

TOWN OF PLYMOUTH

FISCAL YEAR JULY 1, 2017 - JUNE 30, 2018

PROPOSED BUDGET



Barbara K. Postwood
TOWN CLERK

17 MAY 19 AM 9:28

PLYMOUTH, CT
TOWN CLERK'S OFFICE
RECEIVED FOR RECORD

THIS IS A DRAFT WORKING COPY OF THE BUDGET TO BE UTILIZED BY THE BOARD OF FINANCE IN DETERMINING A FINAL BUDGET FOR FISCAL YEAR 2017-2018. ALL AMOUNTS ARE SUBJECT TO CHANGE.

PRESENTED BY THE BOARD OF FINANCE

**FOR MAY 31, 2017 REFERENDUM
AS UPDATED 5/18/2017**

	Grand List	Collection Rate	Grand List Adj for Collections	
Motor Vehicle Grand List	87,202,320	95.0%	82,842,204	
Grand List excluding Motor Vehicles	654,096,449	98.5%	644,285,002	
Total Grand List	741,298,769		727,127,206	
Proposed Mill Rate (excluding MV)		39.69	39.38	0.31
Mill Rate - Motor Vehicles		32.00		
Gross Tax Dollars - Excluding Motor Vehicles		25,569,440		
Gross Tax Dollars - Motor Vehicles		2,650,951		
Total Gross Tax Dollars		28,220,390		
Less:				
Circuit Breakers & Elderly		(100,000)		
Town Elderly Benefit		(2,000)		
Firefighter Exemption		(51,539)		
Volunteer Ambulance Exemption		-		
Budgeted Tax Revenue - Excluding Motor Vehicles		25,415,901		
Budgeted Tax Revenue - Motor Vehicles		2,650,951		
Total Budgeted Tax Revenue		28,066,851		

MILL RATE CALCULATION IS FOR REFERENCE ONLY. THE FINAL MILL RATE HAS NOT BEEN DETERMINED BY THE BOARD OF FINANCE AND WILL NOT BE FINAL UNTIL AFTER THE BUDGET REFERENDUM.

MILL RATE CALCULATION

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	87,202,320	95.0%	82,842,204
Grand List excluding Motor Vehicles	654,096,449	98.5%	644,285,002
Total Grand List	741,298,769		727,127,206
Total Expenses = Net Revenue Needed		41,025,552	
MV Tax Revenue \$87,202,320 @ 32.00 mills @ 95% collection rate		(2,650,951)	
Revenues from Other Sources		(12,958,701)	
Net Tax Revenue Needed excluding MV taxes		25,415,901	25,802,944.96
Addback Exemptions		153,539	153,539
Gross Tax Dollars Needed excluding MV taxes		25,569,440	25,956,483.96
			0.039682961
FY 2018 Motor Vehicle Mill Rate	capped by the state	32.00	
FY 2018 Proposed Mill Rate excluding MV		39.69	
FY 2017 Mill Rate - MV and Other		36.02	
Mill Rate Increase/(Decrease)		3.67	

	2018 Budget	2017 Budget	Difference	% Change
Total Municipal Expenditures	16,354,013	15,435,638	918,375	5.95%
Total Board of Education	24,212,790	23,912,790	300,000	1.25%
Capital & N/R Exp.	458,749	483,146	(24,397)	-5.05%
Total Expenditures	41,025,552	39,831,574	1,193,978	3.00%
Current Tax Revenue	25,415,901	24,017,695		
MV Tax Revenue	2,650,951	2,930,277		
Total Tax Revenue	28,066,851	26,947,972	1,118,879	4.15%
Other Revenues	12,958,701	12,883,602	75,099	0.58%
Total Revenue	41,025,552	39,831,574	1,193,978	3.00%

MILL RATE CALCULATION IS FOR REFERENCE ONLY. THE FINAL MILL RATE HAS NOT BEEN DETERMINED BY THE BOARD OF FINANCE AND WILL NOT BE FINAL UNTIL AFTER THE BUDGET REFERENDUM.

Description	FY 2016	FY 2016	FY 2017	FY 2018	FY 2018	2018 BOF Recommend	
	Budget	Actual	Budget	Proposed	BOF Recommend	vs. 2017 Budget Change	% Change
TAXES							
Current Taxes	26,431,858	25,905,484	24,017,695	25,385,502	25,415,901	1,398,206	5.82%
Current MV Taxes	-	-	2,930,277	2,650,951	2,650,951	(279,326)	-9.53%
Prior Years Taxes	600,000	422,702	600,000	500,000	500,000	(100,000)	-16.67%
Interest & Liens	260,000	259,535	225,000	250,000	250,000	25,000	11.11%
Motor Vehicle Supplement	275,000	314,381	275,000	300,000	300,000	25,000	9.09%
Aircraft Registrations	540	540	600	600	600	-	0.00%
60 Day GAAP Adjustment	-	-	-	-	-	-	0.00%
Collection Agency Fees	15,000	21,895	20,000	20,000	20,000	-	0.00%
Tax Refunds	-	-	-	(35,000)	(35,000)	(35,000)	100.00%
PILOT- Ret. Community	15,000	22,818	15,000	15,000	15,000	-	0.00%
PILOT-Housing Authority	10,000	14,649	15,000	15,000	15,000	-	0.00%
PILOT-Telephone Access	31,737	22,319	-	-	-	-	-
TOTAL TAXES	27,639,135	26,984,323	28,098,572	29,102,053	29,132,451	1,033,879	3.68%
DEPARTMENT REVENUES							
Foreclosure Sale Proceeds	350,000	30,950	200,000	50,000	10,000	(190,000)	-95.00%
Town Clerks Office	150,410	126,893	150,577	139,700	139,700	(10,877)	-7.22%
Planning & Zoning	5,750	4,516	9,100	4,000	4,000	(5,100)	-56.04%
Zoning Bd of Appeals	2,500	1,990	2,500	2,000	2,000	(500)	-20.00%
Fire Marshals Office	1,500	4,591	3,250	2,750	2,750	(500)	-15.38%
Police Department	8,350	45,342	10,350	10,350	12,850	2,500	24.15%
Communications/Dispatch	2,000	1,850	2,000	2,000	2,000	-	0.00%
Public Directors Office	193,500	58,163	33,400	30,500	30,500	(2,900)	-8.68%
Wetlands/Conservation Com	1,000	1,020	1,000	1,000	1,000	-	0.00%
Building Department	63,500	81,295	71,500	69,500	69,500	(2,000)	-2.80%
Terryville Library	6,500	6,469	6,500	6,500	6,500	-	0.00%
Recreation Services	-	9,899	-	-	1,200	1,200	0.00%
Comptrollers Office	-	-	500	500	-	(500)	-100.00%
TOTAL DEPARTMENT REVENUES	785,010	372,978	490,677	318,800	282,000	(208,677)	-42.53%
GOVERNMENT GRANTS							
PILOT_Pequot	76,487	78,943	69,784	65,316	65,316	(4,468)	-6.40%
PILOT-Federal	1,500	1,800	1,500	1,500	1,500	-	0.00%
PILOT-State Property	11,134	-	458	7,119	7,119	6,661	1454.37%
Tax Relief-Elderly	2,000	-	2,000	2,000	2,000	-	0.00%
Circuit Breaker	103,703	99,820	107,713	100,000	100,000	(7,713)	-7.16%
Veterans Exemptions	11,430	6,546	8,648	9,300	9,300	652	7.54%
Disability Exemption	3,171	2,563	3,153	3,200	3,200	47	1.49%
Civil Preparedness	6,000	5,000	-	-	-	-	0.00%
ECS Grant	9,913,763	9,952,004	9,820,785	7,483,238	7,483,238	(2,337,547)	-23.80%
Special Education	-	-	-	3,066,765	3,066,765	3,066,765	100.00%
School Transportation	172,097	138,908	-	-	-	-	0.00%
Out Placement-Excess Cost	517,000	684,655	570,000	-	-	(570,000)	-100.00%
Adult Education	11,134	11,365	10,780	10,924	10,924	144	1.34%
Miscellaneous State Revenue	-	-	-	-	-	-	0.00%
Misc. State of CT	-	13	-	-	-	-	0.00%
Misc. State Grants	19,287	22,287	19,287	19,287	19,287	-	0.00%
Munic Rev Sharing - MV Tax Grants	-	-	-	266,550	266,550	266,550	100.00%
Munic Rev Sharing - Sales Tax Funds	-	-	255,581	367,902	367,902	112,321	43.95%
TOTAL GOVERNMENT GRANTS	10,848,706	11,003,904	10,869,689	11,403,101	11,403,101	533,412	4.91%
OTHER REVENUE							
Judicial Refunds	5,000	6,435	7,500	7,500	7,500	-	0.00%
Investment Income	35,000	1,329	35,000	10,000	10,000	(25,000)	-71.43%
WPCA Insurance Reimbursement	59,313	-	59,812	65,000	65,000	5,188	8.67%
Insurance Reimbursements	-	6,867	20,000	10,000	10,000	(10,000)	-50.00%

Description	FY 2016	FY 2016	FY 2017	FY 2018	FY 2018	2018 BOF Recommend	
	Budget	Actual	Budget	Proposed	Recommend	vs. 2017 Budget	% Change
Proceeds Sale Notes/Bonds	-	-	-	-	-	-	0.00%
Miscellaneous	3,500	28,303	5,000	5,000	5,000	-	0.00%
TOTAL OTHER REVENUE	102,813	42,934	127,312	97,500	97,500	(29,812)	-23.42%
<i>OTHER FINANCING SOURCES</i>							
Appropriation of Fund Balance	-	-	140,000	-	-	(140,000)	-100.00%
Operating Transfers In	60,000	60,000	105,324	110,500	110,500	5,176	4.91%
TOTAL OTHER FINANCING SOURCES	60,000	60,000	245,324	110,500	110,500	(134,824)	-54.96%
TOTAL REVENUES	39,435,664	38,464,139	39,831,574	41,031,954	41,025,552	1,193,978	3.00%

FY 2017-2018 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2015 Actuals	FY 2016 Budget	FY 2016 Actual	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	FY 2018 BOF Recommend vs. 2017 Budget Change	% Change
001	Mayors Office	163,493	151,981	151,388	151,837	151,837	153,123	153,123	1,285	0.85%
002	Town Council	6,752	5,575	5,433	5,575	5,575	5,575	5,575	-	0.00%
003	Human Resources	18,268	29,000	24,949	34,500	34,500	38,000	38,000	3,500	10.14%
005	Comptrollers Office	356,027	262,577	266,233	236,257	236,257	270,623	269,623	33,366	14.12%
006	Central Supply	72,039	91,500	106,232	111,031	111,031	113,591	113,591	2,560	2.31%
007	Town Treasurer	4,313	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
011	Registrars	50,057	50,800	60,080	55,445	55,445	59,100	58,100	2,655	4.79%
012	Clerical Staff	-	-	-	-	-	114,254	114,256	114,256	100.00%
013	Board of Finance	30,960	94,750	68,619	107,250	107,250	220,750	229,900	122,650	114.36%
014	Assessors Office	130,308	96,778	106,776	93,918	114,918	98,363	98,363	(16,555)	-14.41%
015	Board of Tax Review	273	890	226	750	750	800	800	50	6.67%
016	Tax Collector	179,416	150,745	182,649	172,355	172,355	97,882	97,882	(74,473)	-43.21%
017	Legal Services	287,526	145,000	286,850	145,750	145,750	122,750	122,750	(23,000)	-15.78%
019	Property & Casualty	771,970	905,500	917,074	884,851	934,851	965,319	1,002,626	67,775	7.25%
020	Employee Benefits	3,250,095	2,888,000	3,226,050	2,939,016	3,149,605	3,253,200	3,253,200	103,595	3.29%
021	Benefits Heart & Hypertension	43,113	9,000	11,488	50,500	50,500	21,000	21,000	(29,500)	-58.42%
022	Town Clerks Office	119,926	116,350	107,656	119,555	119,555	126,650	126,650	7,095	5.93%
023	Judge of Probate	4,620	5,000	4,650	5,220	5,220	5,140	5,140	(80)	-1.53%
027	Special Services	22,562	20,925	19,502	18,425	18,425	18,925	18,925	500	2.71%
028	Dept on Aging	-	-	-	-	-	-	-	-	-
GENERAL GOVERNMENT		5,511,718	5,027,971	5,549,455	5,135,836	5,417,425	5,688,645	5,733,104	315,679	5.83%
-										
031	Fire Marshals Office	65,996	65,993	69,497	68,852	68,852	69,800	69,800	948	1.38%
032	Police Department	2,013,584	1,956,871	2,053,570	2,025,756	2,085,155	2,331,952	2,374,362	289,207	13.87%
033	Emergency Management	22,339	22,780	24,406	30,376	30,376	30,100	30,100	(276)	-0.91%
034	Dog Warden/Animal Control	15,917	15,950	15,306	18,450	18,450	18,450	18,450	-	0.00%
035	Communications/Dispatch	368,915	358,925	474,274	352,425	367,425	473,677	473,677	106,252	28.92%
036	Fire Department	210,457	216,055	213,998	220,955	220,955	238,805	238,805	17,850	8.08%
037	Terryville Station	30,960	20,850	21,062	20,950	20,950	22,550	22,550	1,600	7.64%
038	Plymouth Station	17,270	12,000	13,572	12,100	12,100	14,100	14,100	2,000	16.53%
039	Fall Mountain Station	13,261	11,900	12,414	11,900	11,900	12,700	12,700	800	6.72%
PUBLIC SAFETY		2,758,699	2,681,324	2,898,099	2,761,764	2,836,163	3,212,134	3,254,544	418,381	14.75%
-										
026	Town Hall Maintenance	353,556	268,845	312,479	277,329	277,329	297,545	297,545	20,216	7.29%
030	Utilities	547,061	552,400	559,389	543,000	543,000	583,000	583,000	40,000	7.37%
040	Snow Removal	458,247	334,100	249,747	455,350	335,350	387,350	387,350	52,000	15.51%
041	Highway Department	912,812	812,855	904,009	839,690	839,690	835,248	835,248	(4,442)	-0.53%
043	Facilities	15,696	51,075	46,721	56,950	56,950	59,000	59,000	2,050	3.60%
044	Transfer Station	572,857	763,295	557,323	692,383	559,490	566,797	566,797	7,307	1.31%
046	Public Directors Office	118,075	152,045	131,143	168,371	168,371	166,467	141,467	(26,904)	-15.98%
047	Maintenance Garage	404,700	463,090	367,698	390,325	390,325	423,098	423,098	32,773	8.40%
051	Building Department	76,858	67,080	79,562	77,308	77,308	77,733	77,733	425	0.55%
PUBLIC WORKS		3,459,861	3,464,785	3,208,071	3,500,706	3,247,813	3,396,238	3,371,238	123,425	3.80%
-										
060	Human Services	933	2,200	2,037	2,200	2,200	2,200	2,200	-	0.00%
061	Public Health Services	56,782	57,975	55,661	56,170	56,170	56,977	61,375	5,205	9.27%
062	Health - Torrington Area Health Dist	65,539	66,095	65,406	65,789	65,789	65,235	65,735	(54)	-0.08%
065	Ambulance Corps	35,410	29,100	38,687	31,643	32,400	42,265	42,265	9,865	30.45%
066	No. Central Mental Health	860	860	857	860	860	860	860	-	0.00%
067	Elderly Transportation - Dial a Ride	43,868	41,500	44,498	47,000	47,500	47,500	47,500	-	0.00%
HEALTH AND SOCIAL SERVICES		203,391	197,730	207,146	203,662	204,919	215,037	219,935	15,016	7.33%
-										
070	Terryville Library	440,275	466,076	461,880	469,120	469,120	474,936	473,268	4,148	0.88%
071	Plymouth Library	24,000	24,000	24,000	22,000	22,000	22,000	22,000	-	0.00%
LIBRARIES		464,275	490,076	485,880	491,120	491,120	496,936	495,268	4,148	0.84%
-										
080	Recreation Services	182,947	193,940	183,985	195,302	195,302	206,034	202,034	6,732	3.45%
PARKS AND RECREATION		182,947	193,940	183,985	195,302	195,302	206,034	202,034	6,732	3.45%
-										
090	Interest Payments	716,277	666,133	654,632	635,979	635,979	602,381	602,381	(33,598)	-5.28%
091	Principal Payments	2,350,000	2,211,667	2,213,215	2,227,174	2,227,174	2,287,766	2,287,766	60,592	2.72%
DEBT SERVICE		3,066,277	2,877,800	2,867,847	2,863,153	2,863,153	2,890,147	2,890,147	26,994	0.94%

FY 2017-2018 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2015 Actuals	FY 2016 Budget	FY 2016 Actual	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	FY 2018 BOF Recommend vs. 2017 Budget Change % Change	
024	Planning & Zoning - Land Use	175,851	166,221	152,082	152,894	131,894	132,094	140,094	8,200	6.22%
025	Zoning Bd of Appeals	1,698	3,850	1,665	3,850	3,850	3,750	3,750	(100)	-2.60%
049	Wetlands/Conservation Com	4,510	5,200	3,110	5,200	5,200	5,100	5,100	(100)	-1.92%
095	Cemeteries	6,800	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
096	Historic Properties	2,079	3,000	1,600	3,000	3,000	3,000	3,000	-	0.00%
097	Industrial Park Comm.	28,024	24,700	25,641	31,758	29,800	64,800	29,800	-	0.00%
	LAND USE	218,961	208,971	190,098	202,702	179,744	214,744	187,744	8,000	4.45%
									-	
099	BOARD OF EDUCATION	22,709,361	23,752,790	22,797,866	23,912,790	23,912,790	24,272,790	24,212,790	300,000	1.25%
									-	
100	CAPITAL PROJECTS	600,000	582,000	582,000	564,540	483,146	439,249	458,749	(24,397)	-5.05%
									-	
	TOTAL GENERAL FUND EXPENSES	39,175,489	39,477,387	38,970,448	39,831,575	39,831,574	41,031,954	41,025,552	1,193,978	3.00%

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-11-016-001	Current Taxes	26,431,858	25,905,484	24,017,695	25,385,502	25,415,901	1,398,206	5.82%
101-11-016-009	Current MV Taxes			2,930,277	2,650,951	2,650,951	(279,326)	-9.53%
101-11-016-002	Prior Years Taxes	600,000	422,702	600,000	500,000	500,000	(100,000)	-16.67%
101-11-016-003	Interest & Liens	260,000	259,535	225,000	250,000	250,000	25,000	11.11%
101-11-016-004	Motor Vehicle Supplement	275,000	314,381	275,000	300,000	300,000	25,000	9.09%
101-11-016-005	Aircraft Registrations	540	540	600	600	600	-	0.00%
101-11-016-006	60 Day GAAP Adjustment	-	-	-	-	-	-	0.00%
101-11-016-008	Collection Agency Fees	15,000	21,895	20,000	20,000	20,000	-	0.00%
101-11-016-010	Tax Refunds				(35,000)	(35,000)	(35,000)	100.00%
016	Tax Collector	27,582,398	26,924,537	28,068,572	29,072,053	29,102,451	1,033,879	3.68%
							-	
101-11-017-001	Foreclosure Sale Proceeds	350,000	30,950	200,000	50,000	10,000	(190,000)	-95.00%
017	Foreclosure Sale Proceeds	350,000	30,950	200,000	50,000	10,000	(190,000)	-95%
							-	
101-11-022-001	Recording Fees	62,000	51,404	62,000	55,000	55,000	(7,000)	-11.29%
101-11-022-002	Conveyance Tax	65,000	51,610	60,000	60,000	60,000	-	0.00%
101-11-022-003	Sports Licenses	110	66	1,200	1,800	1,800	600	50.00%
101-11-022-004	Vital Statistics	600	446	600	600	600	-	0.00%
101-11-022-005	Misc-Town Clerk	22,700	20,929	20,618	20,500	20,500	(118)	-0.57%
101-11-022-006	Historical Documents	-	1,696	6,159	1,800	1,800	(4,359)	0.00%
101-11-022-007	Farm Land Preservation	-	742	-	-	-	-	0.00%
022	Town Clerks Office	150,410	126,893	150,577	139,700	139,700	(10,877)	-7.22%
							-	
101-11-024-001	Zoning Permits	5,000	1,495	7,500	2,000	2,000	(5,500)	-73.33%
101-11-024-002	Public Hearings	-	1,510	800	1,000	1,000	200	
101-11-024-003	Sub-Division Hearings	750	1,015	800	1,000	1,000	200	25.00%
101-11-024-006	Land Use Application Fee	-	26	-	-	-	-	
101-11-024-007	Land Use System Fee	-	470	-	-	-	-	
024	Planning & Zoning	5,750	4,516	9,100	4,000	4,000	(5,100)	-56.04%
							-	
101-11-025-001	Zoning Bd of Appeals	2,500	1,990	2,500	2,000	2,000	(500)	-20.00%
025	Zoning Bd of Appeals	2,500	1,990	2,500	2,000	2,000	(500)	-20.00%
							-	
101-11-031-001	Fire Marshal	1,500	1,547	1,500	1,000	1,000	(500)	-33.33%
101-11-031-002	Fire Hawk Program	-	380	250	250	250	-	
101-11-031-003	Fire Marshal Grants	-	2,664	1,500	1,500	1,500	-	
031	Fire Marshals Office	1,500	4,591	3,250	2,750	2,750	(500)	-15.38%
							-	
101-11-032-001	Gun Permits	3,500	18,988	5,000	5,000	7,500	2,500	50.00%
101-11-032-002	Insurance Reports	500	1,826	1,000	1,000	1,000	-	0.00%
101-11-032-003	Extra Duty Reimbursements	-	-	-	-	-	-	
101-11-032-004	Parking Tickets	350	450	350	350	350	-	0.00%
101-11-032-005	Hancock Dam Patrol	4,000	2,298	4,000	4,000	4,000	-	0.00%
101-11-032-006	Donations - Magnum	-	-	-	-	-	-	
101-11-032-007	Fingerprinting Income	-	-	-	-	-	-	
101-12-032-001	Police - State of CT Grants	-	14,871	-	-	-	-	
101-12-032-002	Police Vest Grant	-	2,074	-	-	-	-	
101-12-032-003	Police - Miscellaneous Grants	-	4,835	-	-	-	-	
032	Police Department	8,350	45,342	10,350	10,350	12,850	2,500	24.15%
							-	
101-11-035-001	False alarms	2,000	1,850	2,000	2,000	2,000	-	0.00%
035	Communications/Dispatch	2,000	1,850	2,000	2,000	2,000	-	0.00%
							-	
101-11-046-001	Public Works-Misc Permits	10,000	25,019	-	-	-	-	0.00%
101-11-046-002	Transfer Station Fees	160,000	-	-	-	-	-	0.00%
101-11-046-003	Transfer Station Permits	8,500	8,705	8,000	8,000	8,000	-	0.00%
101-11-046-004	Metal Reimbursement	15,000	24,439	9,000	9,000	9,000	-	0.00%

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-11-046-005	ROW Permits			3,000	2,000	2,000	(1,000)	-33.33%
101-11-046-006	Recycling Reimbursement			8,000	8,000	8,000	-	0.00%
101-11-046-007	Insurance Reimbursement			4,000	2,000	2,000	(2,000)	-50.00%
101-11-046-008	Misc Income			400	500	500	100	25.00%
101-11-046-009	Material/Equipment Sales			1,000	1,000	1,000	-	0.00%
046	Public Directors Office	193,500	58,163	33,400	30,500	30,500	(2,900)	-8.68%
							-	
101-11-049-001	Wetlands/Conservation	1,000	1,020	1,000	1,000	1,000	-	0.00%
049	Wetlands/Conservation Com	1,000	1,020	1,000	1,000	1,000	-	0.00%
							-	
101-11-051-001	Structural Permits	50,000	48,198	50,000	50,000	50,000	-	0.00%
101-11-051-002	Electrical Permits	5,000	24,875	10,000	7,500	7,500	(2,500)	-25.00%
101-11-051-003	Demolition Permits	1,000	651	1,000	1,000	1,000	-	0.00%
101-11-051-004	Plumbing Permits	3,000	2,631	3,000	3,000	3,000	-	0.00%
101-11-051-005	Heating Permits	4,500	4,940	4,500	5,000	5,000	500	11.11%
101-11-051-006	Code Enforcement	-	-	-	-	-	-	
101-11-051-007	Permit Application Fees	-	-	3,000	3,000	3,000	-	
051	Building Department	63,500	81,295	71,500	69,500	69,500	(2,000)	-2.80%
							-	
101-11-070-001	Library-Petty Cash	6,500	6,469	6,500	6,500	6,500	-	0.00%
101-12-070-001	Library-Grant	-	-	-	-	-	-	
070	Terryville Library	6,500	6,469	6,500	6,500	6,500	-	0.00%
							-	
101-11-080-001	Recreation-Programs	75,000	75,545	77,500	77,500	86,250	8,750	11.29%
101-11-080-002	Sponsorships	-	2,699	4,000	4,000	3,000	(1,000)	-25.00%
101-11-080-003	Facility Rental	-	800	2,500	2,500	1,200	(1,300)	-52.00%
101-11-080-004	Parks & Recreations-Donations	-	1,400	2,000	2,000	750	(1,250)	-62.50%
101-11-080-005	Parks & Recreation-Grants	-	5,000	-	-	-	-	0.00%
101-11-080-006	Transfer to Rec Revolving Fund	(75,000)	(75,545)	(86,000)	(86,000)	(90,000)	(4,000)	4.65%
080	Recreation Services	-	9,899	-	-	1,200	1,200	100.00%
							-	
101-11-005-011	Interest Income-Bank Accounts	-	-	500	500	-	(500)	
101-12-005-001	Miscellaneous State Revenue	-	-	-	-	-	-	
101-12-005-002	Insurance Recovery - Theft	-	-	-	-	-	-	
005	Comptrollers Office	-	-	500	500	-	(500)	-100.00%
							-	
101-12-014-001	PILOT-State Property	11,134	-	458	7,119	7,119	6,661	1454.37%
101-12-014-002	Tax Relief-Elderly	2,000	-	2,000	2,000	2,000	-	0.00%
101-12-014-003	Circuit Breaker	103,703	99,820	107,713	100,000	100,000	(7,713)	-7.16%
101-12-014-004	Veterans Exemptions	11,430	6,546	8,648	9,300	9,300	652	7.54%
101-12-014-006	PILOT-Telephone Access	31,737	22,319	-	-	-	-	
101-12-014-007	Disability Exemption	3,171	2,563	3,153	3,200	3,200	47	1.49%
101-12-014-008	PILOT- Ret. Community	15,000	22,818	15,000	15,000	15,000	-	0.00%
101-12-014-009	PILOT-Housing Authority	10,000	14,649	15,000	15,000	15,000	-	0.00%
new account	Munic Rev Sharing - MV Tax Grants				266,550	266,550	266,550	
101-12-014-010	Munic Rev Sharing - Sales Tax Funds			255,581	367,902	367,902	112,321	
014	Assessors Office	188,175	168,715	407,553	786,071	786,071	378,518	92.88%
							-	
101-12-023-001	Judicial Refunds	5,000	6,435	7,500	7,500	7,500	-	0.00%
023	Judge of Probate	5,000	6,435	7,500	7,500	7,500	-	0.00%
							-	
101-12-033-001	Civil Preparedness	6,000	5,000	-	-	-	-	0.00%
033	Emergency Management	6,000	5,000	-	-	-	-	0.00%
							-	
101-12-090-001	Misc. State of CT	-	13	-	-	-	-	
090	Misc Income - State of CT	-	13	-	-	-	-	0.00%
							-	

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-12-099-001	ECS Grant	9,913,763	9,952,004	9,820,785	7,483,238	7,483,238	(2,337,547)	-23.80%
new account	Special Education				3,066,765	3,066,765	3,066,765	100.00%
101-12-099-004	School Transportation	172,097	138,908	-	-	-	-	0.00%
101-12-099-005	Out Placement-Excess Cost	517,000	684,655	570,000	-	-	(570,000)	-100.00%
101-12-099-006	Adult Education	11,134	11,365	10,780	10,924	10,924	144	1.34%
099	Board of Education	10,613,994	10,786,932	10,401,565	10,560,927	10,560,927	159,362	1.53%
							-	
101-12-100-002	PILOT_Pequot	76,487	78,943	69,784	65,316	65,316	(4,468)	-6.40%
101-12-100-003	State Grants - Dial a Ride	19,287	19,287	19,287	19,287	19,287	-	0.00%
101-12-100-004	State Grants		3,000				-	
100	Misc. State Grants	95,774	101,230	89,071	84,603	84,603	(4,468)	-5.02%
							-	
101-13-100-001	PILOT-Federal	1,500	1,800	1,500	1,500	1,500	-	0.00%
100	PILOT-Federal	1,500	1,800	1,500	1,500	1,500	-	0.00%
							-	
101-14-100-003	WPCA Insurance Reimbursement	59,313	-	59,812	65,000	65,000	5,188	8.67%
101-14-100-005	Insurance Reimbursements	-	6,867	20,000	10,000	10,000	(10,000)	
101-14-100-006	Investment Income	35,000	1,329	35,000	10,000	10,000	(25,000)	-71.43%
101-14-100-007	Miscellaneous	3,500	28,303	5,000	5,000	5,000	-	0.00%
101-14-100-009	Appropriation of Fund Balance	-	-	140,000			(140,000)	
101-14-100-019	Proceeds Sale Notes/Bonds	-	-	-			-	
100	Other Revenues	97,813	36,499	259,812	90,000	90,000	(169,812)	-65.36%
							-	
101-14-200-010	Operating Transfers In	60,000	60,000	105,324	110,500	110,500	5,176	4.91%
							-	
Total Revenues		39,435,664	38,464,139	39,831,574	41,031,954	41,025,552	1,193,978	3.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-01-001-001	Mayors Salary	59,509	63,945	64,920	64,904	64,904	65,878	65,878	973	1.50%
101-01-001-002	Meeting Secretaries	12,614	10,000	10,576	13,500	13,500	13,000	13,000	(500)	-3.70%
101-01-001-003	Administrative Assistant	73,049	53,333	54,591	54,133	54,133	54,945	54,945	812	1.50%
101-01-001-004	Benefits - Vacation, Longevity	-	8,003	8,003	6,300	6,300	6,300	6,300	-	0.00%
101-01-001-005	Salary Web Master/Tech	10,044	10,200	2,820	5,000	5,000	5,000	5,000	-	0.00%
101-01-001-014	Advertising	1,551	3,000	598	2,500	2,500	2,500	2,500	-	0.00%
101-01-001-016	Expenses	6,727	2,500	9,880	5,000	5,000	5,000	5,000	-	0.00%
101-01-001-021	Staff Education	-	1,000	-	500	500	500	500	-	0.00%
001	Mayors Office	163,493	151,981	151,388	151,837	151,837	153,123	153,123	1,285	0.85%
101-01-002-001	Salary Councilpersons	6,752	5,575	5,433	5,575	5,575	5,575	5,575	-	0.00%
002	Town Council	6,752	5,575	5,433	5,575	5,575	5,575	5,575	-	0.00%
101-01-003-012	Contract Services	17,375	24,000	24,000	32,000	32,000	32,000	32,000	-	0.00%
101-01-003-033	Pre-Employment Physicals	392	2,500	949	1,000	1,000	1,000	1,000	-	0.00%
101-01-003-045	Safety - OSHA Compliance	502	2,500	-	1,500	1,500	5,000	5,000	3,500	233.33%
003	Human Resources	18,268	29,000	24,949	34,500	34,500	38,000	38,000	3,500	10.14%
101-01-005-001	Salary	83,908	87,750	88,961	89,066	89,066	90,402	90,402	1,336	1.50%
101-01-005-003	Salary Staff	73,415	70,020	82,211	86,541	86,541	90,246	90,246	3,705	4.28%
101-01-005-004	Salary PT	-	-	-	-	-	31,200	31,200	31,200	100.00%
101-01-005-005	Salary OT	7,541	1,500	13,907	3,000	3,000	3,000	3,000	-	0.00%
101-01-005-007	Longevity Pay	425	950	425	950	950	525	525	(425)	-44.74%
101-01-005-010	Temp Audit Staff - Contract Serv	-	71,600	51,097	7,500	7,500	5,000	5,000	(2,500)	-33.33%
101-01-005-011	Grant Administrator - Contract Serv	-	5,000	-	3,000	3,000	3,000	3,000	3,000	100.00%
101-01-005-012	Contract Services	30,325	6,000	4,671	5,000	5,000	6,000	5,000	-	0.00%
101-01-005-013	Service Contracts	12,480	9,700	21,119	35,000	35,000	35,000	35,000	-	0.00%
101-01-005-015	Conferences & Memberships	505	750	479	750	750	750	750	-	0.00%
101-01-005-018	Office Supplies	1,651	1,800	1,402	1,700	1,700	1,500	1,500	(200)	-11.76%
101-01-005-021	Education/Software	310	500	-	750	750	1,000	1,000	250	33.33%
101-01-005-099	Bank Charges	28	7,007	1,961	3,000	3,000	3,000	3,000	-	0.00%
101-01-005-800	Audit Corrections	(12,945)	-	-	-	-	-	-	-	0.00%
101-01-005-808	Theft Expense	158,384	-	-	-	-	-	-	-	0.00%
005	Comptrollers Office	356,027	262,577	266,233	236,257	236,257	270,623	269,623	33,366	14.12%
101-01-006-010	Memberships	-	-	8,031	8,031	8,031	8,031	8,031	-	0.00%
101-01-006-011	Veterans Administration- allocation	-	-	-	-	-	3,060	3,060	3,060	100.00%
101-01-006-012	Tech Support	6,725	50,000	50,000	50,000	50,000	50,000	50,000	-	0.00%
101-01-006-013	Service Contracts	18,413	15,000	14,209	19,000	19,000	15,000	15,000	(4,000)	-21.05%
101-01-006-018	Office Supplies	17,941	7,500	13,222	10,000	10,000	12,000	12,000	2,000	20.00%
101-01-006-019	Postage	13,974	11,000	11,738	11,000	11,000	11,000	11,000	-	0.00%
101-01-006-024	Car Mileage	2,983	2,000	2,703	2,000	2,000	3,000	3,000	1,000	50.00%
101-01-006-027	Technology Repairs & Upgrades	0	-	0	5,000	5,000	5,000	5,000	-	0.00%
101-01-006-028	Internet Access Fees	12,003	6,000	6,329	6,000	6,000	6,500	6,500	500	8.33%
006	Central Supply	72,039	91,500	106,232	111,031	111,031	113,591	113,591	2,560	2.31%
101-01-007-001	Salary Treasurer	4,313	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
007	Town Treasurer	4,313	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
101-01-011-001	Salary Registrars	26,099	23,000	32,158	23,345	23,345	27,000	27,000	3,655	15.66%
101-01-011-002	Salary Deputy Registrars	5,481	7,000	2,811	7,000	7,000	7,000	7,000	-	0.00%
101-01-011-004	Wages Election Workers	9,970	11,000	12,499	11,000	11,000	12,000	11,000	-	0.00%
101-01-011-014	Advertising	-	1,000	238	1,000	1,000	1,000	1,000	-	0.00%
101-01-011-015	Conferences & Memberships	1,030	1,500	1,050	1,500	1,500	1,500	1,500	-	0.00%
101-01-011-016	Training	-	-	-	3,200	3,200	2,000	2,000	(1,200)	-37.50%
101-01-011-017	Printing	3,367	3,000	6,118	4,000	4,000	4,000	4,000	-	0.00%
101-01-011-018	Office Supplies	727	400	682	400	400	600	600	200	50.00%
101-01-011-020	Maintenance & Repairs	2,868	3,000	3,414	3,000	3,000	3,000	3,000	-	0.00%
101-01-011-030	Signs	-	250	-	250	250	250	250	-	0.00%
101-01-011-031	Rentals	450	450	1,050	550	550	550	550	-	0.00%
101-01-011-052	Canvass	65	200	60	200	200	200	200	-	0.00%
011	Registrars	50,057	50,800	60,080	55,445	55,445	59,100	58,100	2,655	4.79%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015 Actual	FY 2016 Budget	FY 2016 Actual	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	BOF Recommend vs. 2017 Budget Change	% Change
101-01-012-003	Salary - FT						90,246	90,246	90,246	100.00%
101-01-012-004	Salary - PT						21,258	21,258	21,258	100.00%
101-01-012-005	Salary - Overtime						1,000	1,002	1,002	100.00%
101-01-012-007	Longevity						1,050	1,050	1,050	100.00%
101-01-012-010	Training						500	500	500	100.00%
101-01-012-011	Office Supplies						200	200	200	100.00%
012	Clerical Staff						114,254	114,256	114,256	100.00%
101-01-013-002	Salary- Meeting Secretary BOF	3,357	3,750	4,469	3,750	3,750	3,750	4,300	550	14.67%
101-01-013-016	Expenses	1,503	2,000	650	1,500	1,500	1,500	1,500	-	0.00%
101-01-013-050	Town Report	-	2,000	-	2,000	2,000	500	500	(1,500)	-75.00%
101-01-013-051	Town Audit	26,100	70,000	63,500	70,000	70,000	70,000	78,600	8,600	12.29%
101-01-013-052	Fraud Risk Assessment		15,000		-	-	15,000	15,000	15,000	100.00%
new account	Fund Balance Restoration						100,000	100,000	100,000	100.00%
101-01-013-099	Reserve for Contingency	-	2,000	-	30,000	30,000	30,000	30,000	-	0.00%
013	Board of Finance	30,960	94,750	68,619	107,250	107,250	220,750	229,900	122,650	114.36%
101-01-014-001	Salary Assessor	68,864	48,828	64,843	72,193	72,193	72,193	72,193	-	0.00%
101-01-014-003	Salary Staff	37,724	25,000	13,469	-	-	-	-	-	0.00%
101-01-014-004	Salary PT Assessors			6,684	-	21,000			(21,000)	-100.00%
101-01-014-005	Salary Assessors-OT	2,303	1,000	137	-	-	-	-	-	0.00%
101-01-014-006	Code Change	-	250	-	-	-	-	-	-	0.00%
101-01-014-007	Longevity Pay	800	900	800	475	475	475	475	-	0.00%
101-01-014-013	Service Contracts	16,200	16,000	16,020	16,550	16,550	20,995	20,995	4,445	26.86%
101-01-014-014	Pers. Property Audits	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-014-015	Conferences & Memberships	495	500	435	500	500	500	500	-	0.00%
101-01-014-018	Office Supplies	207	600	778	500	500	500	500	-	0.00%
101-01-014-021	Education	715	700	610	700	700	700	700	-	0.00%
014	Assessors Office	130,308	96,778	106,776	93,918	114,918	98,363	98,363	(16,555)	-14.41%
101-01-015-004	Salaries	273	750	226	750	750	500	500	(250)	-33.33%
new account	Secretary						250	250	250	100.00%
101-01-015-015	Conferences	-	75	-	-	-	50	50	50	100.00%
101-01-015-017	Printing	-	50	-	-	-	-	-	-	0.00%
101-01-015-018	Office Supplies	-	15	-	-	-	-	-	-	0.00%
015	Board of Tax Review	273	890	226	750	750	800	800	50	6.67%
101-01-016-001	Salary Tax Collector	51,514	54,000	54,943	54,810	54,810	55,632	55,632	822	1.50%
101-01-016-003	Salary FT Staff	37,660	38,000	38,881	38,220	38,220			(38,220)	-100.00%
101-01-016-004	P/T Salaries	8,353	8,000	1,207	-	-	-	-	-	0.00%
101-01-016-005	Salary Overtime	500	500	118	250	250	250	250	-	0.00%
101-01-016-006	Code Change	-	300	-	300	300	-	-	(300)	-100.00%
101-01-016-007	Longevity Pay	525	525	525	525	525	-	-	(525)	-100.00%
101-01-016-013	Service Contracts	28,700	21,000	18,400	21,000	21,000	20,000	20,000	(1,000)	-4.76%
101-01-016-014	Advertising	834	750	500	500	500	450	450	(50)	-10.00%
101-01-016-015	Conferences & Memberships	-	1,000	550	1,000	1,000	800	800	(200)	-20.00%
101-01-016-018	Office Supplies	184	900	182	750	750	750	750	-	0.00%
101-01-016-019	Postage Meter Rentals	57	770	-	-	-	-	-	-	0.00%
101-01-016-020	Collection Agency Fees		15,000	21,321	20,000	20,000	20,000	20,000	-	0.00%
101-01-016-023	Tax Refunds	51,089	10,000	46,022	35,000	35,000	-	-	(35,000)	-100.00%
016	Tax Collector	179,416	150,745	182,649	172,355	172,355	97,882	97,882	(74,473)	-43.21%
101-01-017-012	Services Town Atty	61,712	45,000	46,326	45,000	45,000	35,000	35,000	(10,000)	-22.22%
101-01-017-013	Labor Attorney	176,250	60,000	93,751	60,000	60,000	50,000	50,000	(10,000)	-16.67%
101-01-017-014	Foreclosure/Delinquent Expenses	44,669	20,000	71,612	30,000	30,000	30,000	30,000	-	0.00%
101-01-017-015	Foreclosure Cleanup Expenses	-	10,000	192	5,000	5,000	5,000	5,000	-	0.00%
101-01-017-017	Grievance Resolution Expenses	4,895	10,000	74,320	5,000	5,000	2,000	2,000	(3,000)	-60.00%
101-01-017-018	Town Owned Properties			649	750	750	750	750	-	0.00%
017	Legal Services	287,526	145,000	286,850	145,750	145,750	122,750	122,750	(23,000)	-15.78%
101-01-019-060	Workmens Compensation	438,125	538,000	551,145	500,000	550,000	550,000	587,000	37,000	6.73%
101-01-019-061	Property & Casualty	253,323	277,000	273,470	292,406	292,406	315,798	310,000	17,594	6.02%
101-01-019-062	Umbrella	36,151	39,000	32,716	35,989	35,989	38,868	41,595	5,606	15.58%
101-01-019-063	Public Official Liability	31,317	33,500	34,220	37,644	37,644	40,656	41,623	3,979	10.57%
101-01-019-064	Police Liability	12,900	14,000	13,465	14,812	14,812	15,997	18,409	3,597	24.28%
101-01-019-065	Insurance Claims/Deduct	154	4,000	12,058	4,000	4,000	4,000	4,000	-	0.00%
019	Property & Casualty	771,970	905,500	917,074	884,851	934,851	965,319	1,002,626	67,775	7.25%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-01-020-066	Bonding	800	2,000	1,126	200	200	200	200	-	0.00%
101-01-020-070	Accident & Health	42,716	45,000	38,820	43,884	43,884	45,000	45,000	1,116	2.54%
101-01-020-071	Pensions	858,420	730,000	850,794	476,934	476,934	487,000	487,000	10,066	2.11%
101-01-020-072	Pension - Defined Benefit				390,390	390,390	488,000	488,000	97,610	25.00%
101-01-020-073	Health Insurance	1,117,281	913,000	1,131,651	870,395	1,070,395	1,000,000	1,000,000	(70,395)	-6.58%
101-01-020-074	ACA Fees			64,743	72,000	72,000	72,000	72,000	-	0.00%
101-01-020-075	Social Security	358,023	390,000	355,459	381,802	381,802	360,000	360,000	(21,802)	-5.71%
101-01-020-076	Unemployment Compensation	16,582	10,000	26,698	15,000	15,000	15,000	15,000	-	0.00%
101-01-020-078	Actuarial Fees	12,645	20,000	65,210	20,000	20,000	20,000	20,000	-	0.00%
101-01-020-079	Wages/Benefit Adj's	38,269	40,000	58,085	25,000	25,000	60,000	60,000	35,000	140.00%
101-01-020-080	Educational Incentives	35,500	36,000	41,131	36,000	36,000	36,000	36,000	-	0.00%
101-01-020-081	Benefits Non-Employees	729,456	427,000	560,475	547,411	558,000	620,000	620,000	62,000	11.11%
101-01-020-083	LT Unfunded Liabilities	-	200,000	-	-	-	-	-	-	0.00%
101-01-020-097	Compensated Absence Payouts	40,403	75,000	31,858	60,000	60,000	50,000	50,000	(10,000)	-16.67%
020	Employee Benefits	3,250,095	2,888,000	3,226,050	2,939,016	3,149,605	3,253,200	3,253,200	103,595	3.29%
101-01-021-001	Salary Heart & Hypertension	42,783	9,000	8,790	50,000	50,000	20,000	20,000	(30,000)	-60.00%
101-01-021-073	Medical Benefits	-	-	200	-	-	-	-	-	0.00%
101-01-021-082	Benefits Heart & Hypertension	330	-	2,498	500	500	1,000	1,000	500	100.00%
021	Benefits Heart & Hypertension	43,113	9,000	11,488	50,500	50,500	21,000	21,000	(29,500)	-58.42%
101-01-022-001	Salary Town Clerk	54,803	54,000	55,100	54,810	54,810	55,632	55,632	822	1.50%
101-01-022-003	Salary FT Staff	38,086	37,650	36,044	37,650	37,650	39,858	39,858	2,208	5.86%
101-01-022-005	PT Wages	1,133	-	-	-	-	-	-	-	0.00%
101-01-022-007	Longevity Pay	325	400	325	400	400	400	400	-	0.00%
101-01-022-012	Records Computer	22,515	20,000	13,478	20,000	20,000	23,515	23,515	3,515	17.58%
101-01-022-013	Service Contracts	55	400	110	400	400	950	950	550	137.50%
101-01-022-014	Advertising	-	500	98	-	-	-	-	-	0.00%
101-01-022-015	Conferences & Memberships	1,495	1,350	1,305	1,495	1,495	1,495	1,495	-	0.00%
101-01-022-018	Office Supplies	698	800	259	800	800	800	800	-	0.00%
101-01-022-021	Education	115	800	175	800	800	800	800	-	0.00%
101-01-022-023	Vital Statistics	218	400	248	200	200	200	200	-	0.00%
101-01-022-039	Fees & Services	-	50	-	-	-	-	-	-	0.00%
101-01-022-052	Ordinance Codification	-	-	514	3,000	3,000	3,000	3,000	-	0.00%
101-01-022-099	Miscellaneous	483	-	-	-	-	-	-	-	0.00%
022	Town Clerks Office	119,926	116,350	107,656	119,555	119,555	126,650	126,650	7,095	5.93%
101-01-023-018	Probate Allocation - Bristol	4,620	5,000	4,650	5,220	5,220	5,140	5,140	(80)	-1.53%
101-01-023-038	Microfilming	-	-	-	-	-	-	-	-	0.00%
023	Judge of Probate	4,620	5,000	4,650	5,220	5,220	5,140	5,140	(80)	-1.53%
101-01-027-012	Family Services	11,000	11,000	11,000	11,000	11,000	11,000	11,000	-	0.00%
101-01-027-013	Beautification Committee	5,637	4,000	2,577	3,000	3,000	3,500	3,500	500	16.67%
101-01-027-015	CCM	925	925	925	925	925	925	925	-	0.00%
101-01-027-016	Memorial Day Parade	3,000	3,000	3,000	2,000	2,000	2,000	2,000	-	0.00%
101-01-027-018	Historical Society	2,000	2,000	2,000	1,500	1,500	1,500	1,500	-	0.00%
027	Special Services	22,562	20,925	19,502	18,425	18,425	18,925	18,925	500	2.71%
101-02-031-002	Salary- P/T Secretary	9,374	10,140	10,600	11,000	11,000	11,165	11,165	165	1.50%
101-02-031-004	Salaries Fire Marshal	51,690	46,812	47,447	48,812	48,812	49,544	49,544	732	1.50%
101-02-031-005	Grant Expenses	725	-	1,586	-	-	-	-	-	0.00%
101-02-031-011	Training	1,325	2,500	3,203	2,500	2,500	2,500	2,500	-	0.00%
101-02-031-013	Service Contracts	-	2,200	2,200	2,420	2,420	2,420	2,420	-	0.00%
101-02-031-015	Dues & Memberships	720	685	680	715	715	725	725	10	1.40%
101-02-031-017	Fire Code Manual Update	1,166	1,256	1,256	1,305	1,305	1,346	1,346	41	3.14%
101-02-031-018	Office Supplies	500	500	499	500	500	500	500	-	0.00%
101-02-031-020	Vehicle Repairs & Supplie	-	100	98	100	100	100	100	-	0.00%
101-02-031-022	Investigative Equipment	496	500	492	500	500	500	500	-	0.00%
101-02-031-035	Clothing Allowance	-	800	796	400	400	400	400	-	0.00%
101-02-031-042	Wireless Charges	-	500	640	600	600	600	600	-	0.00%
031	Fire Marshals Office	65,996	65,993	69,497	68,852	68,852	69,800	69,800	948	1.38%
101-02-032-001	Salary- Police Chief	76,191	83,230	84,187	88,000	88,000	92,000	92,000	4,000	4.55%
101-02-032-002	Salary - Assistant Chief	74,910	78,916	80,637	87,438	87,438	91,513	91,513	4,075	4.66%
101-02-032-003	Salaries F/T	1,020,970	1,164,805	1,103,161	1,154,855	1,154,855	1,265,673	1,309,433	154,578	13.39%
101-02-032-004	Salaries P/T	636	-	168	-	-	-	-	-	0.00%
101-02-032-005	Salaries Overtime	305,225	100,000	241,234	100,000	150,000	200,000	200,000	50,000	33.33%
101-02-032-006	Sargents/Shift Supervisor	269,367	285,000	281,991	297,113	297,113	352,433	352,433	55,320	18.62%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-02-032-007	Seniority Pay	9,675	7,200	6,200	6,700	6,700	6,500	6,500	(200)	-2.99%
101-02-032-008	Salaries Holiday	82,199	72,500	81,368	80,000	80,000	92,884	92,884	12,884	16.11%
101-02-032-009	Salaries Crossing Guards	21,068	20,000	17,792	20,000	20,000	20,000	20,000	-	0.00%
101-02-032-011	Training In-House	50,218	50,000	48,046	40,601	50,000	53,500	53,500	3,500	7.00%
101-02-032-013	Service Contracts	19,608	15,000	17,074	54,324	54,324	54,324	54,324	-	0.00%
101-02-032-015	Dues & Fees	2,360	2,500	1,414	3,225	3,225	3,225	3,225	-	0.00%
101-02-032-016	Expenses Police Commission	1,031	1,500	1,550	1,500	1,500	1,500	1,500	-	0.00%
101-02-032-018	Office Supplies	8,686	7,620	10,829	9,500	9,500	9,500	9,500	-	0.00%
101-02-032-020	Repairs & Supplies	8,832	10,000	14,289	7,100	7,100	7,100	7,100	-	0.00%
101-02-032-021	Medical Supplies			1,927	3,500	3,500	6,000	6,000	2,500	71.43%
101-02-032-022	Investigative Supplies	489	2,150	2,145	2,450	2,450	2,450	2,450	-	0.00%
101-02-032-027	Electrical Repairs & Supp	5,909	7,500	6,502	7,500	7,500	7,500	7,500	-	0.00%
101-02-032-029	Food For Prisoners	399	750	771	750	750	750	750	-	0.00%
101-02-032-030	Dog Supplies - Magnum	1,863	-	1,816	-	-	1,900	-	-	0.00%
101-02-032-033	Physicals - New Hires	5,137	1,500	2,105	1,500	1,500	1,500	1,500	-	0.00%
101-02-032-035	Clothing Allowance	34,468	28,450	30,898	28,450	28,450	28,450	29,000	550	1.93%
101-02-032-036	Cleaning Allowance	11,250	12,500	12,500	12,500	12,500	12,500	12,500	-	0.00%
101-02-032-037	Vehicle Cleaning	-	-	-	4,000	4,000	4,000	4,000	-	0.00%
101-02-032-042	Wireless Charges	2,776	4,500	4,647	4,500	4,500	4,500	4,500	-	0.00%
101-02-032-052	Exam Expenses	139	1,000	92	1,000	1,000	1,000	1,000	-	0.00%
101-02-032-056	Junk Car Removal	176	250	227	250	250	250	250	-	0.00%
101-02-032-058	Duty ammunition and targets				9,000	9,000	11,000	11,000	2,000	22.22%
032	Police Department	2,013,584	1,956,871	2,053,570	2,025,756	2,085,155	2,331,952	2,374,362	289,207	13.87%
101-02-033-004	Salary Director	6,119	5,200	5,200	5,200	5,200	5,200	5,200	-	0.00%
101-02-033-011	Training	-	500	-	500	500	300	300	(200)	-40.00%
101-02-033-013	Generator Maintenance	8,404	10,400	6,840	17,076	17,076	17,000	17,000	(76)	-0.45%
101-02-033-015	Dues & Fees	-	100	-	100	100	100	100	-	0.00%
101-02-033-016	Emergency Expenses	260	280	2,490	1,000	1,000	1,000	1,000	-	0.00%
101-02-033-020	Repairs & Supplies	-	-	-	500	500	500	500	-	0.00%
101-02-033-026	Equipment Supplies	417	1,000	80	500	500	500	500	-	0.00%
101-02-033-029	Food Supplies	667	300	184	300	300	300	300	-	0.00%
101-02-033-040	Utilities	6,472	5,000	3,662	5,000	5,000	5,000	5,000	-	0.00%
101-02-033-041	Wireless Charges	-	-	-	200	200	200	200	-	0.00%
033	Emergency Management	22,339	22,780	24,406	30,376	30,376	30,100	30,100	(276)	-0.91%
101-02-034-004	PT Dog Warden Salary	7,667	7,500	7,056	10,000	10,000	10,000	10,000	-	0.00%
101-02-034-006	Rabies Clinic		200	-	200	200	200	200	-	0.00%
101-02-034-016	Dog Pound Expenses	7,500	7,500	7,500	7,500	7,500	7,500	7,500	-	0.00%
101-02-034-035	Clothing Allowance	500	500	500	500	500	500	500	-	0.00%
101-02-034-036	Cleaning Allowance	250	250	250	250	250	250	250	-	0.00%
034	Dog Warden/Animal Control	15,917	15,950	15,306	18,450	18,450	18,450	18,450	-	0.00%
101-02-035-002	Salary Secretary	547	1,200	1,488	1,200	1,200	1,200	1,200	-	0.00%
101-02-035-003	Salary F/T Communications	221,965	225,000	268,520	225,000	225,000	264,452	264,452	39,452	17.53%
101-02-035-004	Salary PT	86,145	70,000	62,205	70,000	70,000	70,000	70,000	-	0.00%
101-02-035-005	Salary - Overtime	27,096	15,000	29,500	10,000	25,000	25,000	25,000	-	0.00%
101-02-035-007	Seniority Pay	325	1,225	1,525	1,225	1,225	1,025	1,025	(200)	-16.33%
101-02-035-011	Salary - Training	2,342	11,000	4,403	5,000	5,000	5,000	5,000	-	0.00%
101-02-035-013	Service Contracts	29,556	35,000	34,808	40,000	40,000	40,000	40,000	-	0.00%
101-02-035-014	Advertising	359	-	-	-	-	-	-	-	0.00%
new account	Antenna Rental - Thomaston						24,000	24,000	24,000	100.00%
new account	Phone Lines - Communications upgrade						8,000	8,000	8,000	100.00%
new account	Tech Support						35,000	35,000	35,000	100.00%
101-02-035-018	Office Supplies	-	500	176	-	-	-	-	-	0.00%
101-02-035-020	Generator Repairs	-	-	-	-	-	-	-	-	0.00%
101-02-035-025	System Repairs			71,421	-	-	-	-	-	0.00%
101-02-035-027	Electrical Repairs	580	-	105	-	-	-	-	-	0.00%
101-02-035-041	Electricity			123	-	-	-	-	-	0.00%
035	Communications/Dispatch	368,915	358,925	474,274	352,425	367,425	473,677	473,677	106,252	28.92%
101-02-036-002	Secretary Fire Commission	3,335	1,800	1,306	1,800	1,800	1,800	1,800	-	0.00%
101-02-036-003	Secretary Fire House Building Comm			106	-	-	1,000	1,000	1,000	100.00%
101-02-036-005	Grant Expenses	-	-	373	-	-	-	-	-	0.00%
101-02-036-012	Contract Services	19,400	22,000	21,142	22,000	22,000	22,000	22,000	-	0.00%
101-02-036-013	Building Maintenance	15,233	16,250	16,608	16,250	16,250	20,000	20,000	3,750	23.08%
101-02-036-015	Conferences & Memberships	235	400	195	400	400	400	400	-	0.00%
101-02-036-016	Expenses - Fire Commission	-	400	55	400	400	400	400	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-02-036-018	Office Supplies	42	200	-	200	200	200	200	-	0.00%
101-02-036-020	Truck Repairs	11,965	10,200	10,500	10,200	10,200	10,200	10,200	-	0.00%
101-02-036-021	Education	17,430	16,000	16,172	16,000	16,000	19,000	19,000	3,000	18.75%
101-02-036-022	Janitorial Supplies	862	1,700	1,680	1,700	1,700	1,700	1,700	-	0.00%
101-02-036-025	Equipment	8,661	8,750	8,728	8,750	8,750	8,750	8,750	-	0.00%
101-02-036-026	Pressurized Tank Repair	1,519	3,000	2,798	3,000	3,000	3,000	3,000	-	0.00%
101-02-036-027	Radio Repairs	3,784	3,700	3,316	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-028	Ladder Truck Test/Rep	7,011	11,500	11,572	11,500	11,500	11,500	11,500	-	0.00%
101-02-036-029	Food Supplies	-	300	298	300	300	300	300	-	0.00%
101-02-036-030	Radio Replacement Program	1,720	1,900	859	1,900	1,900	1,900	1,900	-	0.00%
101-02-036-033	Physicals	16,937	12,000	12,967	12,000	12,000	12,000	12,000	-	0.00%
101-02-036-037	Hose Program	2,091	2,040	2,021	2,040	2,040	2,040	2,040	-	0.00%
101-02-036-048	Refuse Removal	-	1,100	-	1,100	1,100	1,100	1,100	-	0.00%
101-02-036-052	Refurbish Trucks	1,528	1,000	524	1,000	1,000	1,000	1,000	-	0.00%
101-02-036-053	Extinguisher Refills	740	1,600	1,761	1,600	1,600	1,600	1,600	-	0.00%
101-02-036-054	Fresh Air Maintenance	13,070	12,540	12,522	12,540	12,540	12,540	12,540	-	0.00%
101-02-036-055	Training Equipment	1,585	3,375	3,183	3,375	3,375	3,375	3,375	-	0.00%
101-02-036-056	Haz Mat	2,089	2,000	1,790	2,000	2,000	2,000	2,000	-	0.00%
101-02-036-057	Protective Gear	19,960	21,400	21,395	23,000	23,000	24,500	24,500	1,500	6.52%
101-02-036-059	Wireless Charges	-	600	1,827	3,100	3,100	3,100	3,100	-	0.00%
101-02-036-060	Firemen's Compensation	42,000	42,000	42,000	42,000	42,000	50,000	50,000	8,000	19.05%
101-02-036-061	Expenses - Fire Chief	3,500	3,500	3,500	3,500	3,500	3,500	3,500	-	0.00%
101-02-036-062	Expenses - Ass't Chief	4,500	4,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-063	Hurst Program	7,800	7,800	7,800	7,800	7,800	7,800	7,800	-	0.00%
101-02-036-064	Hydrant/Plan Review	2,500	2,500	2,500	2,500	2,500	2,500	2,500	-	0.00%
new account	Background Checks	-	-	-	-	-	600	600	600	100.00%
036	Fire Department	210,457	216,055	213,998	220,955	220,955	238,805	238,805	17,850	8.08%
101-02-037-012	Terryville Janitor	2,600	2,700	2,700	2,800	2,800	2,800	2,800	-	0.00%
101-02-037-040	Heat	14,238	6,750	6,268	6,750	6,750	6,750	6,750	-	0.00%
101-02-037-041	Electricity,Gas & Water	11,944	9,400	11,096	9,400	9,400	11,000	11,000	1,600	17.02%
101-02-037-042	Telephone	2,178	2,000	998	2,000	2,000	2,000	2,000	-	0.00%
037	Terryville Station	30,960	20,850	21,062	20,950	20,950	22,550	22,550	1,600	7.64%
101-02-038-012	Plymouth Janitor	2,300	2,400	2,400	2,500	2,500	2,500	2,500	-	0.00%
101-02-038-040	Heat	6,080	4,600	3,979	4,600	4,600	4,600	4,600	-	0.00%
101-02-038-041	Electricity, Gas & Water	6,059	3,000	5,161	3,000	3,000	5,000	5,000	2,000	66.67%
101-02-038-042	Telephone	2,831	2,000	2,032	2,000	2,000	2,000	2,000	-	0.00%
038	Plymouth Station	17,270	12,000	13,572	12,100	12,100	14,100	14,100	2,000	16.53%
101-02-039-012	Fall Mtn Janitor	2,300	2,400	2,400	2,400	2,400	2,400	2,400	-	0.00%
101-02-039-040	Heat	6,090	5,000	4,839	5,000	5,000	5,000	5,000	-	0.00%
101-02-039-041	Electricity, Gas & Water	3,812	3,500	4,284	3,500	3,500	4,300	4,300	800	22.86%
101-02-039-042	Telephone	1,059	1,000	891	1,000	1,000	1,000	1,000	-	0.00%
039	Fall Mountain Station	13,261	11,900	12,414	11,900	11,900	12,700	12,700	800	6.72%
101-03-026-001	Salary Custodian	43,748	44,020	45,521	44,886	44,886	46,821	46,821	1,935	4.31%
101-03-026-003	Salary- Staff	41,470	43,750	41,937	42,618	42,618	44,449	44,449	1,831	4.30%
101-03-026-005	Salary- O/T	5,691	4,000	3,240	6,000	6,000	4,000	4,000	(2,000)	-33.33%
101-03-026-007	Longevity Pay	455	325	650	325	325	525	525	200	61.54%
101-03-026-008	Personal Protective Equipment	-	-	498	500	500	750	750	250	50.00%
101-03-026-013	Service Contracts	19,792	18,000	32,464	20,000	20,000	20,000	20,000	-	0.00%
101-03-026-020	Repairs & Supplies	30,348	-	341	-	-	-	-	-	0.00%
101-03-026-021	Repairs	-	20,000	23,328	15,000	15,000	20,000	20,000	5,000	33.33%
101-03-026-022	Supplies	-	5,000	5,851	5,000	5,000	5,000	5,000	-	0.00%
101-03-026-037	Sewer Use Fees(Town Wide)	30,134	-	-	-	-	-	-	-	0.00%
101-03-026-040	Heat	74,212	40,000	30,850	32,000	32,000	32,000	32,000	-	0.00%
101-03-026-041	Electricity	46,657	55,000	48,136	50,000	50,000	50,000	50,000	-	0.00%
101-03-026-042	Telephone	56,782	35,000	75,584	57,000	57,000	70,000	70,000	13,000	22.81%
101-03-026-043	Water	4,268	3,750	4,079	4,000	4,000	4,000	4,000	-	0.00%
026	Town Hall Maintenance	353,556	268,845	312,479	277,329	277,329	297,545	297,545	20,216	7.29%
101-03-030-031	Hydrant Rentals	355,001	340,000	342,625	338,000	338,000	366,000	366,000	28,000	8.28%
101-03-030-041	Street Lights	186,901	208,000	211,548	200,000	200,000	212,000	212,000	12,000	6.00%
101-03-030-042	Telephone	5,159	4,400	5,216	5,000	5,000	5,000	5,000	-	0.00%
030	Utilities	547,061	552,400	559,389	543,000	543,000	583,000	583,000	40,000	7.37%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017 Budget	FY 2017 Budget	Mayor Recommend	BOF Recommend	vs. 2017 Budget	Change
101-03-040-005	Salaries OT	94,590	80,000	46,059	95,000	95,000	95,000	95,000	-	0.00%
101-03-040-012	Contract Services	53,318	19,000	14,780	50,000	30,000	30,000	30,000	-	0.00%
101-03-040-020	Supplies & Equipment	15,275	10,000	12,733	10,000	10,000	12,000	12,000	2,000	20.00%
101-03-040-030	Mailbox Damage	315	100	120	350	350	350	350	-	0.00%
101-03-040-046	Salt & Sand	294,749	225,000	176,055	300,000	200,000	250,000	250,000	50,000	25.00%
040	Snow Removal	458,247	334,100	249,747	455,350	335,350	387,350	387,350	52,000	15.51%
101-03-041-001	Salary- Superintendent	73,105	70,575	72,550	66,500	66,500	66,248	66,248	(252)	-0.38%
101-03-041-003	Wages FT	511,745	430,000	562,526	461,085	461,085	455,000	455,000	(6,085)	-1.32%
101-03-041-005	Wages Overtime	57,028	35,000	35,183	25,000	25,000	20,000	20,000	(5,000)	-20.00%
101-03-041-006	Call in Pay	6,300	6,500	6,750	6,500	6,500	6,500	6,500	-	0.00%
101-03-041-007	Longevity Pay	2,975	2,700	3,350	3,375	3,375	3,300	3,300	(75)	-2.22%
101-03-041-008	Unused Vacation	-	8,000	5,070	8,000	8,000	8,000	8,000	-	0.00%
101-03-041-012	Contract Services	108,673	104,000	91,527	104,000	104,000	105,000	105,000	1,000	0.96%
101-03-041-015	Conferences & Memberships	218	230	-	230	230	-	-	(230)	-100.00%
101-03-041-020	Supplies	105,061	99,000	72,349	100,000	100,000	105,000	105,000	5,000	5.00%
101-03-041-022	Repairs	-	5,000	-	2,000	2,000	4,000	4,000	2,000	100.00%
101-03-041-021	Education/Training	1,194	2,000	950	2,000	2,000	2,000	2,000	-	0.00%
101-03-041-030	Street Signs	5,446	5,000	7,797	10,000	10,000	12,000	12,000	2,000	20.00%
101-03-041-034	Meal Allowance	2,360	2,000	1,200	2,000	2,000	2,000	2,000	-	0.00%
101-03-041-035	Clothing Allowance	14,469	14,000	15,637	15,000	15,000	16,000	16,000	1,000	6.67%
101-03-041-040	Heat	15,433	15,000	21,539	15,500	15,500	11,000	11,000	(4,500)	-29.03%
101-03-041-041	Electricity	2,207	2,000	2,546	2,400	2,400	2,500	2,500	100	4.17%
101-03-041-042	Telephone/Cable	-	1,500	1,317	1,200	1,200	1,200	1,200	-	0.00%
101-03-041-043	Water	394	350	402	400	400	500	500	100	25.00%
101-03-041-051	Environmental Compliance	2,474	7,000	425	7,000	7,000	7,000	7,000	-	0.00%
101-03-041-052	Safety	3,731	3,000	2,891	7,500	7,500	8,000	8,000	500	6.67%
041	Highway Department	912,812	812,855	904,009	839,690	839,690	835,248	835,248	(4,442)	-0.53%
101-03-043-012	Contract Services	4,473	1,000	1,412	3,000	3,000	3,000	3,000	-	0.00%
101-03-043-020	Repairs	982	7,000	6,489	7,000	7,000	7,000	7,000	-	0.00%
101-03-043-040	Heat	3,830	2,500	1,004	3,000	3,000	3,000	3,000	-	0.00%
101-03-043-041	Electricity	2,093	2,200	2,531	2,200	2,200	2,500	2,500	300	13.64%
101-03-043-043	Water	-	250	333	250	250	300	300	50	20.00%
101-03-043-045	Sewer Use Fees (Town Wide)	-	31,000	32,313	32,250	32,250	33,000	33,000	750	2.33%
101-03-043-046	Fall Mtn Pump Station	1,118	-	2,639	1,750	1,750	2,700	2,700	950	54.29%
101-03-043-099	Dam Maintenance/ Inspections	3,200	7,125	-	7,500	7,500	7,500	7,500	-	0.00%
043	Facilities	15,696	51,075	46,721	56,950	56,950	59,000	59,000	2,050	3.60%
101-03-044-001	Staff Salary	46,752	45,765	52,595	37,765	37,765	38,172	38,172	407	1.08%
101-03-044-005	Wages Overtime - Transfer	30,961	20,000	22,512	20,000	20,000	20,000	20,000	-	0.00%
101-03-044-007	Longevity Pay	525	425	525	525	525	525	525	-	0.00%
101-03-044-012	Contract Services	442,699	640,000	445,835	582,893	450,000	460,000	460,000	10,000	2.22%
101-03-044-020	Supplies	14,749	5,000	3,789	5,000	5,000	5,000	5,000	-	0.00%
101-03-044-021	Repairs	-	10,000	2,925	10,000	10,000	10,000	10,000	-	0.00%
101-03-044-031	Dump Rental	7,556	7,700	6,149	7,700	7,700	6,500	6,500	(1,200)	-15.58%
101-03-044-041	Electricity	5,202	5,000	5,228	5,500	5,500	5,500	5,500	-	0.00%
101-03-044-042	Telephone	1,332	1,205	1,296	1,300	1,300	1,400	1,400	100	7.69%
101-03-044-043	Water	172	200	160	200	200	200	200	-	0.00%
101-03-044-049	Tire Disposal	3,600	4,000	900	5,500	5,500	4,000	4,000	(1,500)	-27.27%
101-03-044-050	Environmental Compliance	1,600	4,000	3,436	2,000	2,000	3,500	3,500	1,500	75.00%
101-03-044-051	Landfill Testing	17,710	20,000	11,973	14,000	14,000	12,000	12,000	(2,000)	-14.29%
044	Transfer Station	572,857	763,295	557,323	692,383	559,490	566,797	566,797	7,307	1.31%
101-03-046-001	Salary P.W. Director	70,399	75,000	76,159	76,125	76,125	77,267	77,267	1,142	1.50%
101-03-046-002	Salary - Secretary	38,075	20,445	28,681	48,321	48,321	-	-	(48,321)	-100.00%
101-03-046-003	Engineering Tech	-	15,000	6,645	35,000	35,000	55,000	55,000	20,000	57.14%
101-03-046-005	Overtime/PT Help	839	1,000	3,621	1,000	1,000	1,000	1,000	-	0.00%
101-03-046-007	Longevity Pay	525	525	525	525	525	-	-	(525)	-100.00%
101-03-046-012	Contract Services	1,553	37,175	14,000	5,000	5,000	30,000	5,000	-	0.00%
101-03-046-013	Service Contracts	5,000	-	-	-	-	-	-	-	0.00%
101-03-046-014	Advertising	1,020	1,000	959	1,200	1,200	1,200	1,200	-	0.00%
101-03-046-015	Conference & Memberships	160	1,400	70	600	600	1,000	1,000	400	66.67%
101-03-046-018	Office Supplies	503	500	483	600	600	1,000	1,000	400	66.67%
046	Public Works Directors Office	118,075	152,045	131,143	168,371	168,371	166,467	141,467	(26,904)	-15.98%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015 Actual	FY 2016 Budget	FY 2016 Actual	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
					FY 2017 Budget	FY 2017 Budget	Mayor Recommend	BOF Recommend	vs. 2017 Budget Change	% Change
101-03-047-001	Salary - Mechanic	-	64,343	-			68,286	68,286	68,286	100.00%
101-03-047-003	Wages - Assistant	-	53,512	25,934	55,500	55,500	-	-	(55,500)	-100.00%
101-03-047-005	Wages OT/PT Help	-	6,000	2,681	6,000	6,000	2,000	2,000	(4,000)	-66.67%
101-03-047-011	Education/Training	20	500	20	1,000	1,000	1,000	1,000	-	0.00%
101-03-047-018	Office Supplies	61	150	148	150	150	500	500	350	233.33%
101-03-047-019	Contract Services			3,420	-	-	-	-	-	0.00%
101-03-047-020	Repairs & Supplies	154,782	-	(51)	-	-	-	-	-	0.00%
101-03-047-021	Fleet Preventative Maintenance		20,000	11,823	15,000	15,000	10,000	10,000	(5,000)	-33.33%
101-03-047-022	Fleet Repairs		100,000	108,776	100,000	100,000	125,000	125,000	25,000	25.00%
101-03-047-023	Repairs		5,000	7,682	10,000	10,000	10,000	10,000	-	0.00%
101-03-047-024	Crane/Lift Inspection		500	1,857	550	550	1,500	1,500	950	172.73%
101-03-047-034	Tool Allowance	-	625	-	625	625	312	312	(313)	-50.08%
101-03-047-040	Heat	7,721	9,000	100	9,000	9,000	11,000	11,000	2,000	22.22%
101-03-047-041	Electricity	10,694	9,500	9,900	10,500	10,500	11,000	11,000	500	4.76%
101-03-047-042	Telephone	4,278	4,000	2,579	4,000	4,000	3,000	3,000	(1,000)	-25.00%
101-03-047-043	Water	527	460	534	500	500	500	500	-	0.00%
101-03-047-044	Gas & Oil	204,350	160,000	164,452	150,000	150,000	150,000	150,000	-	0.00%
101-03-047-049	Tires & Tubes	21,264	22,500	24,550	22,500	22,500	24,000	24,000	1,500	6.67%
101-03-047-051	Environmental Compliance	1,003	7,000	3,293	5,000	5,000	5,000	5,000	-	0.00%
047	Maintenance Garage	404,700	463,090	367,698	390,325	390,325	423,098	423,098	32,773	8.40%
101-03-051-001	Salary Building Inspector	61,959	61,485	65,088	64,941	64,941	64,958	64,958	17	0.03%
101-03-051-004	P/T Blight Official	669	-	1,016	700	700	700	700	-	0.00%
101-03-051-005	Overtime	8,940	2,000	7,905	2,000	2,000	2,000	2,000	-	0.00%
101-03-051-007	Longevity	375	375	375	375	375	375	375	-	0.00%
101-03-051-012	Contract Services	167	1,000	-	1,000	1,000	1,000	1,000	-	0.00%
101-03-051-015	Conferences & Memberships	370	500	155	500	500	500	500	-	0.00%
101-03-051-017	Reference Manuals	595	1,000	-	1,000	1,000	1,000	1,000	-	0.00%
101-03-051-018	Office Supplies	113	300	302	300	300	300	300	-	0.00%
101-03-051-019	Permit Application Fees	3,670	-	3,890	6,000	6,000	6,000	6,000	-	0.00%
101-03-051-020	Personal Protective Equipment		300	294	300	300	300	300	-	0.00%
101-03-051-021	Wireless Charges		120	537	192	192	600	600	408	212.50%
051	Building Department	76,858	67,080	79,562	77,308	77,308	77,733	77,733	425	0.55%
101-04-060-002	Human Services Commission	783	1,000	937	1,000	1,000	1,000	1,000	-	0.00%
101-04-060-003	General Assistance	150	-	-	-	-	-	-	-	0.00%
101-04-060-005	Human Services - Advertising		1,200	1,100	1,200	1,200	1,200	1,200	-	0.00%
060	Human Services Commission	933	2,200	2,037	2,200	2,200	2,200	2,200	-	0.00%
101-04-061-003	Salaries FT	55,514	53,000	54,122	53,795	53,795	54,602	-	(53,795)	-100.00%
101-04-061-004	Salary PT	-	-	-	-	-	-	-	-	0.00%
101-04-061-012	Contract & Professional Service	-	3,600	420	1,000	1,000	1,000	60,000	59,000	5900.00%
101-04-061-015	Dues & Subscriptions	870	950	900	950	950	950	950	-	0.00%
101-04-061-018	Office Supplies	335	200	50	200	200	200	200	-	0.00%
101-04-061-021	Staff Education	55	225	169	225	225	225	225	-	0.00%
061	Human Services	56,782	57,975	55,661	56,170	56,170	56,977	61,375	5,205	9.27%
101-04-062-006	Podiatry Clinic	863	-	-	-	-	-	-	-	0.00%
101-04-062-012	Contractual Services	64,676	65,595	65,295	65,289	65,289	64,735	64,735	(554)	-0.85%
101-04-062-026	Hepatitis B Vaccine	-	500	111	500	500	500	1,000	500	100.00%
062	Health - Torrington Area Health Dist	65,539	66,095	65,406	65,789	65,789	65,235	65,735	(54)	-0.08%
101-04-065-020	Repairs & Supplies	2,935	500	171	1,000	1,000	1,000	1,000	-	0.00%
101-04-065-035	Service Contracts			4,934	1,700	1,700	7,500	7,500	5,800	341.18%
101-04-065-037	C/Med Assessment	9,125	9,600	9,567	9,600	9,600	10,165	10,165	565	5.89%
101-04-065-040	Heat	5,245	4,500	6,279	5,000	5,000	5,000	5,000	-	0.00%
101-04-065-041	Electricity	11,260	8,500	11,948	8,500	8,500	12,000	12,000	3,500	41.18%
101-04-065-042	Telephone	4,126	4,000	3,143	4,000	4,000	4,000	4,000	-	0.00%
101-04-065-043	Water	2,719	2,000	2,645	1,843	2,600	2,600	2,600	-	0.00%
065	Ambulance Corps	35,410	29,100	38,687	31,643	32,400	42,265	42,265	9,865	30.45%
101-04-066-012	North Central Health	860	860	857	860	860	860	860	-	0.00%
066	No. Central Mental Health	860	860	857	860	860	860	860	-	0.00%
101-04-067-001	Dial a Ride Vehicle Maintenance	333	500	7,065	9,500	10,000	10,000	10,000	-	0.00%
101-04-067-012	Elderly Transportation - Dial a Ride	43,535	41,000	37,433	37,500	37,500	37,500	37,500	-	0.00%
067	Elderly Transportation - Dial a Ride	43,868	41,500	44,498	47,000	47,500	47,500	47,500	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-05-070-001	Salary Librarian	62,305	62,280	65,789	65,775	65,775	65,775	65,775	-	0.00%
101-05-070-003	Salary Staff	137,834	144,581	146,454	146,500	146,500	149,796	148,698	2,198	1.50%
101-05-070-004	Salary P/T	66,447	74,095	69,380	76,000	76,000	77,710	77,140	1,140	1.50%
101-05-070-005	Salary OT	-	200	-	200	200	200	200	-	0.00%
101-05-070-007	Longevity	250	250	250	375	375	375	375	-	0.00%
101-05-070-012	Automated Services	39,539	39,730	39,721	39,730	39,730	39,730	39,730	-	0.00%
101-05-070-013	Service Contracts	19,459	23,090	20,517	18,690	18,690	18,500	18,500	(190)	-1.02%
101-05-070-015	Conferences & Memberships	2,121	2,250	1,654	2,250	2,250	2,250	2,250	-	0.00%
101-05-070-016	Expenses Misc.	2,817	3,500	3,262	3,500	3,500	3,500	3,500	-	0.00%
101-05-070-018	Office Supplies	3,759	4,400	3,186	4,400	4,400	4,400	4,400	-	0.00%
101-05-070-019	Postage	-	1,000	-	1,000	1,000	500	500	(500)	-50.00%
101-05-070-020	Repairs & Supplies	11,697	13,500	10,126	13,500	13,500	13,500	13,500	-	0.00%
101-05-070-021	Education	-	150	-	150	150	150	150	-	0.00%
101-05-070-040	Heat	6,584	7,000	7,481	7,000	7,000	7,000	7,000	-	0.00%
101-05-070-041	Electricity	24,101	21,950	25,990	23,950	23,950	23,950	23,950	-	0.00%
101-05-070-042	Telephone	1,726	2,000	1,784	2,000	2,000	2,000	2,000	-	0.00%
101-05-070-043	Water	615	600	612	600	600	600	600	-	0.00%
101-05-070-053	Audio Visual Materials	6,645	9,500	9,180	9,500	9,500	9,000	9,000	(500)	-5.26%
101-05-070-054	Books	51,390	53,000	53,502	51,000	51,000	53,000	53,000	2,000	3.92%
101-05-070-055	Periodicals	2,986	3,000	2,992	3,000	3,000	3,000	3,000	-	0.00%
070	Terryville Library	440,275	466,076	461,880	469,120	469,120	474,936	473,268	4,148	0.88%
101-05-071-037	Plymouth Library Contribu	24,000	24,000	24,000	22,000	22,000	22,000	22,000	-	0.00%
071	Plymouth Library	24,000	24,000	24,000	22,000	22,000	22,000	22,000	-	0.00%
101-06-080-001	Salary Director	54,076	54,865	55,064	54,054	54,054	54,054	54,054	-	0.00%
101-06-080-003	Salary FT	89,396	84,500	89,771	91,748	91,748	95,680	95,680	3,932	4.29%
101-06-080-004	Salary PT	15,127	-	1,494	-	-	-	-	-	0.00%
101-06-080-008	Salary PT - Park	-	20,000	7,381	18,000	18,000	18,000	14,000	(4,000)	-22.22%
101-06-080-009	Salary PT - Rec	-	20,750	25,461	25,750	25,750	32,000	32,000	6,250	24.27%
101-06-080-005	Salaries - Overtime	380	2,000	3,032	2,000	2,000	3,000	3,000	1,000	50.00%
101-06-080-006	Salary - Youth Camp Coordinator	-	9,000	11,887	12,000	12,000	12,000	12,000	-	0.00%
101-06-080-010	Contract Services - Park	-	5,000	4,995	5,000	5,000	5,000	5,000	-	0.00%
101-06-080-011	Contract Services - Rec	-	20,000	13,871	15,000	15,000	15,000	15,000	-	0.00%
101-06-080-013	Longevity Pay	725	775	850	850	850	850	850	-	0.00%
101-06-080-014	Advertising	193	200	175	200	200	200	200	-	0.00%
101-06-080-015	Conference & Memberships	669	750	429	750	750	750	750	-	0.00%
101-06-080-018	Office Supplies	85	250	196	250	250	250	250	-	0.00%
101-06-080-020	Maintenance Repairs	2,280	2,000	2,068	2,000	2,000	2,000	2,000	-	0.00%
101-06-080-022	Supplies	7,713	-	-	-	-	-	-	-	0.00%
101-06-080-023	Supplies - Park	-	9,000	7,468	7,500	7,500	7,500	7,500	-	0.00%
101-06-080-024	Supplies - Rec	-	6,000	5,123	6,000	6,000	6,000	6,000	-	0.00%
101-06-080-025	Equipment	2,644	-	-	-	-	-	-	-	0.00%
101-06-080-026	Equipment - Park	-	2,500	2,222	2,500	2,500	2,500	2,500	-	0.00%
101-06-080-027	Equipment - Rec	-	5,000	1,312	5,000	5,000	5,000	5,000	-	0.00%
101-06-080-030	Excursions - Rec	-	4,000	3,582	6,550	6,550	6,000	6,000	(550)	-8.40%
101-06-080-031	Rentals - Park	3,853	5,000	1,741	6,000	6,000	5,000	5,000	(1,000)	-16.67%
101-06-080-032	School Rentals - Rec	-	5,500	6,593	11,200	11,200	9,000	9,000	(2,200)	-19.64%
101-06-080-041	Electricity	1,924	6,500	2,090	2,350	2,350	2,500	2,500	150	6.38%
101-06-080-042	Telephone	-	-	-	-	-	500	500	500	100.00%
101-06-080-043	Water	523	600	509	600	600	750	750	150	25.00%
101-06-080-045	Donation Expenditures	3,359	-	-	-	-	-	-	-	0.00%
101-06-080-046	Grant Expenditures	-	-	4,500	-	-	-	-	-	0.00%
101-06-080-047	Uncollectible Registration Fees	-	-	-	500	500	500	500	-	0.00%
101-06-080-048	Waived Registration Fees	-	-	-	1,000	1,000	500	500	(500)	-50.00%
new account	Recording Secretary	-	-	-	-	-	1,500	1,500	1,500	100.00%
new account	Officials - referees	-	-	-	-	-	5,000	5,000	5,000	100.00%
new account	Lake Winfield/PRRA herbicides	-	-	-	-	-	5,000	5,000	5,000	100.00%
101-06-080-050	Transfer Rec Exp to Revolving Fund	-	(70,250)	(67,829)	(81,500)	(81,500)	(90,000)	(90,000)	(8,500)	10.43%
080	Recreation Services	182,947	193,940	183,985	195,302	195,302	206,034	202,034	6,732	3.45%
101-07-090-099	Bonding Costs	2,398	10,000	500	10,000	10,000	10,000	10,000	-	0.00%
101-07-090-105	General Purpose Refunding	173,431	-	-	-	-	-	-	-	0.00%
101-07-090-110	School Facilities Project	370,955	-	-	-	-	-	-	-	0.00%
101-07-090-111	School Facilities - 2010 Issue	-	235,025	235,025	219,650	219,650	201,300	201,300	(18,350)	-8.35%
101-07-090-112	School Facilities - 2012 Issue	-	55,157	55,156	49,156	49,156	43,156	43,156	(6,000)	-12.21%
101-07-090-113	School Facilities - 2014 Refunding	-	75,280	75,280	68,320	68,320	59,360	59,360	(8,960)	-13.11%
101-07-090-115	Burr Rd/Water Line Projects	56,498	-	-	-	-	-	-	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015	FY 2016	FY 2016	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
		Actual	Budget	Actual	FY 2017	FY 2017	Mayor	BOF	vs. 2017 Budget	
					Budget	Budget	Recommend	Recommend	Change	% Change
101-07-090-116	Water Lines - 2009 Series A Issue		10,500	10,500	-	-	-	-	-	0.00%
101-07-090-117	Water Lines - 2012 Issue		22,300	22,300	19,900	19,900	17,500	17,500	(2,400)	-12.06%
101-07-090-118	Water Lines - 2014 Refunding		20,295	20,295	18,430	18,430	16,066	16,066	(2,364)	-12.83%
101-07-090-120	Leases & Short Term Financing	14,225	2,000	-	7,198	7,198	8,198	8,198	1,000	13.89%
101-07-090-125	BANS	16,976	-	-	30,000	30,000	56,000	56,000	26,000	86.67%
101-07-090-130	Road Project/Issue 2012	81,794	-	-	-	-	-	-	-	0.00%
101-07-090-131	General/Roads - 2010 Issue		23,313	23,313	21,663	21,663	19,737	19,737	(1,926)	-8.89%
101-07-090-132	General/Roads - 2012 Issue		145,388	145,388	129,788	129,788	114,188	114,188	(15,600)	-12.02%
101-07-090-133	General/Roads - 2013 Issue		66,875	66,875	61,875	61,875	56,876	56,876	(4,999)	-8.08%
090	Interest Payments	716,277	666,133	654,632	635,979	635,979	602,381	602,381	(33,598)	-5.28%
101-07-091-110	School Facilities Project	1,055,000	-	-	-	-	-	-	-	0.00%
101-07-091-111	School Facilities - 2010 Issue		515,000	515,000	510,000	510,000	535,000	535,000	25,000	4.90%
101-07-091-112	School Facilities - 2012 Issue		200,000	200,000	200,000	200,000	200,000	200,000	-	0.00%
101-07-091-113	School Facilities - 2014 Refunding		156,000	156,000	360,000	360,000	356,000	356,000	(4,000)	-1.11%
101-07-091-115	Burr Road/Water Line Projects	370,000	-	-	-	-	-	-	-	0.00%
101-07-091-116	Water Lines - 2009 Series A Issue		350,000	350,000	-	-	-	-	-	0.00%
101-07-091-117	Water Lines - 2012 Issue		80,000	80,000	80,000	80,000	80,000	80,000	-	0.00%
101-07-091-118	Water Lines - 2014 Refunding		44,000	44,000	95,000	95,000	94,000	94,000	(1,000)	-1.05%
101-07-091-120	Leases & Short Term Finances	100,000	41,667	43,215	157,174	157,174	202,766	202,766	45,592	29.01%
101-07-091-130	Road Project/ 2012 Issue	825,000	-	-	-	-	-	-	-	0.00%
101-07-091-131	General/Roads - 2010 Issue		55,000	55,000	55,000	55,000	50,000	50,000	(5,000)	-9.09%
101-07-091-132	General/Roads - 2012 Issue		520,000	520,000	520,000	520,000	520,000	520,000	-	0.00%
101-07-091-133	General/Roads - 2013 Issue		250,000	250,000	250,000	250,000	250,000	250,000	-	0.00%
091	Principal Payments	2,350,000	2,211,667	2,213,215	2,227,174	2,227,174	2,287,766	2,287,766	60,592	2.72%
101-08-024-001	Salary-Planner	70,621	72,654	74,904	74,298	74,298	74,298	74,298	-	0.00%
101-08-024-002	Salary-Meeting Secretary	2,564	2,800	2,637	2,800	2,800	2,800	2,800	-	0.00%
101-08-024-003	Salary - Secretary	34,637	37,500	20,736	21,000	-	-	-	-	0.00%
101-08-024-004	Salary-Enforcement Ofc.	56,066	37,518	40,125	39,638	39,638	39,638	47,638	8,000	20.18%
101-08-024-005	Salary - Enf Officer - OT	529	-	2,154	500	500	500	500	-	0.00%
101-08-024-007	Longevity	300	325	325	-	-	-	-	-	0.00%
101-08-024-012	Contract Services	4,690	2,000	-	2,000	2,000	2,000	2,000	-	0.00%
101-08-024-013	Map Revisions	-	350	-	350	350	350	350	-	0.00%
101-08-024-014	Advertising	3,295	3,500	4,087	3,500	3,500	3,500	3,500	-	0.00%
101-08-024-015	Conference & Memberships	283	1,350	155	700	700	800	800	100	14.29%
101-08-024-016	Naugatuck Valley Council	-	4,444	4,444	4,578	4,578	4,578	4,578	-	0.00%
101-08-024-017	Printing	140	400	-	400	400	400	400	-	0.00%
101-08-024-018	Office Supplies	266	500	435	500	500	600	600	100	20.00%
101-08-024-019	NW Cons. District	2,080	2,080	2,080	2,080	2,080	2,080	2,080	-	0.00%
101-08-024-021	Education	380	800	-	550	550	550	550	-	0.00%
024	Planning & Zoning - Land Use	175,851	166,221	152,082	152,894	131,894	132,094	140,094	8,200	6.22%
101-08-025-002	Salary- Secretary	678	1,550	642	1,550	1,550	1,550	1,550	-	0.00%
101-08-025-016	Expenses- ZBA	930	2,000	1,023	2,000	2,000	2,000	2,000	-	0.00%
101-08-025-021	Education/Training	90	300	-	300	300	200	200	(100)	-33.33%
025	Zoning Bd of Appeals	1,698	3,850	1,665	3,850	3,850	3,750	3,750	(100)	-2.60%
101-08-049-002	Salary- Secretary	2,838	3,000	2,328	3,000	3,000	3,000	3,000	-	0.00%
101-08-049-014	Advertising/Printing	1,032	1,100	373	1,100	1,100	1,100	1,100	-	0.00%
101-08-049-015	Conferences & Memberships	270	300	60	300	300	400	400	100	33.33%
101-08-049-018	Supplies	-	100	-	100	100	-	-	(100)	-100.00%
101-08-049-021	Education	45	300	-	300	300	200	200	(100)	-33.33%
101-08-049-025	Arbor Day	325	400	349	400	400	400	400	-	0.00%
049	Wetlands/Conservation Com	4,510	5,200	3,110	5,200	5,200	5,100	5,100	(100)	-1.92%
101-08-095-081	St Matthew Cemetery	2,800	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-082	Hillside Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-083	Plymouth Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
095	Cemeteries	6,800	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
101-08-096-002	Meeting Secretary	2,079	2,500	1,600	2,500	2,500	2,500	2,500	-	0.00%
101-08-096-012	Contractual Services	-	-	-	-	-	-	-	-	0.00%
101-08-096-016	Expenses	-	200	-	200	200	200	200	-	0.00%
101-08-096-017	Historian		300		300	300	300	300	-	0.00%
096	Historic Properties	2,079	3,000	1,600	3,000	3,000	3,000	3,000	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2015 Actual	FY 2016 Budget	FY 2016 Actual	TC Approved	Amended	FY 2018	FY 2018	BOF Recommend	
					FY 2017 Budget	FY 2017 Budget	Mayor Recommend	BOF Recommend	vs. 2017 Budget Change	% Change
101-08-097-002	Secretary PT	2,144	1,700	2,600	1,700	1,700	1,700	1,700	-	0.00%
101-08-097-012	Contractual Services	25,800	22,000	22,800	22,000	22,000	22,000	22,000	-	0.00%
101-08-097-015	Memberships	-	500	-	1,100	1,100	1,000	1,000	(100)	-9.09%
101-08-097-016	Expenses	-	300	161	3,000	2,000	2,000	2,000	-	0.00%
101-08-097-030	Signs	80	200	80	1,958	1,000	1,000	1,000	-	0.00%
101-08-097-031	Marketing	-	-	-	2,000	2,000	2,100	2,100	100	5.00%
101-08-097-052	CERC	-	-	-	-	-	35,000	-	-	100.00%
097	Economic Development	28,024	24,700	25,641	31,758	29,800	64,800	29,800	-	0.00%
101-09-099-016	BD of Education Expenses	22,709,361	23,752,790	22,797,866	23,912,790	23,912,790	24,272,790	24,212,790	300,000	1.25%
new account	Teachers' Retirement Contribution	-	-	-	-	-	-	-	-	0.00%
099	Board of Education	22,709,361	23,752,790	22,797,866	23,912,790	23,912,790	24,272,790	24,212,790	300,000	1.25%
101-10-100-001	Transfers to Cap Projects	600,000	582,000	582,000	564,540	483,146	439,249	458,749	(24,397)	-5.05%
101-10-100-104	Transfer to BOE Sinking Fund	-	-	-	-	-	-	-	-	-
100	Transfer to Capital Projects	600,000	582,000	582,000	564,540	483,146	439,249	458,749	(24,397)	-5.05%
101	General Fund	39,213,197	39,477,387	38,970,448	39,831,575	39,831,574	41,031,954	41,025,552	1,193,978	3.00%

Capital Projects FY 2017-2018

Department	Project Description	Amount Requested	Amount Recommended	Funding Sources					Total Cost
				General Fund	Town Aid Grant	LOCIP Grant	Municipal Grant	Financed Purchases	
Assessors	GIS Mapping Update	5,000	5,000	5,000					5,000
BOF/Comptroller	Facility Assessment/Studies	-	-						-
Communications	Upgrade Townwide Communications System	250,000	250,000	22,000				228,000	250,000
Comptroller	Computer/Technology Upgrades (Year 5 of 7)	75,000	50,000	50,000					50,000
Emer. Management	Dam Emergency Plans	-	-						-
Fire Department	Pager Replacement - 7 yr cycle	5,500	8,000	8,000					-
Fire Department	Mechanical Exhaust System for Apparatus	265,000	-						-
Fire Department	Station 2 Generator Replacement	52,000	-						-
Public Works	Energy Consultant	25,000	25,000	25,000					25,000
Public Works	Front Loader	180,000	-						-
Public Works	Truck - Transfer Station	100,000	-						-
Public Works	GPS Units and Vehicle Tracking	15,000	-						-
Public Works	Asphalt Recycler	40,000	-						-
Public Works	Mini Exc-Mower Attachment	12,000	-						-
Public Works	Salt Storage and Wells	200,000	-						-
Public Works	Transfer Station Relocation Study/Plan	20,000	13,000	13,000					13,000
Public Works	Maint. Garage Repainting	33,000	-						-
Public Works	Town Aid Roads	2,000,000	592,000	154,249	260,626	177,125			592,000
PW/Land Use/Assessor	Streetline Establishment	15,000	10,000	10,000					10,000
Public Works	Road Review and 6 year plan	25,000	25,000	25,000					25,000
Public Works	Town Hall Renovations	25,000	25,000	25,000					25,000
Public Works	Tunnel Road Survey and Design	75,000	-						-
Public Works	Napco Drive Bridge Design (A) Fed Local Bridge Program	300,000	-						-
Public Works	2 Lawnmowers	15,000	-						-
Public Works	Fleet Maintenance Software	10,000	2,000	2,000					-
PVAC	Replace AC/Heater Units	5,000	5,000	5,000					5,000
PVAC	Wall Repairs and Paint Interior	5,000	-						-
Parks & Rec	Lake Winfield Retention Pond Maintenance	150,000	-						-
Police	Taser Replacement - 25 Tasers	35,500	35,500	35,500					35,500
Police	Two Police Cruisers with extended warranties	75,000	75,000	75,000					75,000
Police	Twenty Bullet Proof Vests (year 2 of 5) \$20,000 total	4,000	4,000	4,000					4,000
Police	License Plate Reader (year 1 of 2) \$10,000 total	5,000	5,000	5,000					5,000
	Total	4,017,000	1,124,500	458,749	260,626	177,125	-	228,000	1,124,500

Short Term Financing of Cap Projects - payments include princ + int.	Original Cost	2017-2018	2018-2022					Total w/out Int	2018 Int (est)
			2018-2019	2019-2020	2020-2021	2021-2022	2022-2023		
International 4x4 to replace Truck 12 - 3 year lease FY 15/16 - 17/18	126,549	41,663	34,792	34,792				41,663	2,139
Townwide Security Upgrades) 5 year lease - annual payments FY 15/16 - 19/20**	173,958	34,792						104,376	1,411
Engine 7 Replacement - 2017 Ford F450	100,545	33,515						67,030	1,648
Mechanical Broom Sweeper - 5 year lease	236,000	47,196	47,196	47,196	47,216			188,804	3,000
Communications Upgrade Project - Motorola *** - 5 year lease	228,000	45,600	45,600	45,600	45,600			228,000	-
Total	865,052	202,766	161,103	127,588	92,816	45,600	45,600	629,873	8,198

**Tyco annual lease payment - princ \$34792, int \$1411 total \$36203

* To be funded from Police Extra Duty fund transfer in to general fund

*** Total estimated lease payment includes princ and interest

2015-2016 princ payments	78,005
2016-2017 princ payments	157,174
Total original cost	865,052

	Issue Date	FY 2018 Principal Beg Balance	FY 2018 Additions	FY 2018 Principal Payments	FY 2018 Interest Payments	FY 2018 Total Debt Service	FY 2018 Principal Ending Balance
SCHOOL DEBT							
School Refunding	9/30/2010	6,175,000		535,000	201,300	736,300	5,640,000
High School Project	7/19/2012	1,550,000		200,000	43,156	243,156	1,350,000
School Refunding	4/22/2014	2,371,000		356,000	59,360	415,360	2,015,000
		10,096,000		1,091,000	303,816	1,394,816	9,005,000
GENERAL IMPROVEMENT							
Improvement Refunding	9/30/2010	600,000		50,000	19,737	69,737	550,000
Roads/N Main Bridge/Engineering	7/19/2012	4,120,000		520,000	114,188	634,188	3,600,000
Roads/N Main Bridge/Engineering	8/30/2013	2,250,000		250,000	56,876	306,876	2,000,000
		6,970,000		820,000	190,801	1,010,801	6,150,000
WATER							
Burr Road/Harwinton Ave Waterline	7/19/2012	630,000		80,000	17,500	97,500	550,000
Water Line Refunding	4/22/2014	639,000		94,000	16,066	110,066	545,000
		1,269,000		174,000	33,566	207,566	1,095,000
SEWER							
Sewer Issue	8/30/2013	350,000		50,000	8,312	58,312	300,000
		350,000		50,000	8,312	58,312	300,000
LEASES							
FY 2018 Leases from cap projects	7/1/2015	401,871	228,000	202,766	8,198	210,964	427,105
		401,871	228,000	202,766	8,198	210,964	427,105
2018 Estimated Bonding Costs					10,000	10,000	
2018 Interest on BANS					56,000	56,000	
Total Debt including Self Funded		19,086,871		2,337,766	610,693	2,948,459	16,977,105
Less Self Funded WPCA Debt		(350,000)		(50,000)	(8,312)	(58,312)	(300,000)
Total Net Debt Service - FY 2018 - Town of Plymouth		18,736,871	2,287,766	2,287,766	602,381	2,890,147	16,449,105
							Bonds - TOP
							Bonds - WPCA
							Leases
							<u>16,250,000</u>
							<u>300,000</u>
							<u>427,105</u>
							<u>16,977,105</u>

Headcount Summary

Department	FY 2017 Budget	FY 2017 Recommend	Part Time (20 hrs or less)	Full Time (20 hrs or more)
Mayor	2	2		2
Town Council	5	5	5	
Human Resources	0	0		
Comptroller	3	4	1	3
Treasurer	1	1	1	
Registrar	4	4	4	
Assessor	1	1		1
Board of Assessment Appeals	3	3	3	
Clerical	0	3	1	2
Tax Collector	2	1	0	1
Town Clerk	2	2		2
Fire Marshal	4	4	4	
Police Department	24	25		25
Emergency Management	1	1	1	
Animal Control	2	3	3	
Communications	18	16	11	5
Facilities	2	2		2
Highway	10	10		10
Transfer Station	1	1		1
Public Work Director	3	2	1	1
Maintenance Garage	1	1		1
Building Inspector	1	1		1
Human Services	1	1		1
Terryville Library	14	14	9	5
Parks and Recreation	19	19	16 **	3
Planning & Zoning	2	2	1	1

** Seasonal camp help variable based upon enrollment.