

**TOWN OF PLYMOUTH  
FISCAL YEAR  
JULY 1, 2020 - JUNE 30, 2021**



*Erica Caliva*  
TOWN CLERK

2020 MAY 12 PM 2:11

PLYMOUTH, CT  
TOWN CLERK'S OFFICE  
RECEIVED FOR RECORD

**PRESENTED BY THE BOARD OF FINANCE**

**DRAFT COPY FOR THE PUBLIC HEARING  
MAY 18, 2020**

|                              | Grand List         | Collection<br>Rate | Grand List<br>Adj for Collections |
|------------------------------|--------------------|--------------------|-----------------------------------|
| Motor Vehicle Grand List     | 94,449,424         | 92.00%             | 86,893,470                        |
| Personal Property Grand List | 37,124,064         | 92.00%             | 34,154,139                        |
| Real Estate Grand List       | 627,745,924        | 98.00%             | 615,191,006                       |
| <b>Total Grand List</b>      | <b>759,319,412</b> |                    | <b>736,238,614</b>                |

Proposed Mill Rate 40.63

|                                       |                   |
|---------------------------------------|-------------------|
| Gross Tax Dollars - Real Estate       | 24,997,464        |
| Gross Tax Dollars - Personal Property | 1,387,808         |
| Gross Tax Dollars - Motor Vehicles    | 3,530,800         |
| <b>Total Gross Tax Dollars</b>        | <b>29,916,071</b> |

|                                 |          |
|---------------------------------|----------|
| Less: Circuit Breaker Exemption | (91,855) |
| Firefigiter/Ambulance Exemption | (53,443) |
| Veterans Exemption              | (7,212)  |

|                                          |                   |
|------------------------------------------|-------------------|
| Budgeted Tax Revenue - Real Estate       | 24,844,954        |
| Budgeted Tax Revenue - Personal Property | 1,387,808         |
| Budgeted Tax Revenue - Motor Vehicles    | 3,530,800         |
| <b>Total Budgeted Tax Revenue</b>        | <b>29,763,561</b> |

#### MILL RATE CALCULATION

|                                                              | Grand List         | Collection<br>Rate | Grand List<br>Adj for Collections |
|--------------------------------------------------------------|--------------------|--------------------|-----------------------------------|
| Motor Vehicle Grand List                                     | 94,449,424         | 92.00%             | 86,893,470                        |
| Personal Property Grand List                                 | 37,124,064         | 92.00%             | 34,154,139                        |
| Real Estate Grand List                                       | 627,745,924        | 98.00%             | 615,191,006                       |
| <b>Total Grand List</b>                                      | <b>759,319,412</b> |                    | <b>736,238,614</b>                |
| Total Expenses = Net Revenue Needed                          | 41,913,913         |                    | 41,913,913                        |
| MV Tax Revenue \$94,449,424 @ 92% collection rate            |                    |                    | (3,530,800)                       |
| Personal Property Revenue \$37,124,064 @ 92% collection rate |                    |                    | (1,387,808)                       |
| Revenues from Other Sources                                  |                    | (12,150,352)       | (12,150,352)                      |
| Net Tax Revenue Needed                                       | 29,763,561         |                    | 24,844,954                        |
| Addback Exemptions                                           | 152,510            |                    | 152,510                           |
| Gross Tax Dollars Needed - Total Real Estate                 | <b>29,916,071</b>  |                    | <b>24,997,464</b>                 |

FY 2021 Proposed Mill Rate 40.63

FY 2019 Mill Rate 40.63

Mill Rate Increase/(Decrease) 0.00

**MILL RATE CALCULATION IS FOR REFERENCE ONLY. THE FINAL MILL RATE HAS NOT BEEN DETERMINED BY THE BOARD OF FINANCE AND WILL NOT BE FINAL UNTIL AFTER APPROVAL BY THE TOWN COUNCIL.**

**FY 2020-2021 BUDGET**

DRAFT

|                                  | <b>2021<br/>Budget</b> | <b>2020<br/>Budget</b> | <b>Difference</b> | <b>% Change</b> |
|----------------------------------|------------------------|------------------------|-------------------|-----------------|
| Total Municipal Expenditures (1) | 16,429,667             | 16,478,106             | (48,441)          | -0.29%          |
| Total Board of Education         | 24,775,559             | 24,487,790             | 287,769           | 1.18%           |
| Capital & N/R Exp.               | 708,687                | 878,221                | (169,534)         | -19.30%         |
| <b>Total Expenditures</b>        | <b>41,913,913</b>      | <b>41,844,117</b>      | <b>69,796</b>     | <b>0.17%</b>    |
| Real Estate Tax Revenue          | 24,844,954             | 24,884,923             |                   |                 |
| Personal Property Tax Revenue    | 1,387,808              | 1,356,433              |                   |                 |
| MV Tax Revenue                   | 3,530,800              | 3,590,683              |                   |                 |
| <b>Total Tax Revenue</b>         | <b>29,763,561</b>      | <b>29,832,039</b>      | <b>(68,478)</b>   | <b>-0.23%</b>   |
| Other Revenues                   | 12,150,352             | 12,012,078             | 138,274           | 1.15%           |
| <b>Total Revenue</b>             | <b>41,913,913</b>      | <b>41,844,117</b>      | <b>69,796</b>     | <b>0.17%</b>    |

|                 |               |
|-----------------|---------------|
| (1) Capital     | (169,534)     |
| Debt Service    | 58,175        |
| Other Municipal | 181,155       |
|                 | <u>69,796</u> |

## FY 2020-2021 ESTIMATED GENERAL FUND REVENUE

| Description                      | FY 2019    | FY 2020    | FY 2020                | FY 2021            | FY 2021          | 2021 Mayor Recommend         |          |
|----------------------------------|------------|------------|------------------------|--------------------|------------------|------------------------------|----------|
|                                  | Actual     | Budget     | Actual<br>@ 12/31/2019 | Mayor<br>Recommend | BOF<br>Recommend | vs. 2020 Budget<br>\$ Change | % Change |
| TAXES                            |            |            |                        |                    |                  |                              |          |
| Current Real Estate Taxes        | 24,241,898 | 24,884,923 | 16,203,933             | 25,256,985         | 24,844,954       | (39,969)                     | -0.16%   |
| Current Motor Vehicle Taxes      | 3,265,603  | 3,590,683  | 3,261,842              | 3,650,629          | 3,530,800        | (59,883)                     | -1.67%   |
| Current Personal Property Taxes  | 1,179,989  | 1,356,433  | 799,947                | 1,434,907          | 1,387,808        | 31,375                       | 2.31%    |
| Prior Years Taxes                | 527,832    | 500,000    | 323,478                | 500,000            | 500,000          | -                            | 0.00%    |
| Interest & Liens                 | 290,632    | 250,000    | 127,388                | 260,000            | 225,000          | (25,000)                     | -10.00%  |
| Supplemental Motor Vehicle Taxes | 406,902    | 365,000    | 8,528                  | 400,000            | 400,000          | 35,000                       | 9.59%    |
| Aircraft Registrations           | 630        | 720        | 1,992                  | 1,000              | 1,000            | 280                          | 38.89%   |
| 60 Day GAAP Adjustment           | (23,829)   | -          | -                      | -                  | -                | -                            | 0.00%    |
| Collection Agency Fees           | 2,949      | 1,000      | (444)                  | 1,000              | 1,000            | -                            | 0.00%    |
| Tax Refunds                      | (2,976)    | (35,000)   | (22,727)               | (25,000)           | (25,000)         | 10,000                       | -28.57%  |
| Tax Clearing                     | -          | -          | (261,058)              | -                  | -                | -                            | 0.00%    |
| PILOT- Ret. Community            | 15,980     | 15,000     | 8,847                  | 15,000             | 15,000           | -                            | 0.00%    |
| PILOT-Housing Authority          | 5,000      | 5,000      | -                      | 5,000              | 5,000            | -                            | 0.00%    |
| PILOT-Telephone Access           | 17,567     | -          | -                      | 15,000             | 15,000           | 15,000                       | 100.00%  |
| TOTAL TAXES                      | 29,928,175 | 30,933,759 | 20,451,726             | 31,514,521         | 30,900,561       | (33,198)                     | -0.11%   |
| DEPARTMENT REVENUES              |            |            |                        |                    |                  |                              |          |
| Foreclosure Sale Proceeds        | 129,903    | -          | -                      | -                  | -                | -                            | -        |
| Town Clerks Office               | 195,420    | 137,900    | 110,519                | 155,000            | 155,000          | 17,100                       | 12.40%   |
| Planning & Zoning                | 9,395      | 4,750      | 5,775                  | 7,250              | 7,250            | 2,500                        | 52.63%   |
| Zoning Bd of Appeals             | 1,845      | 2,000      | 260                    | 2,000              | 2,000            | -                            | 0.00%    |
| Fire Marshals Office             | 630        | 2,750      | 1,505                  | 750                | 750              | (2,000)                      | -72.73%  |
| Police Department                | 27,795     | 26,200     | 19,684                 | 26,150             | 26,150           | (50)                         | -0.19%   |
| Public Directors Office          | 65,486     | 26,000     | 14,343                 | 24,000             | 24,000           | (2,000)                      | -7.69%   |
| Wetlands/Conservation            | 900        | 1,000      | 600                    | 1,000              | 1,000            | -                            | 0.00%    |
| Building Department              | 96,817     | 72,500     | 54,728                 | 75,500             | 75,500           | 3,000                        | 4.14%    |
| Terryville Library               | 2,921      | 4,000      | 1,138                  | 3,000              | 3,000            | (1,000)                      | -25.00%  |
| Recreation Services              | 1,600      | 2,500      | 50,975                 | 1,500              | 1,500            | (1,000)                      | -40.00%  |
| TOTAL DEPARTMENT REVENUES        | 532,714    | 279,600    | 259,527                | 296,150            | 296,150          | 16,550                       | 5.92%    |
| GOVERNMENT GRANTS                |            |            |                        |                    |                  |                              |          |
| PILOT Pequot                     | 33,955     | 33,955     | -                      | 33,955             | 33,955           | -                            | 0.00%    |
| Federal Government PILOT-Federal | 1,783      | -          | -                      | -                  | -                | -                            | 0.00%    |
| PILOT-State Property             | 5,936      | 5,936      | 5,936                  | 5,936              | 5,936            | -                            | 0.00%    |
| Veterans Exemptions              | 11,622     | -          | -                      | 7,500              | 7,500            | 7,500                        | 100.00%  |
| Disability Exemption             | 2,578      | -          | -                      | 2,500              | 2,500            | 2,500                        | 100.00%  |
| ECS Grant                        | 9,755,825  | 9,778,621  | 2,457,393              | 9,802,121          | 9,802,121        | 23,500                       | 0.24%    |

## FY 2020-2021 ESTIMATED GENERAL FUND REVENUE

| Description                          | FY 2019<br>Actual | FY 2020<br>Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |               |
|--------------------------------------|-------------------|-------------------|-----------------------------------|-------------------------------|-----------------------------|-----------------------------------------|---------------|
|                                      |                   |                   |                                   |                               |                             | \$ Change                               | % Change      |
| Out Placement-Excess Cost            | 482,768           | 466,314           | -                                 | 360,000                       | 360,000                     | (106,314)                               | -22.80%       |
| Adult Education                      | 11,661            | 11,411            | 7,837                             | 11,633                        | 11,633                      | 222                                     | 1.95%         |
| State Grants Dial A Ride             | -                 | -                 | -                                 | 19,287                        | 19,287                      | 19,287                                  | 100.00%       |
| State Grants - Miscellaneous         | -                 | -                 | -                                 | -                             | -                           | -                                       | -             |
| Municipal Stabilization Grant        | -                 | -                 | -                                 | -                             | -                           | -                                       | -             |
| <b>TOTAL GOVERNMENT GRANTS</b>       | <b>10,306,128</b> | <b>10,296,237</b> | <b>2,471,166</b>                  | <b>10,242,932</b>             | <b>10,242,932</b>           | <b>(53,305)</b>                         | <b>-0.52%</b> |
| <b>OTHER REVENUE</b>                 |                   |                   |                                   |                               |                             |                                         |               |
| Judicial Refunds                     | 7,225             | 5,000             | 3,888                             | 5,000                         | 5,000                       | -                                       | 0.00%         |
| Investment Income                    | 12,961            | 20,000            | -                                 | 35,000                        | 35,000                      | 15,000                                  | 75.00%        |
| WPCA Insurance Reimbursement         | 65,000            | 65,000            | 16,250                            | 65,000                        | 65,000                      | -                                       | 0.00%         |
| Insurance Reimbursements             | 100               | 1,000             | -                                 | 200                           | 200                         | (800)                                   | -80.00%       |
| Miscellaneous                        | 121,915           | 5,000             | 21,452                            | 5,000                         | 5,000                       | -                                       | 0.00%         |
| Miscellaneous Grants                 | -                 | -                 | -                                 | -                             | -                           | -                                       | -             |
| <b>TOTAL OTHER REVENUE</b>           | <b>207,201</b>    | <b>96,000</b>     | <b>41,589</b>                     | <b>110,200</b>                | <b>110,200</b>              | <b>14,200</b>                           | <b>14.79%</b> |
| <b>OTHER FINANCING SOURCES</b>       |                   |                   |                                   |                               |                             |                                         |               |
| Operating Transfers In               | 123,870           | 238,521           | -                                 | 74,070                        | 74,070                      | (164,451)                               | -68.95%       |
| Allocation of Fund Balance           | -                 | -                 | -                                 | -                             | 290,000                     | 290,000                                 | -             |
| <b>TOTAL OTHER FINANCING SOURCES</b> | <b>123,870</b>    | <b>238,521</b>    | <b>-</b>                          | <b>74,070</b>                 | <b>364,070</b>              | <b>125,549</b>                          | <b>52.64%</b> |
| <b>TOTAL REVENUES</b>                | <b>41,098,089</b> | <b>41,844,117</b> | <b>23,224,008</b>                 | <b>42,237,873</b>             | <b>41,913,913</b>           | <b>69,796</b>                           | <b>0.17%</b>  |

## FY 2020-2021 ESTIMATED GENERAL FUND EXPENDITURES

| Department                         | Description                   | FY 2019<br>Actual | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2020<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |               |
|------------------------------------|-------------------------------|-------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|---------------|
|                                    |                               |                   |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change      |
| 4103                               | Town Council                  | 5,876             | 5,575                  | 5,575                   | 3,461                             | 5,575                        | 5,575                         | 5,575                       | -                                       | 0.00%         |
| 4109                               | Mayor                         | 154,633           | 155,705                | 155,705                 | 70,565                            | 157,792                      | 157,792                       | 157,792                     | 2,087                                   | 1.32%         |
| 4121                               | Comptroller                   | 259,972           | 293,115                | 294,752                 | 132,131                           | 279,674                      | 277,285                       | 277,285                     | (17,467)                                | -6.25%        |
| 4127                               | Board of Finance              | 78,123            | 250,050                | 250,050                 | 64,345                            | 297,000                      | 172,000                       | 163,000                     | (87,050)                                | -29.31%       |
| 4131                               | Assessor                      | 77,841            | 101,135                | 101,135                 | 52,899                            | 104,428                      | 103,328                       | 103,328                     | 2,193                                   | 2.10%         |
| 4132                               | Board of Assessment Appeals   | 336               | 800                    | 800                     | 173                               | 800                          | 800                           | 800                         | -                                       | 0.00%         |
| 4135                               | Tax Collector                 | 71,839            | 80,474                 | 80,474                  | 40,023                            | 80,498                       | 80,398                        | 80,398                      | (76)                                    | -0.09%        |
| 4137                               | Treasurer                     | 3,600             | 3,600                  | 3,600                   | 1,800                             | 3,600                        | 3,600                         | 3,600                       | -                                       | 0.00%         |
| 4139                               | Legal Services                | 131,136           | 101,000                | 101,000                 | 89,354                            | 110,000                      | 110,000                       | 110,000                     | 9,000                                   | 8.18%         |
| 4141                               | Human Resources               | 42,253            | 43,100                 | 43,100                  | 17,813                            | 43,000                       | 43,000                        | 43,000                      | (100)                                   | -0.23%        |
| 4143                               | Central Supply                | 132,688           | 137,958                | 137,958                 | 54,389                            | 141,274                      | 141,274                       | 141,274                     | 3,316                                   | 2.35%         |
| 4145                               | Clerical Office               | 124,196           | 135,611                | 135,878                 | 87,977                            | 144,057                      | 144,057                       | 144,057                     | 8,179                                   | 5.68%         |
| 4147                               | Town Clerk                    | 126,288           | 125,602                | 126,421                 | 52,177                            | 127,345                      | 127,345                       | 127,345                     | 924                                     | 0.73%         |
| 4149                               | Registrars                    | 49,132            | 62,793                 | 62,793                  | 33,746                            | 70,192                       | 69,283                        | 69,283                      | 6,490                                   | 9.25%         |
| 4153                               | Land Use                      | 134,553           | 132,681                | 132,681                 | 64,616                            | 143,378                      | 137,036                       | 137,036                     | 4,355                                   | 3.04%         |
| 4155                               | Zoning Board of Appeals       | 4,232             | 3,200                  | 3,200                   | 1,266                             | 3,700                        | 3,200                         | 3,200                       | -                                       | 0.00%         |
| 4156                               | Employee Benefits             | 2,986,905         | 3,233,000              | 3,217,056               | 1,662,963                         | 3,266,500                    | 3,191,500                     | 3,191,500                   | (25,556)                                | -0.78%        |
| 4157                               | Property & Casualty Insurance | 960,467           | 1,056,372              | 1,056,372               | 833,928                           | 1,087,549                    | 1,087,549                     | 1,087,549                   | 31,177                                  | 2.87%         |
| 4159                               | Historic Properties           | 1,330             | 3,000                  | 3,000                   | 500                               | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%         |
| 4161                               | Probate                       | 5,405             | 5,500                  | 5,500                   | 6,392                             | 7,191                        | 7,191                         | 7,191                       | 1,691                                   | 23.52%        |
| 4163                               | Wetlands/Conservation         | 3,210             | 4,600                  | 4,600                   | 2,151                             | 5,050                        | 4,650                         | 4,650                       | 50                                      | 0.99%         |
| 4173                               | Economic Development          | 38,544            | 31,550                 | 31,550                  | 2,785                             | 33,600                       | 33,100                        | 33,100                      | 1,550                                   | 4.61%         |
| 4199                               | Special Services              | 10,748            | 11,425                 | 11,425                  | 3,933                             | 11,425                       | 11,425                        | 11,425                      | -                                       | 0.00%         |
| <b>GENERAL GOVERNMENT</b>          |                               | <b>5,403,307</b>  | <b>5,977,846</b>       | <b>5,964,625</b>        | <b>3,279,387</b>                  | <b>6,126,628</b>             | <b>5,914,387</b>              | <b>5,905,387</b>            | <b>(59,237)</b>                         | <b>-0.97%</b> |
|                                    |                               |                   |                        |                         |                                   |                              |                               |                             |                                         |               |
| 420101                             | Police                        | 2,278,071         | 2,431,351              | 2,431,351               | 1,123,001                         | 2,558,743                    | 2,545,268                     | 2,519,268                   | 87,917                                  | 3.44%         |
| 420102                             | Animal Control                | 19,825            | 43,250                 | 43,250                  | 17,702                            | 44,250                       | 44,250                        | 44,250                      | 1,000                                   | 2.26%         |
| 420103                             | Communications                | 485,791           | 522,725                | 525,725                 | 196,820                           | 390,187                      | 365,187                       | 355,187                     | (170,538)                               | -43.71%       |
| 420301                             | Fire Department               | 235,101           | 239,405                | 239,405                 | 86,090                            | 243,305                      | 243,305                       | 243,305                     | 3,900                                   | 1.60%         |
| 420302                             | Fire - Terryville Station     | 23,747            | 22,650                 | 22,650                  | 9,977                             | 22,650                       | 20,650                        | 20,650                      | (2,000)                                 | -8.83%        |
| 420303                             | Fire - Plymouth Station       | 23,515            | 27,900                 | 27,900                  | 11,973                            | 27,900                       | 25,400                        | 25,400                      | (2,500)                                 | -8.96%        |
| 420304                             | Fire - Fall Mountain Station  | 12,172            | 14,100                 | 14,100                  | 5,284                             | 14,100                       | 14,100                        | 14,100                      | -                                       | 0.00%         |
| 4209                               | Ambulance                     | 42,747            | 44,590                 | 44,590                  | 28,767                            | 47,024                       | 47,024                        | 47,024                      | 2,434                                   | 5.18%         |
| 4219                               | Fire Marshal                  | 69,284            | 75,445                 | 75,445                  | 38,345                            | 84,045                       | 78,025                        | 79,618                      | 4,173                                   | 4.97%         |
| 4223                               | Emergency Management          | 42,741            | 39,650                 | 39,650                  | 25,827                            | 40,600                       | 43,924                        | 43,924                      | 4,274                                   | 10.53%        |
| <b>PUBLIC SAFETY</b>               |                               | <b>3,232,994</b>  | <b>3,461,066</b>       | <b>3,464,066</b>        | <b>1,543,783</b>                  | <b>3,472,804</b>             | <b>3,427,133</b>              | <b>3,392,726</b>            | <b>(71,340)</b>                         | <b>-2.05%</b> |
|                                    |                               |                   |                        |                         |                                   |                              |                               |                             |                                         |               |
| 4301                               | Public Works Director         | 89,046            | 89,302                 | 89,302                  | 40,045                            | 89,900                       | 89,696                        | 89,696                      | 394                                     | 0.44%         |
| 4303                               | Highway                       | 627,403           | 648,698                | 654,698                 | 289,718                           | 783,798                      | 654,798                       | 655,098                     | 400                                     | 0.05%         |
| 4307                               | Snow Removal                  | 328,824           | 408,500                | 408,500                 | 83,450                            | 413,500                      | 408,500                       | 408,500                     | -                                       | 0.00%         |
| 4313                               | Maintenance Garage            | 418,231           | 480,604                | 483,150                 | 175,339                           | 506,950                      | 501,675                       | 501,675                     | 18,525                                  | 3.65%         |
| 4317                               | Transfer Station              | 508,591           | 661,213                | 661,995                 | 249,311                           | 662,777                      | 612,777                       | 612,777                     | (49,218)                                | -7.43%        |
| 4329                               | Utilities                     | 556,320           | 465,000                | 465,000                 | 170,555                           | 512,000                      | 512,000                       | 512,000                     | 47,000                                  | 9.18%         |
| 4331                               | Town Hall                     | 211,071           | 200,460                | 201,354                 | 97,854                            | 195,854                      | 195,854                       | 198,854                     | (2,500)                                 | -1.28%        |
| 4332                               | Facilities                    | 60,402            | 76,300                 | 76,300                  | 50,866                            | 71,300                       | 76,300                        | 76,300                      | -                                       | 0.00%         |
| 4341                               | Building Inspector            | 79,208            | 81,183                 | 81,183                  | 37,454                            | 85,383                       | 82,383                        | 82,383                      | 1,200                                   | 1.41%         |
| <b>PUBLIC WORKS &amp; BUILDING</b> |                               | <b>2,879,096</b>  | <b>3,111,260</b>       | <b>3,121,482</b>        | <b>1,194,592</b>                  | <b>3,321,462</b>             | <b>3,133,983</b>              | <b>3,137,283</b>            | <b>15,801</b>                           | <b>0.48%</b>  |

## FY 2020-2021 ESTIMATED GENERAL FUND EXPENDITURES

| Department | Description                        | FY 2019<br>Actual | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2020<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |               |
|------------|------------------------------------|-------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|---------------|
|            |                                    |                   |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change      |
| 4403       | Public Health Services             | 65,372            | 67,572                 | 67,572                  | 65,072                            | 67,172                       | 67,172                        | 67,172                      | (400)                                   | -0.60%        |
| 4406       | Elderly Transportation             | 33,352            | 32,500                 | 32,500                  | 10,168                            | 32,500                       | 32,500                        | 32,500                      | -                                       | 0.00%         |
| 4427       | Human Services                     | 65,511            | 55,876                 | 55,876                  | 54,120                            | 56,376                       | 55,876                        | 56,126                      | 250                                     | 0.44%         |
|            | <b>HEALTH AND SOCIAL SERVICES</b>  | <b>164,234</b>    | <b>155,948</b>         | <b>155,948</b>          | <b>129,359</b>                    | <b>156,048</b>               | <b>155,548</b>                | <b>155,798</b>              | <b>(150)</b>                            | <b>-0.10%</b> |
| 4501       | Terryville Library                 | 409,722           | 466,149                | 466,149                 | 239,787                           | 476,816                      | 469,184                       | 469,184                     | 3,035                                   | 0.64%         |
| 071        | Plymouth Library                   |                   |                        |                         |                                   |                              |                               |                             | -                                       |               |
|            | <b>LIBRARIES</b>                   | <b>409,722</b>    | <b>466,149</b>         | <b>466,149</b>          | <b>239,787</b>                    | <b>476,816</b>               | <b>469,184</b>                | <b>469,184</b>              | <b>3,035</b>                            | <b>0.64%</b>  |
| 450601     | Parks                              | 195,388           | 202,426                | 202,426                 | 101,017                           | 207,454                      | 205,954                       | 207,704                     | 5,278                                   | 2.54%         |
| 450602     | Recreation                         | (387)             | -                      | -                       | 36,915                            | -                            | -                             | -                           | -                                       |               |
|            | <b>PARKS AND RECREATION</b>        | <b>195,000</b>    | <b>202,426</b>         | <b>202,426</b>          | <b>137,933</b>                    | <b>207,454</b>               | <b>205,954</b>                | <b>207,704</b>              | <b>5,278</b>                            | <b>2.54%</b>  |
| 4700       | <b>BOARD OF EDUCATION</b>          | <b>23,077,508</b> | <b>24,487,790</b>      | <b>24,487,790</b>       | <b>10,068,920</b>                 | <b>24,775,559</b>            | <b>24,737,790</b>             | <b>24,775,559</b>           | <b>287,769</b>                          | <b>1.16%</b>  |
| 4801       | Debt Service - Principal           | 2,388,174         | 2,421,169              | 2,421,169               | 1,101,766                         | 2,491,841                    | 2,491,841                     | 2,491,841                   | 70,672                                  | 2.84%         |
| 4803       | Debt Service - Interest            | 606,658           | 682,241                | 682,241                 | 189,986                           | 669,744                      | 669,744                       | 669,744                     | (12,497)                                | -1.87%        |
| 4899       | Other Debt Service                 | 176,854           | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       |               |
|            | <b>DEBT SERVICE</b>                | <b>3,171,686</b>  | <b>3,103,410</b>       | <b>3,103,410</b>        | <b>1,291,752</b>                  | <b>3,161,585</b>             | <b>3,161,585</b>              | <b>3,161,585</b>            | <b>58,175</b>                           | <b>1.84%</b>  |
| 99         | Transfers Out                      | 711,493           | 878,221                | 878,221                 | -                                 | 708,687                      | 708,687                       | 708,687                     | (169,534)                               | -23.92%       |
|            | <b>TOTAL GENERAL FUND EXPENSES</b> | <b>39,245,042</b> | <b>41,844,117</b>      | <b>41,844,117</b>       | <b>17,885,514</b>                 | <b>42,407,043</b>            | <b>41,914,252</b>             | <b>41,913,913</b>           | <b>69,796</b>                           | <b>0.17%</b>  |

| IV Account #              | IV Account Description           | LEGACY SYSTEM DATA      |                   | FY 2020<br>Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|-------------------------|-------------------|-------------------|-----------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                  | FY 2019<br>Amend Budget | FY 2019<br>Actual |                   |                                   |                               |                             | Change                                  | % Change |
|                           |                                  |                         |                   |                   |                                   |                               |                             |                                         |          |
| 1000.41.4121.000000.46101 | Investment Income                | 500                     | 11,399            | 20,000            | -                                 | 35,000                        | 35,000                      | 15,000                                  | 75.00%   |
| combined above            |                                  | 10,000                  | 1,562             |                   |                                   |                               |                             | -                                       |          |
| 1000.41.4121.000000.48990 | Miscellaneous                    | 5,000                   | 121,915           | 5,000             | 21,452                            | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.41.4121.000000.43601 | PILOT Pequot                     | 33,955                  | 33,955            | 33,955            | -                                 | 33,955                        | 33,955                      | -                                       | 0.00%    |
| 1000.41.4121.000000.43101 | Federal Government PILOT-Federal | 1,500                   | 1,783             |                   |                                   |                               |                             | -                                       |          |
| 1000.41.4121.000000.43302 | State Grants Dial A Ride         | 19,287                  | -                 |                   |                                   | 19,287                        | 19,287                      | 19,287                                  | 100.00%  |
| 1000.41.4121.000000.43399 | State Grants - Miscellaneous     |                         |                   |                   |                                   |                               |                             | -                                       |          |
| 4121                      | Comptrollers Office              | 70,242                  | 170,614           | 58,955            | 21,452                            | 93,242                        | 93,242                      | 34,287                                  | 58.16%   |
| 1000.41.4161.000000.43301 | Judicial Refunds                 | 7,500                   | 7,225             | 5,000             | 3,888                             | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 4161                      | Judge of Probate                 | 7,500                   | 7,225             | 5,000             | 3,888                             | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.41.4131.000000.43603 | PILOT-State Property             | 5,936                   | 5,936             | 5,936             | 5,936                             | 5,936                         | 5,936                       | -                                       | 0.00%    |
| 1000.41.4131.000000.43602 | Veterans Exemptions              | 5,000                   | 11,622            |                   |                                   | 7,500                         | 7,500                       | 7,500                                   | 100.00%  |
| 1000.41.4131.000000.43604 | PILOT-Telephone Access           | -                       | 17,567            |                   |                                   | 15,000                        | 15,000                      | 15,000                                  | 100.00%  |
| 1000.41.4131.000000.43605 | Disability Exemption             | -                       | 2,578             |                   |                                   | 2,500                         | 2,500                       | 2,500                                   | 100.00%  |
| 1000.41.4131.000000.43901 | PILOT- Ret. Community            | 15,000                  | 15,980            | 15,000            | 8,847                             | 15,000                        | 15,000                      | -                                       | 0.00%    |
| 1000.41.4131.000000.43902 | PILOT-Housing Authority          | 15,000                  | 5,000             | 5,000             | -                                 | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 4131                      | Assessors Office                 | 40,936                  | 58,683            | 25,936            | 14,783                            | 50,936                        | 50,936                      | 25,000                                  | 96.39%   |
| 1000.41.4135.000000.41101 | Current Real Estate Taxes        | 24,261,379              | 24,241,898        | 24,884,923        | 16,203,933                        | 25,256,985                    | 24,844,954                  | (39,969)                                | -0.16%   |
| 1000.41.4135.000000.41103 | Current Motor Vehicle Taxes      | 3,400,735               | 3,265,603         | 3,590,683         | 3,261,842                         | 3,650,629                     | 3,530,800                   | (59,883)                                | -1.67%   |
| 1000.41.4135.000000.41102 | Current Personal Property Taxes  | 1,207,725               | 1,179,989         | 1,356,433         | 799,947                           | 1,434,907                     | 1,387,808                   | 31,375                                  | 2.31%    |
| 1000.41.4135.000000.41200 | Prior Years Taxes                | 500,000                 | 527,832           | 500,000           | 323,478                           | 500,000                       | 500,000                     | -                                       | 0.00%    |
| 1000.41.4135.000000.41901 | Interest & Liens                 | 250,000                 | 290,632           | 250,000           | 127,388                           | 260,000                       | 225,000                     | (25,000)                                | -10.00%  |
| 1000.41.4135.000000.41104 | Supplemental Motor Vehicle Taxes | 365,000                 | 406,902           | 365,000           | 8,528                             | 400,000                       | 400,000                     | 35,000                                  | 9.59%    |
| 1000.41.4135.000000.44099 | Aircraft Registrations           | 600                     | 630               | 720               | 1,992                             | 1,000                         | 1,000                       | 280                                     | 38.89%   |
| 1000.41.4135.000000.41105 | 60 Day GAAP Adjustment           | -                       | (23,829)          |                   |                                   |                               |                             | -                                       | 0.00%    |
| 1000.41.4135.000000.41400 | Tax Clearing                     | -                       | -                 | -                 | (261,058)                         |                               |                             | -                                       |          |
| 1000.41.4135.000000.41910 | Collection Agency Fees           | 20,000                  | 2,949             | 1,000             | (444)                             | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.41.4135.000000.41110 | Tax Refunds                      | (35,000)                | (2,976)           | (35,000)          | (22,727)                          | (25,000)                      | (25,000)                    | 10,000                                  | -28.57%  |
| 1000.41.4135.000000.48103 | Foreclosure Sale Proceeds        | -                       | 129,903           |                   |                                   |                               |                             | -                                       |          |
| 4135                      | Tax Collector                    | 29,970,439              | 30,019,532        | 30,913,759        | 20,442,879                        | 31,479,521                    | 30,865,561                  | (48,198)                                | -0.16%   |
| 1000.41.4147.000000.44011 | Recording Fees                   | 55,000                  | 62,796            | 55,000            | 37,452                            | 55,000                        | 55,000                      | -                                       | 0.00%    |
| 1000.41.4147.000000.44012 | Conveyance Tax                   | 60,000                  | 102,475           | 60,000            | 56,214                            | 75,000                        | 75,000                      | 15,000                                  | 25.00%   |
| 1000.41.4147.000000.44013 | Sports Licenses                  | 1,800                   | 528               | 1,800             | 260                               | -                             | -                           | (1,800)                                 | -100.00% |
| 1000.41.4147.000000.44014 | Vital Statistics                 | 600                     | 9,460             | 600               | 5,422                             | 5,000                         | 5,000                       | 4,400                                   | 733.33%  |
| 1000.41.4147.000000.44015 | Misc.-Town Clerk                 | 20,500                  | 20,161            | 20,500            | 8,693                             | 20,000                        | 20,000                      | (500)                                   | -2.44%   |
| 1000.41.4147.000000.44016 | Historical Documents             | 1,800                   | -                 | -                 | 1,158                             | -                             | -                           | -                                       | 0.00%    |
| 1000.41.4147.000000.44017 | Farm Land Preservation           |                         |                   | -                 | 1,320                             | -                             | -                           | -                                       | 0.00%    |
| 4147                      | Town Clerks Office               | 139,700                 | 195,420           | 137,900           | 110,519                           | 155,000                       | 155,000                     | 17,100                                  | 12.40%   |
| 1000.41.4151.000000.42010 | Zoning Permits                   | 2,000                   | 7,345             | 2,000             | 3,460                             | 5,000                         | 5,000                       | 3,000                                   | 150.00%  |
| 1000.41.4151.000000.44102 | Public Hearings                  | 1,000                   | 1,415             | 1,000             | 1,290                             | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.41.4151.000000.44103 | Sub-Division Hearings            | 1,000                   | -                 | 1,000             | -                                 | 500                           | 500                         | (500)                                   | -50.00%  |
| 1000.41.4151.000000.45104 | Blight Fees                      | -                       | 25                |                   |                                   |                               |                             | -                                       | 0.00%    |
| 1000.41.4151.000000.44020 | Land Use Application Fee         |                         |                   |                   |                                   |                               |                             | -                                       |          |
| 1000.41.4151.000000.44021 | Land Use System Fee              | 750                     | 610               | 750               | 1,025                             | 750                           | 750                         | -                                       | 0.00%    |

| IV Account #              | IV Account Description                | LEGACY SYSTEM DATA      |                   | FY 2020<br>Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|---------------------------------------|-------------------------|-------------------|-------------------|-----------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                       | FY 2019<br>Amend Budget | FY 2019<br>Actual |                   |                                   |                               |                             | Change                                  | % Change |
|                           |                                       |                         |                   |                   |                                   |                               |                             |                                         |          |
| 4151                      | Planning & Zoning                     | 4,750                   | 9,395             | 4,750             | 5,775                             | 7,250                         | 7,250                       | 2,500                                   | 52.63%   |
| 1000.41.4155.000000.44025 | Zoning Board of Appeals               | 2,000                   | 1,845             | 2,000             | 260                               | 2,000                         | 2,000                       | -                                       |          |
| 4155                      | Zoning Bd of Appeals                  | 2,000                   | 1,845             | 2,000             | 260                               | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.42.4201.000000.42131 | Gun Permits                           | 8,500                   | 8,511             | 8,500             | 6,134                             | 8,500                         | 8,500                       | -                                       | 0.00%    |
| 1000.42.4201.000000.44033 | Insurance Reports                     | 1,000                   | 1,357             | 1,000             | 589                               | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4201.000000.45102 | Parking Tickets                       | 350                     | 190               | 200               | -                                 | 150                           | 150                         | (50)                                    | -25.00%  |
| 1000.42.4201.000000.45112 | False Alarms                          | 2,000                   | 3,450             | 3,500             | 1,350                             | 3,500                         | 3,500                       | -                                       |          |
| 1000.42.4201.000000.44041 | Hancock Dam Patrol                    | 9,000                   | 14,288            | 13,000            | 11,611                            | 13,000                        | 13,000                      | -                                       | 0.00%    |
| 4201                      | Police Department                     | 20,850                  | 27,795            | 26,200            | 19,684                            | 26,150                        | 26,150                      | (50)                                    | -0.19%   |
| 1000.42.4219.000000.44031 | Fire Marshal                          | 1,000                   | 310               | 1,000             | 305                               | 500                           | 500                         | (500)                                   | -50.00%  |
| 1000.42.4219.000000.44032 | Fire Hawk Program                     | 250                     | 320               | 250               | 200                               | 250                           | 250                         | -                                       | 0.00%    |
| 1000.42.4219.000000.43701 | Fire Marshal Grants                   | 1,500                   | -                 | 1,500             | 1,000                             | -                             | -                           | (1,500)                                 | -100.00% |
| 4219                      | Fire Marshals Office                  | 2,750                   | 630               | 2,750             | 1,505                             | 750                           | 750                         | (2,000)                                 | -72.73%  |
| 1000.43.4301.000000.42011 | Public Works-Misc. Permits            | -                       | -                 | -                 | 1,825                             | -                             | -                           | -                                       | 0.00%    |
| 1000.43.4301.000000.42012 | Transfer Station Permits              | 8,000                   | 10,060            | 8,000             | 4,815                             | 8,000                         | 8,000                       | -                                       | 0.00%    |
| 1000.43.4301.000000.44051 | Metal Reimbursement                   | 14,000                  | 40,406            | 14,000            | 6,373                             | 14,000                        | 14,000                      | -                                       |          |
| 1000.43.4301.000000.42013 | ROW Permits                           | 2,000                   | 5,033             | 2,000             | 610                               | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.43.4301.000000.44052 | Recycling Reimbursement               | 8,000                   | 9,936             | -                 | 720                               | -                             | -                           | -                                       | 0.00%    |
| 1000.43.4301.000000.44053 | Insurance Reimbursement               | 2,000                   | 51                | 1,000             | -                                 | -                             | -                           | (1,000)                                 | -100.00% |
| 1000.43.4301.000000.44054 | Miscellaneous Income                  | 500                     | -                 | 500               | -                                 | -                             | -                           | (500)                                   | -100.00% |
| 1000.43.4301.000000.44055 | Material/Equipment Sales              | 1,000                   | -                 | 500               | -                                 | -                             | -                           | (500)                                   |          |
| 4301                      | Public Directors Office               | 35,500                  | 65,486            | 26,000            | 14,343                            | 24,000                        | 24,000                      | (2,000)                                 | -7.69%   |
| 1000.41.4163.000000.44056 | Wetlands/Conservation                 | 1,000                   | 900               | 1,000             | 600                               | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 4163                      | Wetlands/Conservation                 | 1,000                   | 900               | 1,000             | 600                               | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.42201 | Structural Permits                    | 45,000                  | 61,372            | 45,000            | 30,936                            | 45,000                        | 45,000                      | -                                       | 0.00%    |
| 1000.43.4341.000000.42202 | Electrical Permits                    | 8,000                   | 9,730             | 8,000             | 6,520                             | 8,000                         | 8,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.42203 | Demolition Permits                    | 2,000                   | 2,527             | 2,000             | 2,446                             | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.42204 | Plumbing Permits                      | 3,000                   | 2,890             | 3,000             | 2,835                             | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.42205 | Heating Permits                       | 6,000                   | 12,500            | 7,500             | 8,350                             | 10,000                        | 10,000                      | 2,500                                   | 33.33%   |
| 1000.43.4341.000000.44060 | Permit Application Fees               | 3,000                   | 7,798             | 7,000             | 3,640                             | 7,500                         | 7,500                       | 500                                     | 7.14%    |
| 4341                      | Building Department                   | 67,000                  | 96,817            | 72,500            | 54,728                            | 75,500                        | 75,500                      | 3,000                                   | 4.14%    |
| 1000.45.4501.000000.45103 | Library-Petty Cash                    | 5,000                   | 2,921             | 4,000             | 1,138                             | 3,000                         | 3,000                       | (1,000)                                 | -25.00%  |
| 4501                      | Terryville Library                    | 5,000                   | 2,921             | 4,000             | 1,138                             | 3,000                         | 3,000                       | (1,000)                                 | -25.00%  |
| 1000.45.4506.000000.44709 | Recreation-Programs                   | 82,000                  | 85,335            | 85,500            | 50,925                            | 91,000                        | 93,000                      | 7,500                                   | 8.77%    |
| 1000.45.4506.000000.44710 | Sponsorships                          | 3,000                   | -                 | 3,000             | -                                 | -                             | -                           | (3,000)                                 | -100.00% |
| 1000.45.4506.000000.47901 | Facility Rental                       | 2,500                   | 1,600             | 2,500             | 50                                | 1,500                         | 1,500                       | (1,000)                                 | -40.00%  |
| 1000.45.4506.000000.48400 | Recreation-Donations                  | 2,000                   | 10                | 2,000             | -                                 | -                             | -                           | (2,000)                                 | -100.00% |
| 1000.45.4506.000000.43702 | Parks & Recreation-Grants             | -                       | 6,910             | 10,000            | -                                 | -                             | -                           | (10,000)                                | 100.00%  |
| 1000.45.4506.000000.49101 | Transfer to Recreation Revolving Fund | (87,000)                | (92,255)          | (100,500)         | -                                 | (91,000)                      | (93,000)                    | 7,500                                   | -7.46%   |
| 4506                      | Recreation Services                   | 2,500                   | 1,600             | 2,500             | 50,975                            | 1,500                         | 1,500                       | (1,000)                                 | -40.00%  |
| 1000.47.4700.000000.43351 | ECS Grant                             | 9,778,621               | 9,755,825         | 9,778,621         | 2,457,393                         | 9,802,121                     | 9,802,121                   | 23,500                                  | 0.24%    |

| IV Account #              | IV Account Description       | LEGACY SYSTEM DATA      |                   | FY 2020<br>Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|------------------------------|-------------------------|-------------------|-------------------|-----------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                              | FY 2019<br>Amend Budget | FY 2019<br>Actual |                   |                                   |                               |                             | Change                                  | % Change |
| 1000.47.4700.000000.43352 | Out Placement-Excess Cost    | 650,000                 | 482,768           | 466,314           | -                                 | 360,000                       | 360,000                     | (106,314)                               | -22.80%  |
| 1000.47.4700.000000.43353 | Adult Education              | 11,411                  | 11,661            | 11,411            | 7,837                             | 11,633                        | 11,633                      | 222                                     | 1.95%    |
| 4700                      | Board of Education           | 10,440,032              | 10,250,254        | 10,256,346        | 2,465,230                         | 10,173,754                    | 10,173,754                  | (82,592)                                | -0.81%   |
| 1000.41.4157.000000.48101 | WPCA Insurance Reimbursement | 65,000                  | 65,000            | 65,000            | 16,250                            | 65,000                        | 65,000                      | -                                       | 0.00%    |
| 1000.41.4157.000000.48102 | Insurance Reimbursements     | 5,000                   | 100               | 1,000             | -                                 | 200                           | 200                         | (800)                                   | -80.00%  |
|                           | Allocation of Fund Balance   |                         |                   |                   |                                   | 290,000                       | 290,000                     |                                         |          |
| 4157                      | Other Revenues               | 70,000                  | 65,100            | 66,000            | 16,250                            | 355,200                       | 355,200                     | 289,200                                 |          |
| 1000.41.4121.000000.49100 | Operating Transfers In       | 123,870                 | 123,870           | 238,521           | -                                 | 74,070                        | 74,070                      | (164,451)                               | -68.95%  |
|                           |                              |                         |                   |                   |                                   |                               |                             |                                         |          |
|                           |                              | 41,004,069              | 41,098,089        | 41,844,117        | 23,224,008                        | 42,527,873                    | 41,913,913                  | 69,796                                  | 0.17%    |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                  |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.41.4103.000000.51900 | Other Salaries                   | 5,575                  | 5,575                   | 3,461                             | 5,575                        | 5,575                         | 5,575                       | -                                       | 0.00%    |
| 4103                      | Town Council                     | 5,575                  | 5,575                   | 3,461                             | 5,575                        | 5,575                         | 5,575                       | -                                       | 0.00%    |
| 1000.41.4109.000000.51600 | Department Head                  | 68,149                 | 68,149                  | 33,532                            | 68,887                       | 68,887                        | 68,887                      | 738                                     | 1.08%    |
| 1000.41.4109.000000.51610 | Regular Employees                | 56,606                 | 56,606                  | 27,752                            | 57,455                       | 57,455                        | 57,455                      | 849                                     | 1.50%    |
| 1000.41.4109.000000.51620 | Part Time/Seasonal Employees     | 3,500                  | 3,500                   | 698                               | 3,500                        | 3,500                         | 3,500                       | -                                       | 0.00%    |
| 1000.41.4109.000000.51621 | Temporary Wages                  | 2,200                  | 2,200                   | 327                               | 2,500                        | 2,500                         | 2,500                       | 300                                     | 13.64%   |
| 1000.41.4109.000000.51650 | Meeting Secretary                | 10,000                 | 10,000                  | 3,506                             | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.41.4109.000000.51900 | Other Salaries                   | 6,000                  | 6,000                   | -                                 | 6,000                        | 6,000                         | 6,000                       | -                                       | 0.00%    |
| 1000.41.4109.000000.53200 | Conferences & Training           | 250                    | 250                     | 141                               | 250                          | 250                           | 250                         | -                                       | 0.00%    |
| 1000.41.4109.000000.55400 | Advertising                      | 1,500                  | 1,500                   | 160                               | 1,200                        | 1,200                         | 1,200                       | (300)                                   | -20.00%  |
| 1000.41.4109.000000.56100 | General Office Supplies          | 7,000                  | 7,000                   | 3,950                             | 7,500                        | 7,500                         | 7,500                       | 500                                     | 7.14%    |
| 1000.41.4109.000000.58100 | Memberships & Dues               | 500                    | 500                     | 500                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 4109                      | Mayor                            | 155,705                | 155,705                 | 70,565                            | 157,792                      | 157,792                       | 157,792                     | 2,087                                   | 1.34%    |
| 1000.41.4121.000000.51600 | Department Head                  | 93,134                 | 93,134                  | 44,774                            | 94,531                       | 94,531                        | 94,531                      | 1,397                                   | 1.50%    |
| 1000.41.4121.000000.51610 | Regular Employees                | 81,706                 | 83,343                  | 38,533                            | 83,343                       | 41,672                        | 41,672                      | (41,671)                                | -50.00%  |
| 1000.41.4121.000000.51620 | Part Time/Seasonal Employees     | 32,000                 | 32,000                  | 14,203                            | 28,275                       | 67,307                        | 67,307                      | 35,307                                  | 110.33%  |
| 1000.41.4121.000000.51630 | Overtime                         | 1,000                  | 1,000                   | 86                                | 500                          | 500                           | 500                         | (500)                                   | -50.00%  |
| 1000.41.4121.000000.51903 | Longevity                        | 775                    | 775                     | -                                 | 775                          | 775                           | 775                         | -                                       | 0.00%    |
| 1000.41.4121.000000.53010 | Purchased Professional Services  | 20,000                 | 20,000                  | -                                 | 20,000                       | 20,250                        | 20,250                      | 250                                     | 1.25%    |
| 1000.41.4121.000000.53015 | Service Contracts                | 60,000                 | 60,000                  | 33,859                            | 45,000                       | 45,000                        | 45,000                      | (15,000)                                | -25.00%  |
| 1000.41.4121.000000.53200 | Conferences & Training           | 400                    | 400                     | -                                 | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 1000.41.4121.000000.53300 | Other Professional/Tech Services | 1,000                  | 1,000                   | -                                 | 750                          | 750                           | 750                         | (250)                                   | -25.00%  |
| 1000.41.4121.000000.55990 | Banking Service Fees             | 2,000                  | 2,000                   | 285                               | 5,000                        | 5,000                         | 5,000                       | 3,000                                   | 150.00%  |
| 1000.41.4121.000000.56100 | General Office Supplies          | 1,000                  | 1,000                   | 326                               | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.41.4121.000000.58100 | Memberships & Dues               | 100                    | 100                     | 65                                | 100                          | 100                           | 100                         | -                                       | 0.00%    |
| n/a                       | n/a                              |                        |                         |                                   | -                            | -                             | -                           | -                                       | 0.00%    |
| 4121                      | Comptroller                      | 293,115                | 294,752                 | 132,131                           | 279,674                      | 277,285                       | 277,285                     | (17,467)                                | -5.93%   |
| 1000.41.4127.000000.51650 | Meeting Secretary                | 4,300                  | 4,300                   | 419                               | 3,500                        | 3,500                         | 3,500                       | (800)                                   | -18.60%  |
| 1000.41.4127.000000.53410 | Audit/Accounting Services        | 80,000                 | 80,000                  | 63,813                            | 78,000                       | 78,000                        | 78,000                      | (2,000)                                 | -2.50%   |
| 1000.41.4127.000000.53420 | Assessments/Other Audits         | 15,000                 | 15,000                  | -                                 | 15,000                       | 15,000                        | 15,000                      | -                                       | 0.00%    |
| 1000.41.4127.000000.55500 | Town Report                      |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 1000.41.4127.000000.56120 | Admin Supplies                   | 750                    | 750                     | 114                               | 500                          | 500                           | 500                         | (250)                                   | -33.33%  |
| 1000.41.4127.000000.59500 | Restoration of Fund Balance      | 100,000                | 100,000                 | -                                 | 100,000                      | -                             | -                           | (100,000)                               | -100.00% |
| 1000.41.4127.000000.59510 | Reserve for Contingency          | 50,000                 | 50,000                  | -                                 | 100,000                      | 75,000                        | 66,000                      | 16,000                                  | 32.00%   |
| 4127                      | Board of Finance                 | 250,050                | 250,050                 | 64,345                            | 297,000                      | 172,000                       | 163,000                     | (87,050)                                | -34.81%  |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description          | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|---------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                 |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.41.4131.000000.51600 | Department Head                 | 65,000                 | 65,000                  | 26,924                            | 70,000                       | 70,000                        | 70,000                      | 5,000                                   | 7.69%    |
| 1000.41.4131.000000.51903 | Longevity                       | 475                    | 475                     | 475                               | 475                          | 475                           | 475                         | -                                       | 0.00%    |
| 1000.41.4131.000000.53015 | Service Contracts               | 27,560                 | 27,560                  | 22,553                            | 28,253                       | 28,253                        | 28,253                      | 693                                     | 2.51%    |
| 1000.41.4131.000000.53200 | Conferences & Training          | 1,000                  | 1,000                   | 50                                | 1,200                        | 1,200                         | 1,200                       | 200                                     | 20.00%   |
| 1000.41.4131.000000.53420 | Assessments/Other Audits        | 3,000                  | 3,000                   | 102                               | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.41.4131.000000.56100 | General Office Supplies         | 3,500                  | 3,500                   | 2,526                             | -                            | -                             | -                           | (3,500)                                 | -100.00% |
| 1000.41.4131.000000.58100 | Memberships & Dues              | 600                    | 600                     | 270                               | 1,500                        | 400                           | 400                         | (200)                                   | -33.33%  |
| 4131                      | Assessor                        | 101,135                | 101,135                 | 52,899                            | 104,428                      | 103,328                       | 103,328                     | 2,193                                   | 2.17%    |
| 1000.41.4132.000000.51620 | Part Time/Seasonal Employees    | 500                    | 500                     | 173                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.41.4132.000000.51650 | Meeting Secretary               | 250                    | 250                     | -                                 | 250                          | 250                           | 250                         | -                                       | 0.00%    |
| 1000.41.4132.000000.53200 | Conferences & Training          | 50                     | 50                      | -                                 | 50                           | 50                            | 50                          | -                                       | 0.00%    |
| 4132                      | Board of Assessment Appeals     | 800                    | 800                     | 173                               | 800                          | 800                           | 800                         | -                                       | 0.00%    |
| 1000.41.4135.000000.51600 | Department Head                 | 57,549                 | 57,549                  | 26,347                            | 58,173                       | 58,173                        | 58,173                      | 624                                     | 1.08%    |
| 1000.41.4135.000000.51630 | Overtime                        | 100                    | 100                     | -                                 | 100                          | -                             | -                           | (100)                                   | -100.00% |
| 1000.41.4135.000000.53015 | Service Contracts               | 20,000                 | 20,000                  | 13,038                            | 20,000                       | 20,000                        | 20,000                      | -                                       | 0.00%    |
| 1000.41.4135.000000.53200 | Conferences & Training          | 400                    | 400                     | 242                               | 300                          | 300                           | 300                         | (100)                                   | -25.00%  |
| 1000.41.4135.000000.53400 | Other Professional Services     | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.41.4135.000000.55400 | Advertising                     | 825                    | 825                     | 255                               | 825                          | 825                           | 825                         | -                                       | 0.00%    |
| 1000.41.4135.000000.56100 | General Office Supplies         | 500                    | 500                     | 140                               | -                            | -                             | -                           | (500)                                   | -100.00% |
| 1000.41.4135.000000.58100 | Memberships & Dues              | 100                    | 100                     | -                                 | 100                          | 100                           | 100                         | -                                       | 0.00%    |
| 4135                      | Tax Collector                   | 80,474                 | 80,474                  | 40,023                            | 80,498                       | 80,398                        | 80,398                      | (76)                                    | -0.09%   |
| 1000.41.4137.000000.51900 | Other Salaries                  | 3,600                  | 3,600                   | 1,800                             | 3,600                        | 3,600                         | 3,600                       | -                                       | 0.00%    |
| 4137                      | Treasurer                       | 3,600                  | 3,600                   | 1,800                             | 3,600                        | 3,600                         | 3,600                       | -                                       | 0.00%    |
| 1000.41.4139.000000.53021 | Legal Services - Town Attorney  | 30,000                 | 30,000                  | 12,180                            | 30,000                       | 30,000                        | 30,000                      | -                                       | 0.00%    |
| 1000.41.4139.000000.53022 | Legal Services - Labor Attorney | 35,000                 | 35,000                  | 46,383                            | 40,000                       | 40,000                        | 40,000                      | 5,000                                   | 14.29%   |
| 1000.41.4139.000000.53023 | Legal Services - Foreclosures   | 25,000                 | 25,000                  | -                                 | 25,000                       | 25,000                        | 25,000                      | -                                       | 0.00%    |
| 1000.41.4139.000000.54020 | Foreclosure Cleanup Services    | 5,000                  | 5,000                   | -                                 | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.41.4139.000000.53024 | Legal Services - Grievances     | 5,000                  | 5,000                   | 9,567                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.41.4139.000000.58110 | Land Association Fees           | 1,000                  | 1,000                   | 21,225                            | 5,000                        | 5,000                         | 5,000                       | 4,000                                   | 400.00%  |
| 4139                      | Legal Services                  | 101,000                | 101,000                 | 89,354                            | 110,000                      | 110,000                       | 110,000                     | 9,000                                   | 8.91%    |
| 1000.41.4141.000000.52905 | Employee Safety                 | 10,000                 | 10,000                  | 4,478                             | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.41.4141.000000.53010 | Purchased Professional Services | 32,000                 | 32,000                  | 13,335                            | 32,000                       | 32,000                        | 32,000                      | -                                       | 0.00%    |
| 1000.41.4141.000000.53040 | Medical Services                | 1,100                  | 1,100                   | -                                 | 1,000                        | 1,000                         | 1,000                       | (100)                                   | -9.09%   |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description                   | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|------------------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                          |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 4141                      | Human Resources                          | 43,100                 | 43,100                  | 17,813                            | 43,000                       | 43,000                        | 43,000                      | (100)                                   | -0.23%   |
| 1000.41.4143.000000.53015 | Service Contracts                        | 25,000                 | 25,000                  | 10,309                            | 22,000                       | 22,000                        | 22,000                      | (3,000)                                 | -12.00%  |
| 1000.41.4143.000000.53500 | Technical Services                       | 50,000                 | 50,000                  | -                                 | 50,000                       | 50,000                        | 50,000                      | -                                       | 0.00%    |
| 1000.41.4143.000000.54320 | Technology Related Repairs And Equipment | 15,000                 | 15,000                  | 16,604                            | 25,000                       | 25,000                        | 25,000                      | 10,000                                  | 66.67%   |
| 1000.41.4143.000000.55010 | Shared Services                          | 4,727                  | 4,727                   | 4,289                             | 3,943                        | 3,943                         | 3,943                       | (784)                                   | -16.59%  |
| 1000.41.4143.000000.55300 | Telephone & Communications               | 11,000                 | 11,000                  | 4,743                             | 11,000                       | 11,000                        | 11,000                      | -                                       | 0.00%    |
| 1000.41.4143.000000.55301 | Postage                                  | 11,000                 | 11,000                  | 5,670                             | 11,000                       | 11,000                        | 11,000                      | -                                       | 0.00%    |
| 1000.41.4143.000000.55800 | Travel Reimbursement                     | 3,200                  | 3,200                   | 1,381                             | 2,800                        | 2,800                         | 2,800                       | (400)                                   | -12.50%  |
| 1000.41.4143.000000.56100 | General Office Supplies                  | 10,000                 | 10,000                  | 3,362                             | 7,500                        | 7,500                         | 7,500                       | (2,500)                                 | -25.00%  |
| 1000.41.4143.000000.58100 | Memberships & Dues                       | 8,031                  | 8,031                   | 8,031                             | 8,031                        | 8,031                         | 8,031                       | -                                       | 0.00%    |
| 4143                      | Central Supply                           | 137,958                | 137,958                 | 54,389                            | 141,274                      | 141,274                       | 141,274                     | 3,316                                   | 2.40%    |
| 1000.41.4145.000000.51610 | Regular Employees                        | 133,361                | 120,005                 | 77,301                            | 136,032                      | 136,032                       | 136,032                     | 16,027                                  | 13.36%   |
| 1000.41.4145.000000.51620 | Part Time/Seasonal Employees             |                        | 13,623                  | 10,151                            | -                            | -                             | -                           | (13,623)                                | -100.00% |
| 1000.41.4145.000000.51630 | Overtime                                 | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.41.4145.000000.51903 | Longevity                                | 1,050                  | 1,050                   | 525                               | 525                          | 525                           | 525                         | (525)                                   | -50.00%  |
| 1000.41.4145.000000.53200 | Conferences & Training                   | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.41.4145.000000.56100 | General Office Supplies                  | 200                    | 200                     | -                                 | 6,500                        | 6,500                         | 6,500                       | 6,300                                   | 3150.00% |
| 4145                      | Clerical Office                          | 135,611                | 135,878                 | 87,977                            | 144,057                      | 144,057                       | 144,057                     | 8,179                                   | 6.02%    |
| 1000.41.4147.000000.51600 | Department Head                          | 57,549                 | 57,549                  | 27,714                            | 58,173                       | 58,173                        | 58,173                      | 624                                     | 1.08%    |
| 1000.41.4147.000000.51610 | Regular Employees                        | 40,853                 | 41,672                  | 15,535                            | 41,672                       | 41,672                        | 41,672                      | -                                       | 0.00%    |
| n/a                       | n/a                                      | -                      | -                       |                                   | -                            | -                             | -                           | -                                       | 0.00%    |
| 1000.41.4147.000000.51903 | Longevity                                | -                      | -                       |                                   |                              |                               |                             | -                                       | 0.00%    |
| 1000.41.4147.000000.53010 | Purchased Professional Services          | 3,000                  | 3,000                   | 2,487                             | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.41.4147.000000.53015 | Service Contracts                        | 20,900                 | 20,900                  | 5,292                             | 21,000                       | 21,000                        | 21,000                      | 100                                     | 0.48%    |
| combined above            |                                          |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 1000.41.4147.000000.53045 | Vital Statistics                         | 200                    | 200                     | -                                 | 300                          | 300                           | 300                         | 100                                     | 50.00%   |
| 1000.41.4147.000000.53200 | Conferences & Training                   | 1,500                  | 1,500                   | 679                               | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.41.4147.000000.56100 | General Office Supplies                  | 800                    | 800                     | 95                                | 900                          | 900                           | 900                         | 100                                     | 12.50%   |
| 1000.41.4147.000000.58100 | Memberships & Dues                       | 800                    | 800                     | 375                               | 800                          | 800                           | 800                         | -                                       | 0.00%    |
| 4147                      | Town Clerk                               | 125,602                | 126,421                 | 52,177                            | 127,345                      | 127,345                       | 127,345                     | 924                                     | 0.73%    |
| 1000.41.4149.000000.51600 | Department Head                          | 27,931                 | 27,931                  | 13,271                            | 28,769                       | 28,233                        | 28,233                      | 302                                     | 1.08%    |
| 1000.41.4149.000000.51610 | Regular Employees                        | 7,212                  | 7,212                   | 5,644                             | 7,573                        | 7,500                         | 7,500                       | 288                                     | 3.99%    |
| 1000.41.4149.000000.51620 | Part Time/Seasonal Employees             | 11,000                 | 11,000                  | 5,223                             | 15,000                       | 15,000                        | 15,000                      | 4,000                                   | 36.36%   |
| 1000.41.4149.000000.53200 | Conferences & Training                   | 2,000                  | 2,000                   | 1,280                             | 4,000                        | 4,000                         | 4,000                       | 2,000                                   | 100.00%  |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description                    | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|-------------------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                           |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.41.4149.000000.54300 | Repairs & Maintenance                     | 3,100                  | 3,100                   | 1,200                             | 3,100                        | 3,100                         | 3,100                       | -                                       | 0.00%    |
| 1000.41.4149.000000.54320 | Technology Related Repairs And Equipment  | 3,400                  | 3,400                   | 3,768                             | 2,000                        | 2,000                         | 2,000                       | (1,400)                                 | -41.18%  |
| 1000.41.4149.000000.54400 | Rentals                                   | 600                    | 600                     | -                                 | 2,000                        | 2,000                         | 2,000                       | 1,400                                   | 233.33%  |
| 1000.41.4149.000000.55400 | Advertising                               | 1,000                  | 1,000                   | 758                               | 1,500                        | 1,200                         | 1,200                       | 200                                     | 20.00%   |
| 1000.41.4149.000000.55500 | Printing                                  | 4,000                  | 4,000                   | 1,926                             | 5,000                        | 5,000                         | 5,000                       | 1,000                                   | 25.00%   |
| 1000.41.4149.000000.56100 | General Office Supplies                   | 600                    | 600                     | 536                               | 400                          | 400                           | 400                         | (200)                                   | -33.33%  |
| 1000.41.4149.000000.56900 | Other Supplies                            | 450                    | 450                     | -                                 | 450                          | 450                           | 450                         | -                                       | 0.00%    |
| combined above            |                                           |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 1000.41.4149.000000.58100 | Memberships & Dues                        | 1,500                  | 1,500                   | 140                               | 400                          | 400                           | 400                         | (1,100)                                 | -73.33%  |
| 4149                      | Registrars                                | 62,793                 | 62,793                  | 33,746                            | 70,192                       | 69,283                        | 69,283                      | 6,490                                   | 10.34%   |
| 1000.41.4153.000000.51600 | Department Head                           | 74,298                 | 74,298                  | 35,718                            | 74,298                       | 74,298                        | 74,298                      | -                                       | 0.00%    |
| 1000.41.4153.000000.51610 | Regular Employees                         | 39,638                 | 39,638                  | 19,020                            | 45,980                       | 39,638                        | 39,638                      | -                                       | 0.00%    |
| 1000.41.4153.000000.51630 | Overtime                                  | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.41.4153.000000.51650 | Meeting Secretary                         | 2,300                  | 2,300                   | 650                               | 2,300                        | 2,300                         | 2,300                       | -                                       | 0.00%    |
| 1000.41.4153.000000.51903 | Longevity                                 | 250                    | 250                     | 250                               | 250                          | 250                           | 250                         | -                                       | 0.00%    |
| 1000.41.4153.000000.53200 | Conferences & Training                    | 700                    | 700                     | -                                 | 1,800                        | 1,800                         | 1,800                       | 1,100                                   | 157.14%  |
| 1000.41.4153.000000.53300 | Other Professional/Tech Services          | 2,000                  | 2,000                   | -                                 | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.41.4153.000000.53500 | Technical Services                        | 350                    | 350                     | -                                 | 350                          | 350                           | 350                         | -                                       | 0.00%    |
| 1000.41.4153.000000.55300 | Telephone & Communications                | 200                    | 200                     | 35                                | -                            | -                             | -                           | (200)                                   | -100.00% |
| 1000.41.4153.000000.55400 | Advertising                               | 2,500                  | 2,500                   | 905                               | 3,500                        | 3,500                         | 3,500                       | 1,000                                   | 40.00%   |
| 1000.41.4153.000000.55500 | Printing                                  | 400                    | 400                     | -                                 | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 1000.41.4153.000000.56100 | General Office Supplies                   | 540                    | 540                     | 33                                | -                            | -                             | -                           | (540)                                   | -100.00% |
| 1000.41.4153.000000.58100 | Memberships & Dues                        | 9,005                  | 9,005                   | 8,005                             | 12,000                       | 12,000                        | 12,000                      | 2,995                                   | 33.26%   |
| combined above            |                                           |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| combined above            |                                           |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 4153                      | Land Use                                  | 132,681                | 132,681                 | 64,616                            | 143,378                      | 137,036                       | 137,036                     | 4,355                                   | 3.28%    |
| 1000.41.4155.000000.51620 | Part Time/Seasonal Employees              | -                      | -                       | -                                 |                              |                               |                             |                                         |          |
| 1000.41.4155.000000.51650 | Meeting Secretary                         | 1,500                  | 1,500                   | 612                               | 2,000                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.41.4155.000000.53200 | Conferences & Training                    | 200                    | 200                     | -                                 | 200                          | 200                           | 200                         | -                                       | 0.00%    |
| 1000.41.4155.000000.55400 | Advertising                               | 1,500                  | 1,500                   | 654                               | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 4155                      | Zoning Board of Appeals                   | 3,200                  | 3,200                   | 1,266                             | 3,700                        | 3,200                         | 3,200                       | -                                       | 0.00%    |
| 1000.41.4156.000000.51904 | Wages/Benefit Adj's                       | 45,000                 | 29,056                  | -                                 | 40,000                       | 40,000                        | 40,000                      | 10,944                                  | 37.67%   |
| 1000.41.4156.000000.52200 | Social Security - Employer Contributions  | 380,000                | 380,000                 | 186,368                           | 375,000                      | 375,000                       | 375,000                     | (5,000)                                 | -1.32%   |
| 1000.41.4156.000000.52300 | Retirement Contributions                  | 555,000                | 555,000                 | 296,716                           | 625,000                      | 625,000                       | 625,000                     | 70,000                                  | 12.61%   |
| 1000.41.4156.000000.52301 | Retirement Contributions- Defined Benefit | 755,000                | 755,000                 | 467,272                           | 775,000                      | 700,000                       | 700,000                     | (55,000)                                | -7.28%   |
| 1000.41.4156.000000.52500 | Tuition Reimbursement                     | 31,500                 | 31,500                  | 32,500                            | 41,000                       | 41,000                        | 41,000                      | 9,500                                   | 30.16%   |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description              | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|-------------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                     |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.41.4156.000000.52600 | Unemployment Compensation           | 25,000                 | 25,000                  | 8,246                             | 15,000                       | 15,000                        | 15,000                      | (10,000)                                | -40.00%  |
| 1000.41.4156.000000.52800 | Health Insurance - Active           | 915,000                | 915,000                 | 447,301                           | 700,000                      | 700,000                       | 700,000                     | (215,000)                               | -23.50%  |
| 1000.41.4156.000000.52801 | Health Insurance - Retirees         | 375,000                | 375,000                 | 197,873                           | 395,000                      | 395,000                       | 395,000                     | 20,000                                  | 5.33%    |
| 1000.41.4156.000000.52802 | Health Insurance - ACA Fees         | 30,000                 | 30,000                  | 579                               | 18,000                       | 18,000                        | 18,000                      | (12,000)                                | -40.00%  |
| 1000.41.4156.000000.52803 | Insurance Accident & Health         | 45,000                 | 45,000                  | 10,131                            | 40,000                       | 40,000                        | 40,000                      | (5,000)                                 | -11.11%  |
| 1000.41.4156.000000.52805 | Medical Buy-Out                     | -                      | -                       | 9,753                             | 55,000                       | 55,000                        | 55,000                      | 55,000                                  | 100.00%  |
| 1000.41.4156.000000.52900 | Compensated Absences                | 50,000                 | 50,000                  | -                                 | 50,000                       | 50,000                        | 50,000                      | -                                       | 0.00%    |
| 1000.41.4156.000000.52901 | Heart & Hypertension                | 1,500                  | 1,500                   | 549                               | 2,000                        | 2,000                         | 2,000                       | 500                                     | 33.33%   |
| need to create an account |                                     |                        |                         |                                   | 100,000                      | 100,000                       | 100,000                     | 100,000                                 | 100.00%  |
| 1000.41.4156.000000.53300 | Other Professional/Tech Services    | 25,000                 | 25,000                  | 5,675                             | 35,500                       | 35,500                        | 35,500                      | 10,500                                  | 42.00%   |
| 4156                      | Employee Benefits                   | 3,233,000              | 3,217,056               | 1,662,963                         | 3,266,500                    | 3,191,500                     | 3,191,500                   | (25,556)                                | -0.79%   |
| 1000.41.4157.000000.55201 | Insurance - Workers Compensation    | 616,176                | 616,176                 | 431,941                           | 616,173                      | 616,173                       | 616,173                     | (3)                                     | 0.00%    |
| 1000.41.4157.000000.55202 | Insurance - Property & Casualty     | 330,087                | 330,087                 | 299,855                           | 351,852                      | 351,852                       | 351,852                     | 21,765                                  | 6.59%    |
| 1000.41.4157.000000.55203 | Insurance Umbrella                  | 42,110                 | 42,110                  | 34,200                            | 47,025                       | 47,025                        | 47,025                      | 4,915                                   | 11.67%   |
| 1000.41.4157.000000.55204 | Insurance Public Official Liability | 44,496                 | 44,496                  | 35,265                            | 47,390                       | 47,390                        | 47,390                      | 2,894                                   | 6.50%    |
| 1000.41.4157.000000.55205 | Insurance Police Liability          | 18,303                 | 18,303                  | 14,816                            | 19,909                       | 19,909                        | 19,909                      | 1,606                                   | 8.77%    |
| 1000.41.4157.000000.55206 | Insurance Claims/Deduct             | 4,000                  | 4,000                   | 17,305                            | 4,000                        | 4,000                         | 4,000                       | -                                       | 0.00%    |
| 1000.41.4157.000000.55207 | Insurance Bonding                   | 1,200                  | 1,200                   | 546                               | 1,200                        | 1,200                         | 1,200                       | -                                       | 0.00%    |
| 4157                      | Property & Casualty Insurance       | 1,056,372              | 1,056,372               | 833,928                           | 1,087,549                    | 1,087,549                     | 1,087,549                   | 31,177                                  | 2.95%    |
| 1000.41.4159.000000.51650 | Meeting Secretary                   | 2,500                  | 2,500                   | 500                               | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.41.4159.000000.56010 | Supplies                            | 200                    | 200                     | -                                 | 200                          | 200                           | 200                         | -                                       | 0.00%    |
| 1000.41.4159.000000.56120 | Admin Supplies                      | 300                    | 300                     | -                                 | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 4159                      | Historic Properties                 | 3,000                  | 3,000                   | 500                               | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.41.4161.000000.55010 | Shared Services                     | 5,500                  | 5,500                   | 6,392                             | 7,191                        | 7,191                         | 7,191                       | 1,691                                   | 30.75%   |
| 4161                      | Probate                             | 5,500                  | 5,500                   | 6,392                             | 7,191                        | 7,191                         | 7,191                       | 1,691                                   | 30.75%   |
| 1000.41.4163.000000.51650 | Meeting Secretary                   | 2,500                  | 2,500                   | 1,474                             | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.41.4163.000000.53200 | Conferences & Training              | 400                    | 400                     | -                                 | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 1000.41.4163.000000.55400 | Advertising                         | 1,100                  | 1,100                   | 635                               | 1,500                        | 1,100                         | 1,100                       | -                                       | 0.00%    |
| 1000.41.4163.000000.56900 | Other Supplies                      | 400                    | 400                     | 42                                | 450                          | 450                           | 450                         | 50                                      | 12.50%   |
| 1000.41.4163.000000.58100 | Memberships & Dues                  | 200                    | 200                     | -                                 | 200                          | 200                           | 200                         | -                                       | 0.00%    |
| n/a                       | n/a                                 | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | 0.00%    |
| 4163                      | Wetlands/Conservation               | 4,600                  | 4,600                   | 2,151                             | 5,050                        | 4,650                         | 4,650                       | 50                                      | 1.09%    |
| 1000.41.4173.000000.51650 | Meeting Secretary                   | 1,500                  | 1,500                   | 650                               | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.41.4173.000000.53300 | Other Professional/Tech Services    | 22,000                 | 22,000                  | 980                               | 22,000                       | 22,000                        | 22,000                      | -                                       | 0.00%    |
| 1000.41.4173.000000.55400 | Advertising                         | 3,600                  | 3,600                   | 80                                | 3,600                        | 3,600                         | 3,600                       | -                                       | 0.00%    |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                  |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.41.4173.000000.56010 | Supplies                         | 1,500                  | 1,500                   | -                                 | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.41.4173.000000.56900 | Other Supplies                   | 2,000                  | 2,000                   | 225                               | 2,500                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.41.4173.000000.58100 | Memberships & Dues               | 950                    | 950                     | 850                               | 2,500                        | 2,500                         | 2,500                       | 1,550                                   | 163.16%  |
| 4173                      | Economic Development             | 31,550                 | 31,550                  | 2,785                             | 33,600                       | 33,100                        | 33,100                      | 1,550                                   | 4.91%    |
| 1000.41.4199.000000.56900 | Other Supplies                   | 2,000                  | 2,000                   | 1,008                             | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.41.4199.000000.58100 | Memberships & Dues               | 925                    | 925                     | 925                               | 925                          | 925                           | 925                         | -                                       | 0.00%    |
| 1000.41.4199.000000.58250 | Memorial Day Parade              | 2,000                  | 2,000                   | -                                 | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.41.4199.000000.58251 | Historical Society               | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.41.4199.000000.59020 | Fund Transfers Out-Cemeteries    | 6,000                  | 6,000                   | 2,000                             | 6,000                        | 6,000                         | 6,000                       | -                                       | 0.00%    |
| combined above            |                                  |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| combined above            |                                  |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 4199                      | Special Services                 | 11,425                 | 11,425                  | 3,933                             | 11,425                       | 11,425                        | 11,425                      | -                                       | 0.00%    |
| 1000.42.4201.420101.51600 | Department Head                  | 98,168                 | 98,168                  | 44,934                            | 98,168                       | 98,168                        | 98,168                      | -                                       | 0.00%    |
| 1000.42.4201.420101.51601 | Assistant Chief                  | 97,058                 | 97,058                  | 45,913                            | 97,058                       | 97,058                        | 97,058                      | -                                       | 0.00%    |
| 1000.42.4201.420101.51602 | Patrol/Detectives                | 1,231,000              | 1,231,000               | 511,729                           | 1,231,000                    | 1,231,000                     | 1,231,000                   | -                                       | 0.00%    |
| 1000.42.4201.420101.51603 | Sergeants/Shift Supervisor       | 375,000                | 375,000                 | 153,409                           | 375,000                      | 375,000                       | 375,000                     | -                                       | 0.00%    |
| 1000.42.4201.420101.51604 | Holiday                          | 90,000                 | 90,000                  | 21,130                            | 90,000                       | 90,000                        | 90,000                      | -                                       | 0.00%    |
|                           | Administrative/Records           |                        |                         |                                   | 93,392                       | 93,392                        | 93,392                      | 93,392                                  | 100.00%  |
| 1000.42.4201.420101.51620 | Part Time/Seasonal Employees     | 20,000                 | 20,000                  | 8,911                             | 20,000                       | 20,000                        | 20,000                      | -                                       | 0.00%    |
| 1000.42.4201.420101.51630 | Overtime                         | 275,000                | 275,000                 | 181,808                           | 275,000                      | 275,000                       | 275,000                     | -                                       | 0.00%    |
| 1000.42.4201.420101.51903 | Longevity                        | 6,700                  | 6,700                   | 4,000                             | 6,700                        | 7,225                         | 7,225                       | 525                                     | 7.84%    |
| 1000.42.4201.420101.52902 | Cleaning Allowance               | 12,500                 | 12,500                  | 5,375                             | 12,500                       | 12,500                        | 12,500                      | -                                       | 0.00%    |
| 1000.42.4201.420101.53015 | Service Contracts                | 49,000                 | 49,000                  | 36,339                            | 80,000                       | 76,000                        | 50,000                      | 1,000                                   | 2.04%    |
| 1000.42.4201.420101.53040 | Medical Services                 | 2,885                  | 2,885                   | 2,550                             | 10,000                       | 5,000                         | 5,000                       | 2,115                                   | 73.31%   |
| 1000.42.4201.420101.53200 | Conferences & Training           | 56,615                 | 56,615                  | 58,126                            | 60,000                       | 60,000                        | 60,000                      | 3,385                                   | 5.98%    |
| 1000.42.4201.420101.54200 | Cleaning Services                | 2,500                  | 2,500                   | 1,128                             | 3,000                        | 3,000                         | 3,000                       | 500                                     | 20.00%   |
| 1000.42.4201.420101.54300 | Repairs & Maintenance            | 6,500                  | 6,500                   | 2,625                             | 6,500                        | 6,500                         | 6,500                       | -                                       | 0.00%    |
| 1000.42.4201.420101.54306 | Electrical Repairs & Maintenance | 8,000                  | 8,000                   | 5,679                             | 8,000                        | 8,000                         | 8,000                       | -                                       | 0.00%    |
| 1000.42.4201.420101.54421 | Disposal                         | 250                    | 250                     | -                                 | 250                          | 250                           | 250                         | -                                       | 0.00%    |
| 1000.42.4201.420101.55300 | Telephone & Communications       | 6,200                  | 6,200                   | 1,921                             | 10,200                       | 10,200                        | 10,200                      | 4,000                                   | 64.52%   |
| 1000.42.4201.420101.55995 | Temporary Shelter                | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4201.420101.56100 | General Office Supplies          | 9,500                  | 9,500                   | 1,822                             | 9,500                        | 9,500                         | 9,500                       | -                                       | 0.00%    |
| 1000.42.4201.420101.56105 | Medical Supplies                 | 7,500                  | 7,500                   | 1,362                             | 10,000                       | 10,000                        | 10,000                      | 2,500                                   | 33.33%   |
| 1000.42.4201.420101.56120 | Admin Supplies                   | 1,500                  | 1,500                   | 243                               | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.42.4201.420101.56130 | Firearms & Ammunition            | 12,000                 | 12,000                  | 4,759                             | 14,000                       | 14,000                        | 14,000                      | 2,000                                   | 16.67%   |
| 1000.42.4201.420101.56180 | Police Exam Supplies             | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4201.420101.56300 | Food/Meal Allowance              | 750                    | 750                     | 47                                | 750                          | 750                           | 750                         | -                                       | 0.00%    |
| 1000.42.4201.420101.56440 | Investigative Supplies           | 3,000                  | 3,000                   | 775                               | 4,000                        | 4,000                         | 4,000                       | 1,000                                   | 33.33%   |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020     | FY 2020      | FY 2020                | FY 2021           | FY 2021            | FY 2021          | 2021 Mayor Recommemd<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|-------------|--------------|------------------------|-------------------|--------------------|------------------|-----------------------------------------|----------|
|                           |                                  | Orig Budget | Amend Budget | Actual<br>@ 12/31/2019 | Dept<br>Requested | Mayor<br>Recommend | BOF<br>Recommend | \$ Change                               | % Change |
| 1000.42.4201.420101.56445 | Patrol Supplies                  | 1,500       | 1,500        | 1,111                  | 1,500             | 1,500              | 1,500            | -                                       | 0.00%    |
| 1000.42.4201.420101.56902 | Clothing                         | 52,500      | 52,500       | 23,765                 | 35,000            | 30,000             | 30,000           | (22,500)                                | -42.86%  |
| 1000.42.4201.420101.58100 | Memberships & Dues               | 3,725       | 3,725        | 3,540                  | 3,725             | 3,725              | 3,725            | -                                       | 0.00%    |
| 420101                    | Police                           | 2,431,351   | 2,431,351    | 1,123,001              | 2,558,743         | 2,545,268          | 2,519,268        | 87,917                                  | 3.62%    |
| 1000.42.4201.420102.51610 | Regular Employees                | 34,815      | 34,815       | 13,593                 | 35,000            | 35,000             | 35,000           | 185                                     | 0.53%    |
| 1000.42.4201.420102.51630 | Overtime                         | 185         | 185          | 1,193                  | 1,000             | 1,000              | 1,000            | 815                                     | 440.54%  |
| 1000.42.4201.420102.53200 | Conferences & Training           | 5,000       | 5,000        | 2,730                  | 5,000             | 5,000              | 5,000            | -                                       | 0.00%    |
| 1000.42.4201.420102.59020 | Fund Transfers Out               | 3,250       | 3,250        | 186                    | 3,250             | 3,250              | 3,250            | -                                       | 0.00%    |
| combined above            |                                  | -           | -            | -                      |                   |                    |                  | -                                       | 0.00%    |
| combined above            |                                  | -           | -            | -                      |                   |                    |                  | -                                       | 0.00%    |
| 420102                    | Animal Control                   | 43,250      | 43,250       | 17,702                 | 44,250            | 44,250             | 44,250           | 1,000                                   | 2.31%    |
| 1000.42.4201.420103.51610 | Regular Employees                | 300,000     | 303,000      | 124,196                | -                 | -                  | -                | (303,000)                               | -100.00% |
| 1000.42.4201.420103.51620 | Part Time/Seasonal Employees     | 75,000      | 75,000       | 38,795                 |                   |                    |                  | (75,000)                                | -100.00% |
| 1000.42.4201.420103.51630 | Overtime                         | 25,000      | 25,000       | 26,637                 |                   |                    |                  | (25,000)                                | -100.00% |
| 1000.42.4201.420103.51650 | Meeting Secretary                | 1,200       | 1,200        | 234                    | 1,200             | 1,200              | 1,200            | -                                       | 0.00%    |
| 1000.42.4201.420103.51903 | Longevity                        | 1,025       | 1,025        | 200                    |                   |                    |                  | (1,025)                                 | -100.00% |
|                           | Unemployment Compensation        |             |              |                        | 75,000            | 50,000             | 40,000           | 40,000                                  | 100.00%  |
| 1000.42.4201.420103.53015 | Service Contracts                | 49,000      | 49,000       | 2,680                  | 246,000           | 246,000            | 246,000          | 197,000                                 | 402.04%  |
| 1000.42.4201.420103.53200 | Conferences & Training           | 5,000       | 5,000        | 2,167                  |                   |                    |                  | (5,000)                                 | -100.00% |
| 1000.42.4201.420103.53500 | Technical Services               | 35,000      | 35,000       | -                      | 35,000            | 35,000             | 35,000           | -                                       | 0.00%    |
| 1000.42.4201.420103.54300 | Repairs & Maintenance            | 1,000       | 1,000        | 817                    | 5,000             | 5,000              | 5,000            | 4,000                                   | 400.00%  |
| 1000.42.4201.420103.54400 | Rentals                          | 24,000      | 24,000       | -                      | 26,487            | 26,487             | 26,487           | 2,487                                   | 10.36%   |
| 1000.42.4201.420103.55300 | Telephone & Communications       | 5,000       | 5,000        | -                      |                   |                    |                  | (5,000)                                 | -100.00% |
| 1000.42.4201.420103.56100 | General Office Supplies          | -           | -            | -                      |                   |                    |                  | -                                       | 0.00%    |
| 1000.42.4201.420103.56220 | Electricity                      | 1,500       | 1,500        | 1,092                  | 1,500             | 1,500              | 1,500            | -                                       | 0.00%    |
| n/a                       | n/a                              | -           | -            | -                      |                   |                    |                  | -                                       | 0.00%    |
| 420103                    | Communications                   | 522,725     | 525,725      | 196,820                | 390,187           | 365,187            | 355,187          | (170,538)                               | -32.44%  |
| 1000.42.4203.420301.51600 | Department Head                  | 3,500       | 3,500        | -                      | 3,500             | 3,500              | 3,500            | -                                       | 0.00%    |
| 1000.42.4203.420301.51601 | Assistant Chief                  | 4,500       | 4,500        | 3,000                  | 5,100             | 5,100              | 5,100            | 600                                     | 13.33%   |
| 1000.42.4203.420301.51650 | Meeting Secretary                | 1,800       | 1,800        | 681                    | 1,800             | 1,800              | 1,800            | -                                       | 0.00%    |
| 1000.42.4203.420301.51901 | Plan Review Stipend              | 2,500       | 2,500        | -                      | 2,500             | 2,500              | 2,500            | -                                       | 0.00%    |
| 1000.42.4203.420301.52300 | Retirement Contributions         | 45,000      | 45,000       | 45,000                 | 45,000            | 45,000             | 45,000           | -                                       | 0.00%    |
| 1000.42.4203.420301.53010 | Purchased Professional Services  | 600         | 600          | -                      | 600               | 600                | 600              | -                                       | 0.00%    |
| 1000.42.4203.420301.53040 | Medical Services                 | 18,000      | 18,000       | 2,142                  | 18,000            | 18,000             | 18,000           | -                                       | 0.00%    |
| 1000.42.4203.420301.53200 | Conferences & Training           | 19,000      | 19,000       | 4,603                  | 19,000            | 19,000             | 19,000           | -                                       | 0.00%    |
| 1000.42.4203.420301.53300 | Other Professional/Tech Services | 22,000      | 22,000       | 16,618                 | 22,000            | 22,000             | 22,000           | -                                       | 0.00%    |
| 1000.42.4203.420301.54101 | Refuse Removal                   | 1,100       | 1,100        | 620                    | 1,600             | 1,600              | 1,600            | 500                                     | 45.45%   |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description       | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                              |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.42.4203.420301.54301 | Building Maintenance         | 20,000                 | 20,000                  | 4,206                             | 20,000                       | 20,000                        | 20,000                      | -                                       | 0.00%    |
| 1000.42.4203.420301.54302 | Fire / Security Maintenance  | 1,600                  | 1,600                   | 1,546                             | 1,600                        | 1,600                         | 1,600                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54304 | Fresh Air Maintenance        | 12,540                 | 12,540                  | 630                               | 12,540                       | 12,540                        | 12,540                      | -                                       | 0.00%    |
| 1000.42.4203.420301.54331 | Truck Repairs                | 11,000                 | 11,000                  | 3,495                             | 11,500                       | 11,500                        | 11,500                      | 500                                     | 4.55%    |
| 1000.42.4203.420301.54332 | Pressurized Tank Repair      | 3,000                  | 3,000                   | -                                 | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54333 | Radio Repairs                | 4,500                  | 4,500                   | 1,215                             | 4,500                        | 4,500                         | 4,500                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54334 | Ladder Truck Test/Rep        | 11,000                 | 11,000                  | -                                 | 11,000                       | 11,000                        | 11,000                      | -                                       | 0.00%    |
| 1000.42.4203.420301.54335 | Hose Program                 | 2,040                  | 2,040                   | -                                 | 2,040                        | 2,040                         | 2,040                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54336 | Refurbish Trucks             | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54337 | Haz Mat                      | 2,000                  | 2,000                   | -                                 | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.42.4203.420301.54339 | Hurst Program                | 7,800                  | 7,800                   | -                                 | 8,000                        | 8,000                         | 8,000                       | 200                                     | 2.56%    |
| 1000.42.4203.420301.55300 | Telephone & Communications   | 3,100                  | 3,100                   | 748                               | 3,100                        | 3,100                         | 3,100                       | -                                       | 0.00%    |
| 1000.42.4203.420301.56100 | General Office Supplies      | 200                    | 200                     | -                                 | 200                          | 200                           | 200                         | -                                       | 0.00%    |
| 1000.42.4203.420301.56115 | Janitorial Supplies          | 2,000                  | 2,000                   | 433                               | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.42.4203.420301.56120 | Admin Supplies               | 400                    | 400                     | -                                 | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 1000.42.4203.420301.56140 | Radio Replacement Program    | 1,900                  | 1,900                   | -                                 | 3,000                        | 3,000                         | 3,000                       | 1,100                                   | 57.89%   |
| 1000.42.4203.420301.56150 | Training Supplies            | 3,375                  | 3,375                   | -                                 | 3,375                        | 3,375                         | 3,375                       | -                                       | 0.00%    |
| 1000.42.4203.420301.56300 | Food/M meal Allowance        | 300                    | 300                     | -                                 | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 1000.42.4203.420301.56902 | Clothing                     | 24,500                 | 24,500                  | -                                 | 25,500                       | 25,500                        | 25,500                      | 1,000                                   | 4.08%    |
| 1000.42.4203.420301.57300 | Equipment                    | 8,750                  | 8,750                   | 1,152                             | 8,750                        | 8,750                         | 8,750                       | -                                       | 0.00%    |
| 1000.42.4203.420301.58100 | Memberships & Dues           | 400                    | 400                     | -                                 | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 420301                    | Fire Department              | 239,405                | 239,405                 | 86,090                            | 243,305                      | 243,305                       | 243,305                     | 3,900                                   | 1.63%    |
|                           |                              |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4203.420302.54423 | Custodial Services           | 2,900                  | 2,900                   | 2,900                             | 2,900                        | 2,900                         | 2,900                       | -                                       | 0.00%    |
| 1000.42.4203.420302.55300 | Telephone & Communications   | 2,000                  | 2,000                   | 1,065                             | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.42.4203.420302.56220 | Electricity                  | 11,000                 | 11,000                  | 5,070                             | 11,000                       | 9,000                         | 9,000                       | (2,000)                                 | -18.18%  |
| 1000.42.4203.420302.56240 | Oil                          | 6,750                  | 6,750                   | 942                               | 6,750                        | 6,750                         | 6,750                       | -                                       | 0.00%    |
| 420302                    | Fire - Terryville Station    | 22,650                 | 22,650                  | 9,977                             | 22,650                       | 20,650                        | 20,650                      | (2,000)                                 | -8.83%   |
|                           |                              |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4203.420303.54423 | Custodial Services           | 2,900                  | 2,900                   | 2,900                             | 2,900                        | 2,900                         | 2,900                       | -                                       | 0.00%    |
| 1000.42.4203.420303.55300 | Telephone & Communications   | 2,000                  | 2,000                   | 475                               | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.42.4203.420303.56210 | Natural Gas                  | 12,000                 | 12,000                  | 299                               | 12,000                       | 5,500                         | 5,500                       | (6,500)                                 | -54.17%  |
| 1000.42.4203.420303.56220 | Electricity                  | 11,000                 | 11,000                  | 8,298                             | 11,000                       | 15,000                        | 15,000                      | 4,000                                   | 36.36%   |
| 420303                    | Fire - Plymouth Station      | 27,900                 | 27,900                  | 11,973                            | 27,900                       | 25,400                        | 25,400                      | (2,500)                                 | -8.96%   |
|                           |                              |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4203.420304.54423 | Custodial Services           | 2,400                  | 2,400                   | 2,400                             | 2,400                        | 2,400                         | 2,400                       | -                                       | 0.00%    |
| 1000.42.4203.420304.55300 | Telephone & Communications   | 1,000                  | 1,000                   | 435                               | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4203.420304.56220 | Electricity                  | 5,700                  | 5,700                   | 2,040                             | 5,700                        | 5,700                         | 5,700                       | -                                       | 0.00%    |
| 1000.42.4203.420304.56240 | Oil                          | 5,000                  | 5,000                   | 409                               | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 420304                    | Fire - Fall Mountain Station | 14,100                 | 14,100                  | 5,284                             | 14,100                       | 14,100                        | 14,100                      | -                                       | 0.00%    |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                  |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4209.000000.53015 | Service Contracts                | 7,500                  | 7,500                   | 7,623                             | 10,000                       | 10,000                        | 10,000                      | 2,500                                   | 33.33%   |
| 1000.42.4209.000000.54300 | Repairs & Maintenance            | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.42.4209.000000.54411 | Water/Sewer                      | 2,600                  | 2,600                   | 946                               | 2,600                        | 2,600                         | 2,600                       | -                                       | 0.00%    |
| 1000.42.4209.000000.55300 | Telephone & Communications       | 4,000                  | 4,000                   | 1,594                             | 4,000                        | 4,000                         | 4,000                       | -                                       | 0.00%    |
| 1000.42.4209.000000.56210 | Natural Gas                      | 5,000                  | 5,000                   | 1,666                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.42.4209.000000.56220 | Electricity                      | 14,000                 | 14,000                  | 6,450                             | 14,000                       | 14,000                        | 14,000                      | -                                       | 0.00%    |
| 1000.42.4209.000000.58250 | Payments to Other Organizations  | 10,490                 | 10,490                  | 10,489                            | 10,424                       | 10,424                        | 10,424                      | (66)                                    | -0.63%   |
| 4209                      | Ambulance                        | 44,590                 | 44,590                  | 28,767                            | 47,024                       | 47,024                        | 47,024                      | 2,434                                   | 5.46%    |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4219.000000.51610 | Regular Employees                | 52,233                 | 52,233                  | 25,650                            | 57,354                       | 53,004                        | 53,004                      | 771                                     | 1.48%    |
| 1000.42.4219.000000.51650 | Administrative Assistant         | 14,121                 | 14,121                  | 7,829                             | 17,600                       | 15,930                        | 17,523                      | 3,402                                   | 24.09%   |
| 1000.42.4219.000000.53015 | Service Contracts                | 2,420                  | 2,420                   | 2,420                             | 2,420                        | 2,420                         | 2,420                       | -                                       | 0.00%    |
| 1000.42.4219.000000.53200 | Conferences & Training           | 2,500                  | 2,500                   | 345                               | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.42.4219.000000.54300 | Repairs & Maintenance            | 100                    | 100                     | -                                 | 100                          | 100                           | 100                         | -                                       | 0.00%    |
| 1000.42.4219.000000.55300 | Telephone & Communications       | 600                    | 600                     | 128                               | 600                          | 600                           | 600                         | -                                       | 0.00%    |
| 1000.42.4219.000000.56100 | General Office Supplies          | 500                    | 500                     | 206                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.42.4219.000000.56430 | Periodicals                      | 1,346                  | 1,346                   | 1,346                             | 1,346                        | 1,346                         | 1,346                       | -                                       | 0.00%    |
| 1000.42.4219.000000.56440 | Investigative Supplies           | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.42.4219.000000.56902 | Clothing                         | 400                    | 400                     | 206                               | 400                          | 400                           | 400                         | -                                       | 0.00%    |
| 1000.42.4219.000000.58100 | Memberships & Dues               | 725                    | 725                     | 215                               | 725                          | 725                           | 725                         | -                                       | 0.00%    |
| 4219                      | Fire Marshal                     | 75,445                 | 75,445                  | 38,345                            | 84,045                       | 78,025                        | 79,618                      | 4,173                                   | 5.53%    |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.42.4223.000000.51620 | Part Time/Seasonal Employees     | 5,200                  | 5,200                   | 2,600                             | 5,200                        | 5,200                         | 5,200                       | -                                       | 0.00%    |
| 1000.42.4223.000000.53200 | Conferences & Training           | 300                    | 300                     | -                                 | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 1000.42.4223.000000.54100 | Utility Services                 | 5,000                  | 5,000                   | 2,339                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.42.4223.000000.54300 | Repairs & Maintenance            | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.42.4223.000000.54405 | Leases of Equipment              | 26,000                 | 26,000                  | 20,844                            | 27,000                       | 24,624                        | 24,624                      | (1,376)                                 | -5.29%   |
|                           | Equipment - generators           |                        |                         |                                   |                              | 5,700                         | 5,700                       | 5,700                                   | 100.00%  |
| 1000.42.4223.000000.55300 | Telephone & Communications       | 250                    | 250                     | 43                                | 200                          | 200                           | 200                         | (50)                                    | -20.00%  |
| 1000.42.4223.000000.56280 | Emergency Expenses               | 1,500                  | 1,500                   | -                                 | 1,500                        | 1,500                         | 1,500                       | -                                       | 0.00%    |
| 1000.42.4223.000000.56300 | Food/M meal Allowance            | 300                    | 300                     | -                                 | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 1000.42.4223.000000.56900 | Other Supplies                   | 500                    | 500                     | -                                 | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.42.4223.000000.58100 | Memberships & Dues               | 100                    | 100                     | -                                 | 100                          | 100                           | 100                         | -                                       | 0.00%    |
| 4223                      | Emergency Management             | 39,650                 | 39,650                  | 25,827                            | 40,600                       | 43,924                        | 43,924                      | 4,274                                   | 10.78%   |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.43.4301.000000.51600 | Department Head                  | 79,602                 | 79,602                  | 38,270                            | 81,000                       | 80,796                        | 80,796                      | 1,194                                   | 1.50%    |
| 1000.43.4301.000000.51630 | Overtime                         | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | 0.00%    |
| 1000.43.4301.000000.51903 | Longevity                        | 200                    | 200                     | -                                 | 200                          | 200                           | 200                         | -                                       | 0.00%    |
| 1000.43.4301.000000.53300 | Other Professional/Tech Services | 6,000                  | 6,000                   | 1,500                             | 6,000                        | 6,000                         | 6,000                       | -                                       | 0.00%    |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020     | FY 2020      | FY 2020                | FY 2021           | FY 2021            | FY 2021          | 2021 Mayor Recommendd<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|-------------|--------------|------------------------|-------------------|--------------------|------------------|------------------------------------------|----------|
|                           |                                  | Orig Budget | Amend Budget | Actual<br>@ 12/31/2019 | Dept<br>Requested | Mayor<br>Recommend | BOF<br>Recommend | \$ Change                                | % Change |
| 1000.43.4301.000000.55400 | Advertising                      | 2,000       | 2,000        | 176                    | 2,000             | 2,000              | 2,000            | -                                        | 0.00%    |
| 1000.43.4301.000000.56100 | General Office Supplies          | 1,000       | 1,000        | 99                     | 200               | 200                | 200              | (800)                                    | -80.00%  |
| 1000.43.4301.000000.58100 | Memberships & Dues               | 500         | 500          | -                      | 500               | 500                | 500              | -                                        | 0.00%    |
| 4301                      | Public Works Director            | 89,302      | 89,302       | 40,045                 | 89,900            | 89,696             | 89,696           | 394                                      | 0.44%    |
|                           |                                  |             |              |                        |                   |                    |                  | -                                        |          |
| 1000.43.4303.000000.51600 | Department Head                  | 66,248      | 66,248       | 33,857                 | 66,248            | 66,248             | 66,248           | -                                        | 0.00%    |
| 1000.43.4303.000000.51610 | Regular Employees                | 312,000     | 318,000      | 162,846                | 425,000           | 325,000            | 325,000          | 7,000                                    | 2.20%    |
| 1000.43.4303.000000.51630 | Overtime                         | 15,000      | 15,000       | 6,909                  | 15,000            | 15,000             | 15,000           | -                                        | 0.00%    |
| 1000.43.4303.000000.51900 | Other Salaries                   | 7,500       | 7,500        | -                      | 5,000             | 5,000              | 5,000            | (2,500)                                  | -33.33%  |
| 1000.43.4303.000000.51902 | Call In Pay                      | 6,500       | 6,500        | 3,125                  | 6,500             | 6,500              | 6,500            | -                                        | 0.00%    |
| 1000.43.4303.000000.51903 | Longevity                        | 1,950       | 1,950        | 1,850                  | 1,650             | 1,650              | 1,950            | -                                        | 0.00%    |
| 1000.43.4303.000000.52905 | Employee Safety                  | 8,000       | 8,000        | 724                    | 4,000             | 4,000              | 4,000            | (4,000)                                  | -50.00%  |
| 1000.43.4303.000000.53200 | Conferences & Training           | 1,000       | 1,000        | -                      | 1,000             | 1,000              | 1,000            | -                                        | 0.00%    |
| 1000.43.4303.000000.53300 | Other Professional/Tech Services | 100,000     | 100,000      | 45,958                 | 105,000           | 105,000            | 105,000          | 5,000                                    | 5.00%    |
| 1000.43.4303.000000.53320 | Environmental Services           | 10,000      | 10,000       | -                      | 10,000            | 10,000             | 10,000           | -                                        | 0.00%    |
| 1000.43.4303.000000.54300 | Repairs & Maintenance            | 80,000      | 80,000       | 23,815                 | 105,000           | 80,000             | 80,000           | -                                        | 0.00%    |
| combined above            |                                  |             |              |                        | -                 | -                  | -                | -                                        | #DIV/0!  |
| 1000.43.4303.000000.54411 | Water/Sewer                      | 650         | 650          | 253                    | 650               | 650                | 650              | -                                        | 0.00%    |
| 1000.43.4303.000000.55300 | Telephone & Communications       | 1,600       | 1,600        | 954                    | 1,000             | 1,000              | 1,000            | (600)                                    | -37.50%  |
| 1000.43.4303.000000.56210 | Natural Gas                      | 6,000       | 6,000        | 549                    | 5,000             | 5,000              | 5,000            | (1,000)                                  | -16.67%  |
| 1000.43.4303.000000.56220 | Electricity                      | 3,000       | 3,000        | 1,127                  | 3,000             | 3,000              | 3,000            | -                                        | 0.00%    |
| 1000.43.4303.000000.56300 | Food/M meal Allowance            | 2,000       | 2,000        | -                      | 2,500             | 2,500              | 2,500            | 500                                      | 25.00%   |
| 1000.43.4303.000000.56600 | Supplies - Street Signs          | 12,000      | 12,000       | 1,093                  | 12,000            | 10,000             | 10,000           | (2,000)                                  | -16.67%  |
| 1000.43.4303.000000.56902 | Clothing                         | 15,000      | 15,000       | 6,659                  | 15,000            | 13,000             | 13,000           | (2,000)                                  | -13.33%  |
| 1000.43.4303.000000.58100 | Memberships & Dues               | 250         | 250          | -                      | 250               | 250                | 250              | -                                        | 0.00%    |
| 4303                      | Highway                          | 648,698     | 654,698      | 289,718                | 783,798           | 654,798            | 655,098          | 400                                      | 0.06%    |
|                           |                                  |             |              |                        |                   |                    |                  | -                                        |          |
| 1000.43.4307.000000.51620 | Part Time/Seasonal Employees     | 1,000       | 1,000        | 625                    | 1,000             | 1,000              | 1,000            | -                                        | 0.00%    |
| 1000.43.4307.000000.51630 | Overtime                         | 95,000      | 95,000       | 28,924                 | 95,000            | 95,000             | 95,000           | -                                        | 0.00%    |
| 1000.43.4307.000000.53300 | Other Professional/Tech Services | 55,000      | 55,000       | 13,710                 | 55,000            | 55,000             | 55,000           | -                                        | 0.00%    |
| 1000.43.4307.000000.56010 | Supplies                         | 12,000      | 12,000       | 1,297                  | 12,000            | 12,000             | 12,000           | -                                        | 0.00%    |
| 1000.43.4307.000000.56270 | Salt & Sand                      | 245,000     | 245,000      | 38,893                 | 250,000           | 245,000            | 245,000          | -                                        | 0.00%    |
| 1000.43.4307.000000.56900 | Other Supplies                   | 500         | 500          | -                      | 500               | 500                | 500              | -                                        | 0.00%    |
| 4307                      | Snow Removal                     | 408,500     | 408,500      | 83,450                 | 413,500           | 408,500            | 408,500          | -                                        | 0.00%    |
|                           |                                  |             |              |                        |                   |                    |                  | -                                        |          |
| 1000.43.4313.000000.51610 | Regular Employees                | 127,579     | 130,125      | 48,761                 | 133,000           | 132,725            | 132,725          | 2,600                                    | 2.00%    |
| combined above            |                                  |             |              |                        | -                 | -                  | -                | -                                        | 0.00%    |
| 1000.43.4313.000000.51630 | Overtime                         | 3,000       | 3,000        | 2,506                  | 4,000             | 4,000              | 4,000            | 1,000                                    | 33.33%   |
| 1000.43.4313.000000.51900 | Other Salaries                   | 625         | 625          | -                      | 625               | 625                | 625              | -                                        | 0.00%    |
| 1000.43.4313.000000.51903 | Longevity                        | 400         | 400          | 400                    | 525               | 525                | 525              | 125                                      | 31.25%   |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description           | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|----------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                  |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.43.4313.000000.53200 | Conferences & Training           | 1,000                  | 1,000                   | -                                 | 800                          | 800                           | 800                         | (200)                                   | -20.00%  |
| 1000.43.4313.000000.53320 | Environmental Services           | 5,000                  | 5,000                   | -                                 | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.43.4313.000000.53505 | Testing/Inspections              | 2,000                  | 2,000                   | 1,050                             | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.43.4313.000000.54300 | Repairs & Maintenance            | 145,000                | 145,000                 | 42,882                            | 160,000                      | 155,000                       | 155,000                     | 10,000                                  | 6.90%    |
| 1000.43.4313.000000.54301 | Building Maintenance             | 5,000                  | 5,000                   | -                                 | 10,000                       | 10,000                        | 10,000                      | 5,000                                   | 100.00%  |
| 1000.43.4313.000000.54305 | Fleet Repairs & Maintenance      | 10,000                 | 10,000                  | 35                                | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.43.4313.000000.54411 | Water/Sewer                      | 500                    | 500                     | 263                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.43.4313.000000.55300 | Telephone & Communications       | 2,000                  | 2,000                   | 882                               | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.43.4313.000000.56100 | General Office Supplies          | 500                    | 500                     | 337                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 1000.43.4313.000000.56170 | Maintenance Supplies             | 28,000                 | 28,000                  | 8,075                             | 28,000                       | 28,000                        | 28,000                      | -                                       | 0.00%    |
| 1000.43.4313.000000.56210 | Natural Gas                      | 10,000                 | 10,000                  | 2,595                             | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.43.4313.000000.56220 | Electricity                      | 5,000                  | 5,000                   | 2,599                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.43.4313.000000.56260 | Gasoline                         | 135,000                | 135,000                 | 64,954                            | 135,000                      | 135,000                       | 135,000                     | -                                       | 0.00%    |
| n/a                       | n/a                              | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | 0.00%    |
| n/a                       | n/a                              | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | 0.00%    |
| 4313                      | Maintenance Garage               | 480,604                | 483,150                 | 175,339                           | 506,950                      | 501,675                       | 501,675                     | 18,525                                  | 3.83%    |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.43.4317.000000.51610 | Regular Employees                | 38,938                 | 39,720                  | 19,972                            | 40,502                       | 40,502                        | 40,502                      | 782                                     | 1.97%    |
| 1000.43.4317.000000.51630 | Overtime                         | 21,000                 | 21,000                  | 12,382                            | 22,000                       | 22,000                        | 22,000                      | 1,000                                   | 4.76%    |
| 1000.43.4317.000000.51903 | Longevity                        | 525                    | 525                     | 525                               | 525                          | 525                           | 525                         | -                                       | 0.00%    |
| 1000.43.4317.000000.53300 | Other Professional/Tech Services | 550,000                | 550,000                 | 199,341                           | 550,000                      | 500,000                       | 500,000                     | (50,000)                                | -9.09%   |
| 1000.43.4317.000000.53505 | Testing/Inspections              | 14,000                 | 14,000                  | -                                 | 13,000                       | 13,000                        | 13,000                      | (1,000)                                 | -7.14%   |
| 1000.43.4317.000000.54300 | Repairs & Maintenance            | 15,000                 | 15,000                  | 11,121                            | 15,000                       | 15,000                        | 15,000                      | -                                       | 0.00%    |
| 1000.43.4317.000000.54410 | Rental of Land & Buildings       | 6,500                  | 6,500                   | 1,716                             | 6,500                        | 6,500                         | 6,500                       | -                                       | 0.00%    |
| 1000.43.4317.000000.54411 | Water/Sewer                      | 250                    | 250                     | 93                                | 250                          | 250                           | 250                         | -                                       | 0.00%    |
| 1000.43.4317.000000.54421 | Disposal                         | 5,000                  | 5,000                   | 1,000                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.43.4317.000000.55300 | Telephone & Communications       | 1,000                  | 1,000                   | 881                               | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.43.4317.000000.56220 | Electricity                      | 5,500                  | 5,500                   | 2,280                             | 5,500                        | 5,500                         | 5,500                       | -                                       | 0.00%    |
| 1000.43.4317.000000.58130 | Permit Fees                      | 3,500                  | 3,500                   | -                                 | 3,500                        | 3,500                         | 3,500                       | -                                       | 0.00%    |
| combined above            |                                  |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 4317                      | Transfer Station                 | 661,213                | 661,995                 | 249,311                           | 662,777                      | 612,777                       | 612,777                     | (49,218)                                | -7.43%   |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.43.4329.000000.54412 | Hydrants                         | 400,000                | 400,000                 | 149,185                           | 447,000                      | 447,000                       | 447,000                     | 47,000                                  | 11.75%   |
| 1000.43.4329.000000.55300 | Telephone & Communications       | 5,000                  | 5,000                   | 1,112                             | 5,000                        | 5,000                         | 5,000                       | -                                       | 0.00%    |
| 1000.43.4329.000000.56225 | Street Lights                    | 60,000                 | 60,000                  | 20,258                            | 60,000                       | 60,000                        | 60,000                      | -                                       | 0.00%    |
| 4329                      | Utilities                        | 465,000                | 465,000                 | 170,555                           | 512,000                      | 512,000                       | 512,000                     | 47,000                                  | 10.11%   |
|                           |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |
| 1000.43.4331.000000.51610 | Regular Employees                | 45,035                 | 45,929                  | 19,373                            | 45,929                       | 45,929                        | 45,929                      | -                                       | 0.00%    |
| 1000.43.4331.000000.51630 | Overtime                         | 2,000                  | 2,000                   | 8,857                             | 2,000                        | 2,000                         | 5,000                       | 3,000                                   | 150.00%  |
| 1000.43.4331.000000.51903 | Longevity                        | 425                    | 425                     | -                                 | 425                          | 425                           | 425                         | -                                       | 0.00%    |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #                | IV Account Description           | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|-----------------------------|----------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                             |                                  |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.43.4331.000000.53015   | Service Contracts                | 20,000                 | 20,000                  | 11,743                            | 20,000                       | 20,000                        | 20,000                      | -                                       | 0.00%    |
| 1000.43.4331.000000.54300   | Repairs & Maintenance            | 20,000                 | 20,000                  | 8,225                             | 20,000                       | 20,000                        | 20,000                      | -                                       | 0.00%    |
| 1000.43.4331.000000.54411   | Water/Sewer                      | 4,500                  | 4,500                   | 1,682                             | 4,000                        | 4,000                         | 4,000                       | (500)                                   | -11.11%  |
| 1000.43.4331.000000.55300   | Telephone & Communications       | 25,000                 | 25,000                  | 11,178                            | 25,000                       | 25,000                        | 25,000                      | -                                       | 0.00%    |
| 1000.43.4331.000000.56010   | Supplies                         | 8,000                  | 8,000                   | 1,242                             | 8,000                        | 8,000                         | 8,000                       | -                                       | 0.00%    |
| 1000.43.4331.000000.56220   | Electricity                      | 45,000                 | 45,000                  | 31,094                            | 50,000                       | 50,000                        | 50,000                      | 5,000                                   | 11.11%   |
| 1000.43.4331.000000.56240   | Oil                              | 30,000                 | 30,000                  | 4,269                             | 20,000                       | 20,000                        | 20,000                      | (10,000)                                | -33.33%  |
| 1000.43.4331.000000.56902   | Clothing                         | 500                    | 500                     | 191                               | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| n/a                         | n/a                              | -                      | -                       | -                                 |                              |                               |                             | -                                       | 0.00%    |
| n/a                         | n/a                              | -                      | -                       | -                                 |                              |                               |                             | -                                       | 0.00%    |
| 4331                        | Town Hall                        | 200,460                | 201,354                 | 97,854                            | 195,854                      | 195,854                       | 198,854                     | (2,500)                                 | -1.24%   |
| 1000.43.4332.000000.53300   | Other Professional/Tech Services | 10,000                 | 10,000                  | 900                               | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.43.4332.000000.53505   | Testing/Inspections              | 5,000                  | 5,000                   | -                                 | -                            | -                             | -                           | (5,000)                                 | -100.00% |
| 1000.43.4332.000000.54300   | Repairs & Maintenance            | 10,000                 | 10,000                  | 2,544                             | 10,000                       | 10,000                        | 10,000                      | -                                       | 0.00%    |
| 1000.43.4332.000000.54411   | Water/Sewer                      | 300                    | 300                     | 77                                | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 1000.43.4332.000000.54413   | Town Wide Sewer Use Fees         | 40,000                 | 40,000                  | 44,365                            | 40,000                       | 45,000                        | 45,000                      | 5,000                                   | 12.50%   |
| 1000.43.4332.000000.56220   | Electricity                      | 4,000                  | 4,000                   | 833                               | 4,000                        | 4,000                         | 4,000                       | -                                       | 0.00%    |
| 1000.43.4332.000000.56240   | Oil                              | 4,500                  | 4,500                   | 550                               | 4,500                        | 4,500                         | 4,500                       | -                                       | 0.00%    |
| 1000.43.4332.000000.58250   | Payments to Other Organizations  | 2,500                  | 2,500                   | 1,598                             | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 4332                        | Facilities                       | 76,300                 | 76,300                  | 50,866                            | 71,300                       | 76,300                        | 76,300                      | -                                       | 0.00%    |
| 1000.43.4341.000000.51600   | Department Head                  | 64,958                 | 64,958                  | 31,230                            | 64,958                       | 45,471                        | 45,471                      | (19,487)                                | -30.00%  |
| 1000.43.4341.000000.51630   | Overtime                         | 1,000                  | 1,000                   | 476                               | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.51650   | Meeting Secretary                | 1,500                  | 1,500                   | 528                               | 1,000                        | 1,000                         | 1,000                       | (500)                                   | -33.33%  |
| 1000.43.4341.000000.51903   | Longevity                        | 375                    | 375                     | 375                               | 375                          | 375                           | 375                         | -                                       | 0.00%    |
| 1000.43.4341.000000.53300   | Other Professional/Tech Services | 500                    | 500                     | -                                 | 500                          | 19,987                        | 19,987                      | 19,487                                  | 3897.40% |
| 1000.43.4341.000000.53510   | Data Processing Fees             | 10,000                 | 10,000                  | 4,495                             | 15,000                       | 12,000                        | 12,000                      | 2,000                                   | 20.00%   |
| 1000.43.4341.000000.55300   | Telephone & Communications       | 750                    | 750                     | 252                               | 750                          | 750                           | 750                         | -                                       | 0.00%    |
| 1000.43.4341.000000.56100   | General Office Supplies          | 300                    | 300                     | 52                                | -                            | -                             | -                           | (300)                                   | -100.00% |
| 1000.43.4341.000000.56430   | Periodicals                      | 1,000                  | 1,000                   | -                                 | 1,000                        | 1,000                         | 1,000                       | -                                       | 0.00%    |
| 1000.43.4341.000000.56902   | Clothing                         | 300                    | 300                     | -                                 | 300                          | 300                           | 300                         | -                                       | 0.00%    |
| 1000.43.4341.000000.58100   | Memberships & Dues               | 500                    | 500                     | 45                                | 500                          | 500                           | 500                         | -                                       | 0.00%    |
| 4341                        | Building Inspector               | 81,183                 | 81,183                  | 37,454                            | 85,383                       | 82,383                        | 82,383                      | 1,200                                   | 1.48%    |
| 1000.44.4403.000000.53040   | Medical Services                 | 2,500                  | 2,500                   | -                                 | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.44.4403.000000.58250   | Payments to Other Organizations  | 65,072                 | 65,072                  | 65,072                            | 64,672                       | 64,672                        | 64,672                      | (400)                                   | -0.61%   |
| combined with account above |                                  |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 4403                        | Public Health Services           | 67,572                 | 67,572                  | 65,072                            | 67,172                       | 67,172                        | 67,172                      | (400)                                   | -0.59%   |
|                             |                                  |                        |                         |                                   |                              |                               |                             | -                                       |          |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description          | FY 2020     | FY 2020      | FY 2020                | FY 2021           | FY 2021            | FY 2021          | 2021 Mayor Recommendd<br>vs. 2020 Budget |          |
|---------------------------|---------------------------------|-------------|--------------|------------------------|-------------------|--------------------|------------------|------------------------------------------|----------|
|                           |                                 | Orig Budget | Amend Budget | Actual<br>@ 12/31/2019 | Dept<br>Requested | Mayor<br>Recommend | BOF<br>Recommend | \$ Change                                | % Change |
| 1000.44.4406.000000.53010 | Purchased Professional Services | 30,000      | 30,000       | 10,168                 | 30,000            | 30,000             | 30,000           | -                                        | 0.00%    |
| 1000.44.4406.000000.54300 | Repairs & Maintenance           | 2,500       | 2,500        | -                      | 2,500             | 2,500              | 2,500            | -                                        | 0.00%    |
| 4406                      | Elderly Transportation          | 32,500      | 32,500       | 10,168                 | 32,500            | 32,500             | 32,500           | -                                        | 0.00%    |
| 1000.44.4427.000000.51650 | Meeting Secretary               | 1,000       | 1,000        | 344                    | 1,500             | 1,000              | 1,000            | -                                        | 0.00%    |
| 1000.44.4427.000000.53010 | Purchased Professional Services | 53,376      | 53,376       | 53,376                 | 53,376            | 53,376             | 53,376           | -                                        | 0.00%    |
| 1000.44.4427.000000.55400 | Advertising                     | 1,500       | 1,500        | 400                    | 1,500             | 1,500              | 1,500            | -                                        | 0.00%    |
| 1000.44.4427.000000.56100 | General Office Supplies         |             |              |                        |                   |                    | 250              | 250                                      | 100.00%  |
| n/a                       | n/a                             | -           | -            | -                      |                   |                    |                  | -                                        | 0.00%    |
| 4427                      | Human Services                  | 55,876      | 55,876       | 54,120                 | 56,376            | 55,876             | 56,126           | 250                                      | 0.45%    |
| 1000.45.4501.000000.51600 | Department Head                 | 65,775      | 65,775       | 31,623                 | 65,775            | 65,775             | 65,775           | -                                        | 0.00%    |
| 1000.45.4501.000000.51610 | Regular Employees               | 153,192     | 153,192      | 87,354                 | 154,361           | 154,361            | 154,361          | 1,169                                    | 0.76%    |
| 1000.45.4501.000000.51620 | Part Time/Seasonal Employees    | 56,522      | 56,522       | 26,539                 | 74,154            | 66,522             | 66,522           | 10,000                                   | 17.69%   |
| 1000.45.4501.000000.51630 | Overtime                        | 200         | 200          | -                      | 200               | 200                | 200              | -                                        | 0.00%    |
| 1000.45.4501.000000.51903 | Longevity                       | -           | -            | -                      | -                 | -                  | -                | -                                        | -        |
| 1000.45.4501.000000.53015 | Service Contracts               | 18,706      | 18,706       | 15,283                 | 18,995            | 18,995             | 18,995           | 289                                      | 1.54%    |
| 1000.45.4501.000000.53110 | Library Services                | 42,544      | 42,544       | 37,082                 | 39,981            | 39,981             | 39,981           | (2,563)                                  | -6.02%   |
| 1000.45.4501.000000.53200 | Conferences & Training          | 150         | 150          | 35                     | 650               | 650                | 650              | 500                                      | 333.33%  |
| 1000.45.4501.000000.54300 | Repairs & Maintenance           | 13,750      | 13,750       | 2,898                  | 13,750            | 13,750             | 13,750           | -                                        | 0.00%    |
| 1000.45.4501.000000.54411 | Water/Sewer                     | 650         | 650          | 321                    | 700               | 700                | 700              | 50                                       | 7.69%    |
| 1000.45.4501.000000.55300 | Telephone & Communications      | 1,000       | 1,000        | -                      | -                 | -                  | -                | (1,000)                                  | -100.00% |
| 1000.45.4501.000000.55301 | Postage                         | 400         | 400          | -                      | 250               | 250                | 250              | (150)                                    | -37.50%  |
| 1000.45.4501.000000.56100 | General Office Supplies         | 3,500       | 3,500        | 1,913                  | 3,500             | 3,500              | 3,500            | -                                        | 0.00%    |
| 1000.45.4501.000000.56210 | Natural Gas                     | 11,000      | 11,000       | 2,808                  | 11,000            | 11,000             | 11,000           | -                                        | 0.00%    |
| 1000.45.4501.000000.56220 | Electricity                     | 32,000      | 32,000       | 10,172                 | 30,000            | 30,000             | 30,000           | (2,000)                                  | -6.25%   |
| 1000.45.4501.000000.56405 | Audio Visual Materials          | 9,000       | 9,000        | 4,153                  | 9,000             | 9,000              | 9,000            | -                                        | 0.00%    |
| 1000.45.4501.000000.56420 | Library Books                   | 49,160      | 49,160       | 14,379                 | 46,000            | 46,000             | 46,000           | (3,160)                                  | -6.43%   |
| 1000.45.4501.000000.56430 | Periodicals                     | 3,000       | 3,000        | 2,111                  | 2,850             | 2,850              | 2,850            | (150)                                    | -5.00%   |
| 1000.45.4501.000000.56900 | Other Supplies                  | 3,500       | 3,500        | 1,787                  | 4,150             | 4,150              | 4,150            | 650                                      | 18.57%   |
| 1000.45.4501.000000.58100 | Memberships & Dues              | 2,100       | 2,100        | 1,330                  | 1,500             | 1,500              | 1,500            | (600)                                    | -28.57%  |
| 4501                      | Terryville Library              | 466,149     | 466,149      | 239,787                | 476,816           | 469,184            | 469,184          | 3,035                                    | 0.65%    |
| n/a                       | n/a                             | -           | -            | -                      |                   |                    |                  | -                                        | -        |
|                           | Plymouth Library                | -           | -            | -                      | -                 | -                  | -                | -                                        | -        |
| 1000.45.4506.450601.51600 | Department Head                 | 54,054      | 54,054       | 24,969                 | 54,054            | 54,054             | 54,054           | -                                        | 0.00%    |
| 1000.45.4506.450601.51610 | Regular Employees               | 98,072      | 98,072       | 50,953                 | 100,500           | 100,500            | 100,500          | 2,428                                    | 2.48%    |
| 1000.45.4506.450601.51620 | Part Time/Seasonal Employees    | 18,000      | 18,000       | 14,726                 | 20,000            | 18,500             | 20,000           | 2,000                                    | 11.11%   |
| 1000.45.4506.450601.51630 | Overtime                        | 3,000       | 3,000        | 218                    | 1,000             | 1,000              | 1,000            | (2,000)                                  | -66.67%  |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description                          | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommend<br>vs. 2020 Budget |          |
|---------------------------|-------------------------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                                 |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.45.4506.450601.51650 | Meeting Secretary                               | 1,200                  | 1,200                   | 731                               | 1,250                        | 1,250                         | 1,250                       | 50                                      | 4.17%    |
| 1000.45.4506.450601.51903 | Longevity                                       | 1,100                  | 1,100                   | 525                               | 950                          | 950                           | 950                         | (150)                                   | -13.64%  |
| 1000.45.4506.450601.52902 | Clothing                                        |                        |                         |                                   | 2,000                        | 2,000                         | 2,000                       | 2,000                                   | 100.00%  |
| 1000.45.4506.450601.53300 | Other Professional/Tech Services                | 3,000                  | 3,000                   | -                                 | 3,000                        | 3,000                         | 3,000                       | -                                       | 0.00%    |
| 1000.45.4506.450601.54300 | Repairs & Maintenance                           | 2,000                  | 2,000                   | 73                                | 2,000                        | 2,000                         | 2,000                       | -                                       | 0.00%    |
| 1000.45.4506.450601.54303 | Grounds Maintenance                             | 3,500                  | 3,500                   | 3,375                             | 4,000                        | 4,000                         | 4,000                       | 500                                     | 14.29%   |
| 1000.45.4506.450601.54400 | Rentals                                         | 3,500                  | 3,500                   | 796                               | 3,500                        | 3,500                         | 3,500                       | -                                       | 0.00%    |
| 1000.45.4506.450601.54411 | Water/Sewer                                     | 750                    | 750                     | 315                               | 600                          | 600                           | 600                         | (150)                                   | -20.00%  |
| 1000.45.4506.450601.55400 | Advertising                                     | 750                    | 750                     | 225                               | 1,000                        | 1,000                         | 1,000                       | 250                                     | 33.33%   |
| 1000.45.4506.450601.56010 | Supplies                                        | 7,500                  | 7,500                   | 2,739                             | 7,500                        | 7,500                         | 7,500                       | -                                       | 0.00%    |
| 1000.45.4506.450601.56100 | General Office Supplies                         | 250                    | 250                     | 90                                | 250                          | 250                           | 500                         | 250                                     | 100.00%  |
| 1000.45.4506.450601.56220 | Electricity                                     | 2,500                  | 2,500                   | 853                               | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.45.4506.450601.57300 | Equipment                                       | 2,500                  | 2,500                   | -                                 | 2,500                        | 2,500                         | 2,500                       | -                                       | 0.00%    |
| 1000.45.4506.450601.58100 | Memberships & Dues                              | 750                    | 750                     | 430                               | 850                          | 850                           | 850                         | 100                                     | 13.33%   |
| 450601                    | Parks                                           | 202,426                | 202,426                 | 101,017                           | 207,454                      | 205,954                       | 207,704                     | 5,278                                   | 2.61%    |
| 1000.45.4506.450602.51625 | Part Time/Seasonal - Rec                        | 42,000                 | 42,000                  | 24,849                            | 45,000                       | 43,000                        | 45,000                      | 3,000                                   | 7.14%    |
| combined above            |                                                 |                        |                         |                                   |                              |                               |                             | -                                       | 0.00%    |
| 1000.45.4506.450602.53240 | Field Trips/Excursions - Rec                    | 7,000                  | 7,000                   | 6,427                             | 7,500                        | 7,500                         | 7,500                       | 500                                     | 7.14%    |
| 1000.45.4506.450602.53310 | Contract Services - Rec                         | 13,000                 | 13,000                  | 2,500                             | 11,000                       | 11,000                        | 11,000                      | (2,000)                                 | -15.38%  |
| 1000.45.4506.450602.53540 | Sports Officials                                | 6,000                  | 6,000                   | 1,000                             | 5,000                        | 5,000                         | 6,000                       | -                                       | 0.00%    |
| 1000.45.4506.450602.54410 | Rental of Land & Buildings                      | 9,000                  | 9,000                   | -                                 | 9,000                        | 9,000                         | 10,000                      | 1,000                                   | 11.11%   |
| 1000.45.4506.450602.56160 | Supplies - Recreation                           | 7,500                  | 7,500                   | 2,139                             | 7,500                        | 7,500                         | 7,500                       | -                                       | 0.00%    |
| 1000.45.4506.450602.57300 | Equipment                                       | 6,000                  | 6,000                   | -                                 | 6,000                        | 6,000                         | 6,000                       | -                                       | 0.00%    |
| 1000.45.4506.450602.59010 | Other Items                                     | 10,000                 | 10,000                  | -                                 | -                            | -                             | -                           | (10,000)                                | -100.00% |
| 1000.45.4506.450602.59140 | Internal Transfers                              | (100,500)              | (100,500)               | -                                 | (91,000)                     | (89,000)                      | (93,000)                    | 7,500                                   | -7.46%   |
| n/a                       | n/a                                             | -                      | -                       | -                                 |                              |                               |                             | -                                       |          |
| n/a                       | n/a                                             | -                      | -                       | -                                 |                              |                               |                             | -                                       |          |
| 450602                    | Recreation                                      | -                      | -                       | 36,915                            | -                            | -                             | -                           | -                                       | 0.00%    |
| 1000.47.4700.000000.58360 | Board of Education Expenses                     | 24,487,790             | 24,487,790              | 10,068,920                        | 24,775,559                   | 24,737,790                    | 24,775,559                  | 287,769                                 | 1.18%    |
| 4700                      |                                                 | 24,487,790             | 24,487,790              | 10,068,920                        | 24,775,559                   | 24,737,790                    | 24,775,559                  | 287,769                                 | 1.18%    |
| 1000.48.4801.480111.58310 | Principal - School- 2019 Refunding              | 565,000                | 565,000                 | 565,000                           | 447,000                      | 447,000                       | 447,000                     | (118,000)                               | -20.88%  |
| 1000.48.4801.480112.58310 | Principal - School-2012 Issue                   | 200,000                | 200,000                 | -                                 | 200,000                      | 200,000                       | 200,000                     | -                                       | 0.00%    |
| 1000.48.4801.480113.58310 | Principal - School - 2014 Refunding             | 343,000                | 343,000                 | -                                 | 339,000                      | 339,000                       | 339,000                     | (4,000)                                 | -1.17%   |
| 1000.48.4801.480117.58310 | Principal - Water Lines - 2012 Issue            | 80,000                 | 80,000                  | -                                 | 80,000                       | 80,000                        | 80,000                      | -                                       | 0.00%    |
| 1000.48.4801.480118.58310 | Principal - Water Lines - 2014 Refunding        | 92,000                 | 92,000                  | -                                 | 91,000                       | 91,000                        | 91,000                      | (1,000)                                 | -1.09%   |
| 1000.48.4801.480191.58310 | Principal - Leases and Short Term Financing     | 321,169                | 321,169                 | 236,766                           | 271,841                      | 271,841                       | 271,841                     | (49,328)                                | -15.36%  |
| 1000.48.4801.480131.58310 | Principal - General Obligation - 2019 Refunding | 50,000                 | 50,000                  | 50,000                            | 38,000                       | 38,000                        | 38,000                      | (12,000)                                | -24.00%  |

## 2020 - 2021 ESTIMATED EXPENSES

| IV Account #              | IV Account Description                         | FY 2020<br>Orig Budget | FY 2020<br>Amend Budget | FY 2020<br>Actual<br>@ 12/31/2019 | FY 2021<br>Dept<br>Requested | FY 2021<br>Mayor<br>Recommend | FY 2021<br>BOF<br>Recommend | 2021 Mayor Recommemd<br>vs. 2020 Budget |          |
|---------------------------|------------------------------------------------|------------------------|-------------------------|-----------------------------------|------------------------------|-------------------------------|-----------------------------|-----------------------------------------|----------|
|                           |                                                |                        |                         |                                   |                              |                               |                             | \$ Change                               | % Change |
| 1000.48.4801.480132.58310 | Principal - General Obligation - 2012 Issue    | 520,000                | 520,000                 | -                                 | 520,000                      | 520,000                       | 520,000                     | -                                       | 0.00%    |
| 1000.48.4801.480133.58310 | Principal - General Obligation - 2013 Issue    | 250,000                | 250,000                 | 250,000                           | 250,000                      | 250,000                       | 250,000                     | -                                       | 0.00%    |
| 1000.48.4801.480134.58310 | Principal - General Obligation - 2018 Issue    | -                      | -                       | -                                 | 255,000                      | 255,000                       | 255,000                     | 255,000                                 | 100.00%  |
| 4801                      | Debt Service - Principal                       | 2,421,169              | 2,421,169               | 1,101,766                         | 2,491,841                    | 2,491,841                     | 2,491,841                   | 70,672                                  | 2.92%    |
| 1000.48.4803.480311.58320 | Interest - School- 2019 Refunding of 2010      | 156,900                | 156,900                 | 11,300                            | 191,375                      | 191,375                       | 191,375                     | 34,475                                  | 21.97%   |
| 1000.48.4803.480312.58320 | Interest - School-2012 Issue                   | 28,156                 | 28,156                  | -                                 | 20,156                       | 20,156                        | 20,156                      | (8,000)                                 | -28.41%  |
| 1000.48.4803.480313.58320 | Interest - School - 2014 Refunding             | 45,350                 | 45,350                  | -                                 | 38,135                       | 38,135                        | 38,135                      | (7,215)                                 | -15.91%  |
| 1000.48.4803.480317.58320 | Interest - Water Lines - 2012 Issue            | 11,500                 | 11,500                  | -                                 | 8,300                        | 8,300                         | 8,300                       | (3,200)                                 | -27.83%  |
| 1000.48.4803.480318.58320 | Interest - Water Lines - 2014 Refunding        | 12,326                 | 12,326                  | -                                 | 10,390                       | 10,390                        | 10,390                      | (1,936)                                 | -15.71%  |
| 1000.48.4803.480391.58320 | Interest - Leases and Short Term Financing     | 27,770                 | 27,770                  | 21,573                            | 31,025                       | 31,025                        | 31,025                      | 3,255                                   | 11.72%   |
| 1000.48.4803.480331.58320 | Interest - General Obligation - 2019 Refunding | 15,638                 | 15,638                  | 1,000                             | 17,600                       | 17,600                        | 17,600                      | 1,962                                   | 12.55%   |
| 1000.48.4803.480332.58320 | Interest - General Obligation - 2012 Issue     | 75,188                 | 75,188                  | -                                 | 54,388                       | 54,388                        | 54,388                      | (20,800)                                | -27.66%  |
| 1000.48.4803.480333.58320 | Interest - General Obligation - 2013 Issue     | 46,563                 | 46,563                  | 24,688                            | 40,625                       | 40,625                        | 40,625                      | (5,938)                                 | -12.75%  |
| 1000.48.4803.480334.58320 | Interest - General Obligation - 2018 Issue     | 262,850                | 262,850                 | 131,425                           | 257,750                      | 257,750                       | 257,750                     | (5,100)                                 | -1.94%   |
| 4803                      | Debt Service - Interest                        | 682,241                | 682,241                 | 189,986                           | 669,744                      | 669,744                       | 669,744                     | (12,497)                                | -1.83%   |
| 1000.48.4899.000000.58330 | Other                                          | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | -        |
| 4899                      | Other Debt Service                             | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | -        |
| 1000.99.9901.000000.59020 | Fund Transfers Out - Cap Projects              | 843,221                | 843,221                 | -                                 | 673,687                      | 673,687                       | 673,687                     | (169,534)                               | -20.11%  |
| 1000.99.9902.000000.59020 | Fund Transfers Out - HS Building Fund          | 35,000                 | 35,000                  | -                                 | 35,000                       | 35,000                        | 35,000                      | -                                       | 0.00%    |
| 1000.99.9903.000000.59020 | Fund Transfers Out - BOE Sinking Fund          | -                      | -                       | -                                 | -                            | -                             | -                           | -                                       | 0.00%    |
| 99                        | Transfers Out                                  | 878,221                | 878,221                 | -                                 | 708,687                      | 708,687                       | 708,687                     | (169,534)                               | -19.30%  |
|                           |                                                |                        |                         |                                   |                              |                               |                             | -                                       | -        |
|                           |                                                |                        |                         |                                   |                              |                               |                             | -                                       | -        |
|                           |                                                | 41,844,117             | 41,844,117              | 17,885,514                        | 42,407,043                   | 41,914,252                    | 41,913,913                  | 69,796                                  | 0.17%    |

|                      |                                                                      |                  |                    |  | Funding Sources |                |             |                 |                    |            |
|----------------------|----------------------------------------------------------------------|------------------|--------------------|--|-----------------|----------------|-------------|-----------------|--------------------|------------|
| Department           | Project Description                                                  | Amount Requested | Amount Recommended |  | General Fund    | Town Aid Grant | LOCIP Grant | Municipal Grant | Financed Purchases | Total Cost |
| Assessors            | Revaluation (Year 1 of 2) \$120,000 revised total                    | 120,000          | 70,000             |  | 70,000          |                |             |                 |                    | 70,000     |
| Communications       | Upgrade Townwide Comm System - Phase 2 (Year 2 of 3)                 | 140,000          | 35,000             |  | 35,000          |                |             |                 |                    | 35,000     |
| Comptroller          | Computer/Technology Upgrades                                         | 5,000            | 5,000              |  | 5,000           |                |             |                 |                    | 5,000      |
| Technology           | Annual Computer Replacement Program                                  | 15,000           | 15,000             |  | 15,000          |                |             |                 |                    | 15,000     |
| Fire Department      | Portable Radio Upgrade (Year 2 of 3) \$90,000 total                  | 45,000           | 30,000             |  | 30,000          |                |             |                 |                    | 30,000     |
| Fire Department      | Mechanical Exhaust System for Apparatus                              | 265,000          | -                  |  | -               |                |             |                 |                    | -          |
| Fire Department      | Station 1 Generator Replacement                                      | 60,000           | -                  |  | -               |                |             |                 |                    | -          |
| Fire Department      | SCBA Air pack replacement program (year 1 of 3) \$600,000 total      | 200,000          | 50,000             |  | 50,000          |                |             |                 |                    | 50,000     |
| Fire Department      | Ladder Truck                                                         | 1,200,000        | 25,000             |  | 25,000          |                |             |                 |                    | 25,000     |
| Fire Department      | Fire Chief's Truck                                                   | 40,000           | 40,000             |  | 40,000          |                |             |                 |                    | 40,000     |
| Library              | Computer Replacement Program                                         | 12,505           | 12,505             |  | 12,505          |                |             |                 |                    | 12,505     |
| Library              | Replace Air Handler Units                                            | 100,000          | -                  |  | -               |                |             |                 |                    | -          |
| Public Works         | Salt Containment - Req'd by DEEP (Year 2 of 2)                       | 75,000           | 70,000             |  | 70,000          |                |             |                 |                    | 70,000     |
| Public Works         | Maintenance Garage - Clean and Seal Block Walls                      | 35,000           |                    |  | -               |                |             |                 |                    | -          |
| Public Works         | Volvo EC140EL Excavator                                              | 155,000          |                    |  | -               |                |             |                 | -                  | -          |
| Public Works         | Volvo L-70 Loader                                                    | 180,000          |                    |  | -               |                |             |                 | -                  | -          |
| Public Works         | John Deere 4210L Backhoe                                             | 120,000          |                    |  | -               |                |             |                 | -                  | -          |
| Public Works         | 1 Ton Truck with Lift Gate (year 1 of 2) \$54,000 total              | 28,000           | 28,000             |  | 28,000          |                |             |                 | -                  | 28,000     |
| Public Works         | Highway Garage Storage                                               | 45,000           | -                  |  | -               |                |             |                 | -                  | -          |
| Public Works         | Town Aid Roads                                                       | 750,000          | 700,000            |  | 191,612         | 259,830        | 96,124      | 152,434         |                    | 700,000    |
| Public Works         | Town Hall Renovations                                                | 5,000            | 5,000              |  | 5,000           |                |             |                 |                    | 5,000      |
| Public Works         | Townwide ADA assessment and plan                                     | 25,000           | -                  |  | -               |                |             |                 | -                  | -          |
| Public Works         | Napco Bridge Project                                                 | 50,000           | -                  |  | -               |                |             |                 |                    | -          |
| Police               | Two Police Cruisers with extended warranties - recommend One cruiser | * 100,000        | 50,000             |  | 50,000          |                |             |                 |                    | 50,000     |
| Police               | Twenty Bullet Proof Vests (year 1 of 5) \$20,000 total               | 4,000            | 4,000              |  | 4,000           |                |             |                 |                    | 4,000      |
| Police               | Automated External Defibrillators (AEDS) - 8 units                   | * 15,320         | 15,320             |  | 15,320          |                |             |                 |                    | 15,320     |
| Police               | License Plate Reader                                                 | 3,500            | 3,500              |  | 3,500           |                |             |                 |                    | 3,500      |
| Parks and Recreation | Lake Winfield -Gazebo Replacement                                    | 20,000           |                    |  | -               |                |             |                 |                    | -          |
| Parks and Recreation | Basketball Hoop Replacement - Joint project with BOE                 | ** 8,750         | 8,750              |  | 8,750           |                |             |                 |                    | 8,750      |
| Parks and Recreation | Chevy Silverado 2500 w/extended cab and plow (year 1 of 3) \$45,000  | 15,000           | 15,000             |  | 15,000          |                |             |                 |                    | 15,000     |
| Parks and Recreation | Replacement - Tennis Court Replacement                               | 70,000           | -                  |  | -               |                |             |                 |                    | -          |
| Parks and Recreation | Re-paving Lake Winfield Holt St parking lot and sidewalk             | 56,500           |                    |  |                 |                |             |                 |                    | -          |
|                      |                                                                      | 3,843,575        | 1,112,075          |  | 673,687         | 259,830        | 96,124      | 152,434         | -                  | 1,182,075  |

| Short Term Financing of Cap Projects                     | Original Cost    | 2020-2021      | 2021-2022      | 2022-2023      | 2023-2024     | Total Principal | 2021 Int      |
|----------------------------------------------------------|------------------|----------------|----------------|----------------|---------------|-----------------|---------------|
| Mechanical Broom Sweeper - 5 year lease                  | 235,363          | 47,880         | -              |                |               | 47,880          | 2,295         |
| Communications Upgrade Project - Motorola - 5 year lease | 207,327          | 41,367         | 43,431         |                |               | 84,798          | 4,231         |
| Replacement Front Loader                                 | 120,993          | 29,938         | 31,109         |                |               | 61,047          | 2,387         |
| Street Light Purchase Program                            | 512,105          | 99,801         | 102,356        | 104,976        |               | 307,133         | 7,863         |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2020   | 223,908          | 24,855         | 25,774         | 26,728         | 27,716        | 90,917          | 7,249         |
| Ten Wheel Dump Truck Replacement - 7 year lease - 2021   | 225,000          | 28,000         | 28,000         | 28,000         | 28,000        | 113,000         | 7,000         |
| <b>Total</b>                                             | <b>1,524,696</b> | <b>271,841</b> | <b>230,670</b> | <b>159,704</b> | <b>55,716</b> | <b>203,917</b>  | <b>31,025</b> |

\* To be funded from Police Extra Duty fund transfer in to general fund

\* 65,320

\*\* To be funded from Recreation Revolving Fund

\*\* 8,750

74,070 Transfers In

## FY 2020-2021 Debt Service

| Debt Outstanding - Principal Balance                       |                       |                               |                             |                            |                                  | FY 2021 Debt Service Expense |                           |                            |
|------------------------------------------------------------|-----------------------|-------------------------------|-----------------------------|----------------------------|----------------------------------|------------------------------|---------------------------|----------------------------|
| Issue Date                                                 | Maturity Date         | FY 2020 Principal Beg Balance | FY 2021 Principal Additions | FY 2021 Principal Payments | FY 2021 Principal Ending Balance | FY 2021 Principal Payments   | FY 2021 Interest Payments | FY 2021 Total Debt Service |
| <b>SCHOOL DEBT</b>                                         |                       |                               |                             |                            |                                  |                              |                           |                            |
| School Refunding (Refunded 10/2019)                        | 9/30/2010 12/15/2026  | 4,515,000                     | (464,000)                   | 447,000                    | 3,604,000                        | 447,000                      | 191,375                   | 638,375                    |
| High School Project                                        | 7/19/2012 7/15/2024   | 950,000                       |                             | 200,000                    | 750,000                          | 200,000                      | 20,156                    | 220,156                    |
| School Refunding                                           | 4/22/2014 7/15/2023   | 1,321,000                     |                             | 339,000                    | 982,000                          | 339,000                      | 38,135                    | 377,135                    |
|                                                            |                       | <b>6,786,000</b>              | <b>(464,000)</b>            | <b>986,000</b>             | <b>5,336,000</b>                 | <b>986,000</b>               | <b>249,666</b>            | <b>1,235,666</b>           |
| <b>GENERAL IMPROVEMENT</b>                                 |                       |                               |                             |                            |                                  |                              |                           |                            |
| Improvement Refunding (Refunded 10/2019)                   | 9/30/2010 12/15/2028  | 445,000                       | (36,000)                    | 38,000                     | 371,000                          | 38,000                       | 17,600                    | 55,600                     |
| Roads/N Main Bridge/Engineering                            | 7/19/2012 7/15/2024   | 2,560,000                     |                             | 520,000                    | 2,040,000                        | 520,000                      | 54,388                    | 574,388                    |
| Roads/N Main Bridge/Engineering                            | 8/30/2013 8/15/2025   | 1,500,000                     |                             | 250,000                    | 1,250,000                        | 250,000                      | 40,625                    | 290,625                    |
| Roads/Firehouse/Town Hall/Charles St                       | 10/24/2018 10/15/2038 | 6,950,000                     | -                           | 255,000                    | 6,695,000                        | 255,000                      | 257,750                   | 512,750                    |
|                                                            |                       | <b>11,455,000</b>             | <b>(36,000)</b>             | <b>1,063,000</b>           | <b>10,356,000</b>                | <b>1,063,000</b>             | <b>370,363</b>            | <b>1,433,363</b>           |
| <b>WATER</b>                                               |                       |                               |                             |                            |                                  |                              |                           |                            |
| Burr Road/Harwinton Ave Waterline                          | 7/19/2012 7/15/2024   | 390,000                       |                             | 80,000                     | 310,000                          | 80,000                       | 8,300                     | 88,300                     |
| Water Line Refunding                                       | 4/22/2014 7/15/2023   | 359,000                       |                             | 91,000                     | 268,000                          | 91,000                       | 10,390                    | 101,390                    |
|                                                            |                       | <b>749,000</b>                |                             | <b>171,000</b>             | <b>578,000</b>                   | <b>171,000</b>               | <b>18,690</b>             | <b>189,690</b>             |
| <b>SEWER</b>                                               |                       |                               |                             |                            |                                  |                              |                           |                            |
| Sewer Issue                                                | 8/30/2013 8/15/2025   | 200,000                       |                             | 50,000                     | 150,000                          | 50,000                       | 5,063                     | 55,063                     |
| CWF-458C Denitrification Project                           | 5/1/2016 5/1/2035     | 904,667                       |                             | 53,268                     | 851,399                          | 53,268                       | 17,607                    | 70,875                     |
|                                                            |                       | <b>1,104,667</b>              | <b>-</b>                    | <b>103,268</b>             | <b>1,001,399</b>                 | <b>103,268</b>               | <b>22,670</b>             | <b>125,938</b>             |
| <b>LEASES</b>                                              |                       |                               |                             |                            |                                  |                              |                           |                            |
| FY 2020 Leases from cap projects                           |                       | 455,854                       |                             | 271,841                    | 184,013                          | 271,841                      | 31,025                    | 302,866                    |
|                                                            |                       | <b>455,854</b>                | <b>-</b>                    | <b>271,841</b>             | <b>184,013</b>                   | <b>271,841</b>               | <b>31,025</b>             | <b>302,866</b>             |
| 2019 Estimated Bonding Costs                               |                       |                               |                             |                            |                                  |                              |                           |                            |
|                                                            |                       |                               |                             |                            |                                  |                              |                           | -                          |
| <b>Total Debt including Self Funded - TOP and WPCA</b>     |                       | <b>20,550,521</b>             | <b>(500,000)</b>            | <b>2,595,109</b>           | <b>17,455,412</b>                | <b>2,595,109</b>             | <b>692,414</b>            | <b>3,287,523</b>           |
| <b>Less Self Funded WPCA Debt - Bonds</b>                  |                       | <b>1,104,667</b>              | <b>-</b>                    | <b>103,268</b>             | <b>1,001,399</b>                 | <b>103,268</b>               | <b>22,670</b>             | <b>125,938</b>             |
|                                                            |                       | 0                             |                             |                            | -                                |                              |                           | -                          |
| <b>Total Net Debt Service - FY 2019 - Town of Plymouth</b> |                       | <b>19,445,854</b>             | <b>(500,000)</b>            | <b>2,491,841</b>           | <b>16,454,013</b>                | <b>2,491,841</b>             | <b>669,744</b>            | <b>3,161,585</b>           |
| Bonds - TOP                                                |                       | 18,990,000                    |                             |                            | 16,270,000                       | Dept 4801                    | Dept 4803                 |                            |
| Leases                                                     |                       | 455,854                       |                             |                            | 184,013                          | Total                        | Total                     |                            |
|                                                            |                       | <b>19,445,854</b>             |                             |                            | <b>16,454,013</b>                | 2,491,841                    | 669,744                   |                            |

### Proposed Headcount Summary

| Department                  | FY 2020<br>Budget |  | FY 2021<br>Recommended |  | Part Time<br>(20 hrs or less) |    | Full Time<br>(20 hrs or more) |
|-----------------------------|-------------------|--|------------------------|--|-------------------------------|----|-------------------------------|
| Mayor                       | 2                 |  | 2                      |  |                               |    | 2                             |
| Town Council                | 5                 |  | 5                      |  | 5                             |    |                               |
| Comptroller                 | 4                 |  | 4                      |  | 1                             |    | 3                             |
| Treasurer                   | 1                 |  | 1                      |  | 1                             |    |                               |
| Registrar                   | 4                 |  | 4                      |  | 4                             |    |                               |
| Assessor                    | 1                 |  | 1                      |  |                               |    | 1                             |
| Board of Assessment Appeals | 3                 |  | 3                      |  | 3                             |    |                               |
| Clerical                    | 3                 |  | 3                      |  |                               |    | 3                             |
| Tax Collector               | 1                 |  | 1                      |  |                               |    | 1                             |
| Town Clerk                  | 2                 |  | 2                      |  |                               |    | 2                             |
| Fire Marshal                | 4                 |  | 4                      |  | 4                             |    |                               |
| Police Department           | 23                |  | 26                     |  | 2                             | *  | 24                            |
| Emergency Management        | 1                 |  | 1                      |  | 1                             |    |                               |
| Animal Control              | 3                 |  | 3                      |  | 3                             |    |                               |
| Communications              | 13                |  |                        |  |                               |    |                               |
| Town Hall Facilities        | 1                 |  | 1                      |  |                               |    | 1                             |
| Highway                     | 7                 |  | 7                      |  |                               |    | 7                             |
| Transfer Station            | 1                 |  | 1                      |  |                               |    | 1                             |
| Public Works Director       | 1                 |  | 1                      |  |                               |    | 1                             |
| Maintenance Garage          | 2                 |  | 2                      |  |                               |    | 2                             |
| Building Inspector          | 1                 |  | 1                      |  |                               |    | 1                             |
| Terryville Library          | 12                |  | 12                     |  | 7                             |    | 5                             |
| Parks and Recreation        | 19                |  | 19                     |  | 16                            | ** | 3                             |
| Planning & Zoning           | 2                 |  | 2                      |  |                               |    | 2                             |

\* Transfer of chief's admin asst from Communications to Police FT headcount

\*\* Seasonal camp help is variable based upon enrollment.