

**TOWN OF EAST HADDAM  
2019-2020 ESTIMATED EXPENDITURES SUMMARY**

| DESCRIPTION                                     | 2017-2018            | 2018-2019            |                      | 2019-2020            |                     |              |
|---|----------------------|----------------------|----------------------|----------------------|---------------------|--------------|
|   | ACTUAL               | BUDGET               | June 30<br>Estimates | BOF BUDGET           | \$ CHANGE           | %<br>CHANGE  |
| <b>GENERAL GOVERNMENT</b>                       |                      |                      |                      |                      |                     |              |
| Assessor  | \$ 131,031           | \$ 132,366           | \$ 132,366           | \$ 135,044           | \$ 2,678            | 2.0%         |
| Building Maintenance and Operations             | 19,721               | 22,900               | 20,593               | 18,560               | (4,340)             | -19.0%       |
| Collector of Revenue                            | 87,288               | 92,294               | 92,294               | 92,424               | 130                 | 0.1%         |
| Elections/Registrars                            | 38,676               | 52,700               | 46,457               | 48,600               | (4,100)             | -7.8%        |
| Finance Office                                  | 65,714               | 67,603               | 67,603               | 69,057               | 1,454               | 2.2%         |
| Land Use Office                                 | 126,278              | 162,714              | 137,461              | 163,219              | 505                 | 0.3%         |
| Municipal Office Complex/Central Services       | 180,395              | 311,861              | 311,861              | 368,314              | 56,453              | 18.1%        |
| Regional Probate Court                          | 12,115               | 12,688               | 12,688               | 12,717               | 29                  | 0.2%         |
| Selectmen                                       | 155,431              | 161,678              | 161,678              | 164,637              | 2,959               | 1.8%         |
| Shared Services                                 | 1,131,454            | 1,131,454            | 1,131,454            | 1,123,906            | (7,548)             | -0.7%        |
| Town Clerk                                      | 218,137              | 229,715              | 229,715              | 230,796              | 1,082               | 0.5%         |
| Town Office Building                            | 19,931               | 15,745               | 11,596               | 10,390               | (5,355)             | -34.0%       |
| Fringe Benefits                                 | 894,931              | 910,992              | 850,329              | 1,114,553            | 203,561             | 22.3%        |
| Risk Management (Insurance)                     | 220,286              | 239,981              | 239,981              | 235,383              | (4,598)             | -1.9%        |
| Legal Services                                  | 92,121               | 63,000               | 43,500               | 63,000               | -                   | 0.0%         |
| Agriculture Commission                          | -                    | 1,000                | 500                  | 1,000                | -                   | 0.0%         |
| Board of Assessment Appeals                     | 2,722                | 4,510                | 4,510                | 3,335                | (1,175)             | -26.1%       |
| Board of Finance                                | 55,417               | 134,150              | 44,150               | 209,150              | 75,000              | -26.1%       |
| Conservation Commission                         | 14,093               | 14,000               | 14,000               | 24,000               | 10,000              | 71.4%        |
| Economic Development Commission                 | 30,224               | 49,750               | 33,349               | 27,386               | (22,364)            | -45.0%       |
| Historic District Commission                    | 627                  | 1,136                | 1,136                | 1,147                | 11                  | 1.0%         |
| Open Space Committee                            | 352                  | 3,250                | 3,250                | 3,250                | -                   | 1.0%         |
| Zoning Board of Appeals                         | 742                  | 1,370                | 1,370                | 1,370                | -                   | 0.0%         |
| <b>TOTAL GENERAL GOVERNMENT</b>                 | <b>3,497,686</b>     | <b>3,816,857</b>     | <b>3,591,842</b>     | <b>4,121,238</b>     | <b>304,382</b>      | <b>7.97%</b> |
| <b>PUBLIC SAFETY</b>                            |                      |                      |                      |                      |                     |              |
| Building Department                             | 81,818               | 95,876               | 95,876               | 117,923              | 22,047              | 23.0%        |
| Emergency Management/911 Services               | 98,066               | 103,054              | 103,054              | 113,544              | 10,490              | 10.2%        |
| Fire Department                                 | 282,707              | 273,409              | 273,409              | 327,850              | 54,441              | 19.9%        |
| Fire Marshal                                    | 30,929               | 35,181               | 29,256               | 33,180               | (2,002)             | -5.7%        |
| Paramedic Services                              | 9,126                | 9,126                | 9,126                | 9,126                | -                   | 0.0%         |
| Police Officers                                 | 417,701              | 391,969              | 391,969              | 380,886              | (11,083)            | -2.7%        |
| Regional Animal Control                         | 50,000               | 50,000               | 50,000               | 50,000               | -                   | 0.0%         |
| Resident State Troopers                         | 181,861              | 193,500              | 193,500              | 202,550              | 9,050               | 4.7%         |
| <b>TOTAL PUBLIC SAFETY</b>                      | <b>1,152,208</b>     | <b>1,152,115</b>     | <b>1,146,190</b>     | <b>1,235,059</b>     | <b>82,943</b>       | <b>7.2%</b>  |
| <b>PUBLIC WORKS</b>                             |                      |                      |                      |                      |                     |              |
| General Highways                                | 1,137,888            | 1,132,938            | 1,198,838            | 1,234,407            | 101,469             | 9.0%         |
| Snow Removal                                    | 256,802              | 266,652              | 232,655              | 267,179              | 527                 | 0.2%         |
| Transfer Station                                | 603,496              | 530,344              | 584,060              | 617,683              | 87,339              | 16.5%        |
| Tree Care and Removal                           | -                    | -                    | -                    | 150,000              | 150,000             | n/a          |
| <b>TOTAL PUBLIC WORKS</b>                       | <b>1,998,186</b>     | <b>1,929,934</b>     | <b>2,015,553</b>     | <b>2,269,269</b>     | <b>339,335</b>      | <b>17.6%</b> |
| <b>HEALTH AND SOCIAL SERVICES</b>               |                      |                      |                      |                      |                     |              |
| Cemeteries                                      | 10,140               | 10,000               | 10,000               | 10,550               | 550                 | 5.5%         |
| Chatham Health District                         | 99,812               | 105,190              | 105,190              | 109,227              | 4,037               | 3.8%         |
| Human Services                                  | 3,320                | 3,920                | 3,920                | 3,920                | -                   | 0.0%         |
| Senior Services                                 | 133,529              | 134,257              | 129,069              | 133,684              | (573)               | 0.0%         |
| Youth and Family Services                       | 197,304              | 199,920              | 199,920              | 201,154              | 1,234               | 0.6%         |
| YFS Early Childhood Council                     | 7,000                | 7,500                | 7,500                | 7,500                | -                   | 0.0%         |
| <b>TOTAL HEALTH AND SOCIAL SERVICES</b>         | <b>451,105</b>       | <b>460,787</b>       | <b>455,599</b>       | <b>466,035</b>       | <b>5,248</b>        | <b>1.1%</b>  |
| <b>CULTURE AND RECREATION</b>                   |                      |                      |                      |                      |                     |              |
| Lakes Association                               | 15,562               | 20,000               | 20,000               | 22,500               | 2,501               | 12.5%        |
| East Haddam Public Library System               | 358,061              | 318,775              | 318,775              | 332,010              | 13,235              | 4.2%         |
| Recreation Commission                           | 124,578              | 128,410              | 111,936              | 131,665              | 3,255               | 2.5%         |
| Town Greens, Grounds and Fields                 | 59,441               | 58,189               | 58,189               | 69,364               | 11,175              | 19.2%        |
| <b>TOTAL CULTURE AND RECREATION</b>             | <b>557,642</b>       | <b>525,374</b>       | <b>508,900</b>       | <b>555,539</b>       | <b>30,166</b>       | <b>5.7%</b>  |
| <b>DEBT SERVICE</b>                             |                      |                      |                      |                      |                     |              |
| Principal and Interest                          | 1,771,825            | 1,767,688            | 1,767,688            | 2,690,253            | 922,565             | 52.2%        |
| <b>TOTAL DEBT SERVICE</b>                       | <b>1,771,825</b>     | <b>1,767,688</b>     | <b>1,767,688</b>     | <b>2,690,253</b>     | <b>922,565</b>      | <b>52.2%</b> |
| <b>TOTAL TOWN GOVERNMENT</b>                    | <b>9,428,651</b>     | <b>9,652,755</b>     | <b>9,485,773</b>     | <b>11,337,394</b>    | <b>1,684,638</b>    | <b>17.5%</b> |
| <b>EDUCATION</b>                                |                      |                      |                      |                      |                     |              |
| Board of Education Budget                       | 19,758,120           | 20,039,232           | 20,039,232           | 20,425,060           | 385,828             | 0.0%         |
| Teachers' Retirement System (Governor's Budget) | -                    | -                    | -                    | 61,962               | 61,962              | 0.0%         |
| <b>TOTAL EDUCATION</b>                          | <b>19,758,120</b>    | <b>20,039,232</b>    | <b>20,039,232</b>    | <b>20,487,022</b>    | <b>447,790</b>      | <b>2.2%</b>  |
| <b>INTERFUND TRANSFERS</b>                      |                      |                      |                      |                      |                     |              |
| Reserves  |                      |                      |                      |                      |                     |              |
| Capital Projects Savings                        | 426,598              | 430,298              | 430,298              | 489,410              | 59,112              | 13.7%        |
| Ambulance                                       | 20,000               | 25,000               | 25,000               | 25,000               | -                   | 0.0%         |
| Revaluation                                     | 20,000               | 20,000               | 20,000               | 30,000               | 10,000              | 50.0%        |
| Fire Apparatus                                  | 75,910               | 75,910               | 75,910               | 75,910               | -                   | 0.0%         |
| Education                                       | 104,410              | 100,000              | 100,000              | 100,000              | -                   | 0.0%         |
| General Fund Support                            | -                    | 725,099              | 725,099              | 596,861              | (128,238)           | -17.7%       |
| State Grants                                    | 735,185              | 494,223              | 494,223              | 414,620              | (79,603)            | -16.1%       |
| Rathbun Library One-Time Revenue                | -                    | -                    | -                    | 18,649               | 18,649              | n/a          |
| <b>TOTAL INTERFUND TRANSFERS</b>                | <b>1,382,103</b>     | <b>1,870,530</b>     | <b>1,870,530</b>     | <b>1,750,450</b>     | <b>(120,080)</b>    | <b>-6.4%</b> |
| <b>GRAND TOTAL EXPENDITURES</b>                 | <b>\$ 30,568,873</b> | <b>\$ 31,562,517</b> | <b>\$ 31,395,535</b> | <b>\$ 33,574,866</b> | <b>\$ 2,012,348</b> | <b>6.4%</b>  |

**TOWN OF EAST HADDAM  
2019-2020 ESTIMATE REVENUES SUMMARY**

| DESCRIPTION                                  | 2017-2018            | 2018-2019            |                      | 2019-2020            |                     |               |
|--|----------------------|----------------------|----------------------|----------------------|---------------------|---------------|
|  | ACTUAL               | BUDGET               | June 30<br>Estimates | BOF BUDGET           | \$ CHANGE           | %<br>CHANGE   |
| <b>TAXES</b>                                 |                      |                      |                      |                      |                     |               |
| Property Taxes                               | \$ 25,608,133        | \$ 25,842,424        | \$ 25,842,424        | \$ 26,733,400        | \$ 890,976          | 3.4%          |
| Interest and Penalties                       | 180,978              | 150,000              | 177,700              | 168,000              | 18,000              | 12.0%         |
| Tax Collection Fees                          | 638                  | 7,500                | 8,984                | 7,500                | -                   | 0.0%          |
| Suspense                                     | 10,039               | 1,200                | 23,295               | 11,000               | 9,800               | 816.7%        |
| Airplane PILOT                               | 1,960                | 1,870                | 1,780                | 1,870                | -                   | 0.0%          |
| <b>TOTAL TAXES</b>                           | <b>25,801,748</b>    | <b>26,002,994</b>    | <b>26,054,183</b>    | <b>26,921,770</b>    | <b>918,776</b>      | <b>3.5%</b>   |
| <b>INTERGOVERNMENTAL AGENCIES</b>            |                      |                      |                      |                      |                     |               |
| Chester Assessor Agreement                   | 39,225               | 51,545               | 37,908               | 40,000               | (11,545)            | -22.4%        |
| Connecticut Statutory Formula Grants         |                      |                      |                      |                      |                     |               |
| PILOT State Property                         | 7,709                | 18,370               | 18,370               | 18,370               | -                   | 0.0%          |
| Casino Funds                                 | 27,051               | 27,015               | 3,042                | 3,042                | (23,973)            | -88.7%        |
| Town Aid Road Fund Grant                     | 325,382              | 331,211              | 325,170              | 325,170              | (6,041)             | -1.8%         |
| Local Capital Improvements Program           | 160,883              | 161,316              | 102,379              | 87,754               | (73,562)            | -45.6%        |
| Municipal Revenue Sales Tax Sharing          | -                    | 1,696                | 1,696                | 1,696                | -                   | 0.0%          |
| Education Grants                             |                      |                      |                      |                      |                     |               |
| Adult Education                              | 5,891                | 5,491                | 6,204                | 6,063                | 572                 | 10.4%         |
| Education Cost Sharing                       | 3,205,233            | 3,592,596            | 3,578,190            | 3,563,960            | (28,636)            | -0.8%         |
| Emergency Management Grant                   | 4,100                | 4,100                | 4,100                | 4,100                | -                   | 0.0%          |
| Miscellaneous Allotments                     | 56,440               | 2,500                | 2,500                | 2,500                | -                   | 0.0%          |
| Disability                                   | 542                  | 709                  | 569                  | 771                  | 62                  | 8.7%          |
| Veterans                                     | 5,476                | 5,591                | 5,259                | 5,259                | (332)               | -5.9%         |
| <b>TOTAL INTERGOVERNMENTAL AGENCIES</b>      | <b>3,837,932</b>     | <b>4,202,140</b>     | <b>4,085,387</b>     | <b>4,058,685</b>     | <b>(143,455)</b>    | <b>-3.4%</b>  |
| <b>INVESTMENT/INTEREST INCOME</b>            |                      |                      |                      |                      |                     |               |
| Investment/Interest Income                   | 55,846               | 24,500               | 44,833               | 27,575               | 3,075               | 12.6%         |
| <b>TOTAL INVESTMENT/INTEREST INCOME</b>      | <b>55,846</b>        | <b>24,500</b>        | <b>44,833</b>        | <b>27,575</b>        | <b>3,075</b>        | <b>12.6%</b>  |
| <b>LOCAL REVENUES</b>                        |                      |                      |                      |                      |                     |               |
| Assessor (Printing and Duplicating Fees)     | 293                  | 300                  | 300                  | 300                  | -                   | 0.0%          |
| Building Department Permit Fees              | 104,105              | 120,000              | 170,000              | 135,000              | 15,000              | 12.5%         |
| Cemeteries                                   | 1,732                | 1,750                | 1,750                | 1,750                | -                   | 0.0%          |
| Fire Marshal Permit Fees                     | 60                   | 200                  | 100                  | 200                  | -                   | 0.0%          |
| Historic District Commission Permit Fees     | 195                  | 300                  | 150                  | 300                  | -                   | 0.0%          |
| Land Use Permit Fees                         | 23,774               | 15,000               | 20,000               | 18,000               | 3,000               | 20.0%         |
| Libraries                                    |                      |                      |                      |                      |                     |               |
| Library Endowment & Trust Income             | 54,881               | 54,825               | 54,825               | 54,825               | -                   | 0.0%          |
| Library Fees and Fines                       | 9,003                | 6,500                | 7,000                | 7,000                | 500                 | 7.7%          |
| Library Receipts-Gifts, Donations            | 7,983                | 9,000                | 4,500                | 8,500                | (500)               | -5.6%         |
| Other Revenues                               | 36,056               | 25,000               | 47,725               | 25,000               | -                   | 0.0%          |
| PILOT Goodspeed Opera House                  | 29,784               | 29,969               | 29,868               | 30,568               | 599                 | 2.0%          |
| Police Special Duty                          | 102,323              | 25,000               | 25,000               | -                    | (25,000)            | -100.0%       |
| Rents (Cell Towers)                          | 21,986               | 20,000               | 22,936               | 24,000               | 4,000               | 20.0%         |
| Telecommunication Taxes                      | 22,520               | 26,800               | 22,520               | 26,800               | -                   | 0.0%          |
| Town Clerk                                   |                      |                      |                      |                      |                     |               |
| Licenses-Hunting and Fishing                 | 17,903               | 21,000               | 17,500               | 18,000               | (3,000)             | -14.3%        |
| Town Clerk Fees (includes SB410)             | 171,239              | 179,000              | 179,000              | 180,000              | 1,000               | 0.6%          |
| Conveyance Tax                               | 115,945              | 100,000              | 100,000              | 102,000              | 2,000               | 2.0%          |
| Transfer Station Fees                        | 50,736               | 42,000               | 54,485               | 60,000               | 18,000              | 42.9%         |
| Zoning Board of Appeals Permit Fees          | 1,300                | 1,000                | 750                  | 1,200                | 200                 | 20.0%         |
| <b>TOTAL LOCAL REVENUES</b>                  | <b>771,819</b>       | <b>677,644</b>       | <b>758,409</b>       | <b>693,443</b>       | <b>15,799</b>       | <b>2.3%</b>   |
| <b>TRANSFERS/OTHER FUNDING SOURCES</b>       |                      |                      |                      |                      |                     |               |
| Albert E. Purple Fund                        | 309,742              | 309,976              | 309,976              | 316,826              | 6,850               | 2.2%          |
| Helon Cone Fund                              | 21,209               | 19,000               | 19,000               | 19,750               | 750                 | 3.9%          |
| Palmer Fund                                  | 31,263               | 31,263               | 31,263               | 31,491               | 228                 | 0.7%          |
| Ray School Corporation                       | 203,779              | 195,000              | 195,000              | 205,000              | 10,000              | 5.1%          |
| Reliance on General Fund Balance             | -                    | 100,000              | -                    | 300,000              | 200,000             | 200.0%        |
| From Capital Projects Savings Reserve        | -                    | -                    | -                    | 981,677              | 981,677             | n/a           |
| Rathbun Library One-Time Revenue for Capital | -                    | -                    | -                    | 18,649               | 18,649              | n/a           |
| <b>TOTAL TRANSFERS/OTHER FUNDING SOURCES</b> | <b>565,993</b>       | <b>655,239</b>       | <b>555,239</b>       | <b>1,873,393</b>     | <b>1,218,154</b>    | <b>185.9%</b> |
| <b>TOTAL ESTIMATED REVENUES</b>              | <b>\$ 31,033,338</b> | <b>\$ 31,562,517</b> | <b>\$ 31,498,051</b> | <b>\$ 33,574,866</b> | <b>\$ 2,012,349</b> | <b>6.4%</b>   |

| <b>MILL RATE CALCULATION</b>         |                    |
|--------------------------------------|--------------------|
| Total Expenses                       | 33,574,866         |
| Less Other Taxes                     | (188,370)          |
| Less Intergovernmental               | (4,058,685)        |
| Less Interest Income                 | (27,575)           |
| Less Local Revenues                  | (693,443)          |
| Less Transfers Other Funding Sources | (1,873,393)        |
| <b>Required Taxes</b>                | <b>26,733,400</b>  |
| <b>Grand List</b>                    | <b>878,265,775</b> |
| <b>Divided by 1,000</b>              | <b>878,266</b>     |
| <b>Proposed Mill Rate</b>            | <b>30.44</b>       |
| <b>Current Mill Rate</b>             | <b>29.66</b>       |
| <b>Change</b>                        | <b>0.78</b>        |