00
09-pw 23	665-576	Landfill Closure	\$	, -	\$	250,000.00	\$	250,000.00	\$	250,000.00	\$ 250,000.00
09-pw 29	665-556	LF - Skid Steer	\$	-	\$	40,000.00	\$	40,000.00	\$	40,000.00	\$ · -
09-pw 32	665-894	LF - Phase 2B Cells	\$	1,600,000.00	\$	-	\$	· -	\$		\$ -
09-pw 49	665-892	LF - Gas Mitigation	\$	200,000.00	\$	-	\$	-	\$	-	\$ -
09-pw 34	665-556	LF - Compactor garage	\$	-	\$	100,000.00	\$	-	\$	-	\$ -
	665-554	Current Leases-665-556	\$	1,113.47	\$	-	\$	-	\$	-	\$ -
		Total Expenses	\$	2,201,113.47	\$	450,000.00	\$	350,000.00	\$	350,000.00	\$ 310,000.00

	SEWER UTILITY FUND-07										
Project # G	GL Line Item	Title		FY 09		FY 10		FY 11		FY 12	FY 13
09-pw 8 703	3-305	WWT - Aegis Pump Sta Improvements	\$	25,000.00	\$	-	\$	-	\$	-	\$ -
09-pw 17 703	3-305	WWT - Treatment Plant Pump Upgrades	\$	15,000.00	\$	15,000.00	\$	17,500.00	\$	17,500.00	\$ 17,500.00
09-pw 21 703	3-307	WWT - Fleet Replacement	\$	40,000.00	\$	40,000.00	\$	40,000.00	\$	40,000.00	\$ 40,000.00
09-pw 30		WWT - Rolloff Truck	\$	-	\$	50,000.00	\$	50,000.00	\$	50,000.00	\$ -
09-pw 35 703	3-305	WWT - Fleet Replacement	\$	8,000.00	\$	8,000.00	\$	8,000.00	\$	8,000.00	\$ 8,000.00
09-pw 36 703	3-312	WWT - Bowery Street Hydraulic Restriction	\$	180,000.00	\$	-	\$	-	\$	-	\$ -
09-pw 37		WWT - Willow Street/RR Sewer Modifications	\$	-	\$	280,000.00	\$	-	\$	-	\$ -
09-pw 38		WWT - Cross Country Interceptor	\$	-	\$	100,000.00	\$	-	\$	-	\$ -
09-pw 39 703	3-305	WWT - Plant Influent & Effluent Upgrades	\$	7,000.00	\$	7,000.00	\$	-	\$	-	\$ 7,000.00
09-pw 40 703	3-305	WWT - SCADA System Upgrade	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$ 10,000.00
09-pw 41 703	3-305	WWT - PS Instrumentation Upgrades	\$	8,000.00	\$	8,000.00	\$	8,000.00	\$	10,000.00	\$ 10,000.00
09-pw 42		WWT - Riverview Road PS Upgrade	\$	-	\$	-	\$	150,000.00	\$	-	\$ -
09-pw 43		WWT - Hunt Street PS Partial Upgrade	\$	-	\$	90,000.00	\$	-	\$	-	\$ -
09-pw 44		WWT - Bridge St PS Upgrade	\$	-	\$	100,000.00	\$	-	\$	-	\$ -
09-pw 45 703	3-307	WWT - Chemical Storage Building Replacement	\$	7,000.00	\$	7,000.00	\$	7,000.00	\$	-	\$ -
09-pw 46 703	3-305	WWT - Parking Lot Paving	\$	35,000.00	\$	-	\$	-	\$	-	\$ -
09-pw 47 703	3-312	WWT - Pleasant Street Pump Station Upgrade	\$	600,000.00	\$	-	\$	-	\$	-	\$ -
09-pw 48 703	3-312	WWT - Juniper Street/Park Street Restriction	\$	-	\$	240,000.00	\$	-	\$	-	\$ -
703	3-308	Current Leases-703-308	\$	31,280.35	\$	-	\$	-	\$	-	\$ -
		Total Expenses	\$	966,280.35	\$	955,000.00	\$	290,500.00	\$	135,500.00	\$ 92,500.00

BIW TIF-FUND 15											
Project # G	Project # GL Line Item Title FY 09 FY 10 FY 11 FY 12 FY 13										
09 - pln 9	Planning -	Downtown Parking	\$	_	\$ 100,000,00	\$	_	\$	_	\$	_

	WING FARM TIF FUND-FUND 16											
Project # 0	GL Line Item	Title		FY 09		FY 10		FY 11		FY 12		FY 13
09 - pln 2		Planning - Wing Farm Subdivision	\$	2,000,000.00	\$	-	\$	-	\$	-	\$	-
09 - pln 3		Planning - Rt 1 Traffic Calming	\$	-	\$	-	\$	1,200,000.00	\$	-	\$	-
09 - pln 4		Planning - Water Street Streetscape	\$	-	\$	75,000.00	\$	-	\$	-	\$	-
09 - pln 5		Planning - Commercial St Improvements	\$	-	\$	-	\$	-	\$	200,000.00	\$	-
09 - pln 7		Planning - Front & Centre St Re-lighting	\$	-	\$	-	\$	-	\$	100,000.00	\$	-
09 - pln 10		Planning - Former YMCA	\$	20,000.00	\$	-	\$	-	\$	-	\$	-
09 - pw 3 TI	F	PW - Congress Avenue Sidewalks	\$	-	\$	340,000.00	\$	340,000.00	\$	-	\$	-
		Total Expenses	\$	2.020.000.00								

	MIDCOAST CENTER FOR HIGHER EDUCATION FUND-25										
Project # GL Line Item	Title		FY 09		FY 10		FY 11		FY 12		FY 13
09-mche 1 MC95-875	MCHE - Roof	\$	25,000.00	\$	-	\$	-	\$	_	\$	-
09-mche 2 MC95-875	MCHE - Windows	\$	30,000.00	\$	-	\$	-	\$	-	\$	-
09-mche 3 MC95-875	MCHE - Elevator/Entrance	\$	-	\$	500,000.00	\$	-	\$	-	\$	-
09-mche 4 MC95-875	MCHE - Additional Parking	\$	-	\$	150,000.00	\$	-	\$	-	\$	-
09-mche 5 MC95-875	MCHE - New Boiler	\$	-	\$	-	\$	-	\$	-	\$	85,000.00
09-mche 6 MC95-875	MCHE - Elevator Repair Current Leases included in operations	\$	60,000.00	\$	-	\$	-	\$	-	\$	-
	Total Expenses	\$	115,000.00	\$	650,000.00	\$	-	\$	-	\$	85,000.00

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09-PC	DL 1									
<u>PROJ</u>	ECT TITLE:	DEPARTMENT:								
Police	Department Vehicles	Police								
Proble	Problem Identification:									
	The Police Department vehicles must be replaced periodically to eliminate excessive maintenance									
	·	eplacement costs must be scheduled over a								
numbe	number of years to eliminate excessive costs in one year									
	ic Action Objective:	oh is agat affactive and allows the Dalice								
-	rchase vehicles on a planned schedule, which									
Depai	tment to perform at the community's expect	ed level.								
Projec	et Costs by fiscal year: (This is the year the	project will be done)								
2009	\$ 3,500.00	2012 \$ 38,500.00								
2010	\$ 47,500.00	2013 \$ 69,500.00								
2011	\$ 45,500.00	<u> </u>								
	<u> </u>									
Projec	et Funding & Source: (This is where the fund	ding comes from and when)								
2009	\$ 18,500.00 from Property Tax	ang comes nem ana wheny								
2010										
2011	\$ 45,500.00 from Property Tax									
2012	\$ 38,500.00 from Property Tax									
2013	\$ 69,500.00 from Property Tax									
Possible Alternative to Project: The wear and age of the vehicles would cause excessive maintenance and possible "down" time.										
	Department Priority: (4) 3 2 1									

#### POLICE DEPARTMENT VEHICLE REPLACEMENT SCHEDULE 2009 CIP

Building/ Equipment	2009	2010	2011	2012	2013
K9 patrol vehicle					\$22,000
CID vehicle					
CID vehicle	\$15,000				
Police SUV				\$35,000	
Parking enforcement			\$20,000		
Animal control					
2 Patrol cruisers		\$44,000			\$44,000
Lt's vehicle					
Patrol vehicle					
Patrol vehicle			\$22,000		
Motorcycle Lease	\$1,700	\$1,700	\$1,700	\$1,700	\$1,700
Equipment	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500

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09-FOL 2		
PROJECT TITLE:		<u>DEPARTMENT:</u>
Handguns - duty weapons		Police
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B 11 11 25 2		
Problem Identification:		
		ey have lasted and worked well, but are in need
to be replaced. Parts are begin	nning to be replaced	and the wear and tear on them.
Specific Action Objective:		
	ould include one spa	re handgun. Replace with semi-automatic
handguns with night sights.		
Project Costs by fiscal year:	This is the year the p	project will be done)
2009 \$		2012 \$
2010 \$ 8,000.0	0	2013 \$
2011 \$		· · · · · · · · · · · · · · · · · · ·
2011 ψ	_	
Project Funding & Source: (T	his is where the fund	ing comes from and when)
2009 <u>\$</u> fro	m	
2010 \$ 8,000.00 fro	m Property Taxes (i	ncludes trade-ins)
2011 \$ fro	m	
2012 \$ fro	m	
2013 \$ fro		
<u>·</u>		
Possible Alternative to Projec Purchase handguns in a 2 ye		one time nurchase
Fulchase handguns in a 2 ye	ai periou, iristeau oi t	one time purchase.
	Department Priori	ty: 4 (3) 2 1

#### 09-POL 3

09-FOL 3	
PROJECT TITLE:	DEPARTMENT:
Replace carpet in facility - 1st floor	Police
Problem Identification:	
The existing carpeting is worn and looks unprofess	sional. Replace some areas with tile instead of
carpeting, which will last longer due to constant for	
On a sifing Austinea Objectives	
Specific Action Objective:	offices Benjace carnet in Benert Writing area to
Remove/Replace existing carpet in most 1st floor tile.	offices. Replace carpet in Report Writing area to
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$
2010 \$	2013 \$
2011 \$ 17,000.00	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ from	· ,
2010 \$ from	
2011 \$ 17,000.00 from <u>Property Taxes</u>	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Leave the carpet in place. Eventually it will wear o	ut and become a tripping hazard.
	,, ,
Department Prior	ity: 4 3 (2) 1

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PROJECT TITLE:	DEPARTMENT:
Vehicle police radios	Police
Problem Identification:	
After years of service and wear, radios need to be	replaced. Vehicle police radios are used 24/7 –
365 days a year, similar to vehicle use. Also to kee	ep up with the technology advances will need to be
met.	
Conspirite Astion Objectives	
<u>Specific Action Objective:</u> Replace 8 vehicle radios. Recycle 2 radios for the	Animal Control Officer and Parking Enforcement
Officer vehicles. Trade – in the other radios.	Animal Control Officer and Farking Efficicement
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$ 6,000.00
2010 \$	2013 \$
2011 \$	
<del>.</del>	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ from	,
2010 \$ from	
2011 \$ from	
2012 \$ 6,000.00 from <u>Property Tax</u>	
2013 \$ from	
Possible Alternative to Project:	
Purchase over 2 year period	
, ,	
Department Prior	rity: 4 3 (2) 1

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PROJECT TITLE:	DEPARTMENT:
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Security/Booking/Interview and console upgrades	Police
Problem Identification:	
The current dispatch console was purchased in 19	·
the County Communications Center in an event of	·
system would not have to be as complex as the cu	
interview room audio/visual, and recording system	
cameras are 20 years old. The interview room is no	<u>-</u>
purposes. (This is mandated by the State) The new networked in the building. (Building currently is una	
and 7am, weekdays) Vandalism has occurred in o	
lobby have left an officer alone, in which a good re	•
Specific Action Objective:	·
Replace the Motorola Centracom II with a new bac	k up radio system. Replace rear cameras,
interview camera/audio system. Purchase digital re	· · · · · · · · · · · · · · · · · · ·
building.	
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$	2012 \$
2010 \$	2013 \$
2011 \$ 30,000.00	<u>-</u>
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 <u>\$</u> from	
2010 <b>\$</b> from	
2011 \$ 30,000.00 from Property Taxes	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Not having this would require the City to use the R	egional service during special events. This would
limit our local communications requirements. Conf	tinue to seek grant opportunities.
Department Prior	ity: 4 3 (2) 1
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PROJECT TITLE: DEPARTMENT:	
Rear parking lot reconstruction Police	
Problem Identification:	
The rear parking lot is deteriorating after years of service. It has numerous cracks and lov	•
that collect water. It needs to be reconstructed to expand parking needs for the current po	
Also need to fix the water drainage problem in rear of building. In medium to heavy rains, the building experiences flooding problems.	the rear of
the ballating experiences flooding problems.	
Specific Action Objective:	
Reconstruct parking lot with new base and paving. Remove old well cover. (No longer ne	eded) Re-
design for increased parking. Fix drainage problem in rear of building.	
Project Costs by fiscal year: (This is the year the project will be done)	
2009 \$ 17,000.00 2012 \$	
2010 \$ 2013 \$	
2011 \$	
Project Funding & Source: (This is where the funding comes from and when)	
2009 \$ 17,000.00 from Street Bond	
2010 <u>\$</u> from	
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Use as is as it continues to deteriorate.	

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09-POL /	
PROJECT TITLE:	DEPARTMENT:
Portable radios	Police
Problem Identification:	
Each officer is currently assigned a portable radio.	They are used at least 4 times a week, 10 hrs
per/day. After years of service and upgrades, they	need to be replaced. Also to keep up with the
Regional Communications Center technology.	
Specific Action Objective:	
Replace 19 portable radios, assigned to each office	er. Purchasing for each officer allows the
equipment life span to be significantly increased.	
Duning the Contain the transfer of the contains	
Project Costs by fiscal year: (This is the year the	,
2009 \$	2012 \$ 6,000.00
2010 \$	2013 <u>\$</u>
2011 \$ 6,000.00	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$</u> from	
2011 <u>\$ 6,000.00</u> from <u>Property Taxes</u>	
2012 \$ 6,000.00 from Property Taxes	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Not replacing radios puts the officers at risk and re	educes their effectiveness.
Dan autor of D.C.	:h 4 (0) 0 4
Department Prior	rity: 4 (3) 2 1

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PROJECT TITLE:	DEPARTMENT:
Tasers	Police
Problem Identification:	
Currently there are 4 TASERS which are used by	
need to be replaced. The current TASERS were p	urchased in 2004
Specific Action Objective:	
Replace 4 TASERS.	
Project Costs by fiscal year: (This is the year the	oroject will be done)
2009 \$	2012 \$
2010 \$	2013 \$ 4,000.00
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$</u> from	
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 \$ 4,000.00 from Property Taxes	
Possible Alternative to Project:	
Purchase TASERS in a 2 year period.	
Department Prior	ity: 4 3 (2) 1

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PROJECT TITLE:	DEPARTMENT:
12 Lead H/P Defibulators	Fire/Rescue
Problem Identification:	
These defibulator units are obsolete and replacem	ent parts are no longer made.
Specific Action Objective:	
Begin a 3-year replacement program.	
Project Costs by fiscal year: (This is the year the	oroject will be done)
2009 \$	2012 \$ 25,000.00
2010 \$ 25,000.00	2013 \$
2011 \$ 25,000.00	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 \$ 25,000.00 from Previously approp	oriated surplus from 2008
2011 \$ 25,000.00 from Property Taxes	
2012 \$ 25,000.00 from Property Taxes	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Rescue service would lose paramedic-level covera	age without these units.
Department Prior	ity: 4 (3) 2 1

#### 09-F 2

PROJECT TITLE: Fire Department Vehicle Replacement  Problem Identification: The Fire Department vehicles must be replaced periodically to eliminate excessive maintenance costs and service interruptions. Also, the vehicle replacement cost of \$1,375,000 must be scheduled over a number of years to eliminate excessive costs in one year.  Specific Action Objective: To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
Problem Identification: The Fire Department vehicles must be replaced periodically to eliminate excessive maintenance costs and service interruptions. Also, the vehicle replacement cost of \$1,375,000 must be scheduled over a number of years to eliminate excessive costs in one year.  Specific Action Objective: To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
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To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
To purchase equipment on a planned schedule, which is cost effective and allows the Fire				
Department to perform at the community's expected level.				
Bepartment to perform at the defining the expected level.				
Project Costs by fiscal year: (This is the year the project will be done)				
2009 \$ 25,000.00 2012 \$				
2010 \$ 595,000.00 2013 \$ 150,000.00				
2011 \$ 140,000.00				
Project Funding & Source: (This is where the funding comes from and when)				
2009 \$ 25,000.00 from Property Taxes				
2010 \$ 595,000.00 from <u>Property Taxes</u>				
2011 \$ 140,000.00 from <u>Property Taxes</u>				
2012 \$ from				
2013 \$ 150,000.00 from <u>Property Taxes</u>				
Possible Alternative to Project:				
Department Priority: 4 (3) 2 1				

#### Fire Department Vehicle Reaplacement Schedule

Vehicle	2009	2010	2011	2012	2013
Chief's vehicle	\$25,000				
Rescue (3) vehicle			\$140,000		
Rescue (4) vehicle					\$150,000
Engine 2		\$595,000			

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09-A 1	_			
PROJECT TITLE:	DEPARTMENT:			
Revaluation	Assessing			
Problem Identification:  A citywide revaluation needs to be done every 10 – 15 years. Hired consulting firms have completed City revaluations in 1966, 1976, 1994 and 2005. The revaluation in 1994 cost \$250,000 the revaluation in 2005 cost \$217,000 for the purpose of this plan it is estimated the cost to be \$250,000 or greater and recommend a capital allotment of \$25,000 per year for the next 10 to 12 years.				
Specific Action Objective:				
Equalize valuations utilizing the services of a conti	ractor that specializes in municipal revaluations.			
	·			
Project Costs by fiscal year: (This is the year the	· · ·			
2009 \$	2012 \$			
2010 \$	2013 \$			
2011 <u>\$</u> F	Future (2015) \$210,000			
Project Funding & Source: (This is where the fund	ding comes from and when)			
2009 \$ from	,			
2010 \$ 10,000.00 from <u>Property Taxes</u>				
2011 \$ 10,000.00 from <u>Property Taxes</u>				
2012 \$ 10,000.00 from Property Taxes				
2013 \$ 10,000.00 from Property Taxes				
Possible Alternative to Project:				
Do small-scale revaluations utilizing limited contra	cted services on a more frequent basis. The			
downside of this is the impact on the TIF agreeme	·			
as allowed in the Credit Enhancement Agreement.				
Department Prior	rity: 4 3 2 (1)			

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09-IT 1					
PROJECT TITLE:	DEPARTMENT:				
City Servers	IT Management				
Problem Identification:					
	useful life of 3 to 4 years, there are 65 computer workstations utilized				
	buted approximately as follows: City Hall 30, Public Works 6,				
Cemetery Dept. 4, Recreation	4, Police 10, Wastewater 6, and Fire 5. Computers should be				
replaced before they begin to fa	ail.				
Specific Action Objective:	ram with the objective of replacing 1/4 of the total number of				
	ould mean replacing 16 to 17 workstations each year starting in FY				
2008.	odid mean replacing to to 17 workstations each year starting in 1 1				
2000.					
Project Costs by fiscal year: (T	This is the year the project will be done)				
2009 \$	2012 \$ 16,000.00				
2010 \$ 16,000.00	<u></u>				
2011 \$ 16,000.00	<del></del>				
Project Funding & Source: (Th	nis is where the funding comes from and when)				
2009 \$ from					
2010 \$ 16,000.00 from	Property Taxes				
2011 \$ 16,000.00 from	Property Taxes				
	Property Taxes				
2013 \$ 16,000.00 from	Property Taxes				
Possible Alternative to Project:					
-	environment. This alternative should be studied for cost				
effectiveness, as well as the cost of ongoing maintenance.					
	Donartment Priority: 4 (3) 2 1				
	Department Priority: 4 (3) 2 1				

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09-IT 2			
PROJECT TITLE:	DEPARTMENT:		
City Workstations	IT Management		
Problem Identification:	•		
<u> </u>	eaching the end of their useable life, generally considered to be in		
the range of 3 to 5 years. These se	ervers affect most city departments and are critical to the day-to-		
day operations of the City. The cur	rent compu		
Specific Action Objectives			
Specific Action Objective: Replace servers' components (beginning)	inning in 2009) as they reach the end of their useful life.		
Tropiade dervers demperients (begi	Thining in 2000) as they readil the one of their aserti me.		
Project Costs by fiscal year: (This i	s the year the project will be done)		
2009	2012 \$ 5,000.00		
2010 \$ 5,000.00	2013 \$ 5,000.00		
2011 \$ 5,000.00			
Project Funding & Source: (This is	where the funding comes from and when)		
2009 <u>\$</u> from			
2010 \$ 5,000.00 from Pro	operty Taxes		
2011 \$ 5,000.00 from Pro	operty Taxes		
2012 \$ 5,000.00 from Pro	operty Taxes		
2013 \$ 5,000.00 from Pro	operty Taxes		
Possible Alternative to Project:			
-	te. While it is possible to extend the life, the drawback is that the		
	es and is difficult to service for both parts and labor.		
Department Priority: 4 3 (2) 1			

09-11-3		
<u>PROJE</u>	ECT TITLE:	DEPARTMENT:
Fiber O	Pptic WAN	IT Management
Problen	n Identification:	•
The Cit	ry currently uses Comcast to provide wide-a	area networking for city buildings. There is some
	ainty about our ability to negotiate this servi	
		lower than what is actually needed to centralize the
manage	ement of IT services.	
Specific	c Action Objective:	
-	uct or lease our own fiber optic backbone for	or City government buildings.
	•	, 0
-	Costs by fiscal year: (This is the year the	• •
	<u>\$</u>	2012 \$ 150,000.00
2010	\$	2013 \$
2011	\$	
<u>Project</u>	Funding & Source: (This is where the fundamental states of the states of	ding comes from and when)
2009	<u>\$</u> from	
2010	\$ from Property Taxes	
2011	\$ 50,000.00 from Property Taxes	
2012	\$ 50,000.00 from Property Taxes	
2013	\$ 50,000.00 from Property Taxes	
Possible	le Alternative to Project:	
Continu	ue to negotiate with Comcast for this servic	e.
	Department Drie	rity: 4 (2) 2 1
	Department Prio	rity: 4 (3) 2 1

#### 09-IT 4

PROJECT TITLE:	DEPARTMENT:
City Hall phone system	IT Management
Problem Identification:	
The current phone system in City Hall is getting ou	tdated and cumbercome.
Considir Astion Objectives	
Specific Action Objective: Replace phone system.	
replace phone system.	
Project Costs by fiscal year: (This is the year the p	
2009 \$	2012 \$
2010 \$ 75,000.00	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ from	
2010 \$ 75,000.00 from Property Taxes	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Denominant Dries	thu: 4 (2) 2 4
Department Priori	ty: 4 (3) 2 1

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09-PL		I=== . == = . = .
	ECT TITLE:	DEPARTMENT:
Train F	Park	Planning
Proble	m Identification:	
1		Bridge, under the bridge, and from the bridge to
the Wa	aterfront Park presents an "unfinished" and "	shoddy" appearance on the City's waterfront and
at the	edge of the downtown. Also, more parking i	s going to be needed for the train station.
-	ic Action Objective:	
	•	additional parking spaces, parks, landscaping,
		s. The City, with financial assistance from DOT, he bridge-painting contractor has vacated the site,
-	·	ont and both a visual and physical connection to
	sterfront and downtown.	on and both a visual and physical confidence to
1110 110	nom and downtown.	
Projec	t Costs by fiscal year: (This is the year the p	project will be done)
2009	\$ 500,000.00	2012 \$
2010	\$ 800,000.00	2013 \$
2011	\$	2010 4
2011	Ψ	
Projec	t Funding & Source: (This is where the fund	ling comes from and when)
2009	\$ 500,000.00 from \$400,000 State (E	<del>-</del>
2010	· · · · · · · · · · · · · · · · · · ·	<del></del>
		<del></del>
2011	\$ 75,000.00 from From Wing Farm,	
2012	\$ 75,000.00 from From Wing Farm,	
2013	\$ 75,000.00 from <u>From Wing Farm</u> ,	debt service
	ole Alternative to Project:	
	• , ,	d" and "shoddy." And the train station will not
	enougn parking. And, there will only be a ter	nporary platform for passengers to use to board
trains.		
	Department Prior	ity: 4 (3) 2 1
<u> </u>	Department i noi	ny. 1 (0) 2 1

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Problem Identification: There are only limited opportunities for pedestrians to walk along the Kennebec River in the downtown.  Specific Action Objective: Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00 2012 \$ 2010 \$ 2010 \$ 1,000,000.00 2011 \$ Project Funding & Source: (This is where the funding comes from and when) 2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF 2010 \$ from 2011 \$ from 2011 \$ from 2012 \$ from 2012 \$ from	PROJECT TITLE:	DEPARTMENT:
Problem Identification: There are only limited opportunities for pedestrians to walk along the Kennebec River in the downtown.  Specific Action Objective: Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00		
There are only limited opportunities for pedestrians to walk along the Kennebec River in the downtown.    Specific Action Objective:		· ····································
There are only limited opportunities for pedestrians to walk along the Kennebec River in the downtown.    Specific Action Objective:	Problem Identification:	
Specific Action Objective:  Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00 2012 \$ 2010 \$ 2013 \$ 1,000,000.00  Project Funding & Source: (This is where the funding comes from and when) 2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF 2010 \$ from 2011 \$ from 2011 \$ from 2012 \$ from 2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		s to walk along the Kennebec River in the
Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00	downtown.	g v v v v v v v v v v v v v v v v v v v
Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00		
Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00		
Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00		
Construct a walkway along the river from the train station park to the coal pocket. Planning for the walkway will begin in 2009.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 25,000.00	Specific Action Objective:	
Project Costs by fiscal year: (This is the year the project will be done)  2009 \$ 25,000.00 2012 \$ 2010 \$ 1,000,000.00  2011 \$ Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		station park to the coal pocket. Planning for the
2009 \$ 25,000.00 2012 \$ 2010 \$ 2011 \$	walkway will begin in 2009.	
2009 \$ 25,000.00 2012 \$ 2010 \$ 2011 \$		
2009 \$ 25,000.00 2012 \$ 2010 \$ 2011 \$		
2009 \$ 25,000.00 2012 \$ 2010 \$ 2011 \$		
2009 \$ 25,000.00 2012 \$ 2010 \$ 2011 \$	Project Costs by fiscal year: (This is the year the	project will be done)
2010 \$ 2013 \$ 1,000,000.00  2011 \$ Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		
Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:	·	<del>.</del>
Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		2013 ψ 1,000,000.00
2009         \$ 20,000.00         from SPO grant, \$5,000 from BIW TIF           2010         \$ from           2011         \$ from           2012         \$ from           2013         \$ 1,000,000.00         from Debt service from Wing Farm TIF           Possible Alternative to Project:	2011 ψ	
2009       \$ 20,000.00 from SPO grant, \$5,000 from BIW TIF         2010       \$ from         2011       \$ from         2012       \$ from         2013       \$ 1,000,000.00 from Debt service from Wing Farm TIF         Possible Alternative to Project:	Project Funding & Source: (This is where the fund	ding comes from and when)
2010 \$ from 2011 \$ from 2012 \$ from 2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		-
2011 \$ from 2012 \$ from 2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		
2012 \$ from 2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		
2013 \$ 1,000,000.00 from Debt service from Wing Farm TIF  Possible Alternative to Project:		
Possible Alternative to Project:	<del></del>	n Wing Farm TIF
		rfront.
Department Priority: 4 3 2 (1)	Department Prior	rity: 4 3 2 (1)

#### **CAPITAL PLAN REQUEST**

2009-2013

#### 09-C4

PROJECT TITLE:	DEPARTMENT:	
Waterfront Park	Parks & Recreation	

#### Problem Identification:

The Waterfront Park, after many years of being worn out, has undergone some improvements this past year. There have been new lighting, benches, and electrical installed. The park still remains far short of what this park is envisioned to be. Being one of the gateways to the city, this park needs to be upgraded. The pier is deteriorating rapidly and cannot handle some of the lager vessels, the riprap needs repair to control erosion, pathways are worn, picnic tables need to be replaced and restrooms need upgrading.

#### Specific Action Objective:

Repair rip-rap shore line and install erosion control fabric and plantings to prevent further erosion. Replace pier and upgrade float system. Install underground irrigation, replace picnic tables, upgrade bathroom and fixtures, and install pavers in pathways.

Projec	Project Costs by fiscal year: (This is the year the project will be done)							
2009	\$	28,000.00	2012	\$	28,000.00			
2010	\$	328,000.00	2013	\$	28,000.00			
2011	\$	28,000.00						
Projec	ct Fu	unding & Source: (Thi	s is where the funding co	mes	from and when)			
2009	\$	28,000.00 from	Property Taxes					
2010	\$	328,000.00 from	\$28,000 property taxes, \$3	300,0	00 debt service from Wing Farm TIF			
2011	\$	28,000.00 from	Property Taxes					
2012	\$	28,000.00 from	Property Taxes					
2013	\$	28,000.00 from	Property Taxes					

#### Possible Alternative to Project:

Not completing the upgrades to this park will leave the park looking very worn and unattractive for the people that use the park and the people that visit Bath via boat. We will also remain unable to accommodate the larger vessels.

Department Priority:	4	(3)	2	1			

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09-C 5	
PROJECT TITLE:	DEPARTMENT:
Reconstruct main gate entrance to cemetery	Parks & Recreation
Problem Identification:	
The main gate Oak Grove Cemetery has settled	
collect water. The culvert that connects the two p	oonds has begun to collapse.
Specific Action Objective:	have almost a comband. Date it days and to the
correct grade and repave entrance.	have already purchased. Rebuild the road to the
correct grade and repaye entrance.	
Project Costs by fiscal year: (This is the year the	
2009 \$ 20,000.00	2012 \$
2010 \$	2013 <u>\$</u>
2011 \$	
Project Funding & Source: (This is where the ful	
2009 \$ 20,000.00 from \$5,000 prev fun	d bal., \$15,000 property taxes
2010 \$ from	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	ior reconstruction he done later
Allow pavement to deteriorate, requiring that maj	joi reconstruction de done later.
Department Pri	ority: 4 (3) 2 1

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09-C 6					
PROJECT TITLE:	DEPARTMENT:				
Cemetery Office Building	Parks & Recreation				
Problem Identification:	-				
-	Grove is in immediate need of repair. We currently have				
	ards mold problems in the basement of the building along with				
water problems. The building is inadeq	uately heated. And it does not have any ADA access.				
Specific Action Objective:	ilding not porimeter drains around the building to step the				
	ilding, set perimeter drains around the building to stop the furnace. Install an ADA ramp and doorway on the side of the				
building.	Turnace. Install all ADA famp and doorway of the side of the				
a and an age					
Project Costs by fiscal year: (This is the	ne year the project will be done)				
2009 \$ 10,000.00	2012 \$				
2010 \$ 10,000.00	2013 \$				
2011 \$					
Project Funding & Source: (This is wh	ere the funding comes from and when)				
2009 \$ 10,000.00 from <u>Prope</u>	-				
2010 \$ 10,000.00 from Prope	<del></del>				
2011 \$ from					
2012 \$ from					
2013 \$ from					
<u>·</u>					
Possible Alternative to Project:  Doing nothing leaves employees in an unsafe building.					
Depar	rtment Priority: (4) 3 2 1				

#### **CAPITAL PLAN REQUEST**

2009-2013

#### 09-C7

PROJECT TITLE:	DEPARTMENT:
Replacement and addition program for vehicles and equipment	Parks & Recreation

#### Problem Identification:

This department has an ongoing program for replacing vehicles and equipment on a ten year basis and as necessity warrants adding vehicles and/or equipment. Cemeteries, Parks, and Forestry crew heavily rely on the vehicles and equipment that they use everyday. This requires the department to have a replacement and addition plan not only to reduce down time but also to create efficiency and productivity with the crews.

#### Specific Action Objective:

2009: replace a 2001 walker mower; this mower has costly repairs associated with it with a walker that has a grass handling system. Cost \$9,000.

replace a 25+ year old air compressor. Cost \$9,500

Project Cost	s by fiscal year:	(This is the y	ear the project	: will be done)
-		`	' '	,

2009	\$ 18,500.00	2012	\$ 41,000.00
2010	\$ 31,500.00	2013	\$ 41,000.00
2011	\$ 68,000.00		

Project Funding & Source: (This is where the funding comes from and when)

2009	\$ 18,500.00	from	<b>Property Taxes</b>
2010	\$ 31,500.00	from	<b>Property Taxes</b>
2011	\$ 68,000.00	from	<b>Property Taxes</b>
2012	\$ 41,000.00	from	<b>Property Taxes</b>
2013	\$ 41,000.00	from	Property Taxes

#### Possible Alternative to Project:

Not replacing equipment on a systematic plan will increase the request for appropriations to repair vehicles and equipment. It will also increase the down-time and slow the productivity of the crews.

Department Priority:	4	(3)	2	1				

#### Cemeteries and Parks

Fiscal year of replacement	FY 09	FY 10	FY 11	FY 12	FY 13
*Truck,350 utility body (Forestry 2006)	£40.740.00*				
*Van (2005)	\$10,718.00*				
Truck crew cab 350 (2005)					
Truck,150 pickup (1997)		\$20,000.00			
Truck, stake body (1996)			\$23,000.00		
Truck, dump (2000)			\$45,000.00		
Truck,pickup (1999)				\$21,000.00	
Skidloader/backhoe (1998) **					
Tractor (1999)				\$20,000.00	
Riding mower, Walker MC1 (2001)					
Riding mower, Walker MC2 (2001)	\$9,000.00				
Riding mower, Walker MT (2003)		\$11,500.00			
Loader trailer (2004)					
Leaf vacuum (2002)					
Trailer, 16' (2001)					
Trailer, 14' (2003)					
Air Compressor (25+years old)	\$9,500.00				
Mini Excavator**					\$40,000.00

<sup>\*</sup>debt payment on 2006 Forestry Truck & 2005 Van
\*\*Replace Skidloader/backhoe with mini excavator in FY13

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09-C 9					
PROJECT TITLE:	DEPARTMENT:				
Gazebo Rehabilitation	Parks & Recreation				
Problem Identification:					
The roof shingles are the originals from 1989. The detrimental problems in the Gazebo, which deterior	<b>G</b>				
replacing and the whole roof needs to be re-shingle	• , ,				
Specific Action Objective:					
Strip the roof and replace all rotted wood then re-s	hingle the roof. Scrape and paint the gazebo.				
Project Costs by fiscal year: (This is the year the	project will be done)				
2009 \$ 25,000.00	2012 \$				
2010 \$	2013 \$				
2011 \$					
Project Funding & Source: (This is where the fund	ding comes from and when)				
2009 \$ 25,000.00 from Main Street \$3,00	00; Rotary \$1,000; BIW TIF \$21,000				
2010 \$ from					
2011 \$ from					
2012 \$ from					
2013 \$ from					
Possible Alternative to Project:					
The Gazebo is deteriorating quickly, if the city does not fund then we could seek funds from local					
service organizations.					
Department Prior	rity: (4) 3 2 1				
Dopartinent i noi	ity . \ 1 / 0 / 2				

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DBO IECT TITLE:	DEDADTMENT:
PROJECT TITLE:	<u>DEPARTMENT:</u>
Pathway pavement in City Park	Parks & Recreation
Problem Identification:	
The pavement is 20+ years old and is deteriorating	J.
Specific Action Objective:	form that we have a substitute that the first term in
Replace the pathways to provide a safer walking s	· · · · · · · · · · · · · · · · · · ·
will also help prevent erosion and help facilitate ma 2009 and the rest in 2012.	aintenance. The worst pathway will be done in
2009 and the rest in 2012.	
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$ 20,000.00	2012 \$ 20,000.00
2010 \$	2013 \$
2011 \$	2010
2011 ψ	
Duning the Free diagram of Courses (This is subsequently a found	in a consection of the section of th
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ 40,000.00 from Street Bond	
2010 <u>\$</u> from	
2011 \$ from	
2012 \$ from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
If we do nothing it will cost more in the future to rep	pair.
Department Prior	ty: 4 (3) 2 1

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09-C 11	
PROJECT TITLE:	DEPARTMENT:
Pond dredging	Parks & Recreation
Problem Identification: The ponds in Oak Grove Cemetery are filling with some makes moving and other maintenance difficults.	
aesthetics.	
Specific Action Objective:	rebuild the belings. Also build a dam that can
Dredge the ponds and use the material removed to regulate the pond levels. One pond will be done 20	
regulate the politi levels. One politi will be done 20	711, OHE III 2012
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$	2012 \$ 20,000.00
2010 \$	2013 \$
2011 \$ 50,000.00	2010 -
<u> </u>	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ from	
2010 \$ from	
2011 \$ 50,000.00 from <u>Property Taxes</u>	
2012 \$ 20,000.00 from <u>Property Taxes</u>	
2013 \$ from	
Possible Alternative to Project:	
If we do nothing the ponds will slowly fill in naturally	y.
Donartment Brier	ity: 4 3 2 (1)
Department Priori	ity: 4 3 2 (1)

#### 09-C 12

09-0 12	
PROJECT TITLE:	DEPARTMENT:
Civil War Monument	Parks & Recreation
Drahlam Identification:	
Problem Identification:	a arder to preserve them
The monument and park are in need of repair in	rorder to preserve them.
Specific Action Objective:	
Repoint monument, reset stairs, reset granite ba	ase slads, and reset lower stairway.
Project Costs by fiscal year: (This is the year th	
2009 \$ 13,000.00	2012 \$
2010 \$ 10,000.00	2013 \$
2011 \$	
Project Funding & Source: (This is where the funding t	unding comes from and when)
_ · · · · · · · · · · · · · · · · · · ·	5 593 bal. \$8,000; Property Taxes \$5,000
2010 \$ 10,000.00 from Property Taxes	
	2
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Doing nothing will lead to removal of monument	or a greater cost of restoration
Denartment Pr	riority: 4 (3) 2 1
Dopartment 1	1011ty . 1 (0) L 1

#### 09-PW 1

PROJECT TITLE:	DEPARTMENT:				
Washington Street Hammerhead	Public Works				
Problem Identification:					
Trash & recycling truck turn around in a private driv	veway on upper Washington Street.				
Specific Action Objective:					
Construct formal turnaround at the end of Washing	ton Street.				
Project Costs by fiscal year: (This is the year the p	project will be done)				
2009 \$	2012 \$				
2010 \$	2013 \$ 80,000.00				
2011 \$					
Project Funding & Source: (This is where the fund	ing comes from and when)				
2009 <u>\$</u> from					
2010 <u>\$ 20,000.00</u> from <u>Property Taxes</u>					
2011 <u>\$ 20,000.00</u> from <u>Property Taxes</u>					
2012 \$ 20,000.00 from Property Taxes					
2013 <u>\$ 20,000.00</u> from <u>Property Taxes</u>					
Possible Alternative to Project:					
Department Priori	ty: 4 3 (2) 1				

#### 09-PW 2

<b>PROJE</b>	ECT TITLE:	DEPARTMENT:
North S	Street Sidewalk	Public Works
Proble	m Identification:	
Sidewalk improvement project.		
	, ,	
Specific Action Objective:		
Improve sidewalk for public. Identified in state plan to provide connection from Congress Avenue.		
Project Costs by fiscal year: (This is the year the project will be done)		
	\$	2012 \$
	\$	2013 \$
	\$ 488,000.00	
	<u> </u>	
Project Funding & Source: (This is where the funding comes from and when)		
-	\$ from	,
2010	\$ from	
2011	\$ 488,000.00 from \$388,000 DOT E	nhancement Grant, \$100,000 Property Grant
2012	\$ from	
2013	\$ from	
Possible Alternative to Project:		
Having to constantly maintain deteriorating sidewalks.		
Department Priority: 4 3 (2) 1		
-1		

PROJECT TITLE:	DEPARTMENT:	
State Road - Congress Avenue Roundabout	Public Works	
Dualdana Idantification.		
<u>Problem Identification:</u> Traffic problems at intersection of Congress and S	State Road	
Traine problems at intersection of Congress and C	State Noad.	
Specific Action Objective:		
Round-a-bout configuration would provide improv	ed traffic movement. Safer conditions for public.	
Project Costs by fiscal year: (This is the year the	project will be done)	
2009 \$ 50,000.00	2012 \$	
2010 \$ 350,000.00	2013 \$	
2011 \$	2013 ψ	
2011 φ		
Project Funding & Source: (This is where the fun	ding comes from and when)	
2009 \$ 50,000.00 from Street Bond		
2010 <u>\$ 350,000.00</u> from <u>\$142,000 Walgre</u>	een's and \$208,000 Wing Farm TIF	
2011 <u>\$</u> from		
2012 \$ from		
2013 <b>\$</b> from		
Possible Alternative to Project:		
Allow the intersection's level of service to deterior	ate more, and the congestion to increase, both	
leading to additional crashes.		
Department Priority: (4) 3 2 1		

<b>PROJ</b>	ECT TITLE:	DEPARTMENT:	
Centre	e Street Improvements	Public Works	
Proble	em Identification:		
	vements to street sidewalks and sewer.		
Specif	ic Action Objective:		
	le better street		
Projec	<u>et Costs by fiscal year:</u> (This is the year the բ	project will be done)	
2009	\$	2012 \$	
2010	\$	2013 \$	
2011	\$ 350,000.00		
Projec	Project Funding & Source: (This is where the funding comes from and when)		
2009	\$ from		
2010	\$ from		
2011	\$ 350,000.00 from Street maintenance	ce fund	
2012	\$ from		
2013	\$ from		
Possik	ole Alternative to Project:		
Contin	nue to experience congestive and unsafe cor	nditions at this intersection.	
Department Priority: 4 3 (2) 1			
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PROJECT TITLE:	DEPARTMENT:	
Wharf pile anode inspection	Public Works	
Problem Identification:		
Inspect Waterfront Park dolphins anodes.		
Specific Action Objective:		
Prevent rusting decay of dolphins.		
Project Costs by fiscal year: (This is the year th		
2009 \$ 12,000.00	2012 \$	
2010 \$ 12,000.00	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fu	unding comes from and when)	
2009 \$ 12,000.00 from Property Taxes		
2010 \$ 12,000.00 from Property Taxes		
2011 \$ from		
2012 \$ from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
Department Priority: (4) 3 2 1		

PROJECT TITLE:	DEPARTMENT:	
PW building wash bay	Public Works	
Problem Identification:		
Construct washbay within existing garage.		
Specific Action Objective:		
Provide indoor location to wash trucks.		
Project Costs by fiscal year: (This is the year the p	roject will be done)	
2009 \$	2012 \$ 175,000.00	
2010 \$	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fund	ing comes from and when)	
2009 <u>\$</u> from		
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$ 175,000.00</u> from <u>Property Taxes</u>		
2013 <u>\$</u> from		
Possible Alternative to Project:		
Department Priority: 4 3 (2) 1		

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PROJECT TITLE:	DEPARTMENT:	
Old Brunswick Road	Public Works	
Problem Identification:		
MDOT project #8416.34.		
<u>Specific Action Objective:</u> Payment to MDOT for paving of Old Brunswick Ro	ad	
rayment to MDO1 for paving of Old Brunswick Ro	au.	
Project Costs by fiscal year: (This is the year the p	project will be done)	
2009 \$ 7,800.00	2012 \$	
2010 \$	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fund	ing comes from and when)	
2009 \$ 7,800.00 from <u>Debt service - pro</u>	perty taxes	
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
None. We are contractually obligated to pay this.		
Deportment Drievity (4) 2 2 4		
Department Priority: (4) 3 2 1		

<b>PROJ</b>	ECT TITLE:	DEPA	RTMENT:	
PW FI	eet replacement	Public	Works	
Proble	m Identification:	•		
	and Replace PW Vehicles			
-	ic Action Objective:			
Mainta	nin operation of PW fleet.			
	t Costs by fiscal year: (This is th		•	00 000 00
2009	\$ 30,000.00	2012	\$ ©	60,000.00
2010	\$ 55,000.00	2013	Φ	60,000.00
2011	\$ 55,000.00			
Projec	t Funding & Source: (This is who	ere the funding cor	mes from and w	/hen)
2009	\$ 30,000.00 from Prope		nee nem and n	
2010	\$ 55,000.00 from Prope			
2011	\$ 55,000.00 from Prope			
2012	\$ 60,000.00 from <u>Prope</u>	rty Taxes		
2013	\$ 60,000.00 from Prope	rty Taxes		
Possib	ole Alternative to Project:			
Department Priority: (4) 3 2 1				

PROJECT TITLE:	DEPARTMENT:	
Street maintenance	Public Works	
Problem Identification:		
Repair and replacement of street surfaces.		
Specific Action Objective:		
Maintain safe street conditions		
Project Costs by fiscal year: (This is the year the	project will be done)	
2009 \$ 88,000.00	2012 \$ 90,000.00	
2010 \$ 88,000.00	2013 \$ 90,000.00	
2011 \$ 90,000.00		
Project Funding & Source: (This is where the fund	ding comes from and when)	
2009 <u>\$ 88,000.00</u> from <u>URIP funds</u>		
2010 <u>\$ 88,000.00</u> from <u>URIP funds</u>		
2011 <u>\$ 90,000.00</u> from <u>URIP funds</u>		
2012 \$ 90,000.00 from <u>URIP funds</u>		
2013 \$ 90,000.00 from <u>URIP funds</u>		
Possible Alternative to Project:		
Department Priority: (4) 3 2 1		

PROJECT TITLE:	DEPARTMENT:	
Sidewalk maintenance	Public Works	
Problem Identification:	•	
Repair and replace sidewalks.		
Specific Action Objective:		
Provide safe sidewalks for public		
Project Costs by fiscal year: (This is the year the		
2009 \$ 10,000.00 \$ 10,000.00	2012 <u>\$ 10,000.00</u>	
2010 \$ 10,000.00	2013 \$ 10,000.00	
2011 \$ 10,000.00		
Project Funding & Source: (This is where the fur	nding comes from and when)	
2009 \$ 10,000.00 from <u>Street Bond</u>	.ag	
2010 \$ 10,000.00 from <u>Property Taxes</u>		
2011 \$ 10,000.00 from Property Taxes		
2012 <u>\$ 10,000.00</u> from <u>Property Taxes</u>		
2013 <u>\$ 10,000.00</u> from <u>Property Taxes</u>		
Possible Alternative to Project:		
Department Priority: 4 (3) 2 1		

PROJECT TITLE:	DEPARTMENT:
Richardson St/Western Ave street improvements	Public Works
Problem Identification:	
Street and sewer improvements.	
Specific Action Objectives	
<u>Specific Action Objective:</u> Replace failing sewer pipes and crumbling pavem	ent on streets in Richardson St/Western Ave
neighborhood.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$ 900,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	- · · · · · · · · · · · · · · · · · · ·
2009 \$ 900,000.00 from \$760,000 Street b	oond, \$140,000 CDBG
2010 \$ from	
2011 \$ from	
2012 <u>\$</u> from 2013 \$ from	
<u></u>	
Possible Alternative to Project:	
Department Prior	rity: (4) 3 2 1

PROJECT TITLE:	DEPARTMENT:	
Fuel system improvement	Public Works	
Problem Identification:		
Improve fuel system to provide auto measurements	S.	
Specific Action Objective:		
DEP requirements to check for fuel leakage.		
Project Costs by fiscal year: (This is the year the p	project will be done)	
2009 \$ 30,000.00	2012 \$	
2010 \$	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fund	ing comes from and when)	
2009 \$ 30,000.00 from Fuel charges		
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
Department Priority: (4) 3 2 1		

PROJECT TITLE:	<u>DEPARTMENT:</u>	
PW building improvements	Public Works	
Problem Identification:		
Interior lighting & overhead door replacement.		
Specific Action Objective:		
<u> </u>		
Project Costs by fiscal year: (This is the year the p		
2009 <u>\$ 40,000.00</u>	2012 <u>\$</u>	
2010 <u>\$</u> 2011 \$	2013 \$	
2011 Ψ		
Project Funding & Source: (This is where the fund	ing comes from and when)	
2009 \$ 40,000.00 from Public Works/Fire	<del>-</del>	
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 \$ from		
Possible Alternative to Project:		
Department Priority: 4 (3) 2 1		
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09-00 1		
PROJEC	CT TITLE:	DEPARTMENT:
Elections	3	City Clerk
Problem	Identification:	
Possible	mandate from the Secretary of State offi	ce that all voting machines in the State be the
		using the IIIP - Eagle voting machines, it is a good
	•	es with ACCUVOTE machines as they are the
most wid	lely used machine in the State.	
Specific .	Action Objective:	
To replac	ce our existing machines (8 machines) to	accommodate the Secretary of State mandate.
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ı		
Project C	Costs by fiscal year: (This is the year the	project will be done)
2009 \$		2012 \$
2010 \$		2013 \$
2011 \$	<u> </u>	· · · · · · · · · · · · · · · · · · ·
_ • · · · <u>+</u>		
Project F	unding & Source: (This is where the fun	ding comes from and when)
2009 <u>\$</u>	40,000.00 from Property Taxes	
2010 <u>\$</u>	from	
2011 <u>\$</u>	from	
2012 <u>\$</u>	from	
2013 <u>\$</u>	from	
Possible	Alternative to Project:	
If the Sec	cretary of State's Office requires us to sh	ift to these machines, we have no alternative.
	Denartment Prio	rity: 4 (3) 2 1
	Department in	iny. + (0) 2 i

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PROJECT TITLE:	DEPARTMENT:
City Hall Steeple Repairs	City Hall
Problem Identification:	J.
The belltower on top of City Hall is leaking and nee	eds repair.
Specific Action Objective:  Remove the bell tower and construct a new tower.	
Remove the bell tower and construct a new tower.	
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$ 50,000.00	2012 \$
2010 \$ 50,000.00	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 \$ 50,000.00 from Property Taxes	
2010 \$ 50,000.00 from Property Taxes	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
The belltower will become a safety hazard. We wo	ould have to take it down.
	· (A) 0 0 4
Department Prior	ity: (4) 3 2 1

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09-CH 3	
PROJECT TITLE:	DEPARTMENT:
Generator - City Hall	City Hall
Problem Identification:	
We do not have a generator at City Hall. If we los	t power, we could not run the boiler and the pipes
could freeze. Boiler and lights of each floor.	
<u>Specific Action Objective:</u> Purchase and install a back-up generator for City	Hall
Fulctiase and install a back-up generator for City	riali.
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$ 8,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 \$ 8,000.00 from Property Taxes	
2011 \$ from	
2012 \$ from	
2013 <b>from</b>	
Possible Alternative to Project:	
Continue to not have emergency power. Damage	could be done to City Hall.
Department Prior	rity: 4 (3) 2 1

CITY OF BATH MUNICIPAL BUDGET FY 2009

#### 09-CH 4

PROJECT TITLE:	DEPARTMENT:
Sealing/Painting Building - City Hall	City Hall
Problem Identification:	
If the building is not sealed and painted it will deter	iorate.
Specific Action Objective:	
Seal and paint City Hall.	
Duning the Control by Grand warm / This is the warm the m	variant will be also a)
Project Costs by fiscal year: (This is the year the page 2009 \$	2012 \$
2010 \$ 6,000.00	2013 \$
2011 \$	2010 <u> </u>
<u> </u>	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ from	
2010 \$ 6,000.00 from Property Taxes	
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
The building will begin to deteriorate.	
Department Priori	ty: 4 (3) 2 1

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PROJECT TITLE:	DEPARTMENT:
City Hall Carpet	City Hall
Problem Identification:	
Carpet in City Hall has not been replaced for 20 ye	ars. It is worn and becoming unsafe.
	<b>3</b>
Specific Action Objective: Replace carpet.	
Project Costs by fiscal year: (This is the year the p	
2009 \$	2012 \$
2010 \$	2013 \$
2011 \$ 30,000.00	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ from	
2010 <b>\$</b> from	
2011 \$ 30,000.00 from Property Taxes	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Continue to maintain the worn, unsafe carpet.	
D	ture 4 0 (0) 4
Department Priori	ty: 4 3 (2) 1

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<u>09-CH 0</u>	
PROJECT TITLE:	DEPARTMENT:
Elm Street Baptist Church Clock Tower	City Hall
Problem Identification:	
The City Clock is located in the steeple (clock tow	er) of the Flm Street Baptist Chuch. The steeple
is deteriorating.	or, or the Elin Street Baptiot Shaon. The desopie
g and a same g	
Specific Action Objective:	
I	ade, restore of the clock faces and paint the entire
steeple.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$ 12,810.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$ 12,810.00</u> from <u>Property Taxes</u>	
2010 <u>\$</u> from	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Department Prior	rity: 4 (3) 2 1

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09-R 1			
<b>PROJE</b>	CT TITLE:	DE	PARTMENT:
Recond	litioning of fences	Pa	rks & Recreation
Problen	n Identification:		
		y field are in desperate	e need of repair. Both fences are 20+ years
		-	s have leaned to one side or another. It is
also cre	eating an unsafe conditio	n for play.	
-	<u>c Action Objective:</u>	place Kallay and Hawl	yos Field fonces. We will do the work in house
	se enough material to rep to save the installation of		kes Field fences. We will do the work in-house
	to save the installation of	,001.	
Project	Costs by fiscal year: (Th	nis is the year the proj	ect will be done)
2009	\$ 5,000.00	20	12 <u>\$</u>
2010	\$ 14,000.00	20	13 \$
2011	\$		
Project	Funding & Source: (This	s is where the funding	comes from and when)
_	=	Property Taxes	,
2010	\$ 14,000.00 from	Property Taxes	
-	\$ from		
2012	\$ from		
2013	\$ from		
Possible	e Alternative to Project:		
Not doing the project we will continue to do extensive work to repair on an as needed bases.			
			•
Department Priority: 4 (3) 2 1			

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09-R 2	
PROJECT TITLE:	DEPARTMENT:
McMann Complex Maintenance Building	Parks & Recreation
Problem Identification:	
The buildings at this site were not intended to be the	, , ,
inadequate for our needs and our unheated. All the	-
are inadequate for these facilities and so is the sto	rage.
Specific Action Objective:	
To construct a permanent facility at this site to hou	ise the maintenance garage, office, bathrooms,
storage and locker rooms.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$ 70,000.00
2010 \$	2013 \$ 350,000.00
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$</u> from	
2011 <u>\$</u> from	
2012 \$ 70,000.00 from Property Taxes	
2013 <u>\$ 350,000.00</u> from <u>Property Taxes</u>	
Possible Alternative to Project:	
The buildings continue to need major repair and w	ill continue to cost lots of money until replaced.
Department Prior	rity: 4 (3) 2 1

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09-R 4	ł			
PROJ	ECT TITLE:		DEPARTMENT:	
Track	Resurfacing		Parks & Recreatio	n
Proble	m Identification:			
		d needs to be resurfaces	periodically. If this	is not done the track
deterio	orates so badly that	it has to be rebuilt.		
Specif	ic Action Objective:			
		keep its surfaces up to pr	oper conditions. W	e held off this year to
		tations of the Field For O	•	
	•		•	
<u>Projec</u>	t Costs by fiscal yea	$\overline{\mathrm{ar:}}$ (This is the year the $\overline{\mathrm{p}}$	project will be done	)
2009	\$		2012 \$	
2010	\$		2013 \$	40,000.00
2011	\$			
Projec	t Funding & Source	: (This is where the fund	ling comes from an	d when)
2009	\$	from		
2010	\$	from		
2011	\$	from		
2012	\$	from		
2013	\$ 40,000.00	from Property Taxes		
Possib	ole Alternative to Pro	<u></u>		
		<del></del>	I become severely	deteriorated and cost more in
the rep	olacement.			
		Department Prior	ity: 4 (3) 2 1	

CITY OF BATH MUNICIPAL BUDGET FY 2009

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09-N 3	
PROJECT TITLE:	DEPARTMENT:
Tennis Court Resurfacing	Parks & Recreation
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Problem Identification:	
	cally. If this is not done the surface will become very
deteriorated.	carry. If this is not done the surface will become very
dotonorato di	
Specific Action Objective:	
To resurface the tennis courts in order to keep t	hem at proper playing conditions.
·	
Project Costs by fiscal year: (This is the year th	ne project will be done)
2009 \$	2012 \$
2010 \$	2013 \$ 10,000.00
2011 \$	<u> </u>
<u> </u>	
Draiget Funding & Courses, (This is where the fu	unding comes from and when
Project Funding & Source: (This is where the fu	anding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$</u> from	
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 \$ 10,000.00 from Property Taxes	<u>3</u>
Possible Alternative to Project:	
	will become severely deteriorated and cost more in
the replacement.	·
Department Pr	riority: 4 (3) 2 1

#### **CAPITAL PLAN REQUEST**

2009-2013

#### 09-R 6

09-R 6					
PROJ	ECT TITLE:	DEPARTMENT:			
Vehicl	e & Equipment Replacement	Parks & Recreation			
Proble	em Identification:	•			
		n for replacing vehicles and equipment on a ten year basis			
		es and/or equipment. The major duties of the Recreation			
-		nd equipment that they use everyday. This requires the			
-	•	ddition plan not only to reduce down time but also to create			
еписіе	ncy and productivity with the crews	·•			
Specif	ic Action Objective:				
	-	r and liner (\$15,000); Replace 20+ year old tow behind			
aerato	r (\$3,500); Purchase rottotiller (\$4	000); Replace Billy Goat blower (\$1500); Purchase Ice			
resurfa	acing equipment (\$3000)				
_	t Costs by fiscal year: (This is the				
2009	\$ 15,000.00	2012 \$ 25,000.00			
2010	\$ 54,000.00	2013 <u>\$</u>			
2011	\$ 85,000.00				
_		e the funding comes from and when)			
2009	\$ 15,000.00 from <u>Property</u>				
2010	\$ 54,000.00 from <u>Property</u>	<u>'Taxes</u>			
2011	\$ 85,000.00 from <u>Property</u>	<u>/ Taxes</u>			
2012	\$ 25,000.00 from Property	<u>/ Taxes</u>			
2013	\$ from				
Possik	Possible Alternative to Project:				
If we c	lo not replace equipment it will incr	ease our repair budget and increase down time.			
	Donasta	nont Drigrity: 4 (2) 2 1			
Department Priority: 4 (3) 2 1					

Parks & Recreation Vehicle and Equipment Replacement Schedule

Equipment	FY 09	FY 10	FY 11	FY 12	FY 13
1996 F250 w/ Plow		\$30,000			
2005 1 Ton Dump					
w/Plow					
2005 3320 JD					
Tractor					
MT5/Mower					
2004 1435 Front				\$15,000	
Mower					
1998 Kromer Infield	\$15,000				
Machine					
Lip Remover, Liner					
Turf Field					
Equipment					
Maintenance		\$10,000	\$35,000		
Compressor		\$4,000			
Golf Cart/utility				\$10,000	
vehicle					
Tow behind Aerator	\$3,500				
(20+ yrs old)		• • • • • • • • • • • • • • • • • • • •			
Hydraulic Aerator**		\$10,000			
Rototiller**	\$4,000				
New Mower with			\$50,000		
10'-14' cut ***					
Billy Goat Blower**	\$1,500				
Ice resurfacing equipment	\$3,000				

<sup>\*\*</sup> New Equipment

<sup>\*\*\*</sup>Replace MT5 to a more versatile and small piece of equipment to be used for both recreation & Parks & Cemeteries

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09-C 2	)		
<b>PROJ</b>	ECT TITLE:	DEPARTMENT:	
Paven	nent in boat launches	Parks & Recreation	
Proble	m Identification:		
		soon. There are settled areas that will need to be	
		h launch is over twenty years old is cracking,	
		e pavement in the south launch is settling and	
creatin	ng large pockets that hold water creating an	inconvenience to those who use the launch.	
	ic Action Objective:		
		ets and drives, and seal the surfaces. North end in	
2009 8	and South End 2010		
Projec	t Costs by fiscal year: (This is the year the p	project will be done)	
	\$ 30,000.00	2012 \$	
2010	\$ 30,000.00	2013 \$	
2011	\$	2010 4	
2011	Ψ		
Droico	t Funding 9 Courses (This is subare the fund	ling compa from and when	
-	t Funding & Source: (This is where the fund	,	
2009	\$ 30,000.00 from \$2,000,000 Bond		
2010	\$ 30,000.00 from Prev fund bal CPG	<u>J5-570</u>	
2011	\$ from		
2012	\$ from		
2013	<u>\$</u> from		
Possible Alternative to Project:			
Allow	Allow pavement to deteriorate, requiring that major reconstruction be done later.		
	Denoutment Dries	it 4 (2) 2 4	
	Department Priority: 4 (3) 2 1		

PROJECT TITLE:	DEPARTMENT:
Replace Land Fill Compactor	Public Works - Solid Waste
Problem Identification:	
	and will not likely last until LF is closed. Replace
now before needing any more expensive and time	consuming repairs.
Specific Action Objective:	
Replace with a gently use LF compactor	
Project Costs by fiscal year: (This is the year the page 1)	oroject will be done)
2009 \$ 300,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 \$ from Property Taxes	
2010 \$ 60,000.00 from Property Taxes	
2011 \$ 60,000.00 from Property Taxes	
2012 \$ 60,000.00 from Property Taxes	
2013 <u>\$ 60,000.00</u> from <u>Property Taxes</u>	
Possible Alternative to Project:	
Close Landfill	
Department Prior	ity: 4 3 (2) 1

03 1 W 23	
PROJECT TITLE:	DEPARTMENT:
Landfill closure	Public Works - Solid Waste
Problem Identification:	
Landfill closure will be an expensive project. This	request seeks to make a contribution toward that
cost.	·
Specific Action Objective:	( 5446) and deposit into LE alegure 665 576
Take portion of pay as you throw revenue (LFREV	5446) and deposit into LF closure 665 576
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$
2010 \$	2013 \$
<u> </u>	Future: \$3,750,000
<u> </u>	, , , , , , , , , , , , , , , , , , ,
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ from	, ,
2010 \$ 250,000.00 from Pay as you throw	<u>revenue</u>
2011 \$ 250,000.00 from Pay as you throw	
2012 \$ 250,000.00 from Pay as you throw	
2013 \$ 250,000.00 from Pay as you throw	
Possible Alternative to Project:	
None	
Department Prior	rity: 4 3 2 (1)

PROJE	ECT TITLE:	DEPARTMENT:
	ce LF Skid Steer	Public Works - Solid Waste
Proble	m Identification:	
		useful life and is too small for assigned tasks.
Specif	ic Action Objective:	
Replac	ce with small loader big enough to load recy	cling trucks with shingles and sheetrock.
<u>Projec</u>	t Costs by fiscal year: (This is the year the	oroject will be done)
2009	\$ 120,000.00	2012 \$
2010	\$	2013 \$
2011	\$	
Projec	t Funding & Source: (This is where the fund	ding comes from and when)
2009	\$ 40,000.00 from Property Taxes	
2010	\$ 40,000.00 from Property Taxes	
2011	\$ 40,000.00 from Property Taxes	
2012	\$ 40,000.00 from	
2013	<u>\$</u> from	
	ole Alternative to Project:	
Keep o	old machine	
	Department Prior	ity: 4 (3) 2 1

<b>PROJ</b>	ECT TITLE:	DEPARTMENT:
Phase	2 Cells 2-3/2-4	Public Works - Solid Waste
Droblo	em Identification:	<u>L</u>
	additional disposal capacity at landfill.	
	additional diopolaticapacity at landiiii	
-	ic Action Objective:	
Consu	ruct new cells.	
** Tota	al project approx \$1.6 million, paid in full in 2	018
<u>Projec</u>	t Costs by fiscal year: (This is the year the p	project will be done)
2009	\$ 1,600,000.00	2012 \$
2010	\$	2013 \$
2011	\$	
Projec	t Funding & Source: (This is where the fund	ling comes from and when)
2009	\$ 263,750.00 from **Debt service pa	d from property taxes
2010	\$ 263,750.00 from **Debt service pa	d from property taxes
2011	\$ 263,750.00 from **Debt service pa	d from property taxes
2012	\$ 263,750.00 from **Debt service pa	d from property taxes
2013	\$ 263,750.00 from **Debt service pa	
Possib	ole Alternative to Project:	
	Landfill	
	Donostmont Dries	ib 4 2 2 (4)
	Department Prior	ity: 4 3 2 (1)

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09-PW	V 45	
<u>PROJ</u>	ECT TITLE:	DEPARTMENT:
Gas M	litigation System	Public Works
	•	
D		
1	em Identification:	roote within a landfill. The good is transcully
	Il gas is produced by the decomposition of w	- · · · · · · · · · · · · · · · · · · ·
-	amounts of odor-causing gases such as hyd	are both odorless. The gas may also contain
	gen sulfide in concentrations that have result	
	porhoods.	od in maloundo odoro to the odinodnama
linoigina	omocuo.	
Cnooif	ia Action Objectives	
	<u>ic Action Objective:</u> ruct active gas collection system within the la	andfill to collect, transport, and destroy the odor-
	ng gases to reduce the emission of nuisance	
Causii	ig gases to reduce the emission of musanee	ddois from the idiidiii.
**Tota	I project approx. \$2.5 million, paid in full in 2	023
Projec	et Costs by fiscal year: (This is the year the p	project will be done)
	\$ 200,000.00	2012 \$
		<del>.</del>
2010		2013 \$
2011	<u>\$</u>	
Projec	et Funding & Source: (This is where the fund	ling comes from and when)
2009	\$ 252,444.00 from **Debt service pai	id from Landfill fees
2010	\$ 252,444.00 from **Debt service pai	
2011	\$ 252,444.00 from **Debt service pai	
2012		
	<del>+                                    </del>	
2013	\$ 252,444.00 from **Debt service pai	id from Landfill fees
Possible Alternative to Project:		
Provide less effective, passive collection and destruction of landfill gas. Passive flares, used		
previously, were found to be ineffective in reducing odors.		
	Department Prior	ity: 4 3 (2) 1

PROJECT TITLE:	DEPARTMENT:
LF Compactor Garage	Public Works - Solid Waste
Problem Identification:	
	g condition is causing heating costs to increase. LF
gas in building is a safety issue.	
Specific Action Objective:	
Replace existing building.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$ 100,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fun	ding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$ 100,000.00</u> from <u>Property Taxes</u>	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:  Leave equipment outside or attempt repairs to exitempt repairs to exitem	isting huilding
Leave equipment outside of attempt repairs to ex	isting building.
Department Prio	rity: 4 3 (2) 1

#### 00 DW 0

09-PW	10	
<u>PROJ</u>	ECT TITLE:	DEPARTMENT:
Aegis	Drive pump station electrical/upgrade	Public Works
Proble	m Identification:	
The ex	kisting building used for pump controls by the	e City is owned by the current property owner.
The bu	uilding and the controls are not secure.	
Specif	ic Action Objective:	
		ling in which the pump controls can be relocated
and se	ecure.	
Ì		
Projec	t Costs by fiscal year։ (This is the year the բ	project will be done)
2009	\$ 25,000.00	2012 \$
2010	\$	2013 \$
2011	<del>*************************************</del>	2010 4
2011	<u>*</u>	
Projec	t Funding & Source: (This is where the fund	ling comes from and when)
2009	\$ 25,000.00 from Sewer Utility Fund	<u>1</u>
2010	\$ from	
2011	\$ from	
2012	\$ from	
2013	\$ from	
Possib	ole Alternative to Project:	
Contin	ue to use the existing building.	
	Department Prior	ity: 4 (3) 2 1
	Department nor	ny. + (0) 4 1

#### 00 DW 17

09-PV	V 17		
PROJ	ECT TITLE:	DEPART	MENT:
Treatr	ment facility pump upgrade	s Public Wo	orks - WWT
Proble	em Identification:	•	
Const	ant use will warrant the re	placement of pumps and grin	ders at the facility.
	fic Action Objective:		
-			ric motors. At out facility there are
approx	ximately 20 pumps, 20 gril	nders and 50 electric motors.	
<u>Projec</u>	ct Costs by fiscal year: (Th	is is the year the project will	be done)
2009	\$ 15,000.00	2012 <u>\$</u>	17,500.00
2010	\$ 15,000.00	2013 <u>\$</u>	17,500.00
2011	\$ 17,500.00		
<u>Projec</u>	ct Funding & Source: (This	s is where the funding comes	from and when)
2009	\$ 15,000.00 from	Sewer Utility Fund	
2010	\$ 15,000.00 from	Sewer Utility Fund	
2011	\$ 17,500.00 from	Sewer Utility Fund	
2012	\$ 17,500.00 from	Sewer Utility Fund	
2013	\$ 17,500.00 from	Sewer Utility Fund	
Possik	ole Alternative to Project:		
No alt	ernative to this project.		
		Department Priority: (4) 3	3 2 1

PROJECT TITLE:	DEPARTMENT:
Public Works (Sewer) fleet replacement	Public Works - Sewer
Problem Identification:	
Repair and replacement of vehicles and equipmer	nt.
Specific Action Objective:	
Maintenance of fleet.	
Project Costs by fiscal year: (This is the year the	project will be done)
Project Costs by fiscal year: (This is the year the 2009 \$ 40,000.00	2012 \$ 40,000.00
2010 \$ 40,000.00	2013 \$ 40,000.00
2011 \$ 40,000.00	<u> </u>
· · · · · · · · · · · · · · · · · · ·	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ 40,000.00 from Sewer Utility Fund	- ·
2010 \$ 40,000.00 from Sewer Utility Fund	<u>d</u>
2011 \$ 40,000.00 from Sewer Utility Fund	<u>d</u>
2012 \$ 40,000.00 from Sewer Utility Fund	<u>d</u>
2013 \$ 40,000.00 from Sewer Utility Fund	<u>d</u>
Possible Alternative to Project:	
Department Prior	rity: (4) 3 2 1

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03 1 77 30			
PROJECT TITLE	_		DEPARTMENT:
Rolloff truck			Public Works - WWTP
Problem Identifica	ıtion:		
Recycling roll-off	cans at the la	ndfill must be empti	ied regularly. The city depends on Pine Tree
•			ays timely. In addition the Wastewater Plant
depends on a ver	dor to remov	e sludge and experi	iences the same scheduling issues.
Specific Action Ol	oiective:		
•		orm these services o	on an as needed schedule.
	•		
** split between L	F 665 556 an	d WW 703 305.	
			project will be done)
2009 \$	isoar year.	This is the year the p	2012 \$
2010 \$	150,000.00	•	2013 \$
2011 \$	100,000.00		2010
2011 ψ			
Project Funding 8	Source: (Th	is is where the fund	ding comes from and when)
2009 \$	from		,
<u>-</u>	,000.00 from	Sewer Utility Fund	<u>d</u>
2011 \$ 50	,000.00 from	Sewer Utility Fund	<u>d</u>
2012 \$ 50	,000.00 from	Sewer Utility Fund	<u>d</u>
2013 \$	from	1	
Possible Alternati	ve to Project:		
Continue with cur	rent contracte	ed services	
Landfill \$6,	200/yr		
WWTP\$11	,000/yr		
\$1	7,200/yr		
·	•		
		Department Prior	rity: 4 (3) 2 1

#### 00 DW 25

09-PW 35			
PROJECT TITLE:	DEPARTMENT:		
WWT Vehicle replacement	Public Works - WWT		
·			
Problem Identification:	I		
	e treatment facility has 3 vehicles.		
	, a continuous y nac c nonces.		
Specific Action Objective:			
	and in the vehicle replacement plan, to be replaced approximately		
every 5 years.			
Project Costs by fiscal year: (Th	nis is the year the project will be done)		
2009 \$ 8,000.00	2012 \$ 8,000.00		
2010 \$ 8,000.00	2013 \$ 8,000.00		
2011 \$ 8,000.00	<u> </u>		
φ σ,σσσ.σσ			
Project Funding & Source: (This	a is where the funding sames from and when)		
	s is where the funding comes from and when) Sewer Utility Fund		
· · · · · · · · · · · · · · · · · · ·			
	Sewer Utility Fund		
<u> </u>	Sewer Utility Fund		
	Sewer Utility Fund		
<u> </u>	Sewer Utility Fund		
Possible Alternative to Project:			
Not to replace city owned vehicle	∌S.		
	Department Priority: 4 3 2 1		

DDO IFOT TITLE.	DEDARTMENT.
PROJECT TITLE:	DEPARTMENT:
Bowery Street hydraulic restriction	Public Works - WWT
Problem Identification:	
Two sections of sewer main will be replaced with a larger diameter pipe size, capable of accepting	
8,100 gpm.	
Specific Action Objective:	
The goal of this project is to reduce the volume discharged at the Commercial Street pump station	
CSO and increase the volume of sewer that is pumped to the WWTP.	
Project Costs by fiscal year: (This is the year the project will be done)	
Project Costs by fiscal year: (This is the year the project will be done)	
2009 \$ 180,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the funding comes from and when)	
2009 <u>\$ 180,000.00</u> from <u>From \$1.4 million</u>	<u>bond</u>
2010 \$ from	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
No alternative to this project.	
Department Priority: (4) 3 2 1	

		37

09-PW 37		
PROJECT TITLE:	DEPARTMENT:	
Willow Street/RR sanitary sewer modifications	Public Works - WWT	
Problem Identification: The 15" clay sanitary sewer line which runs along the railroad track in the vicinity of Willow Street is a large source of groundwater infiltration into the system. This area is at a topographically low point, and during wet weather events, standing water can be observed along the railroad tracks and in the vicinity of this pipeline.		
l ' '	York Street and North Street, which runs along the bject, approximately 350 linear feet of sewer main main will replaced, and 10 new sanitary sewer	
Project Costs by fiscal year:         (This is the year the 2009 \$           2010 \$         280,000.00           2011 \$         \$	e project will be done) 2012 \$ 2013 \$	
Project Funding & Source: (This is where the fur 2009 \$ from 2010 \$ 120,000.00 from From \$1.4 millio 2011 \$ 160,000.00 from From \$1.4 millio 2012 \$ from 2013 \$ from 2013 \$ from 2013 \$ from 2015 \$ from 2016 \$ from 2016 \$ from 2017 \$ from 2018 \$ fr	n bond n bond	
Department Pric	ority: (4) 3 2 1	

PROJECT TITLE:	DEPARTMENT:	
Hydraulic restrictions in the cross country	Public Works - WWT	
interceptor near Dike Newell School		
Problem Identification:		
Hydraulic restrictions exist in the 18" diameter inte	rceptor line which runs through the undeveloped	
wetland area in the vicinity of the Dike Newell Sch	ool and the Sewall Company bulk oil storage area.	
Specific Action Objective:		
	niss these issues and to design a repair. This pipe	
will then be repaired or replaced.		
<del></del>		
Project Costs by fiscal year: (This is the year the		
2009 \$	2012 \$	
2010 \$ 100,000.00	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fund	ding comes from and when)	
2009 \$ from		
2010 \$ 100,000.00 from From \$1.4 million	bond	
2011 \$ from		
2012 \$ from		
<del></del>		
<u>-</u>		
Possible Alternative to Project:		
No alternative to this project.		
Danaghmant Dila	situ (1 (2) 2 4	
Department Priority: 4 (3) 2 1		

PROJECT TITLE:	DEPARTMENT:
Treatment Plant Influent and Effluent Upgrades	Public Works - WWT
Problem Identification:	
	eservation of collected composite samples to be held
at 4 degrees celcius	
Specific Action Objective:	
Replace existing samplers.	
Project Costs by fiscal year: (This is the year the	e project will be done)
2009 \$ 7,000.00	2012 \$
2010 \$ 7,000.00	2013 \$ 7,000.00
2011 \$	
Project Funding & Source: (This is where the fu	nding comes from and when)
2009 \$ 7,000.00 from Sewer Utility Fu	<u>ınd</u>
2010 \$ 7,000.00 from Sewer Utility Fu	<u>ınd</u>
2011 <u>\$</u> from	
2012 \$ from	
2013 \$ 7,000.00 from Sewer Utility Fu	<u>ınd</u>
Possible Alternative to Project:	
No alternative to this project.	
Department Pri	iority: (4) 3 2 1

PROJECT TITLE:	DEPARTMENT:		
SCADA System Upgrade (Supervisory Control	Public Works		
and Data Acquisition System)			
Problem Identification: Computerized control system for the entire facility	v will need to be upgraded with software and		
hardware.	y managed to ap graded man command and		
Specific Action Objective: Upgrade and replace existing system.			
opyrade and replace existing system.			
Project Costs by fiscal year: (This is the year the	e project will be done)		
2009 \$	2012 \$		
2010 \$	2013 \$ 50,000.00		
2011 \$			
Droiget Funding & Course: (This is where the fun	nding comes from and when		
Project Funding & Source: (This is where the fur 2009 \$ 10,000.00 from Sewer Utility Fur	,		
2010 \$ 10,000.00 from <u>Sewer Utility Full</u>			
2011 \$ 10,000.00 from Sewer Utility Fu			
2012 \$ 10,000.00 from <u>Sewer Utility Fu</u>			
2013 \$ 10,000.00 from Sewer Utility Fu			
Possible Alternative to Project:			
No alternative to this project.			
D ( ) ( )			
Department Price	ority: (4) 3 2 1		

### 09-P\W 41

09-PW	/ 41	
<b>PROJ</b>	ECT TITLE:	DEPARTMENT:
Pump	Station Instrumentation Upgrades	Public Works - WWT
Proble	m Identification:	
	system, ultrasonis recording devices and V	FD pump controllers.
	3	
0 :		
	ic Action Objective:	nump stations located around the City
opgrad	ding and replacing instrumentation at the 13	s pump stations located around the City.
Projec	t Costs by fiscal year: (This is the year the	project will be done)
	\$ 8,000.00	2012 \$ 10,000.00
2010	\$ 8,000.00	2013 \$ 10,000.00
2011	\$ 8,000.00	
	· · · · · · · · · · · · · · · · · · ·	
Projec	t Funding & Source: (This is where the fund	ding comes from and when)
_	\$ 8,000.00 from Sewer Utility Fund	-
2010	\$ 8,000.00 from Sewer Utility Fund	
2011	\$ 8,000.00 from Sewer Utility Fund	
2012	\$ 10,000.00 from Sewer Utility Fund	
2013	\$ 10,000.00 from Sewer Utility Fund	
		<u>×</u>
Possible Alternative to Project:  No alternative to this project.		
i vo aite	smalive to this project.	
		rity: (4) 3 2 1

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PROJECT TITLE:	DEPARTMENT:
Riverview Road pump station upgrade	Public Works - WWT
Problem Identification:	
The Riverview Pump Station was constructed in th	e late 1970's. Replacement parts for existing
system are becoming obsolete.	
Specific Action Objective:	
Upgrade would include premium-efficient pumps a	nd motors, new electrical panels and flow
monitoring.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$
2010 \$	2013 \$
2011 \$ 150,000.00	2010 4
2011 ψ 100,000.00	
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 \$ from	and when
2010 \$ from	
2011 \$ 150,000.00 from <u>Sewer Utility Fund</u>	4
2012 \$ from	<u>4</u>
2013 \$ from	
<u>·                                      </u>	
<u>Possible Alternative to Project:</u> This pump station will need to be upgraded within	5 to 7 years
This pump station will need to be appraised within	o to r years.
Department Prior	ity: 4 3 (2) 1

PROJECT TITLE:	DEPARTMENT:	
Hunt Street pump station partial upgrade	Public Works - WWT	
Problem Identification:		
No stand by power at this station.		
O a saiff a A ation Olivert		
Specific Action Objective:	would be purchased by the city and installed by an	
independent contractor.	would be purchased by the city and installed by an	
Draiget Costs by figual years (This is the year	the project will be done)	
Project Costs by fiscal year: (This is the year 2009 \$	2012 \$	
2010 \$ 90,000.00	2013 \$	
2011 \$	<u> </u>	
Project Funding & Source: (This is where the	e funding comes from and when)	
2009 <u>\$</u> from		
2010 \$ 90,000.00 from Sewer Utility	Fund	
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
No alternative to this project.		
Department Priority: 4 (3) 2 1		

PROJECT TITLE:	DEPARTMENT:
Bridge Street pump station upgrade	Public Works - WWT
Problem Identification:	
Existing pump station was built in the late 1960's a	nd will be in need of an upgrade and stand by
power.	
Specific Action Objective:	
Upgrade pump station and stand by power.	
During the Control of	one in the colour of
Project Costs by fiscal year: (This is the year the page 2009	2012 \$
2010 \$ 100,000.00	2013 \$
2011 \$	2010 4
2011	
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 \$ from	-
2010 \$ 100,000.00 from Sewer Utility Fund	<u>i</u>
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
No alternative to this project.	
Department Prior	ity: 4 (3) 2 1

PROJEC	ST TITLE:		DEPARTMENT:
	I storage building repla	cement	Public Works - WWT
	ete.age zananig repia		
Drobloss	Identification		
	Identification: ilding has rusted away	and leaks during ra	ain and snow events
IVIOLAI DAI	iidii ig iido i dotod dway	and loaks daming re	and driew evente.
Chaoifia	A ation Objectives		
Replace	Action Objective: building		
ropidoo	bunding		
	N (	Programme and a second	
	Costs by fiscal year: (T	nis is the year the p	
2009 \$			<del></del>
2010 <u>\$</u> 2011 \$			2013 \$
2011 <u>\$</u>	7,000.00		
Project F	unding & Source: (Thi	s is where the fund	ling comes from and when)
2009 \$	=	Sewer Utility Fund	-
2010 \$		Sewer Utility Fund	
2011 \$		Sewer Utility Fund	
2012 \$	from	•	
2013 \$	from		
_ <u> </u>	Alternative to Project:		
	native to this project.		
	-		
		Department Prior	ity: 4 3 (2) 1
		Department F11011	ny. + 3 (2) 1

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PROJECT TITLE:	DEPARTMENT:	
WWT parking lot paving	Public Works - WWT	
Problem Identification:		
Existing parking lot is deteriorating and needs resu	urfacing. Without resurfacing soon the driveway	
will deteriorate and will need to be replaced.		
Specific Action Objective:		
Pave over existing parking lot		
Project Costs by fiscal year: (This is the year the p	project will be done)	
2009 \$ 35,000.00	2012 \$	
2010 \$	2013 \$	
2011 \$		
Project Funding & Source: (This is where the fund	ling comes from and when)	
2009 \$ 35,000.00 from Sewer Utility Fund	<u>d</u>	
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
Department Priority: 4 3 (2) 1		

PROJECT TITLE:	DEPARTMENT:	
Pleasant Street Pump Station	Public Works - WWT	
Problem Identification:		
Pump Station has deteriorated and cannot handle	load that it is receiving.	
Specific Action Objective:		
Upgrade the pumps in the pump station.		
Project Costs by fiscal year: (This is the year the p		
2009 <u>\$ 600,000.00</u> 2010 \$	2012 <u>\$</u> 2013 \$	
2010 <u>\$</u> 2011 \$	2013 ψ	
2011 φ		
Project Funding & Source: (This is where the fund	ing comes from and when)	
2009 \$ 600,000.00 from Sewer Utility Fund		
2010 <u>\$</u> from		
2011 <u>\$</u> from		
2012 <u>\$</u> from		
2013 <u>\$</u> from		
Possible Alternative to Project:		
Department Priority: 4 3 (2) 1		

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<u>PROJE</u>	ECT TITLE:	DEPARTMENT:
Junipe	r Street/Park Street hydraulic restrictions	Public Works - WWT
Proble	m Identification:	
		y sewer system which causes significant wet-
-	er flooding in the residential area between J	
0	S. A. attack Of the attack	
-	c Action Objective:	ne, will be disconnected, and a bypass line will be
	• • • • • • • • • • • • • • • • • • • •	canitary sewer flows. A subsequent phase will
		ruction of a new sewer line with the inverted slope
correct		•
<u>Project</u>	t Costs by fiscal year: (This is the year the p	project will be done)
2009	\$	2012 \$
2010	\$ 240,000.00	2013 \$
2011	\$	
	·	
Project	t Funding & Source: (This is where the fund	ding comes from and when)
2009	\$ from	
2010	\$ 240,000.00 from Sewer Utility Fund	<u>d</u>
2011	\$ from	
2012	\$ from	
2013	\$ from	
Possib	le Alternative to Project:	
	Department Prior	rity: 4 3 (2) 1
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09- PLN 9	
PROJECT TITLE:	DEPARTMENT:
Downtown parking	Planning
Problem Identification:	
The number of parking spaces is nearly adequate	from an existing square foot of use to standard
demand ratio. However, there are places in the d	, ,
	g (long term vs. short term) and letting people know
where lots are located could better utilize existing	spaces.
Specific Action Objective:	
Construct a small expansion to the Water Street	parking lot. Develop better signage and
information materials to inform motorists of the loc	cation of appropriate (long term - short term)
parking lots.	
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$
2010 \$ 100,000.00	2013 \$
2011 \$	<u></u>
Project Funding & Source: (This is where the fun	ding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$ 100,000.00</u> from <u>Debt service fror</u>	n Wing Farm & BIW TIFs
2011 \$ from	
2012 \$ from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Department Prio	rity: 4 3 (2) 1

### 09- PLN 2

PROJECT TITLE:	DEPARTMENT:
Wing Farm Subdivision	Planning
Problem Identification:	
There are no vacant sites available in Bath for office	e and light manufacturing uses.
	-
Specific Action Objective:	
Construct the Wing Farm Business Park expansion	n and create 10 or so lots.
·	
Project Costs by fiscal year: (This is the year the p	project will be done)
	2012 \$
2010 \$	2013 \$
2011 \$	· · · · · · · · · · · · · · · · · · ·
<u>-</u> -	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 <u>\$ 160,000.00</u> from <u>Debt service from</u>	Wing Farm TIF
2010 <u>\$ 160,000.00</u> from <u>Debt service from</u>	Wing Farm TIF
2011 <u>\$ 160,000.00</u> from <u>Debt service from</u>	Wing Farm TIF
2012 <u>\$ 160,000.00</u> from <u>Debt service from</u>	Wing Farm TIF
2013 <u>\$ 160,000.00</u> from <u>Debt service from</u>	Wing Farm TIF
Possible Alternative to Project:	
Continue to not have lots available for economic gr	owth.
Department Priori	ty: 4 (3) 2 1

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PROJECT TITLE:	DEPARTMENT:
Rt 1 traffic calming	Planning
IX I traine caiming	Fiaming
Problem Identification:	
The traffic on Route 1 is traveling faster than the p	
associated with Rt 1 that are High Crash Locations	s. And Rt 1 does not present an attractive
Gateway to Bath.	
Specific Action Objective:	
Replace the fence in the median with a raised, lan	dscaped island. Construct sidewalks and
·	ower, slows traffic, and presents a better Gateway
image. The high crash locations will also be recor	•
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$	2012 \$
2010 \$	2013 \$
2011 \$ 1,200,000.00	· · · · · · · · · · · · · · · · · · ·
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ from	<b>3</b> -
2010 \$ from	
2011 \$ 150,000.00 from <u>Debt service from</u>	Wing Farm TIF
2012 \$ 150,000.00 from <u>Debt service from</u>	_
2013 \$ 150,000.00 from <u>Debt service from</u>	
Possible Alternative to Project:	<u></u>
Leave the highway and gateway as is.	
Tours and ringitinal arma gate may as its	
Department Prior	ity: 4 3 (2) 1

#### 09- PI N 4

03 1 214 4	
PROJECT TITLE:	DEPARTMENT:
Water Street streetscape	Planning
Problem Identification:	
Water Street looks like a roadway through a shop	oing center parking lot. It does not present the
attractive image that the rest of the downtown doe	
_	
Specific Action Objective:	
Plant street trees and install downtown style lighting	ng.
Project Costs by fiscal year: (This is the year the	
2009 \$	2012 \$
	<del> </del>
2010 \$ 75,000.00	2013 \$
2011 <u>\$</u>	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 <u>\$</u> from	
2010 \$ 10,000.00 from Debt service from	Wing Farm TIF
2011 \$ 10,000.00 from Debt service from	ı Wing Farm TIF
2012 \$ 10,000.00 from Debt service from	ı Wing Farm TIF
2013 \$ 10,000.00 from Debt service from	ı Wing Farm TIF
Possible Alternative to Project:	
Leave Water Street as is.	
Department Prior	rity: 4 (3) 2 1

### 09- PLN 5

PROJECT TITLE:	DEPARTMENT:
Commercial Street improvements	Planning
Problem Identification:	
The north end of Commercial Street is unattractive	, dark at night, and is out of character with the
rest of the downtown.	
Specific Action Objective:	
Construct sidewalks, bury the overhead wires, and	install downtown-style street lighting.
, ,	, C C
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$	2012 \$ 200,000.00
2010 \$	2013 \$
2011 \$	20.0 -
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 \$ from	g
2010 \$ from	
2011 \$ from	
2012 \$ 200,000.00 from Debt service from	Wing Farm TIF
2013 \$ from	
Possible Alternative to Project:	
Leave the north end of Commercial Street unattract	tive.
Department Prior	ity: 4 3 (2) 1
2 oparation ( not	···, · · · · · · · · · · · · · · · · ·

### 09- PLN 7

PROJECT TITLE:		DEPARTMENT	· ·	
Front & Centre Stree	et re-lighting	Planning		
Problem Identification				
The decorative light	s installed on Front an	d Centre Streets has ine	fficient light fixtures.	
Specific Action Obje	ctive:			
Replace the decorate	ive lighting on Front a	nd Centre Streets with e	nergy efficient fixtures.	
<b>5</b> 1 1 6 1 1 4	· /			
-	cal year: (This is the y	rear the project will be do		
2009 <u>\$</u>		2012 <u>\$</u> 2013 \$	100,000.00	
2010 <u>\$</u> 2011 \$		2013 ψ		
2011 ψ				
Project Funding & S	ource: (This is where	the funding comes from	and when)	
2009 \$	from	-	•	
2010 \$	from			
2011 \$	from			
2012 \$ 100,00	00.00 from Debt serv	vice from Wing Farm TIF		
2013 \$	from			
Possible Alternative	to Project:			
	Danastes	ant Driarity, 4 0 (0)	4	
	Departm	ent Priority: 4 3 (2)	1	

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DDO IECT TITLE:	DEDADTMENT:
PROJECT TITLE:	DEPARTMENT:
Former YMCA	Planning
Problem Identification:	
Parts of the old YMCA building, owned by the City	are very deteriorated. And parts of the huilding
are not being used.	, are very deteriorated. And parts of the ballang
are not being used.	
Specific Action Objectives	
Specific Action Objective: Conduct an investigation to determine:	
	o o t
1. If the building can be rehabbed and at what co	
2. If it can't be rehabbed, can it be severed from	it's abutting building and demolished.
3. If it were demolished, what should happen wit	th the site.
Project Costs by fiscal year: (This is the year the	project will be done)
2009 \$ 20,000.00	2012 \$
<u> </u>	<del>.</del>
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ 20,000.00 from Debt service from	NWing Farm TIF
2010 \$ from	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Continue to conduct costly maintenance.	
Continue to conduct costly maintenance.	
Department Prior	rity: (4) 3 2 1

PROJECT TITLE:	DEPARTMENT:
Congress Avenue Sidewalk	Public Works
Problem Identification:	•
Sidewalk improvement project	
Specific Action Objective:	
Improve sidewalk for public.	
Project Costs by fiscal year: (TI	nis is the year the project will be done)
2009 \$	2012 \$
2010 \$ 340,000.00	2013 \$
2011 \$ 340,000.00	
Project Funding & Source: (Thi	s is where the funding comes from and when)
2009 <u>\$</u> from	
2010 <u>\$ 340,000.00</u> from	Debt service paid from Wing Farm TIF
2011 <u>\$ 340,000.00</u> from	\$272,000 DOT Enhancement Grant, \$68,000 Property Taxes
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Continuing to allow school child	ren and others to walk along Congress Avenue unsafely.
	Department Priority: 4 (3) 2 1

PROJECT TITLE:	DEPARTMENT:
New roof on 1919 portion of building	Midcoast Center for Higher Education
Problem Identification:	
Current roof is approximately 50 years old. It is lea	king and is continuously patched as needed.
Cranific Action Objectives	
Specific Action Objective: Replace the roof.	
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$ 25,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ling comes from and when)
2009 <u>\$ 25,000.00</u> from <u>MCHE Income</u>	
2010 <u>\$</u> from	
2011 <u>\$</u> from	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Contiune with costly, inefficient repairs.	
Department Prior	ity: 4 (3) 2 1
Department I not	

#### 09-MCHF 2

Window replacement in the 1919 portion of the building.  Problem Identification: Current windows in the 1919 wing of the building are old and do not seal out the cold. Seals are broken and windows are inefficient.  Specific Action Objective: Replace the windows in the 1919 wing of the MCHE building.  Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 30,000.00 2012 \$ 2013 \$ 2011 \$ 2011 \$ 2019 \$ 30,000.00 from MCHE Income 2010 \$ 10,000.00 from MCHE Income 2010 \$ 201	09-MCHE 2	DEDARTMENT
Problem Identification: Current windows in the 1919 wing of the building are old and do not seal out the cold. Seals are broken and windows are inefficient.    Specific Action Objective: Replace the windows in the 1919 wing of the MCHE building.    Project Costs by fiscal year: (This is the year the project will be done) 2009 \$ 30,000.00 2012 \$ 2013 \$ 2011 \$ 2011 \$ 2011 \$ 2011 \$ 2009 \$ 30,000.00 from MCHE Income 2010 \$ 10,000.00 from MCHE Income 2010 \$ 10,000.00 from MCHE Income 2010 \$ 10,000.00 from MCHE Income 2011 \$ 10,000.00 from 2011 \$ 10,	PROJECT TITLE:	DEPARTMENT:
Current windows in the 1919 wing of the building are old and do not seal out the cold. Seals are broken and windows are inefficient.    Specific Action Objective: Replace the windows in the 1919 wing of the MCHE building.    Project Costs by fiscal year: (This is the year the project will be done)		Midcoast Center for Higher Education
Project Costs by fiscal year: (This is the year the project will be done)  2009 \$ 30,000.00 2012 \$  2010 \$ 2013 \$  Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2010 \$ from MCHE Income  2010 \$ from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2019 \$ from  2010 \$ from  2010 \$ from  2010 \$ from  2011 \$ from  2011 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2010 \$ from  2010 \$ from  2011 \$ from  201	Current windows in the 1919 wing of the building a	are old and do not seal out the cold. Seals are
Project Costs by fiscal year: (This is the year the project will be done)  2009 \$ 30,000.00 2012 \$  2010 \$ 2013 \$  Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2010 \$ from MCHE Income  2010 \$ from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2019 \$ from  2010 \$ from  2010 \$ from  2010 \$ from  2011 \$ from  2011 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  2014 \$ from  2015 \$ from  2016 \$ from  2017 \$ from  2018 \$ from  2019 \$ from  2010 \$ from  2010 \$ from  2011 \$ from  201	Specific Action Objective:	
2010 \$ 2013 \$ 2013 \$ 2011 \$ 20	<u> </u>	dE building.
2010 \$ 2013 \$ 2013 \$ 2011 \$ 20	Project Costs by fiscal year: (This is the year the	project will be done)
2010 \$ 2013 \$  Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  Possible Alternative to Project: Continue with the windows as is and pay high heating costs.		
Project Funding & Source: (This is where the funding comes from and when)  2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  Possible Alternative to Project:  Continue with the windows as is and pay high heating costs.		<del>.</del>
2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  Possible Alternative to Project:  Continue with the windows as is and pay high heating costs.		2010
2009 \$ 30,000.00 from MCHE Income  2010 \$ from  2011 \$ from  2012 \$ from  2013 \$ from  Possible Alternative to Project:  Continue with the windows as is and pay high heating costs.	Project Funding & Source: (This is where the fund	ding comes from and when)
2010 \$ from 2011 \$ from 2012 \$ from 2013 \$ from  Possible Alternative to Project: Continue with the windows as is and pay high heating costs.	- '	,
2011 \$ from 2012 \$ from 2013 \$ from  Possible Alternative to Project: Continue with the windows as is and pay high heating costs.		
\$ from  2013 \$ from  Possible Alternative to Project: Continue with the windows as is and pay high heating costs.		
2013 \$ from  Possible Alternative to Project: Continue with the windows as is and pay high heating costs.	<del>-</del>	
Possible Alternative to Project: Continue with the windows as is and pay high heating costs.	<u>-</u>	
Department Priority: 4 (3) 2 1	Possible Alternative to Project:	ting costs.
· \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Department Prior	rity: 4 (3) 2 1

PROJECT TITLE:	DEPARTMENT:
New Elevator & entrance in 1919 portion of the building	Midcoast Center for Higher Education
Problem Identification:	
There is no elevator in the 1919 wing of the MCHE because it is not ADA compliant.	building. We can't lease portions of the building
Specific Action Objective:	ing of the MCUE
Install an elevator and new entrance in the 1919 w	ring of the MCHE.
Project Costs by fiscal year: (This is the year the project Costs by fiscal year:	•
2009 \$	2012 \$
2010 \$ 500,000.00	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ding comes from and when)
2009 \$ from	,
2010 \$ 500,000.00 from MCHE Income	
2011 \$ from	
2012 \$ from	
2013 \$ from	
Possible Alternative to Project:	
Not lease a portion of the building.	
Department Prior	ity: 4 (3) 2 1

PROJECT TITLE:	DEPARTMENT:
Additional parking at MCHE	Midcoast Center for Higher Education
Problem Identification:	
We have run out of parking at the MCHE. Tenants	need more parking.
Specific Action Objective:	
Constrcut additional parking for MCHE.	
Project Costs by fiscal year: (This is the year the p	
	2012 \$
	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ from	,
2010 <u>\$ 150,000.00</u> from	
2011 \$ from MCHE Income	
2012 <u>\$</u> from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
Students and tenants will have to continue parking	on neighborhood streets.
Department Priori	ty: 4 (3) 2 1

PROJECT TITLE: DEPARTMENT:				
New boiler	Midcoast Center for Higher Education			
Problem Identification:				
The boiler at the MCHE is old and the work done of	on 2007 will only be good for 5-7 years.			
Specific Action Objective:				
Replace the boiler at the MCHE.				
Project Costs by fiscal year: (This is the year the page of				
2009 <u>\$</u>	2012 \$			
2010 <u>\$</u>	2013 \$ 85,000.00			
2011 \$				
Project Funding & Source: (This is where the fund	ling comes from and when)			
2009 \$ from	,			
2010 \$ from				
2011 \$ from				
2012 <b>\$</b> from				
2013 <u>\$ 85,000.00</u> from <u>MCHE Income</u>				
Possible Alternative to Project:				
Continue with costly, inefficient repairs.				
Department Prior	ity: 4 3 2 (1)			

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PROJECT TITLE:	DEPARTMENT:
Repair elevator	Midcoast Center for Higher Education
Problem Identification:	
The existing elevator at the Midcoast Center for High	gher Education has become inoperable and is
required by ADA standards.	
Specific Action Objective:	
Repair the existing elevator.	
Project Costs by fiscal year: (This is the year the p	project will be done)
2009 \$ 60,000.00	2012 \$
2010 \$	2013 \$
2011 \$	
Project Funding & Source: (This is where the fund	ing comes from and when)
2009 \$ 60,000.00 from MCHE Income	
2010 <u>\$</u> from	
2011 \$ from	
2012 \$ from	
2013 <u>\$</u> from	
Possible Alternative to Project:	
No option.	
Department Priori	ty: (4) 3 2 1

### APPENDIX C LINE-ITEM BUDGETS BY FUND

(IN LANDSCAPE)

WELCOME TO THE NEIGHBORHOOD



07/25/2008 11:59 abbe

CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUN GENERA	TS FOR: L FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REV	GENERAL F	FUND							
REV	5108	PILOT	-48,923.20	-70,000.00	-70,000.00	-67,694.00	-53,372.00	-53,500.00	-23.6%
REV	5109	PROP TAXES	-6,220,646.70	-6,513,167.00	-6,513,167.00	-6,526,611.23	-6,520,682.00	-5,048,784.00	-22.5%
REV	5110	VE. EXCISE	-1,013,733.10	-1,020,000.00	-1,020,000.00	-973,140.72	-975,000.00	-975,000.00	-4.4%
REV	5111	PENALTIES	-93,520.24	-60,000.00	-60,000.00	-77,376.17	-70,000.00	-70,000.00	16.7%
REV	5112	BOAT EXCIS	-10,348.18	-10,000.00	-10,000.00	-10,407.90	-10,000.00	-10,000.00	.0%
REV	5113	HOMESTEAD	-200,175.00	.00	.00	-212,473.00	.00	.00	.0%
REV	5211	HEALTH	-1,640.00	-480.00	-480.00	-1,780.00	-480.00	-480.00	.0%
REV	5212	PROF.	-7,399.55	-5,500.00	-5,500.00	-5,214.77	-5,500.00	-5,500.00	. 0%
REV	5213	BUILD/PLBG	-74,198.85	-45,000.00	-45,000.00	-42,645.00	-45,000.00	-45,000.00	.0%
REV	5214	ELECTRICAL	-12,050.50	-12,000.00	-12,000.00	-19,205.60	-12,000.00	-12,000.00	.0%
REV	5215	CODE	-800.20	-800.00	-800.00	-126.00	-800.00	-800.00	.0%
REV	5222	HUNTING	-1,843.00	-1,500.00	-1,500.00	-1,799.75	-1,500.00	-1,500.00	.0%
REV	5223	MARRIAGE	-2,700.00	-2,000.00	-2,000.00	-2,640.00	-200.00	-2,000.00	. 0%
REV	5224	BURIAL	-760.00	-700.00	-700.00	-846.00	-700.00	-700.00	.0%
REV	5225	DOG LIC.	-2,410.00	-2,750.00	-2,750.00	-2,550.00	-2,500.00	-2,500.00	-9.1%
REV	5226	MOORING	-497.00	-300.00	-300.00	-315.00	-300.00	-300.00	. 0%
REV	5227	CONCEALED	-155.00	-200.00	-200.00	-267.00	-200.00	-200.00	.0%
REV	5354	REV SHARE	-939,022.84	-938,367.00		-1,132,656.47	-1,123,232.00	-1,050,000.00	11.9%
REV	5355	SNOWMOBILE	-575.94	-600.00	-600.00	-701.72	-600.00	-600.00	.0%
REV	5356	WELFARE	-59,168.74	-30,000.00	-30,000.00	-16,240.21	-20,000.00	-20,000.00	
REV	5357	Misc Fed	.00	.00	.00	-13,883.10	.00	.00	.0%
REV	5358	MISC STATE	-5,337.00	-7,500.00	-7,500.00	.00	.00		-100.0%
REV	5411	BIRTH	-8,600.75	-7,000.00	-7,000.00	-11,621.20	-7,500.00	-7,500.00	7.1%
REV	5412	DEATH	-4,405.00	-3,700.00	-3,700.00	-3,805.00	-3,700.00	-3,700.00	.0%
REV	5413	MARRIAGE	-1,820.00	-1,750.00	-1,750.00	-2,787.00	-2,000.00	-2,000.00	14.3%
REV	5414	SITE PLAN	-6,283.74	-6,000.00	-6,000.00	-4,105.00	-5,000.00	-5,000.00	
REV	5415	ZONING	-375.00	-600.00	-600.00	-900.00	-500.00	-500.00	-16.7%
REV	5417	REC. DEPT.	.00	.00	.00	-1,190.00	.00	.00	. 0%
REV	5420	ASSESSMENT	.00	.00	.00	-210.00	.00	.00	.0%
REV	5421	AMB. SERV.	-509,269.51	-525,000.00	-525,000.00	-477,060.48	-500,000.00	-515,000.00	-1.9%
REV	5422	AMB CONTR.	-33,100.00	-45,000.00	-45,000.00	-24,243.58	-45,000.00	-49,500.00	10.0%
REV	5423	POL. DUTY	-1,416.50	-21,250.00	-21,250.00	-19,912.09	-15,000.00	-21,250.00	.0%
REV	5431	CEM TRUST	-30,444.42	-25,000.00	-25,000.00	-30,222.62	-25,000.00	-27,000.00	8.0%
REV	5432	LOT SALES	-8,060.00	-8,500.00	-8,500.00	-5,529.50	-8,500.00	-8,500.00	. 0%
REV	5434	LINER	-5,180.00	-6,500.00	-6,500.00	-3,916.00	-5,000.00	-6,500.00	.0%
REV	5435	GRAVE	-28,470.00	-37,967.00	-37,967.00	-24,346.00	-28,000.00	-28,000.00	
REV	5436	FOUNDATION	-6,927.80	-5,000.00	-5,000.00	-5,244.05	-5,000.00	-5,000.00	.0%
REV	5441	PARKING LO	-34,950.00	-35,000.00	-35,000.00	-36,161.66	-35,000.00	-35,000.00	. 0%
REV REV	5444	CABLE FRAN	-77,289.87	-75,000.00	-75,000.00	-80,223.59	-75,000.00	-75,000.00	.0% .0%
	5445	LAND SCALE	-521,154.77	.00	.00 -100.00	300.00	.00 -100.00	.00 -100.00	.0%
REV	5511	ANIMAL SH COURT OFF.	-70.00	-100.00 -5,000.00	-5,000.00	-40.00	-4,500.00	-4,500.00	
REV	5512	COURT OFF.	-4,227.16	-5,000.00	-5,000.00	-6,370.53	-4,500.00	-4,500.00	-10.0%



WELCOME TO THE NEIGHBORHOOD



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS PG 2 bgnyrpts

FOR PERIOD 12

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	OUNTS FOR: ERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REV	5513	PARK & TRA	-22,760.00	-24,000.00	-24,000.00	-20,455.00	-24,000.00	-24,000.00	.0%
REV	5611	INTEREST	-253,504.15	-225,000.00	-225,000.00	-181,196.01	-200,000.00	-175,000.00	-22.2%
REV	5612	RENTS	-20,577.61	-25,000.00	-25,000.00	-22,954.36	-16,000.00	-16,000.00	-36.0%
REV	5613	ALEWIVES	-10.00	-300.00	-300.00	-40.00	-100.00	-100.00	-66.7%
REV	5614	CITY PROP	.00	-10,000.00	-10,000.00	-14,000.00	-10,000.00	-20,000.00	100.0%
REV	5615	AUTO REG.	-23,923.25	-24,000.00	-24,000.00	-24,159.00	-24,000.00	-24,000.00	.0%
REV	5617	REFUNDS	-702.07	.00	.00	.00	.00	.00	.0%
REV	5618	OTHER INC.	-58,069.96	-20,000.00	-20,000.00	-22,776.35	-20,000.00	-70,425.00	252.1%
REV	5619	BOAT REG.	-947.00	-1,000.00	-1,000.00	-1,335.00	-1,200.00	-1,000.00	.0%
REV	5621	MMA GRANTS	.00	.00	.00	-1,742.36	.00	.00	.0%
REV	5622	REC. MAT.	-65,768.38	.00	.00	.00	.00	.00	.0%
REV	5623	ST MOTOR V	-135.00	.00	.00	25.58	.00	.00	.0%
REV	5625	BCTV FEES	-593.86	-500.00	-500.00	-210.00	-500.00	-500.00	.0%
REV	6805	INDIRECT	-40,000.00	-40,000.00	-40,000.00	.00	-40,000.00	-40,000.00	.0%
REV	6810	TRANSFER	-68,000.00	.00	.00	.00	.00	.00	.0%
REV	6901	COPS GRANT	-19,800.00	.00	.00	.00	.00	.00	.0%
	TOTAL GENERAL	FUND	-10,552,740.84	-9,899,031.00	-9,899,031.00	-10,135,004.44	-9,942,666.00	-8,463,939.00	-14.5%
	TOTAL GENERAL	FUND	-10,552,740.84			-10,135,004.44		-8,463,939.00	-14.5%

\*\* END OF REPORT - Generated by abbe yacoben \*\*

GRAND TOTAL -10,552,740.84 -9,899,031.00 -9,899,031.00 -10,135,004.44 -9,942,666.00 -8,463,939.00 -14.5%



WELCOME TO THE NEIGHBORHOOD



07/25/2008 12:00 abbe

CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE	
010	ADMINIST	TRATION							
010	102	REG PAY	150,919.51	130,337.00	149,303.00	150,372.71	149,303.00	124,303.00	-16.7%
010	107	LONGEVITY	47.00	75.00	75.00	59.00	75.00	75.00	.0%
010	204	OFFICE	2,358.02	2,400.00	2,400.00	2,244.24	2,400.00	2,400.00	.0%
010	228	PRINT/PUB.	402.91	1,000.00	1,000.00	97.74	1,000.00	1,000.00	.0%
010	230	SUBSCRIPT.	556.24	1,100.00	1,100.00	361.14	1,100.00	1,100.00	.0%
010	232	MEMBERSHIP	3,907.67	4,000.00	4,000.00	4,025.00	4,000.00	4,000.00	.0%
010	234	TRAIN/CONF	2,566.87	4,000.00	4,000.00	3,493.83	4,000.00	4,000.00	.0%
010	236	TRAVEL/MIL	1,123.09	4,000.00	4,000.00	1,136.07	2,000.00	2,000.00	-50.0%
010	244	SPEC DEPT	1,709.90	3,000.00	3,000.00	2,076.29	3,000.00	3,000.00	.0%
010	250	TELEPHONE	1,135.47	1,200.00	1,200.00	1,542.77	1,200.00	1,200.00	.0%
TOTAL ADMINISTRATION		164,726.68	151,112.00	170,078.00	165,408.79	168,078.00	143,078.00	-15.9%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

ACCOUNTS FOR:			2007	2008	2008	2008	2008	2009	PCT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	DEPARTMENT	CHANGE
011	PROFESS	IONAL SERVICES							
011	10	AUDITS	17,465.00	18,000.00	18,000.00	17,410.00	18,000.00	23,000.00	27.8%
011	108	FRINGES	.00	24,000.00	24,000.00	.00	24,000.00	24,240.00	1.0%
011	11	SOLICITOR	48,983.46	62,000.00	62,000.00	60,441.70	62,000.00	62,000.00	.0%
011	12	SPECIALTY	1,385.00	5,000.00	5,000.00	850.00	5,000.00	5,000.00	.0%
011	14	ENGINEER.	.00	2,000.00	2,000.00	.00	.00	.00	-100.0%
011	15	PROF SPEC.	935.90	6,000.00	6,000.00	.00	1,000.00	4,000.00	-33.3%
011	16	AMBULANCE	42,664.82	40,000.00	40,000.00	30,515.20	40,000.00	40,000.00	.0%
		SIONAL SERVICES	111,434.18	157,000.00	157,000.00	109,216.90	150,000.00	158,240.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
012	COUNCIL								
012	102	REG PAY	21,652.32	23,297.00	23,297.00	22,532.02	23,297.00	23,297.00	.0%
012	104	TEMP PAY	610.00	.00	.00	.00	.00	.00	.0%
012	204	OFFICE	679.61	550.00	550.00	2,456.49	550.00	550.00	.0%
012	228	PRINT/PUB.	179.00	200.00	200.00	295.40	255.00	255.00	27.5%
012	230	SUBSCRIPT.	40.00	160.00	160.00	70.00	160.00	160.00	.0%
012	232	MEMBERSHIP	10,803.00	11,000.00	11,000.00	11,152.00	11,152.00	11,500.00	4.5%
012	234	TRAIN/CONF	40.00	200.00	200.00	520.00	200.00	250.00	25.0%
012	236	TRAVEL/MIL	.00	500.00	500.00	.00	500.00	500.00	.0%
012	240	PROF. SERV	6,670.00	5,500.00	5,500.00	6,600.00	5,500.00	5,500.00	.0%
012	244	SPEC DEPT	1,171.27	4,500.00	4,500.00	2,026.76	4,500.00	4,500.00	.0%
012	402	CONTINGEN.	22,683.42	35,000.00	35,000.00	16,169.82	35,000.00	35,000.00	.0%
T	OTAL COUNCIL		64,528.62	80,907.00	80,907.00	61,822.49	81,114.00	81,512.00	.7%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 4 bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
016	SPECIAL	EVENTS, BOARDS, ETC.							
016 016 016 016 016 016 016 016 016 016	23 24 25 26 27 28 35 36 37 38 41 42 43	BAND LIBRARY CMTY POLIC SENIORS ALEWIVES BAILEY MEMORIAL JULY 4TH CHRISTMAS FLOWER BOX THE PARK PER SERV CIVIL EM.	1,000.00 136,488.00 2,000.00 4,000.00 5,000.00 .00 3,500.00 1,000.00 6,000.00 .00 466.76 1,952.13	1,000.00 139,917.00 2,000.00 4,000.00 5,000.00 52,600.00 3,500.00 1,000.00 6,000.00 25,000.00 1,000.00	1,000.00 139,917.00 2,000.00 4,000.00 5,000.00 52,600.00 500.00 3,500.00 1,000.00 6,000.00 25,000.00 1,000.00	1,000.00 139,917.00 .00 4,000.00 52,600.00 .00 3,500.00 .00 6,000.00 25,000.00 2,014.84	1,000.00 139,917.00 2,000.00 4,000.00 52,600.00 500.00 1,000.00 6,000.00 1,000.00 1,000.00	.00 500.00 3,500.00 1,000.00 40,000.00 1,000.00 1,500.00	.0% 3.0% .0% .0% -100.0% -100.0% .0% .0% .0%
016 016 016 016	44 47 49 50 TOTAL SPECIAI	TSUGARU BATH HOUSI MCBD STIPENDS EVENTS, BOARDS,	.00 20,000.00 13,899.00 2,888.00 250,793.89	.00 20,000.00 .00 3,100.00 266,117.00	.00 20,000.00 .00 3,100.00 266,117.00	.00 20,000.00 .00 2,388.90 256,420.74	.00 20,000.00 .00 3,100.00 261,117.00	2,500.00 20,000.00 .00 3,100.00 224,186.00	.0% .0% .0% .0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
018	CABLE PEG								
018	102	REG PAY	30,867.55	35,000.00	31,776.00	30,633.75	31,776.00	31,776.00	.0%
018	204	OFFICE	1,561.02	400.00	400.00	883.33	650.00	400.00	.0%
018	216	OTHER	497.74	1,300.00	1,300.00	233.00	700.00	1,300.00	.0%
018	220	EQUIPMENT	10,929.63	10,500.00	10,500.00	7,594.80	9,500.00	7,500.00	-28.6%
018	230	SUBSCRIPT.	59.90	50.00	50.00	239.60	300.00	100.00	100.0%
018	232	MEMBERSHIP	.00	60.00	60.00	.00	60.00	100.00	66.7%
018	234	TRAIN/CONF	.00	400.00	400.00	.00	400.00	400.00	.0%
018	240	PROF. SERV	902.00	750.00	750.00	2,403.05	2,200.00	2,000.00	166.7%
018	242	SERV OTHER	288.00	700.00	700.00	579.20	700.00	700.00	.0%
018	244	SPEC DEPT	.00	800.00	800.00	.00	400.00	800.00	.0%
018	248	ELECTRIC	.00	1,600.00	1,600.00	.00	1,600.00	1,800.00	12.5%
018	250	TELEPHONE	368.07	350.00	350.00	381.17	350.00	350.00	.0%
TOTAL CABLE PEG		45,473.91	51,910.00	48,686.00	42,947.90	48,636.00	47,226.00	-3.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: 2007 GENERAL FUND ACTUAL				2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
020	CITY CLER	ζ							
020 020 020 020 020 020 020 020 020	102 107 204 228 230 232 234 236 244	REG PAY LONGEVITY OFFICE PRINT/PUB. SUBSCRIPT. MEMBERSHIP TRAIN/CONF TRAVEL/MIL SPEC DEPT	91,694.06 292.00 685.52 257.90 152.50 230.00 440.00 286.53 .00	92,019.00 316.00 800.00 335.00 150.00 245.00 550.00 300.00 1,400.00	92,387.00 316.00 800.00 335.00 150.00 245.00 550.00 300.00 1,400.00	90,984.02 316.00 733.36 146.00 60.00 125.00 210.00 .00 1,019.00	92,387.00 316.00 800.00 335.00 150.00 245.00 550.00 150.00 1,100.00	92,387.00 340.00 800.00 335.00 100.00 245.00 250.00 150.00	.0% 7.6% .0% .0% -33.3% -54.5% -50.0% -14.3%
TOTAL CITY CLERK			94,038.51	96,115.00	96,483.00	93,593.38	96,033.00	95,807.00	7%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
021	CITY CLERK	- ELECTIONS							
021	102	REG PAY	.00	.00	.00	185.00	.00	.00	.0%
021	104	TEMP PAY	9,062.00	10,000.00	10,000.00	9,362.25	10,000.00	12,000.00	20.0%
021	204	OFFICE	128.70	200.00	200.00	57.04	200.00	200.00	.0%
021	220	EQUIPMENT	3,779.01	4,600.00	4,600.00	5,135.68	4,600.00	4,600.00	.0%
021	228	PRINT/PUB.	2,334.40	2,600.00	2,600.00	3,847.50	4,500.00	4,500.00	73.1%
021	234	TRAIN/CONF	167.60	150.00	150.00	75.00	150.00	150.00	.0%
021	244	SPEC DEPT	.00	350.00	350.00	350.00	.00	550.00	57.1%
TOTAL CITY CLERK - ELECTIONS			15,471.71	17,900.00	17,900.00	19,012.47	19,450.00	22,000.00	22.9%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
030	CENTRAL	SERVICES							
030 030 030 030 030 030 030 030 030	51 52 53 54 55 56 58 59 60	PHOTOCOPY COMPUTER POSTAGE SERVICE LEGAL NOTE TELEPHONE RECORD MGT INTERNET BANK FEES	12,861.04 47,616.23 19,098.84 1,600.00 21,749.89 20,215.81 777.50 2,430.00 25,370.69	18,000.00 42,000.00 26,000.00 3,500.00 25,000.00 22,000.00 1,500.00 2,500.00 20,000.00	18,000.00 42,000.00 26,000.00 3,500.00 25,000.00 1,500.00 2,500.00 20,000.00	9,511.19 46,865.20 23,472.96 4,565.00 20,928.37 19,170.19 363.00 2,430.00 29,545.92	18,000.00 50,000.00 26,000.00 3,500.00 25,000.00 1,500.00 2,500.00 25,000.00	18,000.00 50,000.00 27,500.00 3,500.00 25,000.00 1,500.00 2,500.00 25,000.00	.0% 19.0% 5.8% .0% .0% .0% .0% .0%
TC	TAL CENTRA	L SERVICES	151,720.00	160,500.00	160,500.00	156,851.83	173,500.00	175,000.00	9.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	NTS FOR: AL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
035	CITY HAI	LL MANAGEMENT							
035 035 035 035 035 035 035 035 035 035	102 103 104 107 202 204 206 210 216 220 222 224 226 236 238 240 242 242 244 248 250 252	REG PAY OT PAY TEMP PAY LONGEVITY HOUSEKEEP. OFFICE SMALL TOOL CONSTRUCT. OTHER EQUIPMENT BLDG STRUC RENT-EQUIP RENT STRUC TRAVEL/MIL CLOTH/SAFE PROF. SERV SERV OTHER SPEC DEPT ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM	53,242.26 35.76 .00 176.00 3,208.96 22.10 367.27 .00 628.00 5,563.14 10,709.84 860.04 3,000.00 3,699.96 796.44 100.00 36.00 3,094.11 12,683.58 409.76 1,058.47 21,763.14	52,716.00 .00 .00 188.00 5,000.00 125.00 900.00 410.00 3,500.00 15,000.00 3,700.00 750.00 200.00 4,000.00 12,500.00 12,500.00 12,500.00 12,500.00	55,791.00 .00 .00 .188.00 5,000.00 125.00 900.00 410.00 3,500.00 15,000.00 850.00 5,000.00 3,700.00 750.00 200.00 4,000.00 12,500.00 1,200.00 18,000.00	56,102.31 350.64 .00 200.00 4,169.00 .00 318.41 .00 572.60 5,553.43 11,416.78 .00 3,000.00 3,699.96 940.94 736.50 90.00 6,361.47 11,760.35 396.81 1,224.60 14,000.78 107.86	55,791.00 .00 .00 200.00 5,000.00 125.00 1,000.00 700.00 3,750.00 15,000.00 3,700.00 750.00 200.00 4,000.00 12,000.00 12,000.00 12,000.00 1,200.00 20,000	55,791.00	.0% .0% .0% 12.8% .0% 11.1% .0% 70.7% 7.1% .0% .0% .0% .0% .0% .0% .0% .0% .0% .0
		ALL MANAGEMENT	121,454.83	125,289.00	128,364.00	121,002.44	130,566.00	140,578.00	9.5%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 10 bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	ACCOUNTS FOR:		2007	2008	2008	2008	2008	2009	PCT
	GENERAL FUND		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	DEPARTMENT	CHANGE
040	UTILITIES								
040	66	ST LIGHTS	109,272.55	130,000.00	130,000.00	111,974.01	130,000.00	145,000.00	11.5%
040	67	FIRE PROT	339,230.38	364,800.00	364,800.00	364,870.00	364,800.00	364,800.00	.0%
040	69	PUB. TRANS	29,440.98	37,080.00	37,080.00	35,523.57	37,080.00	40,425.00	9.0%
TC	TAL UTILITIES		477,943.91	531,880.00	531,880.00	512,367.58	531,880.00	550,225.00	3.4%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	NTS FOR: AL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
045	INSURANCES								
045 045 045 045	71 74 75 76	GEN LIA WORKERS CO RES-UNEMPL PUB OFFIC.	146,636.63 136,185.13 11,295.95 12,800.00	162,540.00 181,911.00 14,850.00 13,932.00	162,540.00 181,911.00 14,850.00 13,932.00	112,399.93 131,319.80 29,354.18 6,878.00	162,540.00 135,000.00 16,000.00 13,932.00	122,000.00 150,000.00 16,000.00 15,000.00	-24.9% -17.5% 7.7% 7.7%
TC	OTAL INSURANCES		306,917.71	373,233.00	373,233.00	279,951.91	327,472.00	303,000.00	-18.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 12 bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	CCOUNTS FOR: ENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
050	EMPLOYE	E BENEFITS							
050	72	Flex Adm	2,773.00	3,300.00	3,300.00	3,127.00	3,300.00	3,300.00	.0%
050	73	HEALTH BUY	48,442.53	52,800.00	52,800.00	52,830.88	55,000.00	55,000.00	4.2%
050	77	SAFETY TNG	.00	.00	.00	.00	.00	5,000.00	.0%
050	78	TRAINING	2,100.00	4,000.00	4,000.00	138.50	2,000.00	2,000.00	-50.0%
050	79	PERFORM.EV	.00	5,000.00	5,000.00	.00	5,000.00	6,000.00	20.0%
050	81	RETIREMENT	39,916.44	47,000.00	47,000.00	30,828.86	47,000.00	48,000.00	2.1%
050	82	HEALTH INS	666,591.79	719,400.00	719,400.00	674,062.92	696,000.00	727,320.00	1.1%
050	83	LIFE INS.	3,364.71	4,092.00	4,092.00	3,535.74	4,092.00	4,500.00	10.0%
050	84	CALL F INS	2,602.00	2,700.00	2,700.00	.00	2,700.00	2,700.00	.0%
050	85	PERS ADJ.	.00	182,300.00	13,314.00	.00	.00	198,000.00	1387.2%
050	86	WELLNESS	9,164.80	12,000.00	12,000.00	11,394.87	12,000.00	12,000.00	.0%
050	87	FICA/MED.	77,812.89	85,000.00	85,000.00	83,326.41	85,000.00	85,000.00	.0%
Т	OTAL EMPLOY	EE BENEFITS	852,768.16	1,117,592.00	948,606.00	859,245.18	912,092.00	1,148,820.00	21.1%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	ITS FOR: AL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
055	FINANCE								
055 055 055 055 055 055 055 055 055	102 107 204 220 228 230 232 234 236 242 244 250 304	REG PAY LONGEVITY OFFICE EQUIPMENT PRINT/PUB. SUBSCRIPT. MEMBERSHIP TRAIN/CONF TRAVEL/MIL SERV OTHER SPEC DEPT TELEPHONE F & F	189,969.02 60.00 883.02 49.99 932.79 55.00 190.00 740.89 195.73 .00 3,822.11 22.78 811.24	188,750.00 72.00 1,700.00 .00 3,000.00 200.00 250.00 1,100.00 200.00 3,600.00 2,000.00 500.00	186,988.00 72.00 1,700.00 .00 3,000.00 200.00 250.00 1,100.00 200.00 3,600.00 2,000.00 500.00	203,990.90 27.00 1,872.06 .00 667.31 134.00 240.00 745.07 383.29 .00 3,451.00 .00 154.05	188,750.00	188,750.00 72.00 2,000.00 .00 2,500.00 200.00 250.00 1,300.00 400.00 3,600.00 2,000.00 500.00	.9% .0% 17.6% .0% -16.7% .0% .0% .0% .0% .0%
TC	TAL FINANCE		197,732.57	201,372.00	199,610.00	211,664.68	201,472.00	201,572.00	1.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ITS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
056	TREASURE	ER, TAX COLLECTIONS							
056 056 056	102 107 244	REG PAY LONGEVITY SPEC DEPT	.00	.00	.00 .00 .00	41.37 57.00 156.00	.00	.00	
TC	TAL TREASUR	RER, TAX COLLECTI	.00	.00	.00	254.37	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	JNTS FOR: RAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
060	ASSESSOR								
060	102	REG PAY	109,311.52	84,018.00	90,318.00	90,945.49	90,318.00	90,318.00	.0%
060	107	LONGEVITY	112.00	136.00	136.00	127.00	136.00	160.00	17.6%
060	204	OFFICE	776.01	800.00	800.00	414.34	800.00	800.00	.0%
060	228	PRINT/PUB.	589.52	600.00	600.00	385.50	600.00	600.00	.0%
060	230	SUBSCRIPT.	106.15	250.00	250.00	.00	250.00	250.00	.0%
060	232	MEMBERSHIP	420.00	500.00	500.00	245.00	500.00	500.00	.0%
060	234	TRAIN/CONF	1,293.09	1,100.00	1,100.00	1,308.60	1,100.00	1,100.00	.0%
060	236	TRAVEL/MIL	2,000.04	2,000.00	2,000.00	2,000.04	2,000.00	2,000.00	.0%
060	240	PROF. SERV	4,867.00	8,400.00	8,400.00	4,550.00	8,400.00	8,400.00	.0%
060	244	SPEC DEPT	1,058.25	1,000.00	1,000.00	579.25	1,000.00	1,000.00	.0%
060	250	TELEPHONE	1,093.18	1,200.00	1,200.00	1,165.50	1,200.00	1,200.00	.0%
ŗ	TOTAL ASSESSOR		121,626.76	100,004.00	106,304.00	101,720.72	106,304.00	106,328.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ITS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT CHANGE
065	RECREATI	ON FUND							
065	244	SPEC DEPT	199,312.00	192,830.00	192,830.00	192,830.00	192,830.00	198,615.00	3.0%
TOTAL RECREATION FUND		199,312.00	192,830.00	192,830.00	192,830.00	192,830.00	198,615.00	3.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	CCOUNTS FOR: ENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
070	GENERAL	ASSISTANCE							
070	102	REG PAY	37,148.07	.00	.00	300.00	.00	5,500.00	.0%
070	104	TEMP PAY	1,116.30	.00	.00	.00	.00	.00	.0%
070	107	LONGEVITY	58.00	.00	.00	65.00	.00	.00	.0%
070	204	OFFICE	225.57	300.00	300.00	179.33	300.00	300.00	.0%
070	228	PRINT/PUB.	80.00	300.00	300.00	.00	300.00	300.00	.0%
070	232	MEMBERSHIP	30.00	75.00	75.00	30.00	75.00	75.00	.0%
070	234	TRAIN/CONF	80.00	900.00	900.00	20.00	900.00	900.00	.0%
070	236	TRAVEL/MIL	67.90	500.00	500.00	112.72	500.00	500.00	.0%
070	242	SERV OTHER	.00	1,300.00	1,300.00	300.00	1,300.00	1,300.00	.0%
070	244	SPEC DEPT	60,424.32	60,000.00	60,000.00	28,690.75	40,000.00	40,000.00	-33.3%
070	250	TELEPHONE	351.25	200.00	200.00	229.60	200.00	200.00	.0%
	TOTAL GENERAL	ASSISTANCE	99,581.41	63,575.00	63,575.00	29,927.40	43,575.00	49,075.00	-22.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	ACCOUNTS FOR: GENERAL FUND		2007 2008 ACTUAL ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE	
075	CODES								
075 075 075 075 075 075 075 075 075 075	102 104 107 204 220 230 232 234 236 240 244 250 256	REG PAY TEMP PAY LONGEVITY OFFICE EQUIPMENT SUBSCRIPT. MEMBERSHIP TRAIN/CONF TRAVEL/MIL PROF. SERV SPEC DEPT TELEPHONE PETROLEUM	70,684.07 3,980.49 216.00 430.29 .00 .35.00 80.00 2,404.54 700.00 510.62 378.01 202.57	70,638.00 4,000.00 228.00 800.00 500.00 180.00 930.00 2,400.00 1,700.00 600.00 600.00	73,355.00 4,000.00 228.00 800.00 500.00 300.00 180.00 930.00 2,400.00 1,700.00 600.00	73,249.70 .00 228.00 609.54 .00 .370.00 2,200.00 865.05 340.44 200.41	73,355.00 4,000.00 228.00 300.00 .00 300.00 135.00 200.00 2,400.00 900.00 300.00	73,355.00 4,000.00 240.00 800.00 500.00 300.00 135.00 900.00 2,400.00 3,700.00 600.00	.0% .0% 5.3% .0% .0% .0% -25.0% -3.2% .0% 117.6% .0% .0%
	TAL CODES	FEIROLLOM	79,721.59	83,476.00	600.00 86,193.00	78,198.14	82,418.00	87,530.00	1.6%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	OUNTS FOR: ERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
077	PLANNING	G-COMMUNITY DEVELOR	PMENT						
077	102	REG PAY	101,990.53	55,650.00	83,188.00	80,142.66	83,188.00	83,188.00	.0%
077	107	LONGEVITY	145.00	169.00	169.00	169.00	169.00	169.00	.0%
077	204	OFFICE	289.75	400.00	400.00	204.99	400.00	400.00	.0%
077	230	SUBSCRIPT.	770.00	770.00	770.00	770.00	770.00	770.00	.0%
077	232	MEMBERSHIP	372.00	525.00	525.00	372.00	525.00	525.00	.0%
077	234	TRAIN/CONF	55.00	300.00	300.00	420.00	300.00	300.00	.0%
077	236	TRAVEL/MIL	2,000.04	2,000.00	2,000.00	2,200.04	2,000.00	2,000.00	.0%
077	240	PROF. SERV	1,900.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
077	244	SPEC DEPT	1,838.65	2,000.00	2,000.00	740.00	2,000.00	2,000.00	.0%
077	250	TELEPHONE	196.67	480.00	480.00	371.54	480.00	480.00	.0%
	TOTAL PLANNIN	G-COMMUNITY DEV	109,557.64	64,294.00	91,832.00	87,390.23	91,832.00	91,832.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	ITS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
080	PUBLIC W	ORKS							
080 080 080 080 080 080 080 080 080 080	102 103 104 105 107 202 204 206 208 210 214 216 220 222 224 230 232 234 238	REG PAY OT PAY TEMP PAY PREM PAY PREM PAY LONGEVITY HOUSEKEEP. OFFICE SMALL TOOL VEHICLE RE CONSTRUCT. APP.MATERI OTHER SUPP EQUIPMENT BLDG STRUC RENT-EQUIP SUBSCRIPT. MEMBERSHIP TRAIN/CONF CLOTH/SAFE	429,117.08 49,101.61 1,526.70 9,301.00 1,165.00 1,048.81 384.38 3,450.48 90,875.23 3,5682.50 1,600.60 50.00 4,178.17 .00 118.20 321.00 3,077.79 10,766.07	420,645.00 58,600.00 6,500.00 11,600.00 1,300.00 1,200.00 3,900.00 89,500.00 10,350.00 73,200.00 2,200.00 3,300.00 600.00 250.00 570.00 3,000.00	449,924.00 58,600.00 6,500.00 11,600.00 1,300.00 1,200.00 3,900.00 89,500.00 10,350.00 73,200.00 2,200.00 3,300.00 600.00 250.00 570.00 3,000.00 9,920.00	454,132.13 68,824.28 115.40 10,426.86 1,247.00 1,200.70 482.63 4,465.98 122,715.74 9,955.67 130,542.33 847.19 348.00 2,212.51 .00 118.20 330.00 1,768.00 12,410.09	449,924.00 70,000.00 6,000.00 11,600.00 1,247.00 1,100.00 3,900.00 110,000.00 8,000.00 125,000.00 1,200.00 600.00 120.00 500.00 3,000.00 12,000.00	449,924.00 65,000.00 6,500.00 11,600.00 1,415.00 1,300.00 3,900.00 90,000.00 8,000.00 2,200.00 3,000.00 600.00 250.00 570.00 2,000.00 11,000.00	.0% 10.9% .0%% 8.8% 8.3%% .0%% .06%% .06%% .00%%
080 080 080 080 080 080 080 080	240 242 244 248 250 252 254 256 258	PROF. SERV OTHER SERV SPEC DEPT ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM RES.REPAIR	2,588.00 .00 9,711.07 7,816.50 1,300.14 1,152.07 12,520.97 65,417.22	10,500.00 825.00 15,000.00 8,400.00 1,500.00 900.00 11,500.00 37,000.00	10,500.00 825.00 15,000.00 8,400.00 1,500.00 900.00 11,500.00 37,000.00	8,823.45 100.00 10,176.27 7,396.49 1,002.33 1,212.34 12,804.62 75,780.51 .00	12,000.00 800.00 10,000.00 7,660.00 1,000.00 900.00 12,000.00 76,000.00	14,000.00 825.00 10,000.00 9,600.00 1,500.00 1,000.00 12,700.00 65,000.00	33.3% .0% -33.3% 14.3% .0% 11.1% 10.4% 75.7%
TC	TAL PUBLIC	WORKS	776,840.00	783,460.00	812,739.00	939,438.72	926,351.00	857,084.00	5.5%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	NTS FOR: AL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
085	SOLID WA	STE SITE							
085 085 085 085 085 085 085 085 085 085	102 103 104 105 107 202 204 208 210 214 216 220 222 228 232 234 236 238 240 243 244 248 250 252 254 256 304	REG PAY OT PAY TEMP PAY PREM PAY LONGEVITY HOUSEKEEP. OFFICE VEHICLE RE CONSTRUCT. APP.MATERI OTHER EQUIPMENT BLDG STRUC PRINT/PUB. MEMBERSHIP TRAIN/CONF TRAVEL/MIL CLOTH/SAFE PROF. SERV RECYCLING SPEC DEPT ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM F & F	171,237.68 6,585.85 2,128.00 4,022.00 266.00 876.50 761.43 27,176.26 929.40 25,265.33 163.00 1,782.55 247.09 3,722.78 447.00 485.00 472.87 3,262.26 56,069.70 -39.50 5,525.47 3,998.51 154.22 928.44 4,277.90 15,741.49 406.98	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	.00 614.57 .00 94.00 .00 .00 .00 .00 21.87 .00 840.18 .00 .00 .00 .00 .00 .00 .00 .00 .00 .0	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	
TO	OTAL SOLID W	ASTE SITE	336,894.21	.00	.00	1,570.62	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT CH	PCT ANGE
086	RECYCLING								
086	243	RECYCLING	88,377.12	.00	.00	.00	.00	.00	.0%
TC	TAL RECYCLING		88,377.12	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ITS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
087	MSW-CURE	SIDE PICKUP							
087	242	SERV OTHER	259,822.96	.00	.00	.00	.00	.00	.0%
TO	TAL MSW-CUF	RB SIDE PICKUP	259,822.96	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	NTS FOR: AL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
090	CEMETERY	AND PARKS							
090	102	REG PAY	161,548.44	111,958.00	120,746.00	135,986.37	120,746.00	120,746.00	.0%
090	103	OT PAY	10,363.12	6,000.00	6,000.00	6,921.67	8,000.00	6,000.00	.0%
090	104	TEMP PAY	123,053.71	134,695.00	134,695.00	125,788.50	134,695.00	149,078.00	10.7%
090	105	PREM PAY	5,266.00	5,000.00	5,000.00	4,069.50	4,500.00	5,500.00	10.0%
090	107	LONGEVITY	513.00	561.00	561.00	556.00	461.00	461.00	
090	202	HOUSEKEEP.	1,096.76	900.00	900.00	999.84	1,300.00	1,700.00	88.9%
090	204	OFFICE	740.22	400.00	400.00	323.90	250.00	500.00	25.0%
090	206	SMALL TOOL	1,671.08	1,400.00	1,400.00	539.03	1,400.00	1,600.00	14.3%
090	208	VEHICULAR	3,410.01	4,300.00	4,300.00	2,920.54	4,300.00	5,900.00	37.2%
090	210	CONSTRUCT.	121.66	500.00	500.00	27.48	.00	500.00	.0%
090	212	CHEMICAL	156.80	450.00	450.00	259.29	400.00	450.00	.0%
090	214	APP.MATERI	1,468.38	3,000.00	3,000.00	997.86	500.00	3,500.00	16.7%
090 090	216	OTHER	1,535.15	1,240.00	1,240.00	1,418.24	1,240.00	1,290.00	4.0%
090	218 220	SALABLE CO EOUIPMENT	3,644.94 18.25	4,000.00 500.00	4,000.00 500.00	5,062.18	5,600.00 500.00	6,500.00 500.00	62.5% .0%
090	220	BLDG STRUC	1,024.33	1,500.00	1,500.00	.00 527.10	1,500.00		.0%
090	224	RENT-EQUIP	832.50	300.00	300.00	40.50	50.00	1,500.00	33.3%
090	224	RENT STRUC	1,220.00	1,500.00	1,500.00	676.56	700.00	1,000.00	-33.3%
090	228	PRINT/PUB.	10.99	150.00	150.00	84.49	150.00	300.00	100.0%
090	230	SUBSCRIPT.	74.90	75.00	75.00	49.00	49.00	75.00	.0%
090	232	MEMBERSHIP	90.00	60.00	60.00	90.00	90.00	90.00	50.0%
090	234	TRAIN/CONF	.00	650.00	650.00	645.00	620.00	650.00	.0%
090	236	TRAVEL/MIL	.00	100.00	100.00	291.75	291.00	100.00	.0%
090	238	CLOTH/SAFE	3,403.16	2,420.00	2,420.00	2,366.82	2,420.00	2,500.00	3.3%
090	240	PROF. SERV	3,726.90	2,900.00	2,900.00	3,203.71	2,900.00	5,500.00	89.7%
090	242	SERV OTHER	.00	220.00	220.00	288.00	288.00	300.00	36.4%
090	244	SPEC DEPT	1,034.94	300.00	300.00	3,632.99	440.00	5,000.00	
090	248	ELECTRIC	7,288.91	5,500.00	5,500.00	8,168.17	7,200.00	8,745.00	59.0%
090	250	TELEPHONE	827.94	350.00	350.00	820.60	700.00	750.00	114.3%
090	252	WATER/SEW	4,321.94	3,000.00	3,000.00	5,984.11	4,000.00	4,000.00	33.3%
090	254	HEAT	3,708.84	1,500.00	1,500.00	2,585.07	2,500.00	3,000.00	100.0%
090	256	PETROLEUM	9,913.62	7,000.00	7,000.00	9,440.14	9,000.00	10,000.00	42.9%
090	304	F & F	1,219.65	3,100.00	3,100.00	2,120.97	1,641.00	3,100.00	.0%
090	306	BUILDINGS	.00	4,000.00	4,000.00	3,450.00	3,450.00	4,000.00	.0%
Т	OTAL CEMETERY	AND PARKS	353,306.14	309,529.00	318,317.00	330,335.38	321,881.00	355,235.00	11.6%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ITS FOR: LL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
092	FORESTRY								
092 092 092 092 092 092 092 092 092 092	102 103 107 204 206 208 212 214 216 220 224 228 230 232 234 236 238 240 242 244 250	REG PAY OT PAY LONGEVITY OFFICE SMALL TOOL VEHICULAR CHEMICAL APP.MATERI OTHER EQUIPMENT RENT-EQUIP PRINT/PUB. SUBSCRIPT. MEMBERSHIP TRAIN/CONF TRAVEL/MIL CLOTH/SAFE PROF. SERV SERV OTHER SPEC DEPT TELEPHONE	28,110.68 .00 .00 80.79 1,542.10 -139.08 .00 .00 354.29 .00 4,283.50 913.16 .00 420.00 330.00 83.15 900.48 151.75 320.00 770.00 681.18	27,428.00 .00 .00 100.00 400.00 500.00 .00 .00 150.00 100.00 50.00 500.00 500.00 250.00 1,000.00 1,000.00	34,076.00 .00 .00 100.00 400.00 500.00 .00 150.00 100.00 3,000.00 500.00 500.00 800.00 250.00 1,000.00 1,000.00 1,000.00	34,320.81 .00 .00 .62.12 413.46 290.15 .00 25.41 184.83 79.19 3,082.50 175.83 .00 260.00 498.00 418.31 152.89 993.72 340.00 537.00 679.98	35,090.00 .00 .00 .00 430.00 353.00 .00 25.00 150.00 217.00 3,000.00 175.00 .00 260.00 500.00 418.00 341.00 1,000.00 450.00	33,675.00 1,457.00 2.00 100.00 500.00 600.00 100.00 400.00 200.00 50.00 400.00 800.00 1,000.00 1,000.00 1,000.00 50.00	-1.2% .0% .0% .0% 25.0% 20.0% .0% .0% .0% 100.0% -20.0% -80.0% .0% -80.0% .0%
092 TC	256 TAL FORESTRY	PETROLEUM	2,238.43	1,500.00 37,878.00	1,500.00 44,526.00	1,694.65 44,208.85	2,700.00 45,271.00	2,500.00 47,634.00	66.7% 7.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	UNTS FOR: RAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
100	FIRE ANI	) AMBULANCE							
100 100 100 100 100 100	102 103 104 105 106 107 109 202	REG PAY OT PAY TEMP PAY PREM PAY OTHER PAY LONGEVITY SICK LEAVE HOUSEKEEP.	950,702.83 72,270.38 18,728.50 42,799.78 2,753.10 1,985.00 24,060.62 2,267.41	928,519.00 62,000.00 20,450.00 33,000.00 1,700.00 2,500.00 17,000.00 2,500.00	953,600.00 62,000.00 20,450.00 33,000.00 1,700.00 2,500.00 17,000.00 2,500.00	929,080.47 74,588.61 18,088.30 44,999.60 4,021.52 2,153.00 21,229.04 2,137.39	953,600.00 70,000.00 20,450.00 50,400.00 4,500.00 2,500.00 17,000.00 2,500.00	2,750.00	.0% 58.1% .0% 22.4% .0% 10.0% -100.0%
100 100 100 100 100	204 208 209 216 220 222	OFFICE VEHICULAR VEH SUPPLI OTHER EQUIPMENT BLDG STRUC	1,446.96 45,116.02 6,060.74 498.47 3,486.27 4,446.08	1,500.00 40,000.00 11,000.00 1,000.00 7,000.00 5,000.00	1,500.00 40,000.00 11,000.00 1,000.00 7,000.00 5,000.00	1,051.23 28,230.57 13,139.70 .00 9,337.89 5,201.35	1,500.00 27,000.00 11,000.00 1,000.00 5,000.00	1,500.00 40,000.00 12,000.00 1,000.00 8,000.00 5,000.00	.0% .0% 9.1% .0% 14.3%
100 100 100 100 100 100	224 230 232 234 238 240 244	RENT-EQUIP SUBSCRIPT. MEMBERSHIP TRAIN/CONF CLOTH/SAFE PROF. SERV SPEC DEPT	.00 .00 2,000.00 11,947.46 13,160.37 9,935.40 35.00	.00 .00 2,000.00 13,000.00 18,500.00 10,000.00	.00 .00 2,000.00 13,000.00 18,500.00 10,000.00	158.67 713.59 2,000.00 9,010.69 16,034.05 9,588.00 280.00	.00 .00 2,000.00 13,000.00 18,500.00 10,000.00	.00 .00 2,000.00 13,000.00 18,500.00 10,000.00	. 0% % . 0% % . 0% % . 0% % . 0% % . 0% % . 0%
100 100 100 100 100	246 248 250 252 254 256	INSURANCE ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM	7,471.59 2,516.10 2,195.47 16,760.19 17,318.35	7,700.00 4,700.00 2,900.00 17,000.00 18,000.00	7,700.00 4,700.00 2,900.00 17,000.00 18,000.00	2,602.00 8,407.69 5,867.29 2,157.44 14,091.15 15,133.78	7,750.00 5,200.00 2,900.00 17,000.00	8,500.00 5,200.00 2,900.00 17,000.00 18,000.00	.08 10.48 10.68 .08 .08
	TOTAL FIRE AN	ID AMBULANCE	1,259,962.09	1,226,969.00	1,252,050.00	1,239,303.02	1,268,800.00	1,282,250.00	2.4%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
104	HARBOR M	IASTER							
104	102	REG PAY	1,903.28	1,905.00	1,905.00	1,964.43	1,965.60	2,000.00	5.0%
104	216	OTHER	.00	100.00	100.00	.00	.00	100.00	.0%
104	220	EOUIPMENT	2,176.90	2,100.00	2,100.00	1,518.54	2,100.00	2,600.00	23.8%
104	234	TRAIN/CONF	220.00	200.00	200.00	.00	.00	200.00	.0%
104	238	CLOTH/SAFE	270.99	250.00	250.00	.00	250.00	250.00	.0%
104	250	TELEPHONE	120.00	120.00	120.00	.00	120.00	120.00	.0%
104	256	PETROLEUM	190.11	350.00	350.00	86.26	350.00	400.00	14.3%
TO	OTAL HARBOR	MASTER	4,881.28	5,025.00	5,025.00	3,569.23	4,785.60	5,670.00	12.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	TTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
105	POLICE								
105	102	REG PAY	967,491.16	972,187.00	1,016,511.00	1,001,853.07	1,016,511.00	1,016,511.00	.0%
105	103	OT PAY	52,161.33	62,000.00	62,000.00	52,714.34	62,000.00	64,000.00	3.2%
105	105	PREM PAY	.00	.00	.00	3,326.09	.00	.00	.0%
105	106	EXTRA DUTY	3,135.51	17,000.00	17,000.00	13,235.06	12,000.00	17,000.00	.0%
105	107	LONGEVITY	2,174.18	2,500.00	2,500.00	2,402.95	2,500.00	3,000.00	20.0%
105	110	TRAIN OT	12,361.71	17,000.00	17,000.00	8,950.81	17,000.00	17,000.00	.0%
105	111	CID OT	4,451.23	6,000.00	6,000.00	3,731.87	6,000.00	6,000.00	.0%
105	112	K-9 BEN PA	2,805.00	3,000.00	3,000.00	2,955.00	3,000.00	3,000.00	.0%
105	202	HOUSEKEEP.	2,657.04	2,600.00	2,600.00	3,302.70	2,600.00	3,600.00	38.5%
105	204	OFFICE	3,762.99	3,500.00	3,500.00	3,499.68	3,500.00	4,000.00	14.3%
105	206	SMALL TOOL	125.00	375.00	375.00	55.95	375.00	375.00	.0%
105	211	FIREARMS	1,413.50	2,000.00	2,000.00	1,619.32	2,000.00	2,200.00	10.0%
105	212	CHEMICAL	1,812.53	3,500.00	3,500.00	1,685.29	3,500.00	3,500.00	.0%
105	213	CID EVI/EQ	792.56	2,000.00	2,000.00	89.46	2,000.00	2,000.00	.0%
105	219	RADIO MAIÑ	563.00	1,000.00	1,000.00	851.83	1,000.00	1,000.00	.0%
105	220	EQUIPMENT	4,921.16	4,700.00	4,700.00	4,645.56	4,700.00	5,170.00	10.0%
105	222	BLDG STRUC	2,617.90	2,200.00	2,200.00	1,295.40	2,200.00	7,000.00	
105	223	VEHCL-MAIN	13,716.11	14,000.00	14,000.00	10,745.91	14,500.00	14,500.00	3.6%
105	224	RENT-EQUIP	1,020.12	1,200.00	1,200.00	1,020.12	1,200.00	1,200.00	.0%
105	228	PRINT/PUB.	2,001.00	2,000.00	2,000.00	1,905.44	2,000.00	2,500.00	25.0%
105	230	SUBSCRIPT.	512.02	600.00	600.00	279.00	600.00	600.00	.0%
105	232	MEMBERSHIP	1,128.45	1,100.00	1,100.00	1,045.00	1,100.00	1,100.00	.0%
105	233	Prof Dev	274.54	1,500.00	1,500.00	350.38	1,500.00	1,500.00	.0%
105	234	TRAIN/CONF	4,183.95	8,500.00	8,500.00	5,665.70	8,500.00	9,000.00	5.9%
105	236	TRAVEL/MIL	3,637.83	4,900.00	4,900.00	5,090.70	4,900.00	5,200.00	6.1%
105	238	CLOTH/SAFE	18,352.21	19,300.00	19,300.00	15,703.23	19,300.00	19,300.00	.0%
105	240	PROF. SERV	7,778.90	8,500.00	8,500.00	9,798.20	9,000.00	9,500.00	11.8%
105	242	SERV OTHER	9,214.09	7,350.00	7,350.00	7,799.60	9,000.00	9,000.00	22.4%
105	244	SPEC DEPT	2,374.24	3,000.00	3,000.00	741.17	3,000.00	3,000.00	.0%
105	248	ELECTRIC	10,159.69	10,000.00	10,000.00	11,292.70	10,000.00	12,000.00	20.0%
105	250	TELEPHONE	3,400.23	5,000.00	5,000.00	3,603.74	5,000.00	5,000.00	.0%
105	252	WATER/SEW	1,611.43	2,000.00	2,000.00	1,752.61	2,000.00	2,000.00	.0%
105	254	HEAT	5,955.53	4,500.00	4,500.00	6,365.03	4,500.00	5,000.00	11.1%
105	256	PETROLEUM	29,449.65	24,000.00	24,000.00	31,430.33	28,000.00	28,000.00	16.7%
105	258	RES.REPAIR	289.50	2,000.00	2,000.00	1,304.94	2,000.00		-100.0%
105	304	F & F	466.66	1,000.00	1,000.00	804.95	1,000.00	2,000.00	
TO	TAL POLICE		1,178,771.95	1,222,012.00	1,266,336.00	1,222,913.13	1,267,986.00	1,285,756.00	1.5%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 29 bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT (	PCT CHANGE
106	SCHOOL C	ROSSING GUARDS							
106 106	102 238	REG PAY CLOTH/SAFE	13,600.03	9,418.00 150.00	9,418.00 150.00	9,605.64 15.75	9,571.80 150.00	9,418.00	. 0% . 0%
TO	TAL SCHOOL	CROSSING GUARDS	13,750.03	9,568.00	9,568.00	9,621.39	9,721.80	9,568.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT CH	PCT HANGE
107	POLICE:	COMMUNICATIONS							
107	102	REG PAY	.00	.00	.00	49.20	.00	.00	.0%
TC	TAL POLICE:	COMMUNICATION	.00	.00	.00	49.20	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	ITS FOR: L FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
108	PARKING	MANAGEMENT							
108	102	REG PAY	34,011.77	34,213.00	34,910.00	33,870.40	34,910.00	28,392.00	-18.7%
108	107	LONGEVITY	253.59	265.00	265.00	266.30	266.00	.00	-100.0%
108	204	OFFICE	300.00	300.00	300.00	203.85	300.00	300.00	.0%
108	206	SMALL TOOL	.00	50.00	50.00	.00	50.00	100.00	100.0%
108	208	VEHICULAR	.00	50.00	50.00	.00	50.00	.00	-100.0%
108	220	EQUIPMENT	975.84	1,400.00	1,400.00	1,489.07	1,400.00	2,400.00	71.4%
108	228	PRINT/PUB.	1,465.43	1,825.00	1,825.00	2,093.42	1,825.00	1,825.00	.0%
108	234	TRAIN/CONF	.00	225.00	225.00	.00	225.00	225.00	.0%
108	238	CLOTH/SAFE	307.68	450.00	450.00	162.00	450.00	450.00	.0%
108	256	PETROLEUM	915.36	900.00	900.00	665.77	900.00	1,100.00	22.2%
TC	TAL PARKING	MANAGEMENT	38,229.67	39,678.00	40,375.00	38,750.81	40,376.00	34,792.00	-13.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

	TS FOR: L FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
109	POLICE: ANI	MAL CONTROL							
109	102	REG PAY	14,274.37	14,311.00	14,502.00	14,530.69	14,311.00	14,502.00	.0%
109	107	LONGEVITY	85.00	100.00	100.00	97.00	100.00	112.00	12.0%
109	202	HOUSEKEEP.	25.81	50.00	50.00	.00	50.00	50.00	.0%
109	204	OFFICE	.00	25.00	25.00	.00	25.00	25.00	.0%
109	212	CHEMICAL	.00	100.00	100.00	.00	100.00	100.00	.0%
109	220	EQUIPMENT	152.75	600.00	600.00	135.45	600.00	600.00	.0%
109	238	CLOTH/SAFE	244.82	250.00	250.00	56.45	250.00	250.00	.0%
109	240	PROF. SERV	676.20	1,200.00	1,200.00	1,452.91	1,200.00	1,400.00	16.7%
109	244	SPEC DEPT	4,633.00	4,650.00	4,650.00	4,633.00	4,650.00	4,650.00	.0%
109	248	ELECTRIC	510.75	550.00	550.00	238.51	550.00	650.00	18.2%
109	256	PETROLEUM	2,005.92	1,900.00	1,900.00	1,812.92	2,500.00	2,500.00	31.6%
TC	TAL POLICE: AN	IMAL CONTROL	22,608.62	23,736.00	23,927.00	22,956.93	24,336.00	24,839.00	3.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 33 bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

	ITS FOR: L FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
110	DEBT RET	IREMENT						
110 110 110 110 110 110 110 110 110 110	100 101 70 88 89 90 902 903 91 93 97 98	ADA/CEM DS REC/LANDFI 2007 BONDS BIW/LAND B SEWER 94/5 POLICE BON 03 LF BOND 04 LF BOND SEWER-1997 LIBRARY BO SEWER-1989 SEWER-1992 SEWER-1988	85,343.75 142,341.00 .00 508,533.55 .00 51,625.00 53,967.83 122,369.62 20,465.41 47,431.29 49,090.00 10,391.36 119,400.00	82,981.00 27,591.00 297,217.00 .00 8,606.00 .00 19,779.00 45,636.00 46,320.00 10,085.00 112,725.00	82,981.00 27,591.00 .00 297,217.00 .00 8,606.00 .00 19,779.00 45,636.00 46,320.00 10,085.00 112,725.00	83,281.25 27,591.00 14,202.65 297,217.00 751.00 10,368.51 .00 20,075.92 45,636.30 45,570.00 10,085.26 11,225.00	83,281.25 42,911.00 .00 297,217.00 .00 8,606.00 .00 19,779.00 45,636.00 46,320.00 10,085.00 112,725.00	80,900.00 -2.5% 27,060.00 -1.9% 263,750.00 .0% 282,979.00 -4.8% .00 .0% 8,492.00 -1.3% .00 .0% 19,686.005% 43,841.00 -3.9% 9,779.00 -3.0% .00 -100.0%
TC	TOTAL DEBT RETIREMENT		1,210,958.81	650,940.00	650,940.00	666,003.89	666,560.25	736,487.00 13.1%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH GENERAL FUND BUDGET 2008-2009 PROJECTION: 9001

ACCOUNTS FOR: GENERAL FUND			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
130	COUNTY TAX							
130	130	COUNTY TAX	1,931,215.38	1,755,130.00	1,755,130.00	1,626,955.00	1,626,955.00	.00 -100.0%
ТО	TAL COUNTY TA	X	1,931,215.38	1,755,130.00	1,755,130.00	1,626,955.00	1,626,955.00	.00 -100.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9001 CITY OF BATH GENERAL FUND BUDGET 2008-2009

ACCOUNTS FOR: GENERAL FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE	
190	TRANSFER	RS TO OTHER FUNDS							
190 190	190 191	Trans CP TRANS SCH	75,000.00 25,000.00	.00	.00		.00	.00	.0%
	TAL TRANSFE	ERS TO OTHER FUN	100,000.00 11,081,462.77	.00 9,899,031.00	.00 9,899,031.00	.00 9,525,503.32	.00 9,821,392.65	.00 8,463,939.00	.0% -14.5%
		GRAND TOTAL	11,081,462.77	9,899,031.00	9,899,031.00	9,525,503.32	9,821,392.65	8,463,939.00	-14.5%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNT CAPITAL	S FOR: FUND-CITY		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
CF05	CAPITAL FU	ND-CITY							
CF05	3001	STATE GRAN	.00	-72,500.00	-72,500.00	.00	.00	-555,000.00	665.5%
CF05	5109	PROP TAXES	-299,829.00	-126,571.00	-126,571.00	-126,571.00	-126,571.00	-325,877.00	157.5%
CF05	5618	OTHER INC.	-174,200.00	-25,000.00	-25,000.00	-6,941.25	-25,000.00	-92,000.00	268.0%
CF05	5651	RECD-PH II	-350,000.00	.00	.00	.00	.00	.00	.0%
CF05	5656	DOCK GRANT	-35,708.54	.00	.00	.00	.00	.00	.0%
CF05	5700	UNAP SURPL	-75,000.00	.00	.00	.00	.00	.00	.0%
CF05	5725	APPROP SUR	.00	-286,825.00	-286,825.00	.00	-286,825.00	-109,000.00	-62.0%
CF05	6200	STATE AID	-88,140.00	-87,000.00	-87,000.00	-91,395.00	.00	.00	-100.0%
CF05	6255	ARROW. CAP	-5,000.00	-5,000.00	-5,000.00	-5,000.00	-5,000.00	.00	-100.0%
CF05	6400	INT INCOME	.00	-6,000.00	-6,000.00	.00	-5,000.00	-4,000.00	-33.3%
CF05	6500	BOND	6,766.01	.00	.00	-2,471,829.16	-2,500,000.00	-887,000.00	.0%
CF05	6501	FY06 NOTE	-250,000.00	-130,000.00	-130,000.00	.00	-130,000.00	-40,000.00	-69.2%
CF05	6600	TIF TRANSF	.00	.00	.00	-125,000.00	-50,000.00	-131,000.00	.0%
CF05	6700	TRANS-GF	.00	.00	.00	.00	.00	-30,000.00	.0%
	CAL CAPITAL F		-1,271,111.53 -1,271,111.53	-738,896.00 -738,896.00	-738,896.00 -738,896.00	-2,826,736.41 -2,826,736.41	-3,128,396.00 -3,128,396.00	-2,173,877.00 -2,173,877.00	194.2% 194.2%
		GRAND TOTAL	-1,271,111.53	-738,896.00	-738,896.00	-2,826,736.41	-3,128,396.00	-2,173,877.00	194.2%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT (	PCT CHANGE
CF05	CAPITAL	FUND-CITY							
CF05 CF05 CF05 CF05	501 504 521 575 600	RENOVATION CONTINGENT PROP UPDAT COMP UPGRA FRT CLOCK	7,926.82 .00 10,083.34 28,874.87 .00	.00 .00 .00 16,000.00	.00 .00 .00 16,000.00	3,142.00 .00 8,333.33 8,457.61 .00	.00 .00 .00 16,000.00	.00 94,000.00 .00 5,000.00 12,810.00	.0% .0% .0% -68.8%
TOTAL CAPITAL FUND-CITY		46,885.03	16,000.00	16,000.00	19,932.94	16,000.00	111,810.00	598.8%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
CIP	CAPITAL	IMPR. PROJECTS						
CIP CIP CIP CIP CIP	524 558 571 572 744 775	2006 NOTE WTRFRNT PK DOCK/WHARF S.END PARK TRAIN PARK RIVER WALK	219,650.61 37,257.45 41,788.89 .00 268,200.15	35,000.00 28,000.00 .00 47,500.00 .00	35,000.00 28,000.00 .00 47,500.00 .00	66,413.54 6,175.00 14.94 34,395.57 9,199.76	70,000.00 28,000.00 .00 .00	90,000.00 157.1% 28,000.00 .0% 12,000.00 .0% .00 -100.0% 500,000.00 .0% 25,000.00 .0%
Т	OTAL CAPITAL	IMPR. PROJECTS	566,897.10	110,500.00	110,500.00	116,198.81	98,000.00	655,000.00 492.8%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 3 bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT HANGE
CIP02	STREETS ANI	O SIDEWALKS PHASI	E 2						
CIP02 CIP02	850 875	Eng Construct	13,722.22 46,087.27	.00	.00	.00	.00	.00	.0%
TOTAL STREETS AND SIDEWALKS 59,809.49			59,809.49	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
CP05	CEMETERY	AND PARKS CAPITAL	PRO					
CP05 CP05 CP05 CP05 CP05 CP05 CP05	554 558 563 570 592 593 602	CEM REPLAC SEA WALL CEM GARAGE BOAT LAUNC CEM BRIDGE MONUMENT CEM MAIN G	25,569.77 .00 1,215.89 630.00 560.00 .00	25,000.00 .00 .00 .00 100,000.00 .00	25,000.00 .00 .00 .00 100,000.00 .00	41,239.62 47.35 .00 .00 41,114.14 .00 .00	25,000.00 .00 .00 .00 .00	54,218.00 116.9% .00 .0% 10,000.00 .0% .00 .0% .00 -100.0% 13,000.00 .0% 20,000.00 .0%
TO	TAL CEMETER	RY AND PARKS CAP	27,975.66	125,000.00	125,000.00	82,401.11	25,000.00	97,218.00 -22.2%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 5 bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT HANGE
CSPS02	Commerc	eial/Front Pump St 1	Proj						
CSPS02	880	Other	340,000.00	.00	.00	.00	.00	.00	.0%
TOTAL Commercial/Front Pump 340,0			340,000.00	.00	.00	.00	.00	.00	.0%



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PG 6 bgnyrpts

PROJECTION: 9005 CITY OF BATH CAPITAL FUND BUDGET 2008-2009

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
FD05	FIRE AN	D AMBULANCE CAP PROJ	·'S					
FD05 FD05			13,859.00 1,532.33	125,000.00	125,000.00	153,566.27 1,236.91	30,000.00	25,000.00 -80.0% .00 .0%
TOTAL FIRE AND AMBULANCE CAP		15,391.33	125,000.00	125,000.00	154,803.18	30,000.00	25,000.00 -80.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT CH	PCT IANGE
LFEQ05	Landfill	Equipment							
LFEQ05	556	LAND-EQUIP	38,676.01	.00	.00	.00	.00	.00	.0%
TOTAL Landfill Equipment		38,676.01	.00	.00	.00	.00	.00	.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
LFGR05	LF GAS F	EMEDIATION/IMPROVE							
LFGR05 LFGR05 LFGR05	850 875 880	Eng Construct Other	199,391.90 120,927.74 105,157.95	.00	.00 .00 .00	.00 .00 .00	.00	.00	.0% .0% .0%
TOTAL LF GAS REMEDIATION/IMP			425,477.59	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT HANGE
LFIM05	Landfill	Improvements							
LFIM05	880	Other	21,567.15	.00	.00	.00	.00	.00	.0%
TOTAL Landfill Improvements		21,567.15	.00	.00	.00	.00	.00	.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT CHANGE
LFVH05	Landfil	l Vertical Height							
LFVH05	880	Other	221,664.84	.00	.00	.00	.00	.00	.0%
TOTAL Landfill Vertical Heig		221,664.84	.00	.00	.00	.00	.00	.0%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE	
POL05	POLICE C	APITAL IMPROVEMENTS							
POL05	552	PD-REPLACE	41,775.93	37,000.00	37,000.00	42,692.01	37,000.00	30,658.00 -17.1%	
TOTAL POLICE CAPITAL IMPROVE		41,775.93	37,000.00	37,000.00	42,692.01	37,000.00	30,658.00 -17.1%		



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH CAPITAL FUND BUDGET 2008-2009 PROJECTION: 9005

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
PW05	PUBLIC W	NORKS CAPITAL IMPRO	VE.						
PW05 PW05 PW05 PW05 PW05 PW05 PW05 PW05	503 540 541 550 562 587 639 774 776	ST. LIGHTS ST. MAINT. SIDEWALK PW-REPLACE OLD BRUNS PW BUILDIN WASHINGTON 2008 ST FUEL SYS	410.39 132,223.72 .00 64,736.92 3,900.00 .00 6,696.58 .00	5,000.00 87,000.00 10,000.00 61,825.00 3,900.00 .00 .00	5,000.00 87,000.00 10,000.00 61,825.00 3,900.00 .00 .00	11,997.76 311,384.65 216.48 68,049.75 3,900.00 1,373.00 37,078.15 3,764.11 .00	.00 87,000.00 .00 61,825.00 3,900.00 .00 .00	88,000.00	-100.0% 1.1% -100.0% -4.6% 100.0% .0% .0%
TOTAL PUBLIC WORKS CAPITAL I		207,967.61	167,725.00	167,725.00	437,763.90	152,725.00	1,211,776.00	622.5%	



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS PG 13 bgnyrpts

PROJECTION: 9005 CITY OF BATH CAPITAL FUND BUDGET 2008-2009

ACCOUNTS FOR: CAPITAL FUND-CITY			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
REC05	RECREATI	ON CAPITAL PROJ						
REC05 REC05 REC05 REC05	523 553 643 646	SMALL SCH REC REPLAC Tennis/BB SKATE PARK	.00 16,709.27 .00	50,000.00 59,005.00 8,666.00 40,000.00	50,000.00 59,005.00 8,666.00 40,000.00	.00 24,431.30 .00 52,394.00	.00 59,005.00 .00 .00	.00 -100.0% 42,415.00 -28.1% .00 -100.0% .00 -100.0%
TOTAL RECREATION CAPITAL PRO TOTAL CAPITAL FUND-CITY		16,709.27 2,030,797.01	157,671.00 738,896.00	157,671.00 738,896.00	76,825.30 930,617.25	59,005.00 417,730.00	42,415.00 -73.1% 2,173,877.00 194.2%	
		GRAND TOTAL	2,030,797.01	738,896.00	738,896.00	930,617.25	417,730.00	2,173,877.00 194.2%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 1 bgnyrpts

CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

FOR	PERIOD	12
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ACCOUNT LANDFIL			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
LFREV	LANDFILL	REVENUE							
LFREV LFREV LFREV LFREV LFREV LFREV LFREV LFREV	5109 5445 5446 5622 5628 5725 6500 6810	PROP TAXES LAND SCALE PAY-THROW REC. MAT. BOND PROCE APPROP SUR BAN TRANSFER	.00 .00 .00 .00 .00 .00	-688,103.00 -500,000.00 -300,000.00 -75,000.00 -20,000.00	-688,103.00 -500,000.00 -300,000.00 -75,000.00 -20,000.00 .00	-688,103.00 -398,034.84 -197,055.00 -79,038.25 -2,000,862.36 -2,046,973.15	-688,103.00 -400,000.00 -300,000.00 -70,000.00 .00 .00	-570,156.00 -400,000.00 -420,000.00 -55,000.00 -2,574,194.00 .00 -142,000.00	-17.1% -20.0% 40.0% -26.7% .0% -100.0% .0%
TOTAL LANDFILL REVENUE TOTAL LANDFILL		.00	-1,583,103.00 -1,583,103.00	-1,583,103.00 -1,583,103.00	-5,410,066.60 -5,410,066.60	-1,458,103.00 -1,458,103.00	-4,161,350.00 -4,161,350.00	162.9% 162.9%	
		GRAND TOTAL	.00	-1,583,103.00	-1,583,103.00	-5,410,066.60	-1,458,103.00	-4,161,350.00	162.9%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 1 bgnyrpts

PROJECTION: 9006 CITY OF BATH LANDFILL FUND BUDGET 2008-2009

	ACCOUNTS FOR: LANDFILL		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
661	SOLID WA	ASTE SITE							
661 661 661 661 661 661 661 661 661 661	102 103 104 105 107 202 204 208 210 212 214 216 220 222 224 228 232 234 236 238 240 244 248 250 252 254 256	REG PAY OT PAY TEMP PAY PREM PAY PREM PAY LONGEVITY HOUSEKEEP. OFFICE VEHICLE RE CONSTRUCT. CHEMICAL APP.MATERI OTHER EQUIPMENT BLDG STRUC RENT-EQUIP PRINT/PUB. MEMBERSHIP TRAIN/CONF TRAVEL/MIL CLOTH/SAFE PROF. SERV SPEC DEPT ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM	.00 .00 .00 .00 .00 .00 .00 .00 .00 .00	206,854.00 6,500.00 4,500.00 360.00 1,500.00 900.00 25,000.00 1,900.00 30,500.00 200.00 3,200.00 1,200.00 445.00 2,500.00 1,200.00 445.00 2,500.00 1,200.00 4,060.00 77,400.00 6,310.00 2,800.00 400.00 3,000.00	206,854.00 6,500.00 .00 4,500.00 360.00 1,500.00 900.00 25,000.00 1,900.00 30,500.00 200.00 3,200.00 1,200.00 445.00 2,500.00 4,060.00 77,400.00 6,310.00 2,800.00 400.00 3,000.00 17,000.00	191,484.85 6,566.58 200.00 3,841.25 302.00 1,653.64 659.01 6,449.12 419.74 .00 27,284.49 158.00 1,981.75 2,246.68 774.04 1,565.97 282.00 1,577.00 1,282.15 5,630.71 65,423.53 6,681.38 7,420.16 1,461.47 1,282.40 12,931.05 6,579.07	206,854.00 6,000.00 4,000.00 4,000.00 1,200.00 20,000.00 1,500.00 3,000.00 3,000.00 3,000.00 4,000.00 4,000.00 4,000.00 4,000.00 5,000.00 6,200.00 1,300.00 8,000.00	206,854.00 5,000.00 5,000.00 1,500.00 1,500.00 1,400.00 20,000.00 23,000.00 200.00 3,200.00 1,200.00 4,000.00 470.00 2,000.00 4,500.00 4,500.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,000.00	.0% -23.1% .0% 11.1% -100.0% .0% .22.2% -20.0% -26.3% .0% .0% .0% .0% .0% .0% .0% .0% .0% .0
661 TC	304 OTAL SOLID V	F & F JASTE SITE	.00	1,000.00	1,000.00 404,604.00	.00 356,138.04	1,000.00 397,079.00	1,500.00 424,941.00	50.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

ACCOUNTS FOR:			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
662	RECYCLING							
662	243	RECYCLING	.00	99,550.00	99,550.00	72,390.96	75,000.00	87,750.00 -11.9%
TOTAL RECYCLING			.00	99,550.00	99,550.00	72,390.96	75,000.00	87,750.00 -11.9%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

ACCOUNTS FOR:			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
663	MSW-CURE	B SIDE PICKUP							
663	242 SERV OTHER		.00	280,000.00	280,000.00	303,238.16	293,000.00	366,000.00	30.7%
TC	TOTAL MSW-CURB SIDE PICKUP			280,000.00	280,000.00	303,238.16	293,000.00	366,000.00	30.7%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE	
664	PAY AS Y	OU THROW							
664	247	PAY-T	.00	60,000.00	60,000.00	61,511.73	55,000.00	80,000.00	33.3%
TOTAL PAY AS YOU THROW			.00	60,000.00	60,000.00	61,511.73	55,000.00	80,000.00	33.3%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

	ACCOUNTS FOR: LANDFILL		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
665	LANDFILI	L CAPITAL							
665 665 665	556 576 892 897	LAND-EQUIP LAND CLOSE GAS REMED 2008 CELL	.00	51,819.00 187,500.00 .00	51,819.00 187,500.00 .00	25,182.01 .00 1,406,375.61 1,248,027.88	52,000.00 187,500.00 1,700,000.00 500,000.00	401,113.00 40,000.00 200,000.00 1,600,000.00	674.1% -78.7% .0%
TC	TAL LANDFII	LL CAPITAL	.00	239,319.00	239,319.00	2,679,585.50	2,439,500.00	2,241,113.00	836.5%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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CITY OF BATH LANDFILL FUND BUDGET 2008-2009 PROJECTION: 9006

	ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
667	DEBT RET	CIREMENT						
667 667 667 667	101 70 88 902 903	REC/LANDFI 2007 BONDS BIW/LAND B 03 LF BOND 04 LF BOND	.00 .00 .00 .00	111,840.00 40,000.00 183,055.00 44,765.00 119,970.00	111,840.00 40,000.00 183,055.00 44,765.00 119,970.00	111,840.00 89,741.56 183,206.00 41,592.86 119,969.62	111,840.00 40,000.00 183,055.00 44,765.00 119,970.00	109,340.00 -2.2% 516,194.00 1190.5% 174,291.00 -4.8% 44,301.00 -1.0% 117,420.00 -2.1%
	TAL DEBT RE TAL LANDFII		.00	499,630.00 1,583,103.00	499,630.00 1,583,103.00	546,350.04 4,019,214.43	499,630.00 3,759,209.00	961,546.00 92.5% 4,161,350.00 162.9%
		GRAND TOTAL	.00	1,583,103.00	1,583,103.00	4,019,214.43	3,759,209.00	4,161,350.00 162.9%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	NTS FOR: UTILITY FUN	ĪD	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
SF07	SEWER UT	CILITY FUND							
SF07	5628	BOND PROCE	.00	.00	.00	.00	.00	-780,000.00	
SF07	5700	UNAP SURPL	.00	.00	.00	.00	.00	-374,360.00	
SF07	7210	IND & COM	-413,428.16	-660,000.00	-660,000.00	-651,107.19	-660,000.00	-685,885.00	
SF07	7220	RESIDENT.	-855,305.27	-1,156,477.00	-1,156,477.00	-1,032,079.35	-1,065,597.00	-1,195,332.00	3.4%
SF07	7221	CONNECTION	-12,020.00	-15,000.00	-15,000.00	-4,040.00	-6,000.00	-6,000.00	
SF07	7223	IMPACT FEE	-4,050.00	-7,000.00	-7,000.00	.00	.00	.00	-100.0%
SF07	7224	SEPTAGE	-29,439.50	-37,000.00	-37,000.00	-30,178.50	-30,000.00	-30,000.00	-18.9%
SF07	7230	INTEREST	-4,387.23	-7,000.00	-7,000.00	-7,194.57	-7,000.00	-6,000.00	-14.3%
SF07	7300	LIEN FEES	-15.00	.00	.00	.00	.00	.00	.0%
SF07	7500	MISC. INC.	2,153.50	-5,000.00	-5,000.00	.00	-1,000.00	-1,000.00	-80.0%
TO	OTAL SEWER U	TILITY FUND	-1,316,491.66			-1,724,599.61	-1,769,597.00	-3,078,577.00	63.1%
TO	OTAL SEWER U	TILITY FUND	-1,316,491.66	-1,887,477.00	-1,887,477.00	-1,724,599.61	-1,769,597.00	-3,078,577.00	63.1%
		GRAND TOTAL	-1,316,491.66	-1,887,477.00	-1,887,477.00	-1,724,599.61	-1,769,597.00	-3,078,577.00	63.1%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	ACCOUNTS FOR: SEWER UTILITY FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT (	PCT CHANGE
700	MANAGEME	ENT-SEWER UTILITY F	UND						
700	102	REG PAY	2,317.97	16,250.00	16,250.00	16,770.00	16,770.00	16,770.00	3.2%
700	108	FRINGES	506.46	6,000.00	6,000.00	64.62	6,000.00	6,000.00	.0%
700	204	OFFICE	.00	500.00	500.00	506.56	500.00	500.00	.0%
700	228	PRINT/PUB.	.00	350.00	350.00	.00	350.00	350.00	.0%
700	234	TRAIN/CONF	.00	250.00	250.00	.00	250.00	250.00	.0%
700	242	SERV OTHER	5,000.00	7,500.00	7,500.00	.00	7,500.00	7,500.00	.0%
700	244	SPEC DEPT	74,651.15	75,000.00	75,000.00	34,623.61	75,000.00	75,000.00	.0%
700	246	INSURANCE	31,744.24	39,600.00	39,600.00	21,772.54	39,600.00	39,600.00	.0%
	TOTAL MANAGEM	MENT-SEWER UTILI	114,219.82	145,450.00	145,450.00	73,737.33	145,970.00	145,970.00	.4%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 2 bgnyrpts

PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	OUNTS FOR: ER UTILITY FU	ND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
701	TREATME	NT AND PUMPING STAT	CION						
701	102	REG PAY	233,512.40	247,890.00	247,890.00	257,885.70	247,890.00	247,890.00	.0%
701	103	OT PAY	17,168.87	20,000.00	20,000.00	15,482.75	20,000.00	20,000.00	.0%
701	105	PREM PAY	4,146.00	4,410.00	4,410.00	4,322.00	4,410.00	4,410.00	.0%
701	107	LONGEVITY	669.00	850.00	850.00	717.00	850.00	850.00	.0%
701	108	FRINGES	49,852.80	65,000.00	65,000.00	42,009.05	65,000.00	65,000.00	.0%
701	202	HOUSEKEEP.	4,322.90	4,500.00	4,500.00	4,563.17	5,235.00	5,000.00	11.1%
701	204	OFFICE	1,631.44	1,500.00	1,500.00	828.29	1,500.00	1,600.00	6.7%
701 701	206 208	SMALL TOOL	439.58 1,294.98	600.00	600.00	465.43 1,835.46	600.00	600.00	.0% .0%
701	210	VEHICULAR CONSTRUCT.	1,294.98	3,000.00 300.00	3,000.00 300.00	.00	3,000.00	3,000.00	.0%
701	212	CHEMICAL	46,857.61	68,350.00	68,350.00	43,396.93	68,350.00	68,350.00	.0%
701	216	OTHER	.00	330.00	330.00	8.80	330.00	330.00	.0%
701	220	EQUIPMENT	14,934.51	18,000.00	18,000.00	16,647.36	18,000.00	35,000.00	94.4%
701	224	RENT-EQUIP	123.00	400.00	400.00	297.50	400.00	400.00	.0%
701	228	PRINT/PUB.	319.60	100.00	100.00	.00	100.00	100.00	.0%
701	230	SUBSCRIPT.	.00	180.00	180.00	130.00	180.00	180.00	.0%
701	232	MEMBERSHIP	215.00	400.00	400.00	230.00	400.00	400.00	.0%
701	234	TRAIN/CONF	1,200.00	1,800.00	1,800.00	717.97	1,800.00	1,800.00	.0%
701	236	TRAVEL/MIL	82.35	150.00	150.00	86.32	150.00	150.00	.0%
701	238	CLOTH/SAFE	3,269.14	4,000.00	4,000.00	2,996.44	4,000.00	4,300.00	7.5%
701	240	PROF. SERV	2,014.45	3,000.00	3,000.00	1,052.80	3,000.00	3,000.00	.0%
701	242	SERV OTHER	1,463.30	2,200.00	2,200.00	1,469.84	2,200.00	2,200.00	.0%
701	244	SPEC DEPT	119,154.30	129,200.00	129,200.00	125,167.77	129,200.00	133,000.00	2.9%
701	246	INSURANCE	.00	3,500.00	3,500.00	.00	3,500.00	3,500.00	. 0 응
701	248	ELECTRIC	178,102.53	180,000.00	180,000.00	175,863.45	190,000.00	201,600.00	12.0%
701	250	TELEPHONE	4,056.98	4,000.00	4,000.00	4,117.37	4,200.00	4,600.00	15.0%
701	252	WATER/SEW	3,582.58	3,400.00	3,400.00	3,609.64	4,400.00	4,400.00	29.4%
701	254	HEAT	19,323.70	15,800.00	15,800.00	18,131.19	18,216.00	18,800.00	19.0%
701	256	PETROLEUM	3,738.01	3,500.00	3,500.00	4,829.51	4,490.00	5,500.00	57.1%
701 701	258 304	RES.REPAIR F & F	16,179.14 .00	18,000.00 500.00	18,000.00 500.00	14,728.78	18,000.00 500.00	19,000.00 500.00	5.6% .0%
, 01		ENT AND PUMPING	727,654.17	804,860.00	804,860.00	741,590.52	820,201.00	855,760.00	6.3%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 3 bgnyrpts

PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	UNTS FOR: R UTILITY FUN	ID .	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
702	MAINTENA	ANCE-SEWER UTILITY	FUND						
702 702 702 702 702 702 702 702 702 702	102 103 105 107 108 206 208 210 214 216 224 238 240	REG PAY OT PAY PREM PAY LONGEVITY FRINGES SMALL TOOL VEHICULAR CONSTRUCT. APP.MATERI OTHER RENT-EQUIP CLOTH/SAFE PROF. SERV	113,967.05 8,462.69 3,686.25 224.00 44,918.19 973.95 3,138.00 22,722.81 714.75 .00 .00 2,331.82 795.06	129,947.00 8,200.00 5,000.00 200.00 45,000.00 2,000.00 9,200.00 11,500.00 3,500.00 800.00 3,100.00 4,500.00	129,947.00 8,200.00 5,000.00 200.00 45,000.00 2,000.00 9,200.00 11,500.00 600.00 800.00 3,100.00 4,500.00	131,478.78 13,383.31 4,374.00 91.00 49,555.37 350.48 12,090.66 12,961.99 1,429.94 .00 .00 2,426.66 600.00	129,947.00 15,000.00 5,000.00 200.00 45,000.00 2,000.00 9,200.00 11,500.00 3,500.00 600.00 800.00 3,100.00 2,500.00	129,947.00 8,800.00 5,000.00 200.00 50,000.00 2,100.00 10,000.00 11,500.00 3,700.00 650.00 800.00 4,500.00	.0% 7.3% .0% .0% .0% 11.1% 5.0% 8.7% 8.7% 8.3% 6.5%
702 702 702	244 246 256	SPEC DEPT INSURANCE PETROLEUM  JANCE-SEWER UTIL	14,621.70 .00 7,829.30 224,385.57	26,000.00 4,300.00 4,300.00 258,147.00	26,000.00 4,300.00 4,300.00 258,147.00	8,015.16 .00 8,008.77 244,766.12	20,000.00 .00 8,000.00 256,347.00	26,000.00	.0% -100.0% 100.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 4 bgnyrpts

PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	ACCOUNTS FOR: SEWER UTILITY FUND		2007 2008 ACTUAL ORIG BUD		2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT (	PCT CHANGE
703	REPLACEM	ENT RESSEWER UTI	LITY						
703 703 703 703	305 307 308 312	CAP IMP TP REPL RES CAP -MAINT 2006 EMERG	44,986.65 .00 78,935.43 145,624.80	38,000.00 .00 67,661.00 .00	38,000.00 .00 67,661.00 .00	83,932.07 .00 37,258.31 95,474.11	90,000.00 .00 67,661.00 .00	108,000.00 47,000.00 31,280.00 780,000.00	184.2% .0% -53.8% .0%
-	TOTAL REPLACE	MENT RESSEWER	269,546.88	105,661.00	105,661.00	216,664.49	157,661.00	966,280.00	814.5%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 5 bgnyrpts

PROJECTION: 9007 CITY OF BATH SEWER FUND BUDGET 2008-2009

	ACCOUNTS FOR: SEWER UTILITY FUND		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
704	DEBT SER	RVICE							
704	907	2008 SRF	.00	.00	.00	3,700.00	.00	119,000.00	.0%
704	91	SEWER-1997	388,842.84	381,739.00	381,739.00	381,442.49	381,739.00	375,805.00	-1.6%
704	97	SEWER-1989	.00	.00	.00	.00	.00	46,320.00	.0%
704	98	SEWER-1992	197,435.87	191,620.00	191,620.00	191,619.82	191,620.00	191,620.00	.0%
704	99	SEWER-1988	.00	.00	.00	.00	.00	112,725.00	.0%
TO	TAL DEBT SE	RVICE	586,278.71	573,359.00	573,359.00	576,762.31	573,359.00	845,470.00	47.5%
TO	TAL SEWER U	TILITY FUND	1,922,085.15	1,887,477.00	1,887,477.00	1,853,520.77	1,953,538.00	3,078,577.00	63.1%
		GRAND TOTAL	1,922,085.15	1,887,477.00	1,887,477.00	1,853,520.77	1,953,538.00	3,078,577.00	63.1%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH CITY BUS BUDGET 2008-2009 PROJECTION: 9010

	ACCOUNTS FOR: BATH CITY BUS		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
BSB10	BATH CIT	Y BUS							
BSB10 BSB10 BSB10 BSB10 BSB10 BSB10 BSB10 BSB10 BSB10 BSB10	701 702 704 705 707 751 752 754 755 757	MGT FEES PROF SERV. INSURANCE ADMIN. TELEPHONE WAGES FRINGES MAINT. FUEL OTHER	2,184.00 8.00 8,681.74 125.00 1,039.50 58,081.09 7,086.18 2,765.54 12,814.85 3,950.28	2,184.00 1,000.00 8,500.00 500.00 850.00 56,726.00 7,500.00 2,500.00 12,000.00 3,920.00	2,184.00 1,000.00 8,500.00 500.00 850.00 56,726.00 7,500.00 2,500.00 12,000.00 3,920.00	1,572.00 .00 8,007.97 125.00 839.13 63,468.87 11,547.41 7,454.68 12,603.79 3,182.48	2,184.00 1,000.00 8,500.00 500.00 850.00 56,726.00 10,000.00 4,000.00 13,000.00	2,184.00 1,000.00 8,500.00 500.00 850.00 56,726.00 10,000.00 4,000.00 14,000.00 4,197.00	.0% .0% .0% .0% .0% 33.3% 60.0% 16.7%
		TY BUS TY BUS GRAND TOTAL	96,736.18 96,736.18 96,736.18	95,680.00 95,680.00 95,680.00	95,680.00 95,680.00 95,680.00	108,801.33 108,801.33 108,801.33	100,760.00 100,760.00 100,760.00	101,957.00 101,957.00 101,957.00	6.6% 6.6%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 1 bgnyrpts

PROJECTION: 9010 CITY OF BATH CITY BUS BUDGET 2008-2009

	ACCOUNTS FOR: BATH CITY BUS		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
BSB10	BATH CIT	Y BUS							
BSB10 BSB10 BSB10 BSB10 BSB10	4010 4018 4020 4030 4060	FARES BUS ADVERT CITY-BATH MAINE INT. INC.	-7,020.60 .00 -29,440.98 -38,031.05 -3,595.89	-8,500.00 -1,000.00 -37,080.00 -46,350.00 -2,750.00	-8,500.00 -1,000.00 -37,080.00 -46,350.00 -2,750.00	-8,445.58 .00 -35,523.57 -46,490.04 -2,014.50	-8,500.00 .00 -37,080.00 -46,350.00 -2,500.00	-8,500.00 .00 -40,425.00 -50,532.00 -2,500.00	.0% -100.0% 9.0% 9.0% -9.1%
	'AL BATH CI 'AL BATH CI		-78,088.52 -78,088.52	-95,680.00 -95,680.00	-95,680.00 -95,680.00	-92,473.69 -92,473.69	-94,430.00 -94,430.00	-101,957.00 -101,957.00	6.6% 6.6%
			- /	/	<b>/</b>		. ,	00	-101,957.00

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH RECREATION FUND BUDGET 2008-2009 PROJECTION: 9012

ACCOUNT		RECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC10	RECREAT	ION REVENUES							
REC10	2189	SODA	.00	.00	.00	-54.00	.00	.00	.0%
REC10	2401	MISC	44.77	.00	.00	.00	.00	.00	.0%
REC10	2409	YOUTH BB	.00	.00	.00	.00	.00	-5,000.00	.0%
REC10	2413	TEEN XTREM	.00	.00	.00	-12,754.00	.00	-10,000.00	.0%
REC10	2416	YOUTH LAX	.00	.00	.00	.00	.00	-5,000.00	.0%
REC10	2421	SKI-LOST V	.00	.00	.00	.00	.00	-6,500.00	.0%
REC10	2427	BB-T FARM	.00	.00	.00	.00	.00	-7,000.00	.0%
REC10	2430	SUMMER PRO	.00	.00	.00	-6,748.00	.00	-16,754.00	.0%
REC10	2445	W/S/F PROG	.00	.00	.00	-303.00	.00	-16,753.00	.0%
REC10	2460	SUMMR CAMP	.00	.00	.00	-18,402.00	.00	-41,000.00	.0%
REC10	5109	TRANS-GF	-199,312.00	-192,830.00	-192,830.00	-192,830.00	-192,830.00	-198,615.00	3.0%
REC10	5114	PROG FEES	-91,475.77	-105,600.00	-105,600.00	-87,079.07	-105,600.00	.00	-100.0%
REC10	5701	MCMANN REV	-5,683.57	-6,500.00	-6,500.00	-8,932.30	-6,500.00	-6,500.00	.0%
REC10	5702	SCH REIMBM	-15,000.00	-40,000.00	-40,000.00	-40,000.00	-40,000.00	-98,514.00	146.3%
REC10	5703	RENTALS	-16,714.68	-18,000.00	-18,000.00	-21,665.80	-18,000.00	-7,000.00	-61.1%
REC10	5704	REC. DEPT.	-503.22	-2,200.00	-2,200.00	.00	-2,200.00	-2,200.00	.0%
REC10	5705	USER FEES	-7,667.91	-8,800.00	-8,800.00	-6,462.24	-8,800.00	-8,800.00	.0%
TOT	'AL RECREAT	TION REVENUES	-336,312.38	-373,930.00	-373,930.00	-395,230.41	-373,930.00	-429,636.00	14.9%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH RECREATION FUND BUDGET 2008-2009 PROJECTION: 9012

ACCOUNT SPECIAL	'S FOR: PURPOSE-R	ECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC11	FALL/WIN	TER/SPRING REVENUES	5						
REC11	2183	Conc. Godd	-209.62	.00	.00	.00	.00	.00	.0%
REC11	2189	SODA	-53.00	.00	.00	.00	.00	.00	.0%
REC11	2401	MISC	-906.00	.00	.00	.00	.00	.00	.0%
REC11	2402	LINE DANCE	-384.00	.00	.00	.00	.00	.00	.0%
REC11	2403	RUNNING CL	-90.00	.00	.00	.00	.00	.00	.0%
REC11	2406	HUNTER SAF	-18.00	.00	.00	.00	.00	.00	.0%
REC11	2425	AD SOCCER	-12.00	.00	.00	.00	.00	.00	.0%
REC11	2429	ELEM WREST	-78.00	.00	.00	.00	.00	.00	.0%
REC11	2432	56 BB TOUR	-840.00	.00	.00	.00	.00	.00	.0%
REC11	2438	AUTO SH	-690.00	.00	.00	.00	.00	.00	.0%
REC11	2440	FLD HOCKEY	-115.00	.00	.00	.00	.00	.00	.0%
REC11	2448	TRIPS	-105.00	.00	.00	.00	.00	.00	.0%
TOT	'AL FALL/WI	NTER/SPRING REV	-3,500.62	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9012 CITY OF BATH RECREATION FUND BUDGET 2008-2009

ACCOUNT SPECIAL	S FOR: PURPOSE-R	ECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC12	SPECIAL	PURPOSE-RECREATION							
REC12	2429	ELEM WREST	-94.00	.00	.00	.00	.00	.00	.0%
REC12	2449	Girls Lacr	-496.00	.00	.00	.00	.00	.00	.0%
REC12	2451	T-BALL	-1,023.00	.00	.00	.00	.00	.00	.0%
REC12	2452	G BBALL1-6	-243.00	.00	.00	.00	.00	.00	.0%
REC12	2454	B BBALL1-8	-1,178.00	.00	.00	.00	.00	.00	.0%
REC12	2455	SOC CLINIC	-726.00	.00	.00	.00	.00	.00	. 0 응
REC12	2456	GOLF	-267.00	.00	.00	.00	.00	.00	.0%
REC12	2457	T LESSONS	-855.00	.00	.00	.00	.00	.00	.0%
REC12	2460	SUMMR CAMP	-14,785.50	.00	.00	.00	.00	.00	.0%
REC12	2461	BOYS HS SO	-1,060.00	.00	.00	.00	.00	.00	.0%
REC12	2462	GIRLS HS S	-1,195.00	.00	.00	.00	.00	.00	. 0 응
REC12	2470	1.5 R RACE	-98.00	.00	.00	.00	.00	.00	. 0%
REC12	2471	5M R RACE	-204.00	.00	.00	.00	.00	.00	. 0%
REC12	2487	BASEBALL	-904.50	.00	.00	.00	.00	.00	. 0%
REC12	2496	LAX CLINIC	-161.00	.00	.00	.00	.00	.00	. 0 응
REC12	2499	CHALLENGER	-1,780.00	.00	.00	.00	.00	.00	.0%
REC12	2505	MIDDLE SCH	-3,597.00	.00	.00	.00	.00	.00	.0%
REC12	2506	FAM. MUSIC	-250.00	.00	.00	.00	.00	.00	.0%
TOT	AL SPECIAL	PURPOSE-RECREA	-28,917.00	.00	.00	.00	.00	.00	.0%
TOT	AL SPECIAL	PURPOSE-RECREA	-368,730.00	-373,930.00	-373,930.00	-395,230.41	-373,930.00	-429,636.00	14.9%
		GRAND TOTAL	-368,730.00	-373,930.00	-373,930.00	-395,230.41	-373,930.00	-429,636.00	14.9%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 1 bgnyrpts

PROJECTION: 9012 CITY OF BATH RECREATION FUND BUDGET 2008-2009

ACCOUNT SPECIAL	S FOR: DURPOSE-R	ECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC20	ADMINIST	RATION							
REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20 REC20	102 104 106 107 3202 3203 3204 3232 3234 3236 3238 3240 3242	REG PAY TEMP PAY OTHER PAY LONGEVITY HOUSEKEEP. CONGRESS OFFICE MEMBERSHIP TRAIN/CONF TRAVEL/MIL SAFETY PROF. SERV SERV OTHER	117,558.93 766.75 .00 248.00 1,595.99 304.50 1,033.85 571.00 1,088.45 402.06 248.94 .00 49.00	113,830.00 .00 .00 296.00 1,700.00 500.00 1,700.00 400.00 1,050.00 300.00 500.00	113,830.00 .00 .00 296.00 1,700.00 500.00 1,700.00 400.00 1,050.00 300.00 500.00	127,747.66 .00 .00 267.00 2,222.56 239.13 1,024.67 355.00 1,465.97 78.56 143.29 .00 82.36	125,000.00 .00 .00 267.00 2,000.00 250.00 1,400.00 285.00 1,050.00 73.76 250.00	113,830.00 .00 1,125.00 296.00 1,700.00 400.00 1,700.00 400.00 1,460.00 300.00 350.00 1,500.00	.0% .0% .0% .0% -20.0% .0% .0% 39.0% -30.0%
REC20 REC20 TOT	3244 3255 CAL ADMINIS	SPEC DEPT TELEPHONE TRATION	2,424.00 4,360.17 130,651.64	2,500.00 3,750.00 126,742.00	2,500.00 3,750.00 126,742.00	3,541.98 4,313.17 141,481.35	1,000.00 3,750.00 135,375.76	33,677.00 3,750.00 160,638.00	. 0% 26.7%



WELCOME TO THE NEIGHBORHOOD



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 2 bgnyrpts

PROJECTION: 9012 CITY OF BATH RECREATION FUND BUDGET 2008-2009

ACCOUNT	S FOR: D PURPOSE-F	RECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC30	MAINTENA	ANCE & GROUNDS							
REC30	102	REG PAY	90,345.21	84,373.00	84,373.00	93,637.07	93,224.00	84,373.00	.0%
REC30	103	OT PAY	10,430.47	7,000.00	7,000.00	4,886.90	7,000.00	7,000.00	.0%
REC30	104	TEMP PAY	4,181.75	9,500.00	9,500.00	12,903.43	14,000.00	15,675.00	65.0%
REC30	107	LONGEVITY	441.00	.00	.00	453.00	453.00	453.00	.0%
REC30	2201	EQUIPMENT	574.74	1,750.00	1,750.00	1,571.61	1,750.00	1,750.00	.0%
REC30	2203	750 TRACT	99.02	700.00	700.00	99.32	300.00	700.00	.0%
REC30	2204	SM EQUIP	1,089.27	1,500.00	1,500.00	793.95	1,200.00	1,500.00	.0%
REC30	2205	EQUIP 725	47.73	500.00	500.00	15.72	150.00	500.00	.0%
REC30	2206	MISC EQUIP	3,358.96	2,500.00	2,500.00	2,854.41	2,500.00	3,500.00	40.0%
REC30	2207	EQUIP VEHI	2,689.71	1,600.00	1,600.00	2,913.60	2,500.00	3,000.00	87.5%
REC30	2208	216 TRACT	64.73	.00	.00	.00	.00	.00	.0%
REC30	2209	MT5 MAINT	1,746.78	2,000.00	2,000.00	1,073.66	1,500.00	2,000.00	.0%
REC30	2212	CHEMICAL	17.28	.00	.00	.00	.00	500.00	.0%
REC30	2214	APP.MATERI	4,081.04	5,000.00	5,000.00	5,575.01	5,000.00	7,000.00	40.0%
REC30	2221	BLDG STRUC	5,410.31	5,000.00	5,000.00	4,589.68	5,000.00	5,000.00	.0%
REC30	2223	GODDARD	407.37	800.00	800.00	837.98	825.00	1,000.00	25.0%
REC30	2225	MCMANN	2,055.96	3,000.00	3,000.00	3,385.50 675.54 313.39	3,000.00	3,000.00	.0%
REC30	2226	VARNUM	108.00	200.00	200.00	675.54	346.25	600.00	200.0%
REC30	2227	LITTLE LEA	134.22	100.00			229.10	500.00	400.0%
REC30	2229	MISC	831.24	1,000.00	1,000.00	28.90	1,000.00	1,000.00	.0%
REC30	2240	EQ RENT SM	313.00	.00	.00	55.00	55.00	100.00	.0%
REC30	2481	ELECTRIC	5,841.74	4,500.00	4,500.00	5,614.09	5,000.00	5,500.00	22.2%
REC30	2482	CONGRESS	3,525.75	3,000.00	3,000.00	3,487.32	3,700.00	3,500.00	16.7%
REC30	2483	GODDARD	734.10	500.00	500.00	652.80	300.00	500.00	.0%
REC30	2484	DUMMER	166.84	100.00	100.00	194.44	140.00	100.00	.0%
REC30	2485	MCMANN	2,765.16	2,700.00	2,700.00	2,967.65	3,500.00	3,500.00	29.6%
REC30	2521	WATER/SEW	978.07	1,200.00	1,200.00	1,146.70	1,000.00	1,200.00	.0%
REC30 REC30	2522	WTR MCMANN	1,570.45	2,000.00	2,000.00	2,746.46	2,000.00	2,000.00	.0%
REC30	2523 2525	GODDARD	106.39	100.00	100.00	86.78	100.00	100.00	.0%
REC30	2525 2526	P-T MCMANN	1,400.00 500.00	1,000.00 500.00	1,000.00 500.00	1,242.98 508.60	1,000.00 500.00	1,500.00	50.0% .0%
		P-T LEGION							
REC30	2527	P-T VARNUM	540.63	900.00	900.00	508.60	700.00	900.00	.0%
REC30	2528	P-T MARITI	500.00	500.00	500.00	383.58	500.00	500.00	.0%
REC30	2541	HEAT	18,257.94	5,000.00	5,000.00	6,779.64	6,500.00	7,500.00	50.0%
REC30 REC30	2555 2556	MISC 2 SHE	40.00 650.43	.00 600.00	.00 600.00	.00	.00	.00	.0%
REC30	2556 2557	MAINT 2 SH		800.00	800.00				-100.0% -100.0%
REC30 REC30	2557 2558	ELEC 2 SHE HEAT-2 SHE	1,014.72			1,106.80	1,000.00		-100.0%
REC30 REC30	2558 2561	PETROLEUM	8,628.78	1,800.00	1,800.00	2,317.02 4,171.03	2,200.00		48.2%
			3,933.50	3,200.00	3,200.00 115.00		4,000.00	4,743.00	
REC30	2562	750 TRACT	.00	115.00		.00	115.00		-100.0% 17.0%
REC30 REC30	2563	FUEL-MOWER	321.97 241.67	400.00	400.00	483.03 337.13	400.00	468.00	
KEC30	2564	SNOWPLOW	241.0/	300.00	300.00	33/.13	337.13	.00	-100.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH RECREATION FUND BUDGET 2008-2009 PROJECTION: 9012

ACCOUNT SPECIAL	S FOR: PURPOSE-R	ECREATION	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION		
REC30 REC30 REC30	2566 2567 2568	FUEL MT5 FUEL BUSES FUEL-JDEER	1,586.85 1,116.36 441.05	850.00 2,000.00 600.00	850.00 2,000.00 600.00	503.79 1,188.11 1,157.06	850.00 1,188.00 1,100.00	1,436.00 1,400.00 1,200.00	68.9% -30.0% 100.0%
TOT	CAL MAINTEN	ANCE & GROUNDS	183,290.19	159,188.00	159,188.00	174,247.28	176,162.48	175,698.00	10.4%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9012 CITY OF BATH RECREATION FUND BUDGET 2008-2009

	OUNTS FOR: CIAL PURPOSE-RECREATION				2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
REC40	PROGRAM	EXPENSES									
REC40 REC40 REC40 REC40 REC40 REC40 REC40 REC40 REC40 REC40 REC40 REC40	103 104 2189 2401 2409 2413 2416 2421 2427 2430 2445 24460	OT PAY TEMP PAY SODA PROGRAMS YOUTH BB TEEN XTREM YOUTH LAX SKI-LOST V BB-T FARM SUMMER PRO W/S/F PROG SUMMR CAMP	91.94 34,914.20 .00 56,542.11 .00 .00 .00 .00	.00 38,000.00 .00 50,000.00 .00 .00 .00	.00 38,000.00 .00 50,000.00 .00 .00 .00	139.89 37,614.20 254.25 63,819.86 .00 1,876.23 .00 .00 .00 1,319.62 .00 5,721.78	.00 38,000.00 300.00 52,000.00 .00 .00 .00 .00 .00 .00	.00 .00 300.00 .00 4,300.00 8,600.00 4,000.00 5,990.00 6,020.00 14,423.00 14,407.00 35,260.00	.0% -100.0% .0% -100.0% .0% .0% .0% .0% .0%		
	AL PROGRAM AL SPECIAL	EXPENSES PURPOSE-RECREA GRAND TOTAL	91,548.25 405,490.08 405,490.08	88,000.00 373,930.00 373,930.00	88,000.00 373,930.00 373,930.00	110,745.83 426,474.46 426,474.46	90,300.00 401,838.24 401,838.24	93,300.00 429,636.00 429,636.00	6.0% 14.9% 14.9%		

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PG 1 bgnyrpts

PROJECTION: 9013 CITY OF BATH SKATE PARK BUDGET 2008-2009

FOR PERIOD 12

	TS FOR: OARD PARK S	PEC PURP FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
SB03	SKATEBOA	RD PARK REVENUES							
SB03 SB03 SB03 SB03 SB03 SB03 SB03 SB03	5703 5705 5706 5707 5708 5709 5711 5712 5713 5715 5716 5717	GR RENTALS USER REES MEMBERSHIP LESSONS LEASE REV ADVERT REV CONTRIB CONCESIONS SALES/RENT OTHER REV BANDS/SPEC ART STUDIO GF SUBSIDY	-1,334.00 -29,966.70 -5,090.00 -546.00 -4,195.00 .00 -16,019.82 -381.21 .00 -13,352.13 -4,275.00 .00	-2,000.00 -40,000.00 -10,000.00 -1,000.00 -8,000.00 -4,000.00 -35,000.00 -18,200.00 -5,000.00 -10,500.00 -1,400.00 -25,000.00	-2,000.00 -40,000.00 -10,000.00 -1,000.00 -8,000.00 -4,000.00 -35,000.00 -18,200.00 -5,000.00 -10,500.00 -1,400.00 -25,000.00	-1,491.00 -34,033.00 -4,297.50 -140.00 -900.00 .00 -5,924.70 -11,830.97 .00 -11,829.52 -3,447.00 -102.00 -25,000.00	-1,000.00 -30,000.00 -4,000.00 -300.00 -1,000.00 -500.00 -7,500.00 -17,000.00 -10,000.00 -3,600.00 -500.00 -25,000.00	-6,450.00 -38,000.00 -6,500.00 -500.00 -1,000.00 -10,000.00 -17,000.00 -8,000.00 -13,000.00 -1,200.00 -40,000.00	222.5% -5.0% -35.0% -50.0% -100.0% -75.0% -71.4% -6.6% .0% 160.0% -52.4% -14.3% 60.0%
	TAL SKATEBO. TAL SKATEBO.		-75,159.86 -75,159.86 -75,159.86	-160,100.00 -160,100.00 -160,100.00	-160,100.00 -160,100.00 -160,100.00	-98,995.69 -98,995.69 -98,995.69	-100,400.00 -100,400.00 -100,400.00	-146,650.00 -146,650.00 -146,650.00	-8.4% -8.4%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9013 CITY OF BATH SKATE PARK BUDGET 2008-2009

FOR PERIOD 12

	TS FOR: OARD PARK S	SPEC PURP FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
SB10	SKATEBOA	ARD PARK OPERATIONS							
SB10	102	REG PAY	53,993.25	68,000.00	68,000.00	59,202.86	68,000.00	55,000.00	-19.1%
SB10	103	OT PAY	.00	.00	.00	56.16	.00	.00	.0%
SB10	104	TEMP PAY	22,156.52	10,000.00	10,000.00	22,923.00	20,000.00	13,000.00	30.0%
SB10	108	FRINGES	8,508.68	6,000.00	6,000.00	6,871.96	7,500.00	16,500.00	175.0%
SB10	202	HOUSEKEEP.	465.50	1,200.00	1,200.00	1,795.09	1,700.00	1,700.00	41.7%
SB10	204	OFFICE	51.95	500.00	500.00	1,007.53	1,000.00	1,000.00	100.0%
SB10	210	CONSTRUCT.	4,456.74	7,600.00	7,600.00	400.00	6,000.00	6,000.00	-21.1%
SB10	212	CHEMICAL	.00	.00	.00	144.94	.00	.00	.0%
SB10	218	SALABLE CO	11,792.83	15,000.00	15,000.00	11,531.44	15,000.00	15,000.00	.0%
SB10	220	EQUIPMENT	463.49	100.00	100.00	760.48	1,000.00	1,000.00	900.0%
SB10	222	BLDG STRUC	2,962.58	2,100.00	2,100.00	8,134.59	2,100.00	2,100.00	. 0%
SB10	224	RENT-EQUIP	.00	.00	.00	626.00	.00	4,000.00	. 0%
SB10	228	PRINT/PUB.	1,660.99	500.00	500.00	331.81	500.00	500.00	. 0%
SB10	230	SUBSCRIPT.	1,101.76	800.00	800.00	1,190.66	800.00	800.00	.0%
SB10	232	MEMBERSHIP	.00	400.00	400.00	.00	400.00	400.00	. 0%
SB10	234	TRAIN/CONF	.00	300.00	300.00	.00	500.00	500.00	66.7%
SB10	236	TRAVEL/MIL	.00	100.00	100.00	.00	100.00	100.00	.0%
SB10	238	CLOTH/SAFE	10.40	.00	.00	.00	.00	.00	.0%
SB10	240	PROF. SERV	932.80	.00	.00	2,386.63	.00	.00	.0%
SB10	244	SPEC DEPT	.00	.00	.00	407.98	.00	.00	. 0 응
SB10	246	INSURANCE	2,000.00	4,000.00	4,000.00	2,000.00	4,000.00	4,400.00	10.0%
SB10	248	ELECTRIC	9,940.06	8,200.00	8,200.00	9,468.97	8,200.00	9,000.00	9.8%
SB10	250	TELEPHONE	799.80	800.00	800.00	872.17	900.00	900.00	12.5%
SB10	252	WATER/SEW	430.00	500.00	500.00	582.89	750.00	750.00	50.0%
SB10	254	HEAT	8,905.74	9,000.00	9,000.00	15,150.32	13,000.00	14,000.00	55.6%
SB10	304	F & F	111.86	.00	.00	.00	.00	.00	.0%
SB10	402	CONTINGEN.	.00	25,000.00	25,000.00	.00	.00	.00	-100.0%
ТО	TAL SKATEBO	OARD PARK OPERAT	130,744.95	160,100.00	160,100.00	145,845.48	151,450.00	146,650.00	-8.4%
TO	TAL SKATEBO	DARD PARK SPEC P	130,744.95	160,100.00	160,100.00	145,845.48	151,450.00	146,650.00	-8.4%
		GRAND TOTAL	130,744.95	160,100.00	160,100.00	145,845.48	151,450.00	146,650.00	-8.4%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9014 CITY OF BATH TRAIN STATION BUDGET 2008-2009

	ACCOUNTS FOR: TROLLEY/TRANSPORTATION		2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 PCT DEPARTMENT CHANGE
TR STAT T	RAIN STATION						
TR STAT 5	612 RENTS 618 OTHER INC. 703 RENTALS 810 TRANSFER	.00	-10,000.00 -250.00 -2,000.00 .00	-10,000.00 -250.00 -2,000.00 .00	-2,500.00 -375.00 .00	-2,500.00 .00 .00	-28,000.00 180.0% .00 -100.0% .00 -100.0% -50,000.00 .0%
TOTAL :	TRAIN STATION	.00	-12,250.00	-12,250.00	-2,875.00	-2,500.00	-78,000.00 536.7%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH TRAIN STATION BUDGET 2008-2009 PROJECTION: 9014

ACCOUNTS FOR: TROLLEY/TRANSPORTATION		2007 ACTUAL		2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT CH	PCT ANGE
TROLLEY 7	FROLLEY							
TROLLEY 4	1010 FARES 1018 Bus Adve 5618 OTHER II 5703 RENTALS		.00 .00 .00	.00 .00 .00	-739.00 -1,250.00 -95.37 -11,640.00	-1,000.00 -1,750.00 .00 -15,000.00	-1,000.00 -1,750.00 .00 -15,000.00	.0% .0% .0%
	TOTAL TROLLEY TOTAL TROLLEY/TRANSPORTATION		.00 -12,250.00	.00 -12,250.00	-13,724.37 -16,599.37	-17,750.00 -20,250.00	-17,750.00 -95,750.00 6	.0% 81.6%
	GRAND TOTAL		-12,250.00	-12,250.00	-16,599.37	-20,250.00	-95,750.00 6	81.6%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9014 CITY OF BATH TRAIN STATION BUDGET 2008-2009

	ACCOUNTS FOR: TROLLEY/TRANSPORTATION		2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
TR STAT	TRAIN STATION							
TR STAT	206 SMALI 208 VEHIC 214 APP.N 216 OTHER 220 EQUIR 222 BLDG 222 PRINT 238 CLOTE 240 PROF.	PAY .00 EKEEP00 TOOL .00 TULAR .00 MENT .00 STRUC .00 YPUB00 I/SAFE .00 OTHER .00 DEPT .00	5,000.00 .00 .00 .00 .00 .00 .00 .00 500.00 .00	.00 .00 5,000.00 .00 .00 .00 .00 .00 500.00 .00 2,400.00	.00 204.25 3,217.46 2.98 534.30 1,679.08 260.96 2,397.78 7,679.25 142.10 85.00 3,342.06 1,572.30 723.39 897.50	.00 .00 5,000.00 100.00 750.00 2,000.00 3,500.00 8,000.00 200.00 .00 3,500.00 1,200.00 2,500.00	2,500.00 .00 5,000.00 100.00 750.00 350.00 3,500.00 1,000.00 .00 2,400.00 1,200.00	. 0% . 0% . 0% . 0% . 0% . 0% . 0% . 0%
TR STAT TR STAT TR STAT TR STAT TR STAT TR STAT	248 ELECT 250 TELER 252 WATER 254 HEAT	TRIC 380.71 PHONE 170.23	12,000.00 500.00 2,000.00 9,000.00	12,000.00 500.00 2,000.00 9,000.00 .00	6,697.14 5,444.47 922.02 8,414.11 .00 44,216.15	8,000.00 5,000.00 1,100.00 8,500.00 .00	9,000.00 5,000.00 1,100.00 9,000.00 .00	-25.0% 900.0% -45.0% .0% .0%



WELCOME TO THE NEIGHBORHOOD



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

CITY OF BATH TRAIN STATION BUDGET 2008-2009 PROJECTION: 9014

ACCOUNTS FOR: TROLLEY/TRANSPORTATION		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE	
TROLLEY	TROLLEY								
TROLLEY	102 108 208 232 240 246 250 256 258	REG PAY FRINGES VEHICULAR MEMBERSHIP PROF. SERV INSURANCE TELEPHONE PETROLEUM RES.REPAIR	333.33 .00 120.04 .00 80.00 1,030.00 .00 403.69	.00 .00 .00 .00 .00 .00	.00 .00 .00 .00 .00 .00	11,027.48 30.53 1.90 114.00 686.86 1,941.38 169.85 3,871.12 100.67	12,500.00 75.00 .00 .00 750.00 2,500.00 150.00 4,500.00 500.00	12,500.00 75.00 .00 .00 750.00 2,500.00 150.00 4,500.00 500.00	.0% .0% .0% .0% .0% .0% .0%
TOTA TOTA		TRANSPORTATION GRAND TOTAL	1,967.06 3,647.17 3,647.17	.00 33,900.00 33,900.00	.00 33,900.00 33,900.00	17,943.79 62,159.94 62,159.94	20,975.00 70,925.00 70,925.00	20,975.00 65,125.00 65,125.00	.0% 92.1% 92.1%

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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9025 CITY OF BATH MCHE BUDGET 2008-2009

ACCOUNTS MIDCOAST		OR HIGHER EDU	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
MC10	ADMINIST	RATION MCHE							
MC10 MC10	102 103 108 202 204 206 212 216 220 222 224 228 238 240 242 244 246 248 250 252 254 256	REG PAY OT PAY FRINGES HOUSEKEEP. OFFICE SMALL TOOL CHEMICAL OTHER EQUIPMENT BLDG STRUC RENT-EQUIP PRINT/PUB. CLOTH/SAFE PROF. SERV SERV OTHER SPEC DEPT INSURANCE ELECTRIC TELEPHONE WATER/SEW HEAT PETROLEUM	41,432.14 39.00 10,755.12 3,931.00 14.18 373.95 117.00 .00 48,591.65 35,258.70 .00 82.66 421.60 15,604.17 6,767.19 18,502.90 13,253.00 80,254.89 2,572.73 5,586.27 74,508.13 53.00	55,000.00 9,000.00 4,000.00 400.00 500.00 100.00 44,000.00 16,500.00 500.00 10,000.00 6,200.00 30,000.00 2,500.00 7,000.00 65,000.00	55,000.00 9,000.00 4,000.00 400.00 500.00 100.00 44,000.00 500.00 500.00 00 10,000.00 6,200.00 30,000.00 16,125.00 80,000.00 2,500.00 7,000.00 65,000.00	67,378.77 1,880.19 11,035.56 5,622.56 40.00 91.27 3,472.67 5.58 72,430.75 38,137.59 221.00 1,778.68 21,525.59 6,500.63 2,839.47 9,041.00 73,603.19 2,592.19 6,883.78 65,396.51	55,000.00 2,000.00 9,000.00 12,000.00 12,000.00 400.00 3,500.00 100.00 46,000.00 500.00 1,000.00 15,000.00 6,200.00 13,000.00 2,500.00 7,000.00 65,000.00 150.00	56,650.00 2,000.00 9,500.00 12,000.00 400.00 2,000.00 100.00 46,000.00 5,000.00 1,000.00 15,000.00 6,200.00 5,000.00 13,000.00 2,500.00 7,000.00 7,000.00 150.00	3.0% .0% 5.6% 200.0% .0% .0% 4.5% 51.5% .0% .0% 50.0% -83.3% -19.4% 12.5% .0% 20.0%
MC10 MC10 TOTA	258 402 AL ADMINIS'	RES.REPAIR CONTINGEN. TRATION MCHE	.00 .00 358,119.28	.00 19,300.00 366,275.00	.00 19,300.00 366,275.00	14,257.00 .00 404,733.98	.00 .00 358,350.00	.00 .00 372,000.00	.0% -100.0% 1.6%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9025 CITY OF BATH MCHE BUDGET 2008-2009

ACCOUNTS FOR: MIDCOAST CENTER FOR HIGHER EDU			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT CHANGE
MC11	DEBT RETIREMENT								
MC11	920	DEBT PYMNT	45,411.12	45,411.00	45,411.00	45,411.12	45,411.00	64,060.00	41.1%
TOTAL DEBT RETIREMENT			45,411.12	45,411.00	45,411.00	45,411.12	45,411.00	64,060.00	41.1%



WELCOME TO THE NEIGHBORHOOD



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9025 CITY OF BATH MCHE BUDGET 2008-2009

ACCOUNTS FOR: MIDCOAST CENTER FOR HIGHER EDU			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT C	PCT CHANGE
MC90	TIF EXF	ENDITURES							
MC90	875	Construct	51,210.00	.00	.00	.00	.00	.00	.0%
TOTAL TIF EXPENDITURES			51,210.00	.00	.00	.00	.00	.00	.0%



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

bgnyrpts

PROJECTION: 9025 CITY OF BATH MCHE BUDGET 2008-2009

ACCOUNTS FOR: MIDCOAST CENTER FOR HIGHER EDU			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2008 ACTUAL	2008 PROJECTION	2009 DEPARTMENT	PCT CHANGE
MC95	Construc	tion MCHE							
MC95 MC95	875 880	CONSTRUCT OTHER	83,372.00	.00	.00	67,618.00 18,102.34	.00	115,000.00	.0% .0%
			83,372.00 538,112.40	.00 411,686.00	.00 411,686.00	85,720.34 535,865.44	.00 403,761.00	115,000.00 551,060.00	.0% 33.9%
		GRAND TOTAL	538,112.40	411,686.00	411,686.00	535,865.44	403,761.00	551,060.00	33.9%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*



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CITY OF BATH, MAINE NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 9025 CITY OF BATH MCHE BUDGET 2008-2009

ACCOUNTS FOR: MIDCOAST CENTER FOR HIGHER EDU			2007	2008	2008	2008	2008	2009	PCT
			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	PROJECTION	DEPARTMENT	CHANGE
MC01	MCHE Rev	enues							
MC01	5358	Misc State	-924.00	.00	.00	.00	.00	.00	.0%
MC01	5612	RENTS	-380,704.78	-403,186.00	-403,186.00	-367,055.65	-403,186.00	-511,060.00	26.8%
MC01	5618	OTHER INC.	-11,180.00	-8,500.00	-8,500.00	-87,088.28	-8,500.00	-40,000.00	370.6%
TOTAL MCHE Revenues -392,808.78 TOTAL MIDCOAST CENTER FOR HI -392,808.78			-411,686.00	-411,686.00	-454,143.93	-411,686.00	-551,060.00	33.9%	
			-411,686.00	-411,686.00	-454,143.93	-411,686.00	-551,060.00	33.9%	
		GRAND TOTAL	-392,808.78	-411,686.00	-411,686.00	-454,143.93	-411,686.00	-551,060.00	33.9%

<sup>\*\*</sup> END OF REPORT - Generated by abbe yacoben \*\*

