1. Call to Order

2. Pledge of Allegiance

3. Tri-Board Meeting, 2020-2021 Proposed Budget—Boards of Finance, Education and Selectmen

4. Guests and Audience Comments

5. Approval of Minutes
   a. Regular Meeting, November 18, 2019

6. Correspondence
   a. CCM Budget 101 Workshop
   b. CCM Newly Elected Official Workshop
   c. CCM How to Run Legal and Effective Meetings (hosted by East Haddam)

7. Audit Fiscal Year Ended June 30, 2019—BlumShapiro & Co. PC

8. Chairman’s Report
   a. Tax Collector’s Report—November
   b. Liaison Assignments
   c. Board Subcommittee Reports:
      i. Communications
      ii. Financial Needs Roundtable
      iii. Financial Policies/Increasing Revenue

9. First Selectman’s Report

10. Finance Director’s Report
    a. November YTD Budget Report
    b. 2020-2021 Budget Calendar Update

11. Liaison Reports

12. Old Business
    a. Board of Finance 2020 Meeting Calendar

13. New Business
    b. Board of Finance Budget Request

14. Guests and Audience Comments

15. Other

16. Adjournment