Seymour Board of Education



COMMUNITY COMMITTEE MINUTES

October 14, 2014 Seymour Middle School Library Media Classroom 7:30 p.m.

COMMITTEE MEMBERS IN ATTENDANCE: Kristen Harmeling

Dawn Adams
Diane Ashbrook
Rick Belden
Brian Cleveland
Beth Esposito
Jay Hatfield

Nicole Klarides-Ditria Nancy Snopkowski

Allison Sobieski-McAndrew

OTHERS IN ATTENDANCE:

Pat Boyle, Board Clerk

I. CALL TO ORDER

A. Nancy Snopkowski called the meeting to order at 7:30 p.m. with the Pledge of Allegiance

II. ELECTIONS

A. Election of Chairperson

MOTION: (Mrs. Sobieski-McAndrew/sec., Mr. Hatfield) to nominate Kristen Harmeling to be the Chairperson of the Community Committee

SO VOTED

AFFIRMATIVE: Mrs. Harmeling, Mrs. Adams, Mrs. Ashbrook, Mr. Belden, Mr. Cleveland, Mrs. Esposito, Mr. Hatfield, Mrs. Klarides-Ditria, Mrs. Snopkowski, Mrs. Sobieski-McAndrew

B. Election of Vice-Chairman

MOTION: (Mrs. Harmeling/sec., Mr. Hatfield) to nominate Allison Sobieski-McAndrew to be the Vice-Chairperson of the Community Committee

SO VOTED

AFFIRMATIVE: Mrs. Harmeling, Mrs. Adams, Mrs. Ashbrook, Mr. Belden, Mr. Cleveland, Mrs. Esposito, Mr. Hatfield, Mrs. Klarides-Ditria, Mrs. Snopkowski, Mrs. Sobieski-McAndrew

C. Election of Secretary

Mrs. Harmeling asked that this election be tabled until everyone had a better understanding of the purpose of the committee.

III. REPORTS AND INFORMATION

A. Chairman's Remarks

Mrs. Harmeling opened her remarks by explaining that this was a Community Advisory Committee which means that it is comprised of both Board of Education and community members. The only other Advisory Committee is the Awards committee which meets once a year. This committee will meet a minimum of 4 times a year and is a year round committee. She will be following Robert's Rules of Order, yet plans to be informal when possible. She reminds every one that we are here to have a free exchange of ideas.

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She shared some of the philosophies of Robert's rules which include: debating processes not people, that the committee is more important than individuals, and when a decision has been made by the committee it should be respected by the members. She reminds all members that all agendas and minutes will be made public and not to correspond to all members via e-mail as that could be considered a meeting which may violate the Freedom of Information Act. It is the hope of the chairperson that the public will start to attend these meetings. A public comment section will be on the agenda at both the beginning and end of the meeting. She would like everyone to encourage people to attend. She has already spoken to Kurt Miller about recommending a community member at-large and she will follow up with the Board of Finance since they have not yet recommended a member.

B. Review of stated Committee purpose per Board of Education Police #1220: COMMUNITY RELATIONS AND COMMUNICATIONS ADVISORY COMMITTEE

The Committee shall concern itself with developing and implementing communication programs to facilitate meaningful and relevant communication between the Board and community members, leading to greater collaboration, open discussion, and transparency in the District. Mrs. Harmeling asked if anyone had any questions about the purpose of this committee.

C. Presentation

Please see attached presentation

IV. OPEN DISCUSSION

A. Moderated Discussion on Issues Pertaining to Community Communications

The discussion opened with everyone introducing themselves. Then Mrs. Harmeling asked, "Why is it important for a school and community to have open communications?" Some of the comments were: Children don't bring home the flyers and information from the schools; if we don't balance "good" information all you will hear is the "negative"; we need to get out accurate information rather than rumors; we need to be transparent. Mrs. Harmeling then asked, "What does transparency mean to you?" The responses included getting accurate information out so there is less room for the critics; to be an open book where you can get the information at any time; and the information is there if you want it; not hiding anything; find information in a timely and efficient manner with no red tape; an open door policy. Mrs. Harmeling also asked "What is our purpose?" Responses included that this should be an active participatory communication committee to increase the chance to achieve goals. It was asked whose goals: school or community? It was felt the goals should be shared goals with both school and community. This committee gives everyone a chance to listen to each other, find what people's concerns are and provide an opportunity to communicate. Open communication should improve moral for everyone and increase pride in our town and our schools. Our target audience should be students, parents, school staff, town staff, administrators, community members, businesses, alumni, and siblings. Mrs. Harmeling asked, "What topics are important to share with the community? The following priorities were named: Metrics (which could include test scores, how many of our students are going to college and to which colleges, etc.), a page on the website just for accomplishments, highlighting special programs (i.e. Stem, journalism, drafting, art) etc. It was noted that extra curriculum activities are often highlighted but we should also highlight courses, update photos, promote drama club, and virtual classes, and more. An idea is to have "post cards" of information with "Did you know this?" on the website where some of the pictures now appear. An explanation of how courses are selected, why some courses are offered and not others (i.e. French III) could also be provided. We could also post teachers "Bios" to allow our parents to get to know their student's teachers. The budget and budget process are also important to disseminate. We need to get the word out about absentee ballot voting. Any topic that can get students excited will get the parents excited. Some suggestions were to use Senior's Capstone projects and 092 practicum candidates as resources, and to enlist the aid of the AV program from the high school to help us. The committee also discussed the modes of communication that could be used by the district. Members comments included: that it would be nice to have information on demand posted on the website, video the Board of Education meetings and post them, send flyers (not as effective because parents don't get them, but possibly send flyers accompanied by a text to parents so they know to be expecting them), possibly using e-blasts to contact groups of parents, adding more links to ed-line in areas where parents go to check student grades, enlist the news media, post videos of students, tap into connections with the students to increase attendance at referendums and meetings, tie budget events to student activities (i.e. art contest, sporting event), text parents, use social media, use paid social media (i.e. ads). Many members felt our website was not user friendly and questioned if it was possible to see it upgraded. This will be discussed at a later date. It was felt we need to push the envelope to get information out to parents especially about the budget. It seems we are always on the defensive with the budget. We should not be afraid to take risks in trying new ways to communicate and engage community members because of the anticipated push-back from what could be a small amount of vocal opponents.

V. PUBLIC COMMENT (re; Item III B and C)

None

VI. CLOSING REMARKS

A. Chairman's remarks

Mrs. Harmeling stressed to everyone not to "reply all" to any communication from her and that she would be sending out the minutes. She also asked everyone to look at Glastonbury's Communication Plan. (See attached)

B. Committee Members remarks

Mrs. Klarides-Ditria said she just wanted to thank everyone for participating in this forum to move the lines of communication forward. Mr. Hatfield wanted to know if there was anything that needed to be brought to the full Board of Education. There was nothing to be brought forward at this time.

VII. ADJOURNMENT

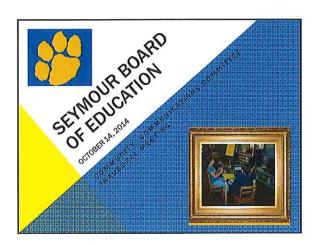
MOTION: (Mrs. Harmeling/sec., Mrs. Adams) to adjourn the meeting

SO VOTED

AFFIRMATIVE: Mrs. Harmeling, Mrs. Adams, Mrs. Ashbrook, Mr. Belden, Mr. Cleveland, Mrs. Esposito, Mr. Hatfield, Mrs. Klarides-Ditria, Mrs. Snopkowski, Mrs. Sobieski-McAndrew

The meeting adjourned at 8:55 p.m.

Submitted by: Pat Boyle

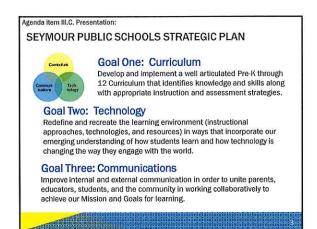


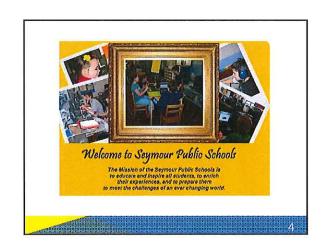
III. REPORTS AND INFORMATION

 Review of stated Committee purpose per Board of Education Policy #1220:

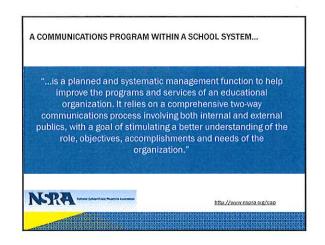
COMMUNITY RELATIONS & COMMUNICATIONS ADVISORY COMMITTEE

The Committee shall concern itself with developing and implementing communication programs to facilitate meaningful and relevant communication between the Board and community members, leading to greater collaboration, open discussion, and transparency in the District.









Publicize the positive news about student/staff achievement and programs, Develop a coordinated proactive, rather than reactive, approach that anticipates problems before they develop. "If there is no positive communication from the school district, the critics' voices are the only ones that will be heard." http://www.nsera.crg/csp.

A STRATEGIC COMMUNICATIONS PLAN SHOULD...

 Be written, in either grid or paragraph style
 Be comprehensive and/or focused
 Be aligned with district mission
 Be aligned with organizational culture
 Include details commensurate with resources
 Support educators work - not burden it!

An example from Glastonbury Schools will be distributed at the end of our meeting.

IN GENERAL, A STRATEGIC COMMUNICATIONS PLAN INCLUDES 10 COMPONENTS:

1. Overall goals 6. Activities 7. Evaluation 8. Materials each audience 9. Budget Items 4. Strategies 10. Timetable and 5. Tactics Task List

OUR DISTRICT DOES NOT HAVE A COMMUNICATIONS PLAN, THEREFORE, OUR COMMUNICATION EFFORTS HAVE BEEN MORE TACTICAL AND REACTIVE THAN STRATEGIC AND PROACTIVE.

This having been said, we have tried many things:
Informational meetings (budget, common core, assessments, school level efforts like math night at the middle school)

Webinar last March
Cable TV show last April
Let's Talk!
Citizens Academy (plus post card home to every household)
elsasts from schools and central office
Tremendous efforts from PTAs and PTO – newsletters, Facebook pages
Media press-releases
Media relations, and more

FOCUS GROUP!





Glastonbury Board of Education

Communications Plan 2013-2016





Instead of just pouring out facts, we must also engage our stakeholders by asking their opinions, arousing their curiosity, directing their efforts, and helping to inform their decisions concerning their children's education.

-Kitty Porterfield & Meg Carnes

in Why Social Media Matters: School Communication in the Digital Age

Glastonbury Public Schools Communication Goals 2013-2016

- Evaluate our communication efforts, compare results to national benchmarks, and adjust communication strategies as needed.
- 2. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide portable, personalized and participatory communications that increase connections with stakeholders.

The National School Public Relations Association is currently working on a "School Communications Benchmarking Project" to aid schools in objectively measuring school public relations performance. The project identifies three critical function areas including a comprehensive communications program, internal communications and parent communications.

A toolkit/guidebook, slated to be released the summer of 2013, is designed to provide guidelines and resources to assist school systems in developing comprehensive communication programs that ultimately contribute to student achievement. We look forward to using this resource to help us to evaluate and adjust our current communication strategy and to introduce social media components, if appropriate.

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STUDENT/PARENT/GUARDIAN RELATIONS

Communications Plan: To build student/parent ownership in the District by promoting trust, goodwill, and a positive environment for teaching and learning

Objectives

Expand distribution of information to students and parents/guardians

Expand opportunities for students and parents/guardians to have input in decisions that affect them

Increase recognition of students and parents/guardians internally and externally for their accomplishments

Increase opportunities for two-way communication

Build connections with students and parents/guardians

Strategies / (Responsibility)

- Staff/student forums and dialogue sessions (GPS Staff and BOE)
- Presentations/speaker's bureau (GPS Admin)
- Focus groups (BOE)
- Recognition programs (GPS Admin)
- Special events (GPS Admin)
- Activities that bring parents/guardians into schools for curricular related activities (GPS Admin)
- Web portal (GPS Admin & Staff)
- Monthly School Newsletters (GPS Admin & Staff)
- GPS Monthly Calendar (GPS Admin)
- Parent Notification System (GPS Admin & Staff)
- Social Media (Central Office)

Current Initiatives & Status

- PowerSchool Portal for grades 6-12 student and parent/guardian access to attendance and grades
- Administrator's attendance at PTO/PTSO/Parent Group meetings
- Use of District and School Newsletters, Web portal, and Parent Notification System to disseminate information
- Parent/guardian volunteers recognized in newsletters and at annual CT Association of Schools (CAS) event
- Outstanding students recognized in newsletters and at school recognition events
- Focus groups organized as appropriate
- Collaborative student use of a portal
- Posting Red Apple award winners on the portal
- Standardized school handbook content available and updated annually
- School Info App for GHS
- Opinion surveys conducted as needed

- Explore the development of a student forum /dialogue session between GHS students and BOE members
- 2. Expand use of direct electronic communication with students (calendar, announcements, email) and student file access
- Develop action plan to upgrade portal for enhanced external/internal communications
- Explore opportunities to increase positive teacher-student and teacher-parent communication
- 5. Expand use of a web portal for collaborative work with students
- 6. Develop a process to evaluate parent/ guardian/student communication efforts
- 7. Introduce Parent Notification System texting option
- 8. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide portable, personalized and participatory communications that increase connections with stakeholders

STAFF ENGAGEMENT

Communications Plan: To empower employees to take ownership in their schools and the District, fostering collaborative relationships.

Objectives

Increase the opportunities for staff to become involved in meaningful public engagement

Expand distribution of information to staff

Expand opportunities for staff to have input in decisions that affect them

Increase recognition of staff internally and externally for their accomplishments

Improve staff morale and trust in the District

Increase staff awareness of their role as ambassadors for the District

Increase opportunities for two-way communication

Build connections with staff

Strategies / (Responsibility)

- Guest speakers (GPS Admin & PTSO)
- Newspaper articles and guest editorials (Central Office, BOE & PTSO)
- Employee recognition (Central Office & BOE)
- Internal emails (Central Office & GPS Admin)
- Internal newsletter "GPS Staff News & Notes" (Central Office)
- Web portal (Central Office & GPS Admin)
- Surveys of stakeholders (GPS Admin & Staff)
- Internal team websites (GPS Admin & Staff)
- School Messenger (GPS Admin & Staff)
- Social Media (Central Office)

Current Initiatives & Status

- GPS staff are recognized each month at televised BOE meeting
- Employee Recognition Dinner
- Teacher of the Year
- GHS Essence Awards
- Professional Development programs
- Internal newsletter "GPS Staff News & Notes"
- Expanded use of team websites for collaborative project work and information sharing
- Establish Glastonbury Schools Excellence in Communications Awards for a Teacher, an Administrator, and a Staff Person
- School-to-Home Protocols and Procedures documented and updated as necessary
- Retirees Presentation and Celebration
- Staff Recognition Page on Web Portal
- Surveys of staff as needed

- Provide support related to all aspects of the Schoolto-Home Communications Protocol
- 2. Expand use of school staff and department websites
- Develop action plan to upgrade portal for enhanced external/ internal communications
- 4. Train and support staff with site responsibilities
- 5. Develop a process to evaluate internal staff communication efforts
- 6. Prepare and provide staff professional development module on effective teacher-parent relations
- 7. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide portable, personalized and participatory communications that increase connections with stakeholders

COMMUNITY RELATIONS

Communications Plan: To improve community understanding and support for the Glastonbury Public School System.

Objectives

Increase opportunities for two-way communication

Increase opportunities for community members to interact with Board of Education

Expand use of technology and other forms of media

Increase audience exposure to District information

Build connections with community members

Strategies / (Responsibility)

- Community forums (BOE)
- Presentations/speaker's bureau (GPS Admin & Staff)
- Legislative forums (BOE)
- Civic/service organization memberships and attendance (Central Office)
- Web Portal (GPS Admin & Staff)
- Access to BOE members and meetings (BOE & Central Office)
- GPS publications (Central Office)
- School publications (GPS Admin & Staff)
- Prospective parents-counseling; newcomer and preschool packets (GPS Admin & Staff)
- Materials related to education for realtors and other businesses (Central Office)
- Special events that involve or invite the community (Central Office)
- Displays/exhibits at community events (Central Office & GPS Admin)
- Recognition programs (Central Office)
- Press Releases
- Social Media (Central Office)

Current Initiatives & Status

- BOE budget workshops held in January
- BOE Public Hearings held on important topics to gain community perspective
- Superintendent attends Chamber of Commerce, Rotary, and Glastonbury Education Foundation meetings
- Ask the Superintendent Blog
- BOE Member email addresses posted
- BOE meetings televised through Cox Cable Community Access channel and videos posted on town site
- Central office staff produces community newsletter, mailed to all Glastonbury homes, four times per year
- Glastonbury Citizen
 maintains a BOE Column,
 publishing monthly articles
 submitted by the BOE
- BOE agenda packets posted on website
- BOE Meetings moved to GHS when necessary to accommodate public
- Public Comment time available at all BOE meetings
- Events (GHS plays, sports, AgriScience fair, Art Show, etc.) open to public
- Education section of Town Annual Report
- Use of CABE-meeting for posting BOE agenda

- Develop and institute a process to evaluate our community-wide communication efforts
- 2. Continue to explore
 NSPRA (National School
 Public Relations
 Association) resources
 including their "school
 communications
 benchmark study"
- 3. Explore on-line streaming of live and pre-taped events and potential coordination with Cox Cable local access channel
- 4. Train and support all GPS staff using the portal
- Develop plan to capitalize on use of GEHMS planetarium to introduce community to school system and build support (signage, intro to shows, etc.)
- 6. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide portable, personalized and participatory communications that increase connections with stakeholders

MEDIA RELATIONS

Communications Plan: To improve communications with target audiences regarding student learning, educational choices and school budget.

Objectives

Increase the number of positive stories provided to media

Expand professional relationships with members of the media

Strategies / (Responsibility)

- Press releases, briefings and photo-ops (Central Office & GPS Admin)
- Letters to the editor and guest editorials/opinion pieces (BOE & PTSO/PTO)
- Media relations policies (BOE)
- Web Portal (GPS Admin & Staff)
- Local television news (GPS Admin & Staff)
- Social Media (Central Office)

Current Initiatives & Status

- Board of Education agenda packets and meeting minutes are posted on website and accessed by the press
- Information Packets are distributed to the press at BOE meetings
- Monthly BOE editorial columns published in the Glastonbury Citizen
- Web portal postings (announcements, Ask the Superintendent column) and School Messenger emails are often used by the press for stories
- School Info App for GHS

- Be proactive in distributing GPS news to print media
- 2. Maintain relationships with local television and print media contacts
- 3. Consistently post content on web portal as source for media contacts to include: BOE meeting agenda packets, minutes, updated policies, "Ask the Superintendent" questions and answers, dates to remember, and announcements
- 4. Consider briefing members of press on key issues prior to board meetings
- 5. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide portable, personalized and participatory communications that increase connections with stakeholders.

CRISIS COMMUNICATIONS

Communications Plan: To improve crisis communications, mitigate negative impacts in the community and encourage fair, objective media coverage.

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Counsel administrators and staff in managing crisis communications

Counsel Board of Education members on appropriate role in a crisis or emergency

Provide timely, accurate information to internal and external audiences

Work closely with the media to provide accurate, timely information

Serve as part of the crisis management team

Strategies / (Responsibility)

- Crisis management training (GPS Admin & Staff)
- Crisis communications training (GPS Admin & Staff)
- Onsite and central support in emergencies (Central Office)
- Immediate and on-going counsel to principals, area administrators and other key staff (Central Office)
- Crisis communications plans specific to each major incident to include goals and key messages (Central Office & GPS Admin)
- Written materials, including talking points, fact sheets and letters for schools to use in emergencies (Central Office & GPS Admin)
- Hotlines as necessary (Central Office)
- Parent Notification System & Web Portal (Central Office & GPS Admin)
- Public Information Officer (Central Office & GPS Admin)
- Social Media (Central Office)

Current Initiatives & Status

- Central Office staff maintains an Incident Protocol Manual and provides annual training for all administrators on updates.
- Parent Notification
 System expanded to
 include staff contacts to
 improve distribution of
 emergency information
 to staff
- On-going training in crisis communications provided by Central Office

Priorities for 2013-16

- On-going contact information updates for parents and guardians in Parent Notification System
- 2. Introduce Parent Notification System texting option
- 3. Investigate the use of District social media and implement new platforms (Facebook, Twitter, blogs, etc.), if appropriate, in order to provide communications that increase connections with stakeholders.

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COMMUNICATIONS TRAINING AND SUPPORT

Communications Plan: To provide communications training and support that will assist internal stakeholders in understanding and strengthening their role as ambassadors to the community.

Objectives

Improve organizational performance in communication and public relations

Increase positive public perception of Glastonbury Public Schools

Increase opportunities for staff to receive communications and public engagement training

Increase the number of administrators and BOE members trained in effective communications strategies

Integrate the actions and attitudes of the Glastonbury Public Schools with those of its stakeholders

Strategies / (Responsibility)

- Public engagement (Central Office)
- Effective communication strategies (Central Office)
- Public relations for principals (Central Office)
- Media relations (Central Office)
- Communications Policies (BOE)
- Web Portal (GPS Admin & Staff)
- Staff Newsletter (Central Office)
- Key messages and scripts (Central Office)
- Employee training (Central Office)

Current Initiatives & Status

- Web Portal training and support for all GPS site editors on-going throughout the year
- Strengthen role of teachers as ambassadors during Open Houses and through Web Portal (GPS Admin & Staff)
- New Hires Website
- School-to-Home Protocols and Procedures documented and updated as necessary

- Provide on-going support related to all aspects of the School-to-Home Communications Protocol
- 2. Train and support office staff on effective use of public and internal web pages to inform community and staff
- 3. Train and support PTO/Parent Groups on effective use of public web pages
- 4. Train and support teachers and administrators on collaborative use of a portal
- 5. Communicate BOE policy changes to all GPS staff

B.O.E. Communications Monthly Tasks/Responsibility 2013-2016

August

GPS Monthly Calendar Mailed

Remind and support administrators, office staff and PTOs

on School-to-Home Communications procedures

Send District info to school newsletters

Glastonbury Citizen article

School Report-Summer distributed BOE staff recognition (September)

Email media packets to contacts

Web portal training and support

Central Office

Central Office

Central Office

BOE Communications

Central Office Central Office

Central Office

Central Office

September

Annual Online Student Information Update

Publicize BOE budget process

Send District info to school newsletters

Glastonbury Citizen article

Develop content list School Report-Fall

BOE staff recognition (October) Email media packets to contacts

Web portal training and support

Central Office/School Offices

BOE Communications

Central Office

BOE Communications

Central Office/BOE Communications

Central Office Central Office

Central Office

October

Employee Recognition Dinner

Fall Staff Newsletter distributed

Send District info to school newsletters

Glastonbury Citizen article

Review School Report-Fall Draft

BOE staff recognition (November) Email media packets to contacts

Web portal training and support

Central Office Central Office

Central Office

BOE Communications

BOE Communications

Central Office

Central Office

Central Office

November

Send District info to school newsletters

Glastonbury Citizen article

School Report-Fall distributed

BOE staff recognition (December)

Email media packets to contacts Web portal training and support

Central Office

BOE Communications

Central Office

Central Office

Central Office

Central Office

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December

Send District info to school newsletters

Glastonbury Citizen article

Develop content list School Report-Winter

BOE staff recognition (January) Email media packets to contacts Web portal training and support Central Office

BOE Communications

Central Office/BOE Communications

Central Office Central Office Central Office

January

BOE Budget Workshops

Send District info to school newsletters

Glastonbury Citizen article

Review School Report-Winter Draft BOE staff recognition (February) Email media packets to contacts Web portal training and support BOE/Central Office Central Office

BOE Communications

BOE Communications

Central Office Central Office Central Office

February

BOE budget support in the community Winter Staff Newsletter distributed Send District info to school newsletters

Glastonbury Citizen article School Report-Winter distributed BOE staff recognition (March) Email media packets to contacts Web portal training and support BOE

Central Office Central Office

BOE Communications

Central Office Central Office Central Office Central Office

March

School Handbook updates to principals and secretaries

Send District info to school newsletters

Glastonbury Citizen article

Develop content list School Report-Spring

BOE staff recognition (April) Email media packets to contacts Web portal training and support Central Office Central Office

BOE Communications

Central Office/BOE Communications

Central Office Central Office Central Office

April

Send District info to school newsletters

Glastonbury Citizen article

Review School Report-Spring Draft

BOE staff recognition (May) Email media packets to contacts Web portal training and support Central Office

BOE Communications BOE Communications

Central Office

Central Office Central Office

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May

Send District info to school newsletters Glastonbury Citizen article School Report-Spring distributed BOE staff recognition (June) Email media packets to contacts Web portal training and support Central Office BOE Communications Central Office Central Office Central Office Central Office

June

Spring Staff Newsletter distributed Glastonbury Citizen article Develop content list School Report-Summer Email media packets to contacts Web portal training and support Central Office BOE Communications Central Office/BOE Communications Central Office Central Office

July

Review Communication Plan and evaluate progress Glastonbury Citizen article Review School Report-Summer Draft Email media packets to contacts Web portal training and support BOE Communications BOE Communications BOE Communications Central Office Central Office