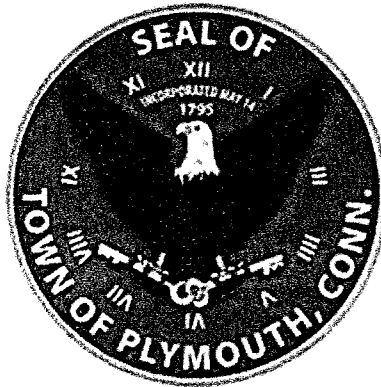


TOWN OF PLYMOUTH

FISCAL YEAR JULY 1, 2017 - JUNE 30, 2018

PROPOSED BUDGET



*THIS IS A DRAFT WORKING COPY OF THE BUDGET TO BE UTILIZED BY THE BOARD OF
FINANCE IN DETERMINING A FINAL BUDGET FOR FISCAL YEAR 2017-2018. ALL
AMOUNTS ARE SUBJECT TO CHANGE.*

PRESENTED BY THE BOARD OF FINANCE

**DRAFT COPY
4/14/2017**

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	87,202,320	95.0%	82,842,204
Grand List excluding Motor Vehicles	654,096,449	98.5%	644,285,002
Total Grand List	741,298,769		727,127,206

Proposed Mill Rate (excluding MV)	39.43
Mill Rate - Motor Vehicles	32.00

Gross Tax Dollars - Excluding Motor Vehicles	25,401,209
Gross Tax Dollars - Motor Vehicles	2,650,951
Total Gross Tax Dollars	28,052,159

Less: Circuit Breakers & Elderly	(100,000)
Town Elderly Benefit	(2,000)
Firefighter Exemption	(51,539)
Volunteer Ambulance Exemption	-

Budgeted Tax Revenue - Excluding Motor Vehicles	25,247,670
Budgeted Tax Revenue - Motor Vehicles	2,650,951
Total Budgeted Tax Revenue	27,898,620

MILL RATE CALCULATION IS FOR REFERENCE ONLY. THE FINAL MILL RATE HAS NOT BEEN DETERMINED BY THE BOARD OF FINANCE AND WILL NOT BE FINAL UNTIL AFTER THE BUDGET REFERENDUM.

MILL RATE CALCULATION

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	87,202,320	95.0%	82,842,204
Grand List excluding Motor Vehicles	654,096,449	98.5%	644,285,002
Total Grand List	741,298,769		727,127,206

Total Expenses = Net Revenue Needed	40,857,321
MV Tax Revenue \$87,202,320 @ 32.00 mills @ 95% collection rate	(2,650,951)
Revenues from Other Sources	(12,958,701)
Net Tax Revenue Needed excluding MV taxes	25,247,670
Addback Exemptions	153,539
Gross Tax Dollars Needed excluding MV taxes	25,401,209

FY 2018 Motor Vehicle Mill Rate	capped by the state	32.00
FY 2018 Proposed Mill Rate excluding MV		39.43

FY 2017 Mill Rate - MV and Other	36.02
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Mill Rate Increase/(Decrease)	3.41
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	2018 Budget	2017 Budget	Difference	% Change
Total Municipal Expenditures	16,277,782	15,435,638	842,144	5.46%
Total Board of Education	24,112,790	23,912,790	200,000	0.84%
Capital & N/R Exp.	466,749	483,146	(16,397)	-3.39%
Total Expenditures	40,857,321	39,831,574	1,025,747	2.58%
Current Tax Revenue	25,247,670	24,017,695		
MV Tax Revenue	2,650,951	2,930,277		
Total Tax Revenue	27,898,620	26,947,972	950,648	3.53%
Other Revenues	12,958,701	12,883,602	75,099	0.58%
Total Revenue	40,857,321	39,831,574	1,025,747	2.58%

MILL RATE CALCULATION IS FOR REFERENCE ONLY. THE FINAL MILL RATE HAS NOT BEEN DETERMINED BY THE BOARD OF FINANCE AND WILL NOT BE FINAL UNTIL AFTER THE BUDGET REFERENDUM.

FY 2017-2018 ESTIMATED GENERAL FUND REVENUE

Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Recommend vs. 2017 Budget Change % Change
TAXES							
Current Taxes	26,431,858	25,905,484	13,810,399	24,017,695	25,385,502	25,247,670	1,229,975 5.12%
Current MV Taxes	-	-	2,476,078	2,930,277	2,650,951	2,650,951	(279,326) -9.53%
Prior Years Taxes	600,000	422,702	309,140	600,000	500,000	500,000	(100,000) -16.67%
Interest & Liens	260,000	259,535	146,512	225,000	250,000	250,000	25,000 11.11%
Motor Vehicle Supplement	275,000	314,381	5,630	275,000	300,000	300,000	25,000 9.09%
Aircraft Registrations	540	540	-	600	600	600	- 0.00%
60 Day GAAP Adjustment	-	-	-	-	-	-	- 0.00%
Collection Agency Fees	15,000	21,895	6,160	20,000	20,000	20,000	- 0.00%
Tax Refunds	-	-	-	-	(35,000)	(35,000)	(35,000) 100.00%
PILOT- Ret. Community	15,000	22,818	4,496	15,000	15,000	15,000	- 0.00%
PILOT-Housing Authority	10,000	14,649	-	15,000	15,000	15,000	- 0.00%
PILOT-Telephone Access	31,737	22,319	-	-	-	-	- -
TOTAL TAXES	27,639,135	26,984,323	16,758,415	28,098,572	29,102,053	28,964,220	865,648 3.08%
DEPARTMENT REVENUES							
Foreclosure Sale Proceeds	350,000	30,950	13,066	200,000	50,000	10,000	(190,000) -95.00%
Town Clerks Office	150,410	126,893	84,534	150,577	139,700	139,700	(10,877) -7.22%
Planning & Zoning	5,750	4,516	3,580	9,100	4,000	4,000	(5,100) -56.04%
Zoning Bd of Appeals	2,500	1,990	405	2,500	2,000	2,000	(500) -20.00%
Fire Marshals Office	1,500	4,591	537	3,250	2,750	2,750	(500) -15.38%
Police Department	8,350	45,342	11,288	10,350	10,350	12,850	2,500 24.15%
Communications/Dispatch	2,000	1,850	2,850	2,000	2,000	2,000	- 0.00%
Public Directors Office	193,500	58,163	27,810	33,400	30,500	30,500	(2,900) -8.68%
Wetlands/Conservation Com	1,000	1,020	470	1,000	1,000	1,000	- 0.00%
Building Department	63,500	81,295	41,847	71,500	69,500	69,500	(2,000) -2.80%
Terryville Library	6,500	6,469	2,338	6,500	6,500	6,500	- 0.00%
Recreation Services	-	9,899	44,876	-	-	1,200	1,200 0.00%
Comptrollers Office	-	-	2,236	500	500	-	(500) -100.00%
TOTAL DEPARTMENT REVENUES	785,010	372,978	235,837	490,677	318,800	282,000	(208,677) -42.53%
GOVERNMENT GRANTS							
PILOT_Pequot	76,487	78,943	-	69,784	65,316	65,316	(4,468) -6.40%
PILOT-Federal	1,500	1,800	-	1,500	1,500	1,500	- 0.00%
PILOT-State Property	11,134	-	458	458	7,119	7,119	6,661 1454.37%
Tax Relief-Elderly	2,000	-	-	2,000	2,000	2,000	- 0.00%
Circuit Breaker	103,703	99,820	-	107,713	100,000	100,000	(7,713) -7.16%
Veterans Exemptions	11,430	6,546	-	8,648	9,300	9,300	652 7.54%

FY 2017-2018 ESTIMATED GENERAL FUND REVENUE

Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Recommend vs. 2017 Budget Change % Change	
Disability Exemption	3,171	2,563	-	3,153	3,200	3,200	47	1.49%
Civil Preparedness	6,000	5,000	-	-	-	-	-	0.00%
ECS Grant	9,913,763	9,952,004	2,455,196	9,820,785	7,483,238	7,483,238	(2,337,547)	-23.80%
Special Education	-	-	-	-	3,066,765	3,066,765	3,066,765	100.00%
School Transportation	172,097	138,908	-	-	-	-	-	0.00%
Out Placement-Excess Cost	517,000	684,655	-	570,000	-	-	(570,000)	-100.00%
Adult Education	11,134	11,365	7,437	10,780	10,924	10,924	144	1.34%
Miscellaneous State Revenue	-	-	-	-	-	-	-	0.00%
Misc. State of CT	-	13	39	-	-	-	-	0.00%
Misc. State Grants	19,287	22,287	-	19,287	19,287	19,287	-	0.00%
Munic Rev Sharing - MV Tax Grants	-	-	-	-	266,550	266,550	266,550	100.00%
Munic Rev Sharing - Sales Tax Funds	-	-	255,581	255,581	367,902	367,902	112,321	43.95%
TOTAL GOVERNMENT GRANTS	10,848,706	11,003,904	2,718,711	10,869,689	11,403,101	11,403,101	533,412	4.91%
OTHER REVENUE							-	
Judicial Refunds	5,000	6,435	1,368	7,500	7,500	7,500	-	0.00%
Investment Income	35,000	1,329	-	35,000	10,000	10,000	(25,000)	-71.43%
WPCA Insurance Reimbursement	59,313	-	-	59,812	65,000	65,000	5,188	8.67%
Insurance Reimbursements	-	6,867	51	20,000	10,000	10,000	(10,000)	-50.00%
Proceeds Sale Notes/Bonds	-	-	-	-	-	-	-	0.00%
Miscellaneous	3,500	28,303	320	5,000	5,000	5,000	-	0.00%
TOTAL OTHER REVENUE	102,813	42,934	1,739	127,312	97,500	97,500	(29,812)	-23.42%
OTHER FINANCING SOURCES							-	
Appropriation of Fund Balance	-	-	-	140,000	-	-	(140,000)	-100.00%
Operating Transfers In	60,000	60,000	105,324	105,324	110,500	110,500	5,176	4.91%
TOTAL OTHER FINANCING SOURCES	60,000	60,000	105,324	245,324	110,500	110,500	(134,824)	-54.96%
TOTAL REVENUES	39,435,664	38,464,139	19,820,026	39,831,574	41,031,954	40,857,321	1,025,747	2.58%

FY 2017-2018 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Dept Requested	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	FY 2018 BOF Recommend vs. 2017 Budget Change	% Change
001	Mayors Office	151,981	151,388	70,810	151,837	151,837	153,123	153,123	153,123	1,285	0.85%
002	Town Council	5,575	5,433	2,229	5,575	5,575	5,575	5,575	5,575	-	0.00%
003	Human Resources	29,000	24,949	17,932	34,500	34,500	38,000	38,000	38,000	3,500	10.14%
005	Comptrollers Office	262,577	266,233	127,518	236,257	236,257	270,623	270,623	269,623	33,366	14.12%
006	Central Supply	91,500	106,232	44,674	111,031	111,031	113,591	113,591	113,591	2,560	2.31%
007	Town Treasurer	3,600	3,600	1,800	3,600	3,600	3,600	3,600	3,600	-	0.00%
011	Registrars	50,800	60,080	35,983	55,445	55,445	59,100	59,100	58,100	2,655	4.79%
012	Clerical Staff	-	-	-	-	-	114,254	114,254	114,256	114,256	100.00%
013	Board of Finance	94,750	68,619	10,737	107,250	107,250	220,750	220,750	229,900	122,650	114.36%
014	Assessors Office	96,778	106,776	62,037	93,918	114,918	98,363	98,363	98,363	(16,555)	-14.41%
015	Board of Tax Review	890	226	105	750	750	800	800	800	50	6.67%
016	Tax Collector	150,745	182,649	86,332	172,355	172,355	97,882	97,882	97,882	(74,473)	-43.21%
017	Legal Services	145,000	286,850	35,633	145,750	145,750	122,750	122,750	122,750	(23,000)	-15.78%
019	Property & Casualty	905,500	917,074	771,864	884,851	934,851	965,319	965,319	1,002,626	67,775	7.25%
020	Employee Benefits	2,888,000	3,226,050	1,306,791	2,939,016	3,149,605	3,253,200	3,253,200	3,253,200	103,595	3.29%
021	Benefits Heart & Hypertension	9,000	11,488	674	50,500	50,500	21,000	21,000	21,000	(29,500)	-58.42%
022	Town Clerks Office	116,350	107,656	51,396	119,555	119,555	126,650	126,650	126,650	7,095	5.93%
023	Judge of Probate	5,000	4,650	5,220	5,220	5,220	5,140	5,140	5,140	(80)	-1.53%
027	Special Services	20,925	19,502	1,648	18,425	18,425	18,925	18,925	18,925	500	2.71%
028	Dept on Aging	-	-	-	-	-	-	-	-	-	
GENERAL GOVERNMENT		5,027,971	5,549,455	2,633,383	5,135,836	5,417,425	5,688,645	5,688,645	5,733,104	315,679	5.83%
031	Fire Marshals Office	65,993	69,497	34,742	68,852	68,852	70,099	69,800	69,800	948	1.38%
032	Police Department	1,956,871	2,053,570	1,006,156	2,025,756	2,085,155	2,381,952	2,331,952	2,306,131	220,976	10.60%
033	Emergency Management	22,780	24,406	7,833	30,376	30,376	30,100	30,100	30,100	(276)	-0.91%
034	Dog Warden/Animal Control	15,950	15,306	4,638	18,450	18,450	18,450	18,450	18,450	-	0.00%
035	Communications/Dispatch	358,925	474,274	203,227	352,425	367,425	473,677	473,677	473,677	106,252	28.92%
036	Fire Department	216,055	213,998	89,745	220,955	220,955	247,805	238,805	238,805	17,850	8.08%
037	Terryville Station	20,850	21,062	9,005	20,950	20,950	20,950	22,550	22,550	1,600	7.64%
038	Plymouth Station	12,000	13,572	6,948	12,100	12,100	12,100	14,100	14,100	2,000	16.53%
039	Fall Mountain Station	11,900	12,414	5,993	11,900	11,900	11,900	12,700	12,700	800	6.72%
PUBLIC SAFETY		2,681,324	2,898,099	1,368,287	2,761,764	2,836,163	3,267,033	3,212,134	3,186,313	350,150	12.35%
026	Town Hall Maintenance	268,845	312,479	147,559	277,329	277,329	297,545	297,545	297,545	20,216	7.29%
030	Utilities	552,400	559,389	242,197	543,000	543,000	583,000	583,000	583,000	40,000	7.37%
040	Snow Removal	334,100	249,747	86,940	455,350	335,350	417,350	387,350	387,350	52,000	15.51%
041	Highway Department	812,855	904,009	334,492	839,690	839,690	835,248	835,248	835,248	(4,442)	-0.53%
043	Facilities	51,075	46,721	41,600	56,950	56,950	59,000	59,000	59,000	2,050	3.60%
044	Transfer Station	763,295	557,323	219,471	692,383	559,490	566,797	566,797	566,797	7,307	1.31%
046	Public Directors Office	152,045	131,143	64,823	168,371	168,371	169,200	166,467	141,467	(26,904)	-15.98%

FY 2017-2018 ESTIMATED GENERAL FUND EXPENDITURES

Department	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Dept Requested	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	FY 2018 BOF Recommend vs. 2017 Budget Change	% Change
047	Maintenance Garage	463,090	367,698	195,020	390,325	390,325	448,098	423,098	423,098	32,773	8.40%
051	Building Department	67,080	79,562	34,839	77,308	77,308	77,733	77,733	77,733	425	0.55%
	PUBLIC WORKS	3,464,785	3,208,071	1,366,941	3,500,706	3,247,813	3,453,971	3,396,238	3,371,238	123,425	3.80%
										-	
060	Human Services	2,200	2,037	251	2,200	2,200	2,200	2,200	2,200	-	0.00%
061	Public Health Services	57,975	55,661	25,119	56,170	56,170	61,384	56,977	61,375	5,205	9.27%
062	Health - Torrington Area Health Dist	66,095	65,406	65,741	65,789	65,789	65,235	65,235	65,735	(54)	-0.08%
065	Ambulance Corps	29,100	38,687	25,617	31,643	32,400	35,965	42,265	42,265	9,865	30.45%
066	No. Central Mental Health	860	857	857	860	860	860	860	860	-	0.00%
067	Elderly Transportation - Dial a Ride	41,500	44,498	10,523	47,000	47,500	47,500	47,500	47,500	-	0.00%
	HEALTH AND SOCIAL SERVICES	197,730	207,146	128,108	203,662	204,919	213,144	215,037	219,935	15,016	7.33%
										-	
070	Terryville Library	466,076	461,880	223,025	469,120	469,120	474,936	474,936	473,268	4,148	0.88%
071	Plymouth Library	24,000	24,000	22,000	22,000	22,000	22,000	22,000	22,000	-	0.00%
	LIBRARIES	490,076	485,880	245,025	491,120	491,120	496,936	496,936	495,268	4,148	0.84%
										-	
080	Recreation Services	193,940	183,985	120,031	195,302	195,302	206,034	206,034	202,034	6,732	3.45%
	PARKS AND RECREATION	193,940	183,985	120,031	195,302	195,302	206,034	206,034	202,034	6,732	3.45%
										-	
090	Interest Payments	666,133	654,632	310,703	635,979	635,979	602,381	602,381	602,381	(33,598)	-5.28%
091	Principal Payments	2,211,667	2,213,215	2,104,792	2,227,174	2,227,174	2,287,766	2,287,766	2,287,766	60,592	2.72%
	DEBT SERVICE	2,877,800	2,867,847	2,415,495	2,863,153	2,863,153	2,890,147	2,890,147	2,890,147	26,994	0.94%
										-	
024	Planning & Zoning - Land Use	166,221	152,082	59,978	152,894	131,894	132,094	132,094	132,094	200	0.15%
025	Zoning Bd of Appeals	3,850	1,665	398	3,850	3,850	3,750	3,750	3,750	(100)	-2.60%
049	Wetlands/Conservation Com	5,200	3,110	947	5,200	5,200	5,100	5,100	5,100	(100)	-1.92%
095	Cemeteries	6,000	6,000	2,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
096	Historic Properties	3,000	1,600	488	3,000	3,000	3,000	3,000	3,000	-	0.00%
097	Industrial Park Comm.	24,700	25,641	1,949	31,758	29,800	64,800	64,800	29,800	-	0.00%
	LAND USE	208,971	190,098	65,760	202,702	179,744	214,744	214,744	179,744	-	0.00%
										-	
099	BOARD OF EDUCATION	23,752,790	22,797,866	9,380,077	23,912,790	23,912,790	25,835,168	24,272,790	24,112,790	200,000	0.84%
										-	
100	CAPITAL PROJECTS	582,000	582,000	-	564,540	483,146	4,017,000	439,249	466,749	(16,397)	-3.39%
										-	
	TOTAL GENERAL FUND EXPENSES	39,477,387	38,970,448	17,723,107	39,831,575	39,831,574	46,282,822	41,031,954	40,857,321	1,025,747	2.58%

2017-2018 ESTIMATED REVENUES

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Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-11-016-001	Current Taxes	26,431,858	25,905,484	13,810,399	24,017,695	25,385,502	25,247,670	1,229,975	5.12%
101-11-016-009	Current MV Taxes			2,476,078	2,930,277	2,650,951	2,650,951	(279,326)	-9.53%
101-11-016-002	Prior Years Taxes	600,000	422,702	309,140	600,000	500,000	500,000	(100,000)	-16.67%
101-11-016-003	Interest & Liens	260,000	259,535	146,512	225,000	250,000	250,000	25,000	11.11%
101-11-016-004	Motor Vehicle Supplement	275,000	314,381	5,630	275,000	300,000	300,000	25,000	9.09%
101-11-016-005	Aircraft Registrations	540	540	-	600	600	600	-	0.00%
101-11-016-006	60 Day GAAP Adjustment	-	-	-	-	-	-	-	0.00%
101-11-016-008	Collection Agency Fees	15,000	21,895	6,160	20,000	20,000	20,000	-	0.00%
101-11-016-010	Tax Refunds					(35,000)	(35,000)	(35,000)	100.00%
016	Tax Collector	27,582,398	26,924,537	16,753,919	28,068,572	29,072,053	28,934,220	865,648	3.08%
								-	
101-11-017-001	Foreclosure Sale Proceeds	350,000	30,950	13,066	200,000	50,000	10,000	(190,000)	-95.00%
017	Foreclosure Sale Proceeds	350,000	30,950	13,066	200,000	50,000	10,000	(190,000)	-95%
								-	
101-11-022-001	Recording Fees	62,000	51,404	26,855	62,000	55,000	55,000	(7,000)	-11.29%
101-11-022-002	Conveyance Tax	65,000	51,610	40,702	60,000	60,000	60,000	-	0.00%
101-11-022-003	Sports Licenses	110	66	2,066	1,200	1,800	1,800	600	50.00%
101-11-022-004	Vital Statistics	600	446	342	600	600	600	-	0.00%
101-11-022-005	Misc-Town Clerk	22,700	20,929	9,584	20,618	20,500	20,500	(118)	-0.57%
101-11-022-006	Historical Documents	-	1,696	925	6,159	1,800	1,800	(4,359)	0.00%
101-11-022-007	Farm Land Preservation	-	742	4,060	-	-	-	-	0.00%
022	Town Clerks Office	150,410	126,893	84,534	150,577	139,700	139,700	(10,877)	-7.22%
								-	
101-11-024-001	Zoning Permits	5,000	1,495	1,255	7,500	2,000	2,000	(5,500)	-73.33%
101-11-024-002	Public Hearings	-	1,510	895	800	1,000	1,000	200	
101-11-024-003	Sub-Division Hearings	750	1,015	800	800	1,000	1,000	200	25.00%
101-11-024-006	Land Use Application Fee	-	26		-			-	
101-11-024-007	Land Use System Fee	-	470	630	-			-	
024	Planning & Zoning	5,750	4,516	3,580	9,100	4,000	4,000	(5,100)	-56.04%
								-	
101-11-025-001	Zoning Bd of Appeals	2,500	1,990	405	2,500	2,000	2,000	(500)	-20.00%
025	Zoning Bd of Appeals	2,500	1,990	405	2,500	2,000	2,000	(500)	-20.00%
								-	
101-11-031-001	Fire Marshal	1,500	1,547	65	1,500	1,000	1,000	(500)	-33.33%
101-11-031-002	Fire Hawk Program	-	380	60	250	250	250	-	
101-11-031-003	Fire Marshal Grants	-	2,664	412	1,500	1,500	1,500	-	
031	Fire Marshals Office	1,500	4,591	537	3,250	2,750	2,750	(500)	-15.38%
								-	
101-11-032-001	Gun Permits	3,500	18,988	3,579	5,000	5,000	7,500	2,500	50.00%
101-11-032-002	Insurance Reports	500	1,826	649	1,000	1,000	1,000	-	0.00%
101-11-032-003	Extra Duty Reimbursements	-	-	-	-	-	-	-	
101-11-032-004	Parking Tickets	350	450	175	350	350	350	-	0.00%
101-11-032-005	Hancock Dam Patrol	4,000	2,298	-	4,000	4,000	4,000	-	0.00%
101-11-032-006	Donations - Magnum	-	-	2,988	-	-	-	-	
101-11-032-007	Fingerprinting Income	-	-	-	-	-	-	-	

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Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-12-032-001	Police - State of CT Grants	-	14,871	-	-			-	
101-12-032-002	Police Vest Grant	-	2,074	-	-			-	
101-12-032-003	Police - Miscellaneous Grants		4,835	3,897				-	
032	Police Department	8,350	45,342	11,288	10,350	10,350	12,850	2,500	24.15%
								-	
101-11-035-001	False alarms	2,000	1,850	2,850	2,000	2,000	2,000	-	0.00%
035	Communications/Dispatch	2,000	1,850	2,850	2,000	2,000	2,000	-	0.00%
								-	
101-11-046-001	Public Works-Misc Permits	10,000	25,019	1,095	-	-	-	-	0.00%
101-11-046-002	Transfer Station Fees	160,000	-	-	-	-	-	-	0.00%
101-11-046-003	Transfer Station Permits	8,500	8,705	5,450	8,000	8,000	8,000	-	0.00%
101-11-046-004	Metal Reimbursement	15,000	24,439	21,265	9,000	9,000	9,000	-	0.00%
101-11-046-005	ROW Permits				3,000	2,000	2,000	(1,000)	-33.33%
101-11-046-006	Recycling Reimbursement				8,000	8,000	8,000	-	0.00%
101-11-046-007	Insurance Reimbursement				4,000	2,000	2,000	(2,000)	-50.00%
101-11-046-008	Misc Income				400	500	500	100	25.00%
101-11-046-009	Material/Equipment Sales				1,000	1,000	1,000	-	0.00%
046	Public Directors Office	193,500	58,163	27,810	33,400	30,500	30,500	(2,900)	-8.68%
								-	
101-11-049-001	Wetlands/Conservation	1,000	1,020	470	1,000	1,000	1,000	-	0.00%
049	Wetlands/Conservation Com	1,000	1,020	470	1,000	1,000	1,000	-	0.00%
								-	
101-11-051-001	Structural Permits	50,000	48,198	18,756	50,000	50,000	50,000	-	0.00%
101-11-051-002	Electrical Permits	5,000	24,875	5,670	10,000	7,500	7,500	(2,500)	-25.00%
101-11-051-003	Demolition Permits	1,000	651	4,570	1,000	1,000	1,000	-	0.00%
101-11-051-004	Plumbing Permits	3,000	2,631	2,071	3,000	3,000	3,000	-	0.00%
101-11-051-005	Heating Permits	4,500	4,940	7,400	4,500	5,000	5,000	500	11.11%
101-11-051-006	Code Enforcement	-	-	-	-			-	
101-11-051-007	Permit Application Fees	-	-	3,380	3,000	3,000	3,000	-	
051	Building Department	63,500	81,295	41,847	71,500	69,500	69,500	(2,000)	-2.80%
								-	
101-11-070-001	Library-Petty Cash	6,500	6,469	2,338	6,500	6,500	6,500	-	0.00%
101-12-070-001	Library-Grant	-	-	-	-			-	
070	Terryville Library	6,500	6,469	2,338	6,500	6,500	6,500	-	0.00%
								-	
101-11-080-001	Recreation-Programs	75,000	75,545	41,301	77,500	77,500	86,250	8,750	11.29%
101-11-080-002	Sponsorships	-	2,699	2,900	4,000	4,000	3,000	(1,000)	-25.00%
101-11-080-003	Facility Rental	-	800	-	2,500	2,500	1,200	(1,300)	-52.00%
101-11-080-004	Parks & Recreations-Donations	-	1,400	175	2,000	2,000	750	(1,250)	-62.50%
101-11-080-005	Parks & Recreation-Grants	-	5,000	500	-			-	0.00%
101-11-080-006	Transfer to Rec Revolving Fund	(75,000)	(75,545)	-	(86,000)	(86,000)	(90,000)	(4,000)	4.65%
080	Recreation Services	-	9,899	44,876	-	-	1,200	1,200	100.00%
								-	
101-11-005-011	Interest Income-Bank Accounts	-	-	2,236	500	500		(500)	
101-12-005-001	Miscellaneous State Revenue	-	-	-	-			-	
101-12-005-002	Insurance Recovery - Theft	-	-	-	-	-		-	

2017-2018 ESTIMATED REVENUES

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Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
005	Comptrollers Office	-	-	2,236	500	500	-	(500)	-100.00%
101-12-014-001	PILOT-State Property	11,134	-	458	458	7,119	7,119	6,661	1454.37%
101-12-014-002	Tax Relief-Elderly	2,000	-	-	2,000	2,000	2,000	-	0.00%
101-12-014-003	Circuit Breaker	103,703	99,820	-	107,713	100,000	100,000	(7,713)	-7.16%
101-12-014-004	Veterans Exemptions	11,430	6,546	-	8,648	9,300	9,300	652	7.54%
101-12-014-006	PILOT-Telephone Access	31,737	22,319	-	-	-	-	-	-
101-12-014-007	Disability Exemption	3,171	2,563	-	3,153	3,200	3,200	47	1.49%
101-12-014-008	PILOT- Ret. Community	15,000	22,818	4,496	15,000	15,000	15,000	-	0.00%
101-12-014-009	PILOT-Housing Authority	10,000	14,649	-	15,000	15,000	15,000	-	0.00%
new account	Munic Rev Sharing - MV Tax Grants					266,550	266,550	266,550	
101-12-014-010	Munic Rev Sharing - Sales Tax Funds			255,581	255,581	367,902	367,902	112,321	
014	Assessors Office	188,175	168,715	260,535	407,553	786,071	786,071	378,518	92.88%
101-12-023-001	Judicial Refunds	5,000	6,435	1,368	7,500	7,500	7,500	-	0.00%
023	Judge of Probate	5,000	6,435	1,368	7,500	7,500	7,500	-	0.00%
101-12-033-001	Civil Preparedness	6,000	5,000	-	-	-	-	-	0.00%
033	Emergency Management	6,000	5,000	-	-	-	-	-	0.00%
101-12-090-001	Misc. State of CT	-	13	39	-	-	-	-	
090	Misc Income - State of CT	-	13	39	-	-	-	-	0.00%
101-12-099-001	ECS Grant	9,913,763	9,952,004	2,455,196	9,820,785	7,483,238	7,483,238	(2,337,547)	-23.80%
new account	Special Education					3,066,765	3,066,765	3,066,765	100.00%
101-12-099-004	School Transportation	172,097	138,908	-	-	-	-	-	0.00%
101-12-099-005	Out Placement-Excess Cost	517,000	684,655	-	570,000	-	-	(570,000)	-100.00%
101-12-099-006	Adult Education	11,134	11,365	7,437	10,780	10,924	10,924	144	1.34%
099	Board of Education	10,613,994	10,786,932	2,462,633	10,401,565	10,560,927	10,560,927	159,362	1.53%
101-12-100-002	PILOT_Pequot	76,487	78,943	-	69,784	65,316	65,316	(4,468)	-6.40%
101-12-100-003	State Grants - Dial a Ride	19,287	19,287	-	19,287	19,287	19,287	-	0.00%
101-12-100-004	State Grants		3,000						
100	Misc. State Grants	95,774	101,230	-	89,071	84,603	84,603	(4,468)	-5.02%
101-13-100-001	PILOT-Federal	1,500	1,800	-	1,500	1,500	1,500	-	0.00%
100	PILOT-Federal	1,500	1,800	-	1,500	1,500	1,500	-	0.00%

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Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	FY 2017 Budget	FY 2018 Proposed	FY 2018 BOF Recommend	2018 BOF Rec vs. 2017 Budget Change	% Change
101-14-100-003	WPCA Insurance Reimbursement	59,313	-	-	59,812	65,000	65,000	5,188	8.67%
101-14-100-005	Insurance Reimbursements	-	6,867	51	20,000	10,000	10,000	(10,000)	
101-14-100-006	Investment Income	35,000	1,329	-	35,000	10,000	10,000	(25,000)	-71.43%
101-14-100-007	Miscellaneous	3,500	28,303	320	5,000	5,000	5,000	-	0.00%
101-14-100-009	Appropriation of Fund Balance	-	-	-	140,000			(140,000)	
101-14-100-019	Proceeds Sale Notes/Bonds	-	-	-	-			-	
100	Other Revenues	97,813	36,499	371	259,812	90,000	90,000	(169,812)	-65.36%
101-14-200-010	Operating Transfers In	60,000	60,000	105,324	105,324	110,500	110,500	5,176	4.91%
Total Revenues		39,435,664	38,464,139	19,827,366	39,831,574	41,031,954	40,857,321	1,025,747	2.58%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Dept Requested	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	BOF Recommend vs. 2017 Budget Change	% Change
101-01-001-001	Mayors Salary	63,945	64,920	31,452	64,904	64,904	65,878	65,878	65,878	973	1.50%
101-01-001-002	Meeting Secretaries	10,000	10,576	4,027	13,500	13,500	13,000	13,000	13,000	(500)	-3.70%
101-01-001-003	Administrative Assistant	53,333	54,591	27,783	54,133	54,133	54,945	54,945	54,945	812	1.50%
101-01-001-004	Benefits - Vacation, Longevity	8,003	8,003	2,873	6,300	6,300	6,300	6,300	6,300	-	0.00%
101-01-001-005	Salary Web Master/Tech	10,200	2,820	749	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-01-001-014	Advertising	3,000	598	521	2,500	2,500	2,500	2,500	2,500	-	0.00%
101-01-001-016	Expenses	2,500	9,880	3,405	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-01-001-021	Staff Education	1,000	-	-	500	500	500	500	500	-	0.00%
001	Mayors Office	151,981	151,388	70,810	151,837	151,837	153,123	153,123	153,123	1,285	0.85%
101-01-002-001	Salary Councilpersons	5,575	5,433	2,229	5,575	5,575	5,575	5,575	5,575	-	0.00%
002	Town Council	5,575	5,433	2,229	5,575	5,575	5,575	5,575	5,575	-	0.00%
101-01-003-012	Contract Services	24,000	24,000	15,335	32,000	32,000	32,000	32,000	32,000	-	0.00%
101-01-003-033	Pre-Employment Physicals	2,500	949	857	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-01-003-045	Safety - OSHA Compliance	2,500	-	1,740	1,500	1,500	5,000	5,000	5,000	3,500	233.33%
003	Human Resources	29,000	24,949	17,932	34,500	34,500	38,000	38,000	38,000	3,500	10.14%
101-01-005-001	Salary	87,750	88,961	42,864	89,066	89,066	90,402	90,402	90,402	1,336	1.50%
101-01-005-003	Salary Staff	70,020	82,211	42,633	86,541	86,541	90,246	90,246	90,246	3,705	4.28%
101-01-005-004	Salary PT						31,200	31,200	31,200	31,200	100.00%
101-01-005-005	Salary OT	1,500	13,907	535	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-005-007	Longevity Pay	950	425	200	950	950	525	525	525	(425)	-44.74%
101-01-005-010	Temp Audit Staff - Contract Serv	71,600	51,097	15,236	7,500	7,500	5,000	5,000	5,000	(2,500)	-33.33%
101-01-005-011	Grant Administrator - Contract Serv	5,000	-	-	3,000	3,000	3,000	3,000	3,000	3,000	100.00%
101-01-005-012	Contract Services	6,000	4,671	1,187	5,000	5,000	6,000	6,000	5,000	-	0.00%
101-01-005-013	Service Contracts	9,700	21,119	23,095	35,000	35,000	35,000	35,000	35,000	-	0.00%
101-01-005-015	Conferences & Memberships	750	479	-	750	750	750	750	750	-	0.00%
101-01-005-018	Office Supplies	1,800	1,402	1,228	1,700	1,700	1,500	1,500	1,500	(200)	-11.76%
101-01-005-021	Education/Software	500	-	-	750	750	1,000	1,000	1,000	250	33.33%
101-01-005-099	Bank Charges	7,007	1,961	540	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-005-800	Audit Corrections	-	-	-	-	-				-	0.00%
101-01-005-808	Theft Expense	-	-	-	-	-				-	0.00%
005	Comptrollers Office	262,577	266,233	127,518	236,257	236,257	270,623	270,623	269,623	33,366	14.12%
101-01-006-010	Memberships	-	8,031	8,031	8,031	8,031	8,031	8,031	8,031	-	0.00%
101-01-006-011	Veterans Administration- allocation						3,060	3,060	3,060	3,060	100.00%
101-01-006-012	Tech Support	50,000	50,000	66	50,000	50,000	50,000	50,000	50,000	-	0.00%
101-01-006-013	Service Contracts	15,000	14,209	10,023	19,000	19,000	15,000	15,000	15,000	(4,000)	-21.05%
101-01-006-018	Office Supplies	7,500	13,222	6,460	10,000	10,000	12,000	12,000	12,000	2,000	20.00%
101-01-006-019	Postage	11,000	11,738	3,152	11,000	11,000	11,000	11,000	11,000	-	0.00%
101-01-006-024	Car Mileage	2,000	2,703	1,194	2,000	2,000	3,000	3,000	3,000	1,000	50.00%
101-01-006-027	Technology Repairs & Upgrades	-	0	12,283	5,000	5,000	5,000	5,000	5,000	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Dept Requested	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	BOF Recommend vs. 2017 Budget	
										Change	% Change
101-01-006-028	Internet Access Fees	6,000	6,329	3,465	6,000	6,000	6,500	6,500	6,500	500	8.33%
006	Central Supply	91,500	106,232	44,674	111,031	111,031	113,591	113,591	113,591	2,560	2.31%
101-01-007-001	Salary Treasurer	3,600	3,600	1,800	3,600	3,600	3,600	3,600	3,600	-	0.00%
007	Town Treasurer	3,600	3,600	1,800	3,600	3,600	3,600	3,600	3,600	-	0.00%
101-01-011-001	Salary Registrars	23,000	32,158	17,874	23,345	23,345	27,000	27,000	27,000	3,655	15.66%
101-01-011-002	Salary Deputy Registrars	7,000	2,811	685	7,000	7,000	7,000	7,000	7,000	-	0.00%
101-01-011-004	Wages Election Workers	11,000	12,499	10,718	11,000	11,000	12,000	12,000	11,000	-	0.00%
101-01-011-014	Advertising	1,000	238	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-01-011-015	Conferences & Memberships	1,500	1,050	300	1,500	1,500	1,500	1,500	1,500	-	0.00%
101-01-011-016	Training			400	3,200	3,200	2,000	2,000	2,000	(1,200)	-37.50%
101-01-011-017	Printing	3,000	6,118	2,663	4,000	4,000	4,000	4,000	4,000	-	0.00%
101-01-011-018	Office Supplies	400	682	163	400	400	600	600	600	200	50.00%
101-01-011-020	Maintenance & Repairs	3,000	3,414	2,630	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-011-030	Signs	250	-	-	250	250	250	250	250	-	0.00%
101-01-011-031	Rentals	450	1,050	550	550	550	550	550	550	-	0.00%
101-01-011-052	Canvass	200	60	-	200	200	200	200	200	-	0.00%
011	Registrars	50,800	60,080	35,983	55,445	55,445	59,100	59,100	58,100	2,655	4.79%
101-01-012-003	Salary - FT						90,246	90,246	90,246	90,246	100.00%
101-01-012-004	Salary - PT						21,258	21,258	21,258	21,258	100.00%
101-01-012-005	Salary - Overtime						1,000	1,000	1,002	1,002	100.00%
101-01-012-007	Longevity						1,050	1,050	1,050	1,050	100.00%
101-01-012-010	Training						500	500	500	500	100.00%
101-01-012-011	Office Supplies						200	200	200	200	100.00%
012	Clerical Staff						114,254	114,254	114,256	114,256	100.00%
101-01-013-002	Salary- Meeting Secretary BOF	3,750	4,469	737	3,750	3,750	3,750	3,750	4,300	550	14.67%
101-01-013-016	Expenses	2,000	650	-	1,500	1,500	1,500	1,500	1,500	-	0.00%
101-01-013-050	Town Report	2,000	-	-	2,000	2,000	500	500	500	(1,500)	-75.00%
101-01-013-051	Town Audit	70,000	63,500	10,000	70,000	70,000	70,000	70,000	78,600	8,600	12.29%
101-01-013-052	Fraud Risk Assessment	15,000		-	-	-	15,000	15,000	15,000	15,000	100.00%
new account	Fund Balance Restoration						100,000	100,000	100,000	100,000	100.00%
101-01-013-099	Reserve for Contingency	2,000	-	-	30,000	30,000	30,000	30,000	30,000	-	0.00%
013	Board of Finance	94,750	68,619	10,737	107,250	107,250	220,750	220,750	229,900	122,650	114.36%
101-01-014-001	Salary Assessor	48,828	64,843	34,614	72,193	72,193	72,193	72,193	72,193	-	0.00%
101-01-014-003	Salary Staff	25,000	13,469	-	-	-	-	-	-	-	0.00%
101-01-014-004	Salary PT Assessors		6,684	10,115	-	21,000	-	-	-	(21,000)	-100.00%
101-01-014-005	Salary Assessors-OT	1,000	137	-	-	-	-	-	-	-	0.00%
101-01-014-006	Code Change	250	-	-	-	-	-	-	-	-	0.00%
101-01-014-007	Longevity Pay	900	800	475	475	475	475	475	475	-	0.00%

2017 - 2018 ESTIMATED EXPENSES

Account Number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Actual @ 12/31/16	TC Approved FY 2017 Budget	Amended FY 2017 Budget	FY 2018 Dept Requested	FY 2018 Mayor Recommend	FY 2018 BOF Recommend	BOF Recommend vs. 2017 Budget Change	% Change
101-01-014-013	Service Contracts	16,000	16,020	16,480	16,550	16,550	20,995	20,995	20,995	4,445	26.86%
101-01-014-014	Pers. Property Audits	3,000	3,000	-	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-014-015	Conferences & Memberships	500	435	260	500	500	500	500	500	-	0.00%
101-01-014-018	Office Supplies	600	778	93	500	500	500	500	500	-	0.00%
101-01-014-021	Education	700	610	-	700	700	700	700	700	-	0.00%
014	Assessors Office	96,778	106,776	62,037	93,918	114,918	98,363	98,363	98,363	(16,555)	-14.41%
101-01-015-004	Salaries	750	226	105	750	750	500	500	500	(250)	-33.33%
new account	Secretary						250	250	250	250	100.00%
101-01-015-015	Conferences	75	-	-	-	-	50	50	50	50	100.00%
101-01-015-017	Printing	50	-	-	-	-	-	-	-	-	0.00%
101-01-015-018	Office Supplies	15	-	-	-	-	-	-	-	-	0.00%
015	Board of Tax Review	890	226	105	750	750	800	800	800	50	6.67%
101-01-016-001	Salary Tax Collector	54,000	54,943	26,244	54,810	54,810	55,632	55,632	55,632	822	1.50%
101-01-016-003	Salary FT Staff	38,000	38,881	17,864	38,220	38,220				(38,220)	-100.00%
101-01-016-004	P/T Salaries	8,000	1,207	-	-	-	-	-	-	-	0.00%
101-01-016-005	Salary Overtime	500	118	166	250	250	250	250	250	-	0.00%
101-01-016-006	Code Change	300	-	-	300	300	-	-	-	(300)	-100.00%
101-01-016-007	Longevity Pay	525	525	525	525	525	-	-	-	(525)	-100.00%
101-01-016-013	Service Contracts	21,000	18,400	12,333	21,000	21,000	20,000	20,000	20,000	(1,000)	-4.76%
101-01-016-014	Advertising	750	500	153	500	500	450	450	450	(50)	-10.00%
101-01-016-015	Conferences & Memberships	1,000	550	438	1,000	1,000	800	800	800	(200)	-20.00%
101-01-016-018	Office Supplies	900	182	697	750	750	750	750	750	-	0.00%
101-01-016-019	Postage Meter Rentals	770	-	-	-	-	-	-	-	-	0.00%
101-01-016-020	Collection Agency Fees	15,000	21,321	4,012	20,000	20,000	20,000	20,000	20,000	-	0.00%
101-01-016-023	Tax Refunds	10,000	46,022	23,900	35,000	35,000	-	-		(35,000)	-100.00%
016	Tax Collector	150,745	182,649	86,332	172,355	172,355	97,882	97,882	97,882	(74,473)	-43.21%
101-01-017-012	Services Town Atty	45,000	46,326	9,218	45,000	45,000	35,000	35,000	35,000	(10,000)	-22.22%
101-01-017-013	Labor Attorney	60,000	93,751	16,590	60,000	60,000	50,000	50,000	50,000	(10,000)	-16.67%
101-01-017-014	Foreclosure/Delinquent Expenses	20,000	71,612	8,368	30,000	30,000	30,000	30,000	30,000	-	0.00%
101-01-017-015	Foreclosure Cleanup Expenses	10,000	192	-	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-01-017-017	Grievance Resolution Expenses	10,000	74,320	570	5,000	5,000	2,000	2,000	2,000	(3,000)	-60.00%
101-01-017-018	Town Owned Properties		649	887	750	750	750	750	750	-	0.00%
017	Legal Services	145,000	286,850	35,633	145,750	145,750	122,750	122,750	122,750	(23,000)	-15.78%
101-01-019-060	Workmens Compensation	538,000	551,145	437,170	500,000	550,000	550,000	550,000	587,000	37,000	6.73%
101-01-019-061	Property & Casualty	277,000	273,470	265,139	292,406	292,406	315,798	315,798	310,000	17,594	6.02%
101-01-019-062	Umbrella	39,000	32,716	23,771	35,989	35,989	38,868	38,868	41,595	5,606	15.58%
101-01-019-063	Public Official Liability	33,500	34,220	31,713	37,644	37,644	40,656	40,656	41,623	3,979	10.57%
101-01-019-064	Police Liability	14,000	13,465	14,025	14,812	14,812	15,997	15,997	18,409	3,597	24.28%
101-01-019-065	Insurance Claims/Deduct	4,000	12,058	46	4,000	4,000	4,000	4,000	4,000	-	0.00%

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019	Property & Casualty	905,500	917,074	771,864	884,851	934,851	965,319	965,319	1,002,626	67,775	7.25%
101-01-020-066	Bonding	2,000	1,126	546	200	200	200	200	200	-	0.00%
101-01-020-070	Accident & Health	45,000	38,820	22,077	43,884	43,884	45,000	45,000	45,000	1,116	2.54%
101-01-020-071	Pensions	730,000	850,794	343,445	476,934	476,934	487,000	487,000	487,000	10,066	2.11%
101-01-020-072	Pension - Defined Benefit			-	390,390	390,390	488,000	488,000	488,000	97,610	25.00%
101-01-020-073	Health Insurance	913,000	1,131,651	363,368	870,395	1,070,395	1,000,000	1,000,000	1,000,000	(70,395)	-6.58%
101-01-020-074	ACA Fees		64,743	10,653	72,000	72,000	72,000	72,000	72,000	-	0.00%
101-01-020-075	Social Security	390,000	355,459	182,331	381,802	381,802	360,000	360,000	360,000	(21,802)	-5.71%
101-01-020-076	Unemployment Compensation	10,000	26,698	7,449	15,000	15,000	15,000	15,000	15,000	-	0.00%
101-01-020-078	Actuarial Fees	20,000	65,210	9,212	20,000	20,000	20,000	20,000	20,000	-	0.00%
101-01-020-079	Wages/Benefit Adj's	40,000	58,085	2,234	25,000	25,000	60,000	60,000	60,000	35,000	140.00%
101-01-020-080	Educational Incentives	36,000	41,131	33,000	36,000	36,000	36,000	36,000	36,000	-	0.00%
101-01-020-081	Benefits Non-Employees	427,000	560,475	332,476	547,411	558,000	620,000	620,000	620,000	62,000	11.11%
101-01-020-083	LT Unfunded Liabilities	200,000	-	-	-	-	-	-	-	-	0.00%
101-01-020-097	Compensated Absence Payouts	75,000	31,858	-	60,000	60,000	50,000	50,000	50,000	(10,000)	-16.67%
020	Employee Benefits	2,888,000	3,226,050	1,306,791	2,939,016	3,149,605	3,253,200	3,253,200	3,253,200	103,595	3.29%
101-01-021-001	Salary Heart & Hypertension	9,000	8,790	-	50,000	50,000	20,000	20,000	20,000	(30,000)	-60.00%
101-01-021-073	Medical Benefits	-	200	-	-	-	-	-	-	-	0.00%
101-01-021-082	Benefits Heart & Hypertension	-	2,498	674	500	500	1,000	1,000	1,000	500	100.00%
021	Benefits Heart & Hypertension	9,000	11,488	674	50,500	50,500	21,000	21,000	21,000	(29,500)	-58.42%
101-01-022-001	Salary Town Clerk	54,000	55,100	26,332	54,810	54,810	55,632	55,632	55,632	822	1.50%
101-01-022-003	Salary FT Staff	37,650	36,044	18,876	37,650	37,650	39,858	39,858	39,858	2,208	5.86%
101-01-022-005	PT Wages	-	-	-	-	-	-	-	-	-	0.00%
101-01-022-007	Longevity Pay	400	325	325	400	400	400	400	400	-	0.00%
101-01-022-012	Records Computer	20,000	13,478	4,468	20,000	20,000	23,515	23,515	23,515	3,515	17.58%
101-01-022-013	Service Contracts	400	110	-	400	400	950	950	950	550	137.50%
101-01-022-014	Advertising	500	98	-	-	-	-	-	-	-	0.00%
101-01-022-015	Conferences & Memberships	1,350	1,305	620	1,495	1,495	1,495	1,495	1,495	-	0.00%
101-01-022-018	Office Supplies	800	259	650	800	800	800	800	800	-	0.00%
101-01-022-021	Education	800	175	125	800	800	800	800	800	-	0.00%
101-01-022-023	Vital Statistics	400	248	-	200	200	200	200	200	-	0.00%
101-01-022-039	Fees & Services	50	-	-	-	-	-	-	-	-	0.00%
101-01-022-052	Ordinance Codification	-	514	-	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-01-022-099	Miscellaneous	-	-	-	-	-	-	-	-	-	0.00%
022	Town Clerks Office	116,350	107,656	51,396	119,555	119,555	126,650	126,650	126,650	7,095	5.93%
101-01-023-018	Probate Allocation - Bristol	5,000	4,650	5,220	5,220	5,220	5,140	5,140	5,140	(80)	-1.53%
101-01-023-038	Microfilming	-	-	-	-	-	-	-	-	-	0.00%
023	Judge of Probate	5,000	4,650	5,220	5,220	5,220	5,140	5,140	5,140	(80)	-1.53%

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101-01-027-012	Family Services	11,000	11,000	-	11,000	11,000	11,000	11,000	11,000	-	0.00%
101-01-027-013	Beautification Committee	4,000	2,577	723	3,000	3,000	3,500	3,500	3,500	500	16.67%
101-01-027-015	CCM	925	925	925	925	925	925	925	925	-	0.00%
101-01-027-016	Memorial Day Parade	3,000	3,000	-	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-01-027-018	Historical Society	2,000	2,000	-	1,500	1,500	1,500	1,500	1,500	-	0.00%
027	Special Services	20,925	19,502	1,648	18,425	18,425	18,925	18,925	18,925	500	2.71%
101-02-031-002	Salary- P/T Secretary	10,140	10,600	6,092	11,000	11,000	11,220	11,165	11,165	165	1.50%
101-02-031-004	Salaries Fire Marshal	46,812	47,447	23,339	48,812	48,812	49,788	49,544	49,544	732	1.50%
101-02-031-005	Grant Expenses	-	1,586	215	-	-	-	-	-	-	0.00%
101-02-031-011	Training	2,500	3,203	741	2,500	2,500	2,500	2,500	2,500	-	0.00%
101-02-031-013	Service Contracts	2,200	2,200	2,420	2,420	2,420	2,420	2,420	2,420	-	0.00%
101-02-031-015	Dues & Memberships	685	680	410	715	715	725	725	725	10	1.40%
101-02-031-017	Fire Code Manual Update	1,256	1,256	1,305	1,305	1,305	1,346	1,346	1,346	41	3.14%
101-02-031-018	Office Supplies	500	499	42	500	500	500	500	500	-	0.00%
101-02-031-020	Vehicle Repairs & Supplie	100	98	-	100	100	100	100	100	-	0.00%
101-02-031-022	Investigative Equipment	500	492	-	500	500	500	500	500	-	0.00%
101-02-031-035	Clothing Allowance	800	796	-	400	400	400	400	400	-	0.00%
101-02-031-042	Wireless Charges	500	640	178	600	600	600	600	600	-	0.00%
031	Fire Marshals Office	65,993	69,497	34,742	68,852	68,852	70,099	69,800	69,800	948	1.38%
101-02-032-001	Salary- Police Chief	83,230	84,187	43,426	88,000	88,000	92,000	92,000	92,000	4,000	4.55%
101-02-032-002	Salary - Assistant Chief	78,916	80,637	40,085	87,438	87,438	91,513	91,513	91,513	4,075	4.66%
101-02-032-003	Salaries F/T	1,164,805	1,103,161	557,019	1,154,855	1,154,855	1,265,673	1,265,673	1,241,202	86,347	7.48%
101-02-032-004	Salaries P/T	-	168	-	-	-	-	-	-	-	0.00%
101-02-032-005	Salaries Overtime	100,000	241,234	99,473	100,000	150,000	250,000	200,000	200,000	50,000	33.33%
101-02-032-006	Sargents/Shift Supervisor	285,000	281,991	150,104	297,113	297,113	352,433	352,433	352,433	55,320	18.62%
101-02-032-007	Seniority Pay	7,200	6,200	4,500	6,700	6,700	6,500	6,500	6,500	(200)	-2.99%
101-02-032-008	Salaries Holiday	72,500	81,368	23,673	80,000	80,000	92,884	92,884	92,884	12,884	16.11%
101-02-032-009	Salaries Crossing Guards	20,000	17,792	7,752	20,000	20,000	20,000	20,000	20,000	-	0.00%
101-02-032-011	Training In-House	50,000	48,046	16,730	40,601	50,000	53,500	53,500	53,500	3,500	7.00%
101-02-032-013	Service Contracts	15,000	17,074	14,520	54,324	54,324	54,324	54,324	54,324	-	0.00%
101-02-032-015	Dues & Fees	2,500	1,414	625	3,225	3,225	3,225	3,225	3,225	-	0.00%
101-02-032-016	Expenses Police Commission	1,500	1,550	672	1,500	1,500	1,500	1,500	1,500	-	0.00%
101-02-032-018	Office Supplies	7,620	10,829	4,731	9,500	9,500	9,500	9,500	9,500	-	0.00%
101-02-032-020	Repairs & Supplies	10,000	14,289	1,201	7,100	7,100	7,100	7,100	7,100	-	0.00%
101-02-032-021	Medical Supplies	-	1,927	1,970	3,500	3,500	6,000	6,000	6,000	2,500	71.43%
101-02-032-022	Investigative Supplies	2,150	2,145	1,353	2,450	2,450	2,450	2,450	2,450	-	0.00%
101-02-032-027	Electrical Repairs & Supp	7,500	6,502	3,360	7,500	7,500	7,500	7,500	7,500	-	0.00%
101-02-032-029	Food For Prisoners	750	771	211	750	750	750	750	750	-	0.00%
101-02-032-030	Dog Supplies - Magnum	-	1,816	955	-	-	1,900	1,900	-	-	0.00%
101-02-032-033	Physicals - New Hires	1,500	2,105	-	1,500	1,500	1,500	1,500	1,500	-	0.00%
101-02-032-035	Clothing Allowance	28,450	30,898	21,604	28,450	28,450	28,450	28,450	29,000	550	1.93%

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101-02-032-036	Cleaning Allowance	12,500	12,500	5,875	12,500	12,500	12,500	12,500	12,500	-	0.00%
101-02-032-037	Vehicle Cleaning		-	150	4,000	4,000	4,000	4,000	4,000	-	0.00%
101-02-032-042	Wireless Charges	4,500	4,647	2,640	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-032-052	Exam Expenses	1,000	92	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-02-032-056	Junk Car Removal	250	227	-	250	250	250	250	250	-	0.00%
101-02-032-058	Duty ammunition and targets			3,527	9,000	9,000	11,000	11,000	11,000	2,000	22.22%
032	Police Department	1,956,871	2,053,570	1,006,156	2,025,756	2,085,155	2,381,952	2,331,952	2,306,131	220,976	10.60%
101-02-033-004	Salary Director	5,200	5,200	2,600	5,200	5,200	5,200	5,200	5,200	-	0.00%
101-02-033-011	Training	500	-	-	500	500	300	300	300	(200)	-40.00%
101-02-033-013	Generator Maintenance	10,400	6,840	3,664	17,076	17,076	17,000	17,000	17,000	(76)	-0.45%
101-02-033-015	Dues & Fees	100	-	-	100	100	100	100	100	-	0.00%
101-02-033-016	Emergency Expenses	280	2,490	22	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-02-033-020	Repairs & Supplies	-	-	-	500	500	500	500	500	-	0.00%
101-02-033-026	Equipment Supplies	1,000	80	-	500	500	500	500	500	-	0.00%
101-02-033-029	Food Supplies	300	184	50	300	300	300	300	300	-	0.00%
101-02-033-040	Utilities	5,000	3,662	1,497	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-02-033-041	Wireless Charges		-		200	200	200	200	200	-	0.00%
033	Emergency Management	22,780	24,406	7,833	30,376	30,376	30,100	30,100	30,100	(276)	-0.91%
101-02-034-004	PT Dog Warden Salary	7,500	7,056	4,638	10,000	10,000	10,000	10,000	10,000	-	0.00%
101-02-034-006	Rabies Clinic	200	-	-	200	200	200	200	200	-	0.00%
101-02-034-016	Dog Pound Expenses	7,500	7,500	-	7,500	7,500	7,500	7,500	7,500	-	0.00%
101-02-034-035	Clothing Allowance	500	500	-	500	500	500	500	500	-	0.00%
101-02-034-036	Cleaning Allowance	250	250	-	250	250	250	250	250	-	0.00%
034	Dog Warden/Animal Control	15,950	15,306	4,638	18,450	18,450	18,450	18,450	18,450	-	0.00%
101-02-035-002	Salary Secretary	1,200	1,488	388	1,200	1,200	1,200	1,200	1,200	-	0.00%
101-02-035-003	Salary F/T Communications	225,000	268,520	125,487	225,000	225,000	264,452	264,452	264,452	39,452	17.53%
101-02-035-004	Salary PT	70,000	62,205	22,632	70,000	70,000	70,000	70,000	70,000	-	0.00%
101-02-035-005	Salary - Overtime	15,000	29,500	21,246	10,000	25,000	25,000	25,000	25,000	-	0.00%
101-02-035-007	Seniority Pay	1,225	1,525	200	1,225	1,225	1,025	1,025	1,025	(200)	-16.33%
101-02-035-011	Salary - Training	11,000	4,403	1,721	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-02-035-013	Service Contracts	35,000	34,808	30,994	40,000	40,000	40,000	40,000	40,000	-	0.00%
101-02-035-014	Advertising	-	-	-			-	-	-	-	0.00%
new account	Antenna Rental - Thomaston						24,000	24,000	24,000	24,000	100.00%
new account	Phone Lines - Communications upgrade						8,000	8,000	8,000	8,000	100.00%
new account	Tech Support						35,000	35,000	35,000	35,000	100.00%
101-02-035-018	Office Supplies	500	176	120	-	-	-	-	-	-	0.00%
101-02-035-020	Generator Repairs	-	-	-	-	-	-	-	-	-	0.00%
101-02-035-025	System Repairs		71,421	350	-	-				-	0.00%
101-02-035-027	Electrical Repairs	-	105		-	-				-	0.00%
101-02-035-041	Electricity		123	89						-	0.00%

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035	Communications/Dispatch	358,925	474,274	203,227	352,425	367,425	473,677	473,677	473,677	106,252	28.92%
101-02-036-002	Secretary Fire Commission	1,800	1,306	281	1,800	1,800	1,800	1,800	1,800	-	0.00%
101-02-036-003	Secretary Fire House Building Comm		106	775	-	-		1,000	1,000	1,000	100.00%
101-02-036-005	Grant Expenses	-	373	-	-	-	-	-	-	-	0.00%
101-02-036-012	Contract Services	22,000	21,142	17,606	22,000	22,000	22,000	22,000	22,000	-	0.00%
101-02-036-013	Building Maintenance	16,250	16,608	1,264	16,250	16,250	20,000	20,000	20,000	3,750	23.08%
101-02-036-015	Conferences & Memberships	400	195	40	400	400	400	400	400	-	0.00%
101-02-036-016	Expenses - Fire Commission	400	55	200	400	400	400	400	400	-	0.00%
101-02-036-018	Office Supplies	200	-	-	200	200	200	200	200	-	0.00%
101-02-036-020	Truck Repairs	10,200	10,500	1,196	10,200	10,200	10,200	10,200	10,200	-	0.00%
101-02-036-021	Education	16,000	16,172	6,326	16,000	16,000	19,000	19,000	19,000	3,000	18.75%
101-02-036-022	Janitorial Supplies	1,700	1,680	50	1,700	1,700	1,700	1,700	1,700	-	0.00%
101-02-036-025	Equipment	8,750	8,728	3,369	8,750	8,750	8,750	8,750	8,750	-	0.00%
101-02-036-026	Pressurized Tank Repair	3,000	2,798	1,832	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-02-036-027	Radio Repairs	3,700	3,316	-	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-028	Ladder Truck Test/Rep	11,500	11,572	-	11,500	11,500	11,500	11,500	11,500	-	0.00%
101-02-036-029	Food Supplies	300	298	-	300	300	300	300	300	-	0.00%
101-02-036-030	Radio Replacement Program	1,900	859	-	1,900	1,900	1,900	1,900	1,900	-	0.00%
101-02-036-033	Physicals	12,000	12,967	1,593	12,000	12,000	12,000	12,000	12,000	-	0.00%
101-02-036-037	Hose Program	2,040	2,021	-	2,040	2,040	2,040	2,040	2,040	-	0.00%
101-02-036-048	Refuse Removal	1,100	-	-	1,100	1,100	1,100	1,100	1,100	-	0.00%
101-02-036-052	Refurbish Trucks	1,000	524	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-02-036-053	Extinguisher Refills	1,600	1,761	868	1,600	1,600	1,600	1,600	1,600	-	0.00%
101-02-036-054	Fresh Air Maintenance	12,540	12,522	-	12,540	12,540	12,540	12,540	12,540	-	0.00%
101-02-036-055	Training Equipment	3,375	3,183	1,395	3,375	3,375	3,375	3,375	3,375	-	0.00%
101-02-036-056	Haz Mat	2,000	1,790	-	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-02-036-057	Protective Gear	21,400	21,395	1,535	23,000	23,000	24,500	24,500	24,500	1,500	6.52%
101-02-036-059	Wireless Charges	600	1,827	1,065	3,100	3,100	3,100	3,100	3,100	-	0.00%
101-02-036-060	Firemen's Compensation	42,000	42,000	42,000	42,000	42,000	60,000	50,000	50,000	8,000	19.05%
101-02-036-061	Expenses - Fire Chief	3,500	3,500	-	3,500	3,500	3,500	3,500	3,500	-	0.00%
101-02-036-062	Expenses - Ass't Chief	4,500	4,500	1,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
101-02-036-063	Hurst Program	7,800	7,800	6,850	7,800	7,800	7,800	7,800	7,800	-	0.00%
101-02-036-064	Hydrant/Plan Review	2,500	2,500	-	2,500	2,500	2,500	2,500	2,500	-	0.00%
new account	Background Checks						600	600	600	600	100.00%
036	Fire Department	216,055	213,998	89,745	220,955	220,955	247,805	238,805	238,805	17,850	8.08%
101-02-037-012	Terryville Janitor	2,700	2,700	2,700	2,800	2,800	2,800	2,800	2,800	-	0.00%
101-02-037-040	Heat	6,750	6,268	1,174	6,750	6,750	6,750	6,750	6,750	-	0.00%
101-02-037-041	Electricity,Gas & Water	9,400	11,096	4,127	9,400	9,400	9,400	11,000	11,000	1,600	17.02%
101-02-037-042	Telephone	2,000	998	1,004	2,000	2,000	2,000	2,000	2,000	-	0.00%
037	Terryville Station	20,850	21,062	9,005	20,950	20,950	20,950	22,550	22,550	1,600	7.64%

2017 - 2018 ESTIMATED EXPENSES

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										Change	% Change
101-02-038-012	Plymouth Janitor	2,400	2,400	2,400	2,500	2,500	2,500	2,500	2,500	-	0.00%
101-02-038-040	Heat	4,600	3,979	1,389	4,600	4,600	4,600	4,600	4,600	-	0.00%
101-02-038-041	Electricity, Gas & Water	3,000	5,161	2,168	3,000	3,000	3,000	5,000	5,000	2,000	66.67%
101-02-038-042	Telephone	2,000	2,032	991	2,000	2,000	2,000	2,000	2,000	-	0.00%
038	Plymouth Station	12,000	13,572	6,948	12,100	12,100	12,100	14,100	14,100	2,000	16.53%
101-02-039-012	Fall Mtn Janitor	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	-	0.00%
101-02-039-040	Heat	5,000	4,839	664	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-02-039-041	Electricity, Gas & Water	3,500	4,284	2,509	3,500	3,500	3,500	4,300	4,300	800	22.86%
101-02-039-042	Telephone	1,000	891	420	1,000	1,000	1,000	1,000	1,000	-	0.00%
039	Fall Mountain Station	11,900	12,414	5,993	11,900	11,900	11,900	12,700	12,700	800	6.72%
101-03-026-001	Salary Custodian	44,020	45,521	22,114	44,886	44,886	46,821	46,821	46,821	1,935	4.31%
101-03-026-003	Salary- Staff	43,750	41,937	20,733	42,618	42,618	44,449	44,449	44,449	1,831	4.30%
101-03-026-005	Salary- O/T	4,000	3,240	1,603	6,000	6,000	4,000	4,000	4,000	(2,000)	-33.33%
101-03-026-007	Longevity Pay	325	650	-	325	325	525	525	525	200	61.54%
101-03-026-008	Personal Protective Equipment		498	544	500	500	750	750	750	250	50.00%
101-03-026-013	Service Contracts	18,000	32,464	11,088	20,000	20,000	20,000	20,000	20,000	-	0.00%
101-03-026-020	Repairs & Supplies	-	341	-	-	-	-	-	-	-	0.00%
101-03-026-021	Repairs	20,000	23,328	17,950	15,000	15,000	20,000	20,000	20,000	5,000	33.33%
101-03-026-022	Supplies	5,000	5,851	2,016	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-03-026-037	Sewer Use Fees(Town Wide)	-	-	-	-	-	-	-	-	-	0.00%
101-03-026-040	Heat	40,000	30,850	10,985	32,000	32,000	32,000	32,000	32,000	-	0.00%
101-03-026-041	Electricity	55,000	48,136	25,933	50,000	50,000	50,000	50,000	50,000	-	0.00%
101-03-026-042	Telephone	35,000	75,584	32,988	57,000	57,000	70,000	70,000	70,000	13,000	22.81%
101-03-026-043	Water	3,750	4,079	1,605	4,000	4,000	4,000	4,000	4,000	-	0.00%
026	Town Hall Maintenance	268,845	312,479	147,559	277,329	277,329	297,545	297,545	297,545	20,216	7.29%
101-03-030-031	Hydrant Rentals	340,000	342,625	90,478	338,000	338,000	366,000	366,000	366,000	28,000	8.28%
101-03-030-041	Street Lights	208,000	211,548	149,613	200,000	200,000	212,000	212,000	212,000	12,000	6.00%
101-03-030-042	Telephone	4,400	5,216	2,106	5,000	5,000	5,000	5,000	5,000	-	0.00%
030	Utilities	552,400	559,389	242,197	543,000	543,000	583,000	583,000	583,000	40,000	7.37%
101-03-040-005	Salaries OT	80,000	46,059	17,443	95,000	95,000	95,000	95,000	95,000	-	0.00%
101-03-040-012	Contract Services	19,000	14,780	-	50,000	30,000	30,000	30,000	30,000	-	0.00%
101-03-040-020	Supplies & Equipment	10,000	12,733	3,431	10,000	10,000	12,000	12,000	12,000	2,000	20.00%
101-03-040-030	Mailbox Damage	100	120	65	350	350	350	350	350	-	0.00%
101-03-040-046	Salt & Sand	225,000	176,055	66,001	300,000	200,000	280,000	250,000	250,000	50,000	25.00%
040	Snow Removal	334,100	249,747	86,940	455,350	335,350	417,350	387,350	387,350	52,000	15.51%
101-03-041-001	Salary- Superintendent	70,575	72,550	35,179	66,500	66,500	66,248	66,248	66,248	(252)	-0.38%
101-03-041-003	Wages FT	430,000	562,526	194,790	461,085	461,085	455,000	455,000	455,000	(6,085)	-1.32%
101-03-041-005	Wages Overtime	35,000	35,183	9,769	25,000	25,000	20,000	20,000	20,000	(5,000)	-20.00%

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										Change	% Change
101-03-041-006	Call in Pay	6,500	6,750	3,125	6,500	6,500	6,500	6,500	6,500	-	0.00%
101-03-041-007	Longevity Pay	2,700	3,350	2,950	3,375	3,375	3,300	3,300	3,300	(75)	-2.22%
101-03-041-008	Unused Vacation	8,000	5,070	-	8,000	8,000	8,000	8,000	8,000	-	0.00%
101-03-041-012	Contract Services	104,000	91,527	33,435	104,000	104,000	105,000	105,000	105,000	1,000	0.96%
101-03-041-015	Conferences & Memberships	230	-	-	230	230	-	-	-	(230)	-100.00%
101-03-041-020	Supplies	99,000	72,349	26,732	100,000	100,000	105,000	105,000	105,000	5,000	5.00%
101-03-041-022	Repairs	5,000	-	-	2,000	2,000	4,000	4,000	4,000	2,000	100.00%
101-03-041-021	Education/Training	2,000	950	475	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-03-041-030	Street Signs	5,000	7,797	6,625	10,000	10,000	12,000	12,000	12,000	2,000	20.00%
101-03-041-034	Meal Allowance	2,000	1,200	110	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-03-041-035	Clothing Allowance	14,000	15,637	5,117	15,000	15,000	16,000	16,000	16,000	1,000	6.67%
101-03-041-040	Heat	15,000	21,539	8,021	15,500	15,500	11,000	11,000	11,000	(4,500)	-29.03%
101-03-041-041	Electricity	2,000	2,546	1,143	2,400	2,400	2,500	2,500	2,500	100	4.17%
101-03-041-042	Telephone/Cable	1,500	1,317	928	1,200	1,200	1,200	1,200	1,200	-	0.00%
101-03-041-043	Water	350	402	210	400	400	500	500	500	100	25.00%
101-03-041-051	Environmental Compliance	7,000	425	800	7,000	7,000	7,000	7,000	7,000	-	0.00%
101-03-041-052	Safety	3,000	2,891	5,083	7,500	7,500	8,000	8,000	8,000	500	6.67%
041	Highway Department	812,855	904,009	334,492	839,690	839,690	835,248	835,248	835,248	(4,442)	-0.53%
101-03-043-012	Contract Services	1,000	1,412	652	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-03-043-020	Repairs	7,000	6,489	1,884	7,000	7,000	7,000	7,000	7,000	-	0.00%
101-03-043-040	Heat	2,500	1,004	288	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-03-043-041	Electricity	2,200	2,531	874	2,200	2,200	2,500	2,500	2,500	300	13.64%
101-03-043-043	Water	250	333	-	250	250	300	300	300	50	20.00%
101-03-043-045	Sewer Use Fees (Town Wide)	31,000	32,313	32,704	32,250	32,250	33,000	33,000	33,000	750	2.33%
101-03-043-046	Fall Mtn Pump Station	-	2,639	2,298	1,750	1,750	2,700	2,700	2,700	950	54.29%
101-03-043-099	Dam Maintenance/ Inspections	7,125	-	2,900	7,500	7,500	7,500	7,500	7,500	-	0.00%
043	Facilities	51,075	46,721	41,600	56,950	56,950	59,000	59,000	59,000	2,050	3.60%
101-03-044-001	Staff Salary	45,765	52,595	19,491	37,765	37,765	38,172	38,172	38,172	407	1.08%
101-03-044-005	Wages Overtime - Transfer	20,000	22,512	12,302	20,000	20,000	20,000	20,000	20,000	-	0.00%
101-03-044-007	Longevity Pay	425	525	425	525	525	525	525	525	-	0.00%
101-03-044-012	Contract Services	640,000	445,835	167,079	582,893	450,000	460,000	460,000	460,000	10,000	2.22%
101-03-044-020	Supplies	5,000	3,789	4,011	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-03-044-021	Repairs	10,000	2,925	6,480	10,000	10,000	10,000	10,000	10,000	-	0.00%
101-03-044-031	Dump Rental	7,700	6,149	1,595	7,700	7,700	6,500	6,500	6,500	(1,200)	-15.58%
101-03-044-041	Electricity	5,000	5,228	1,688	5,500	5,500	5,500	5,500	5,500	-	0.00%
101-03-044-042	Telephone	1,205	1,296	722	1,300	1,300	1,400	1,400	1,400	100	7.69%
101-03-044-043	Water	200	160	82	200	200	200	200	200	-	0.00%
101-03-044-049	Tire Disposal	4,000	900	300	5,500	5,500	4,000	4,000	4,000	(1,500)	-27.27%
101-03-044-050	Environmental Compliance	4,000	3,436	-	2,000	2,000	3,500	3,500	3,500	1,500	75.00%
101-03-044-051	Landfill Testing	20,000	11,973	5,296	14,000	14,000	12,000	12,000	12,000	(2,000)	-14.29%
044	Transfer Station	763,295	557,323	219,471	692,383	559,490	566,797	566,797	566,797	7,307	1.31%

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101-03-046-001	Salary P.W. Director	75,000	76,159	36,639	76,125	76,125	80,000	77,267	77,267	1,142	1.50%
101-03-046-002	Salary - Secretary	20,445	28,681	24,214	48,321	48,321				(48,321)	-100.00%
101-03-046-003	Engineering Tech	15,000	6,645	-	35,000	35,000	55,000	55,000	55,000	20,000	57.14%
101-03-046-005	Overtime/PT Help	1,000	3,621	225	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-03-046-007	Longevity Pay	525	525	-	525	525	-	-	-	(525)	-100.00%
101-03-046-012	Contract Services	37,175	14,000	2,460	5,000	5,000	30,000	30,000	5,000	-	0.00%
101-03-046-013	Service Contracts				-	-				-	0.00%
101-03-046-014	Advertising	1,000	959	492	1,200	1,200	1,200	1,200	1,200	-	0.00%
101-03-046-015	Conference & Memberships	1,400	70	-	600	600	1,000	1,000	1,000	400	66.67%
101-03-046-018	Office Supplies	500	483	793	600	600	1,000	1,000	1,000	400	66.67%
046	Public Works Directors Office	152,045	131,143	64,823	168,371	168,371	169,200	166,467	141,467	(26,904)	-15.98%
101-03-047-001	Salary - Mechanic	64,343	-	-			68,286	68,286	68,286	68,286	100.00%
101-03-047-003	Wages - Assistant	53,512	25,934	35,236	55,500	55,500	-	-	-	(55,500)	-100.00%
101-03-047-005	Wages OT/PT Help	6,000	2,681	1,304	6,000	6,000	2,000	2,000	2,000	(4,000)	-66.67%
101-03-047-011	Education/Training	500	20	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-03-047-018	Office Supplies	150	148	-	150	150	500	500	500	350	233.33%
101-03-047-019	Contract Services		3,420	4,659	-	-	-	-	-	-	0.00%
101-03-047-020	Repairs & Supplies	-	(51)	20	-	-				-	0.00%
101-03-047-021	Fleet Preventative Maintenance	20,000	11,823	6,818	15,000	15,000	10,000	10,000	10,000	(5,000)	-33.33%
101-03-047-022	Fleet Repairs	100,000	108,776	68,893	100,000	100,000	150,000	125,000	125,000	25,000	25.00%
101-03-047-023	Repairs	5,000	7,682	3,500	10,000	10,000	10,000	10,000	10,000	-	0.00%
101-03-047-024	Crane/Lift Inspection	500	1,857	-	550	550	1,500	1,500	1,500	950	172.73%
101-03-047-034	Tool Allowance	625	-	-	625	625	312	312	312	(313)	-50.08%
101-03-047-040	Heat	9,000	100	3,764	9,000	9,000	11,000	11,000	11,000	2,000	22.22%
101-03-047-041	Electricity	9,500	9,900	4,428	10,500	10,500	11,000	11,000	11,000	500	4.76%
101-03-047-042	Telephone	4,000	2,579	724	4,000	4,000	3,000	3,000	3,000	(1,000)	-25.00%
101-03-047-043	Water	460	534	266	500	500	500	500	500	-	0.00%
101-03-047-044	Gas & Oil	160,000	164,452	50,750	150,000	150,000	150,000	150,000	150,000	-	0.00%
101-03-047-049	Tires & Tubes	22,500	24,550	14,658	22,500	22,500	24,000	24,000	24,000	1,500	6.67%
101-03-047-051	Environmental Compliance	7,000	3,293	-	5,000	5,000	5,000	5,000	5,000	-	0.00%
047	Maintenance Garage	463,090	367,698	195,020	390,325	390,325	448,098	423,098	423,098	32,773	8.40%
101-03-051-001	Salary Building Inspector	61,485	65,088	29,877	64,941	64,941	64,958	64,958	64,958	17	0.03%
101-03-051-004	P/T Blight Official	-	1,016	675	700	700	700	700	700	-	0.00%
101-03-051-005	Overtime	2,000	7,905	375	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-03-051-007	Longevity	375	375	475	375	375	375	375	375	-	0.00%
101-03-051-012	Contract Services	1,000	-	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-03-051-015	Conferences & Memberships	500	155	40	500	500	500	500	500	-	0.00%
101-03-051-017	Reference Manuals	1,000	-	-	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-03-051-018	Office Supplies	300	302	86	300	300	300	300	300	-	0.00%
101-03-051-019	Permit Application Fees	-	3,890	2,990	6,000	6,000	6,000	6,000	6,000	-	0.00%

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101-03-051-020	Personal Protective Equipment	300	294	-	300	300	300	300	300	-	0.00%
101-03-051-021	Wireless Charges	120	537	321	192	192	600	600	600	408	212.50%
051	Building Department	67,080	79,562	34,839	77,308	77,308	77,733	77,733	77,733	425	0.55%
101-04-060-002	Human Services Commission	1,000	937	251	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-04-060-003	General Assistance	-	-	-	-	-	-	-	-	-	0.00%
101-04-060-005	Human Services - Advertising	1,200	1,100	-	1,200	1,200	1,200	1,200	1,200	-	0.00%
060	Human Services Commission	2,200	2,037	251	2,200	2,200	2,200	2,200	2,200	-	0.00%
101-04-061-003	Salaries FT	53,000	54,122	24,728	53,795	53,795	55,409	54,602	-	(53,795)	-100.00%
101-04-061-004	Salary PT	-	-	-	-	-	3,600	-	-	-	0.00%
101-04-061-012	Contract & Professional Service	3,600	420	-	1,000	1,000	1,000	1,000	60,000	59,000	5900.00%
101-04-061-015	Dues & Subscriptions	950	900	280	950	950	950	950	950	-	0.00%
101-04-061-018	Office Supplies	200	50	71	200	200	200	200	200	-	0.00%
101-04-061-021	Staff Education	225	169	40	225	225	225	225	225	-	0.00%
061	Human Services	57,975	55,661	25,119	56,170	56,170	61,384	56,977	61,375	5,205	9.27%
101-04-062-006	Podiatry Clinic	-	-	-	-	-	-	-	-	-	0.00%
101-04-062-012	Contractual Services	65,595	65,295	65,289	65,289	65,289	64,735	64,735	64,735	(554)	-0.85%
101-04-062-026	Hepatitis B Vaccine	500	111	452	500	500	500	500	1,000	500	100.00%
062	Health - Torrington Area Health Dist	66,095	65,406	65,741	65,789	65,789	65,235	65,235	65,735	(54)	-0.08%
101-04-065-020	Repairs & Supplies	500	171	131	1,000	1,000	1,000	1,000	1,000	-	0.00%
101-04-065-035	Service Contracts	-	4,934	6,797	1,700	1,700	1,200	7,500	7,500	5,800	341.18%
101-04-065-037	C/Med Assessment	9,600	9,567	9,867	9,600	9,600	10,165	10,165	10,165	565	5.89%
101-04-065-040	Heat	4,500	6,279	941	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-04-065-041	Electricity	8,500	11,948	5,493	8,500	8,500	12,000	12,000	12,000	3,500	41.18%
101-04-065-042	Telephone	4,000	3,143	1,569	4,000	4,000	4,000	4,000	4,000	-	0.00%
101-04-065-043	Water	2,000	2,645	819	1,843	2,600	2,600	2,600	2,600	-	0.00%
065	Ambulance Corps	29,100	38,687	25,617	31,643	32,400	35,965	42,265	42,265	9,865	30.45%
101-04-066-012	North Central Health	860	857	857	860	860	860	860	860	-	0.00%
066	No. Central Mental Health	860	857	857	860	860	860	860	860	-	0.00%
101-04-067-001	Dial a Ride Vehicle Maintenance	500	7,065	1,091	9,500	10,000	10,000	10,000	10,000	-	0.00%
101-04-067-012	Elderly Transportation - Dial a Ride	41,000	37,433	9,432	37,500	37,500	37,500	37,500	37,500	-	0.00%
067	Elderly Transportation - Dial a Ride	41,500	44,498	10,523	47,000	47,500	47,500	47,500	47,500	-	0.00%
101-05-070-001	Salary Librarian	62,280	65,789	30,378	65,775	65,775	65,775	65,775	65,775	-	0.00%
101-05-070-003	Salary Staff	144,581	146,454	67,765	146,500	146,500	149,796	149,796	148,698	2,198	1.50%
101-05-070-004	Salary P/T	74,095	69,380	28,855	76,000	76,000	77,710	77,710	77,140	1,140	1.50%
101-05-070-005	Salary OT	200	-	769	200	200	200	200	200	-	0.00%
101-05-070-007	Longevity	250	250	375	375	375	375	375	375	-	0.00%

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101-05-070-012	Automated Services	39,730	39,721	30,837	39,730	39,730	39,730	39,730	39,730	-	0.00%
101-05-070-013	Service Contracts	23,090	20,517	10,927	18,690	18,690	18,500	18,500	18,500	(190)	-1.02%
101-05-070-015	Conferences & Memberships	2,250	1,654	1,260	2,250	2,250	2,250	2,250	2,250	-	0.00%
101-05-070-016	Expenses Misc.	3,500	3,262	654	3,500	3,500	3,500	3,500	3,500	-	0.00%
101-05-070-018	Office Supplies	4,400	3,186	1,501	4,400	4,400	4,400	4,400	4,400	-	0.00%
101-05-070-019	Postage	1,000	-	-	1,000	1,000	500	500	500	(500)	-50.00%
101-05-070-020	Repairs & Supplies	13,500	10,126	4,689	13,500	13,500	13,500	13,500	13,500	-	0.00%
101-05-070-021	Education	150	-	-	150	150	150	150	150	-	0.00%
101-05-070-040	Heat	7,000	7,481	4,241	7,000	7,000	7,000	7,000	7,000	-	0.00%
101-05-070-041	Electricity	21,950	25,990	13,523	23,950	23,950	23,950	23,950	23,950	-	0.00%
101-05-070-042	Telephone	2,000	1,784	854	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-05-070-043	Water	600	612	337	600	600	600	600	600	-	0.00%
101-05-070-053	Audio Visual Materials	9,500	9,180	3,007	9,500	9,500	9,000	9,000	9,000	(500)	-5.26%
101-05-070-054	Books	53,000	53,502	20,684	51,000	51,000	53,000	53,000	53,000	2,000	3.92%
101-05-070-055	Periodicals	3,000	2,992	2,369	3,000	3,000	3,000	3,000	3,000	-	0.00%
070	Terryville Library	466,076	461,880	223,025	469,120	469,120	474,936	474,936	473,268	4,148	0.88%
101-05-071-037	Plymouth Library Contribu	24,000	24,000	22,000	22,000	22,000	22,000	22,000	22,000	-	0.00%
071	Plymouth Library	24,000	24,000	22,000	22,000	22,000	22,000	22,000	22,000	-	0.00%
101-06-080-001	Salary Director	54,865	55,064	25,133	54,054	54,054	54,054	54,054	54,054	-	0.00%
101-06-080-003	Salary FT	84,500	89,771	44,501	91,748	91,748	95,680	95,680	95,680	3,932	4.29%
101-06-080-004	Salary PT	-	1,494	456	-	-	-	-	-	-	0.00%
101-06-080-008	Salary PT - Park	20,000	7,381	2,975	18,000	18,000	18,000	18,000	14,000	(4,000)	-22.22%
101-06-080-009	Salary PT - Rec	20,750	25,461	15,861	25,750	25,750	32,000	32,000	32,000	6,250	24.27%
101-06-080-005	Salaries - Overtime	2,000	3,032	1,876	2,000	2,000	3,000	3,000	3,000	1,000	50.00%
101-06-080-006	Salary - Youth Camp Coordinator	9,000	11,887	4,956	12,000	12,000	12,000	12,000	12,000	-	0.00%
101-06-080-010	Contract Services - Park	5,000	4,995	3,095	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-06-080-011	Contract Services - Rec	20,000	13,871	10,629	15,000	15,000	15,000	15,000	15,000	-	0.00%
101-06-080-013	Longevity Pay	775	850	525	850	850	850	850	850	-	0.00%
101-06-080-014	Advertising	200	175	-	200	200	200	200	200	-	0.00%
101-06-080-015	Conference & Memberships	750	429	669	750	750	750	750	750	-	0.00%
101-06-080-018	Office Supplies	250	196	-	250	250	250	250	250	-	0.00%
101-06-080-020	Maintenance Repairs	2,000	2,068	150	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-06-080-022	Supplies	-	-	-	-	-	-	-	-	-	0.00%
101-06-080-023	Supplies - Park	9,000	7,468	2,841	7,500	7,500	7,500	7,500	7,500	-	0.00%
101-06-080-024	Supplies - Rec	6,000	5,123	1,856	6,000	6,000	6,000	6,000	6,000	-	0.00%
101-06-080-025	Equipment	-	-	-	-	-	-	-	-	-	0.00%
101-06-080-026	Equipment - Park	2,500	2,222	236	2,500	2,500	2,500	2,500	2,500	-	0.00%
101-06-080-027	Equipment - Rec	5,000	1,312	259	5,000	5,000	5,000	5,000	5,000	-	0.00%
101-06-080-030	Excursions - Rec	4,000	3,582	1,520	6,550	6,550	6,000	6,000	6,000	(550)	-8.40%
101-06-080-031	Rentals - Park	5,000	1,741	923	6,000	6,000	5,000	5,000	5,000	(1,000)	-16.67%
101-06-080-032	School Rentals - Rec	5,500	6,593	-	11,200	11,200	9,000	9,000	9,000	(2,200)	-19.64%

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101-06-080-041	Electricity	6,500	2,090	956	2,350	2,350	2,500	2,500	2,500	150	6.38%
101-06-080-042	Telephone	-	-	252	-	-	500	500	500	500	100.00%
101-06-080-043	Water	600	509	362	600	600	750	750	750	150	25.00%
101-06-080-045	Donation Expenditures	-	-	-	-	-	-	-	-	-	0.00%
101-06-080-046	Grant Expenditures	-	4,500	-	-	-	-	-	-	-	0.00%
101-06-080-047	Uncollectible Registration Fees	-	-	-	500	500	500	500	500	-	0.00%
101-06-080-048	Waived Registration Fees	-	-	-	1,000	1,000	500	500	500	(500)	-50.00%
new account	Recording Secretary	-	-	-	-	-	1,500	1,500	1,500	1,500	100.00%
new account	Officials - referees	-	-	-	-	-	5,000	5,000	5,000	5,000	100.00%
new account	Lake Winfield/PRRA herbicides	-	-	-	-	-	5,000	5,000	5,000	5,000	100.00%
101-06-080-050	Transfer Rec Exp to Revolving Fund	(70,250)	(67,829)	-	(81,500)	(81,500)	(90,000)	(90,000)	(90,000)	(8,500)	10.43%
080	Recreation Services	193,940	183,985	120,031	195,302	195,302	206,034	206,034	202,034	6,732	3.45%
101-07-090-099	Bonding Costs	10,000	500	-	10,000	10,000	10,000	10,000	10,000	-	0.00%
101-07-090-105	General Purpose Refunding	-	-	-	-	-	-	-	-	-	0.00%
101-07-090-110	School Facilities Project	-	-	-	-	-	-	-	-	-	0.00%
101-07-090-111	School Facilities - 2010 Issue	235,025	235,025	113,650	219,650	219,650	201,300	201,300	201,300	(18,350)	-8.35%
101-07-090-112	School Facilities - 2012 Issue	55,157	55,156	26,078	49,156	49,156	43,156	43,156	43,156	(6,000)	-12.21%
101-07-090-113	School Facilities - 2014 Refunding	75,280	75,280	36,860	68,320	68,320	59,360	59,360	59,360	(8,960)	-13.11%
101-07-090-115	Burr Rd/Water Line Projects	-	-	-	-	-	-	-	-	-	0.00%
101-07-090-116	Water Lines - 2009 Series A Issue	10,500	10,500	-	-	-	-	-	-	-	0.00%
101-07-090-117	Water Lines - 2012 Issue	22,300	22,300	10,550	19,900	19,900	17,500	17,500	17,500	(2,400)	-12.06%
101-07-090-118	Water Lines - 2014 Refunding	20,295	20,295	9,928	18,430	18,430	16,066	16,066	16,066	(2,364)	-12.83%
101-07-090-120	Leases & Short Term Financing	2,000	-	1,411	7,198	7,198	8,198	8,198	8,198	1,000	13.89%
101-07-090-125	BANS	-	-	-	30,000	30,000	56,000	56,000	56,000	26,000	86.67%
101-07-090-130	Road Project/Issue 2012	-	-	-	-	-	-	-	-	-	0.00%
101-07-090-131	General/Roads - 2010 Issue	23,313	23,313	11,244	21,663	21,663	19,737	19,737	19,737	(1,926)	-8.89%
101-07-090-132	General/Roads - 2012 Issue	145,388	145,388	68,794	129,788	129,788	114,188	114,188	114,188	(15,600)	-12.02%
101-07-090-133	General/Roads - 2013 Issue	66,875	66,875	32,188	61,875	61,875	56,876	56,876	56,876	(4,999)	-8.08%
090	Interest Payments	666,133	654,632	310,703	635,979	635,979	602,381	602,381	602,381	(33,598)	-5.28%
101-07-091-110	School Facilities Project	-	-	-	-	-	-	-	-	-	0.00%
101-07-091-111	School Facilities - 2010 Issue	515,000	515,000	510,000	510,000	510,000	535,000	535,000	535,000	25,000	4.90%
101-07-091-112	School Facilities - 2012 Issue	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	0.00%
101-07-091-113	School Facilities - 2014 Refunding	156,000	156,000	360,000	360,000	360,000	356,000	356,000	356,000	(4,000)	-1.11%
101-07-091-115	Burr Road/Water Line Projects	-	-	-	-	-	-	-	-	-	0.00%
101-07-091-116	Water Lines - 2009 Series A Issue	350,000	350,000	-	-	-	-	-	-	-	0.00%
101-07-091-117	Water Lines - 2012 Issue	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	-	0.00%
101-07-091-118	Water Lines - 2014 Refunding	44,000	44,000	95,000	95,000	95,000	94,000	94,000	94,000	(1,000)	-1.05%
101-07-091-120	Leases & Short Term Finances	41,667	43,215	34,792	157,174	157,174	202,766	202,766	202,766	45,592	29.01%
101-07-091-130	Road Project/ 2012 Issue	-	-	-	-	-	-	-	-	-	0.00%
101-07-091-131	General/Roads - 2010 Issue	55,000	55,000	55,000	55,000	55,000	50,000	50,000	50,000	(5,000)	-9.09%
101-07-091-132	General/Roads - 2012 Issue	520,000	520,000	520,000	520,000	520,000	520,000	520,000	520,000	-	0.00%

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101-07-091-133	General/Roads - 2013 Issue	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	-	0.00%
091	Principal Payments	2,211,667	2,213,215	2,104,792	2,227,174	2,227,174	2,287,766	2,287,766	2,287,766	60,592	2.72%
101-08-024-001	Salary-Planner	72,654	74,904	34,182	74,298	74,298	74,298	74,298	74,298	-	0.00%
101-08-024-002	Salary-Meeting Secretary	2,800	2,637	807	2,800	2,800	2,800	2,800	2,800	-	0.00%
101-08-024-003	Salary - Secretary	37,500	20,736	-	21,000	-	-	-	-	-	0.00%
101-08-024-004	Salary-Enforcement Ofc.	37,518	40,125	17,056	39,638	39,638	39,638	39,638	39,638	-	0.00%
101-08-024-005	Salary - Enf Officer - OT	-	2,154	-	500	500	500	500	500	-	0.00%
101-08-024-007	Longevity	325	325	-	-	-	-	-	-	-	0.00%
101-08-024-012	Contract Services	2,000	-	-	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-024-013	Map Revisions	350	-	-	350	350	350	350	350	-	0.00%
101-08-024-014	Advertising	3,500	4,087	1,167	3,500	3,500	3,500	3,500	3,500	-	0.00%
101-08-024-015	Conference & Memberships	1,350	155	-	700	700	800	800	800	100	14.29%
101-08-024-016	Naugatuck Valley Council	4,444	4,444	4,444	4,578	4,578	4,578	4,578	4,578	-	0.00%
101-08-024-017	Printing	400	-	-	400	400	400	400	400	-	0.00%
101-08-024-018	Office Supplies	500	435	242	500	500	600	600	600	100	20.00%
101-08-024-019	NW Cons. District	2,080	2,080	2,080	2,080	2,080	2,080	2,080	2,080	-	0.00%
101-08-024-021	Education	800	-	-	550	550	550	550	550	-	0.00%
024	Planning & Zoning - Land Use	166,221	152,082	59,978	152,894	131,894	132,094	132,094	132,094	200	0.15%
101-08-025-002	Salary- Secretary	1,550	642	230	1,550	1,550	1,550	1,550	1,550	-	0.00%
101-08-025-016	Expenses- ZBA	2,000	1,023	168	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-025-021	Education/Training	300	-	-	300	300	200	200	200	(100)	-33.33%
025	Zoning Bd of Appeals	3,850	1,665	398	3,850	3,850	3,750	3,750	3,750	(100)	-2.60%
101-08-049-002	Salary- Secretary	3,000	2,328	606	3,000	3,000	3,000	3,000	3,000	-	0.00%
101-08-049-014	Advertising/Printing	1,100	373	341	1,100	1,100	1,100	1,100	1,100	-	0.00%
101-08-049-015	Conferences & Memberships	300	60	-	300	300	400	400	400	100	33.33%
101-08-049-018	Supplies	100	-	-	100	100	-	-	-	(100)	-100.00%
101-08-049-021	Education	300	-	-	300	300	200	200	200	(100)	-33.33%
101-08-049-025	Arbor Day	400	349	-	400	400	400	400	400	-	0.00%
049	Wetlands/Conservation Com	5,200	3,110	947	5,200	5,200	5,100	5,100	5,100	(100)	-1.92%
101-08-095-081	St Matthew Cemetery	2,000	2,000	-	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-082	Hillside Cemetery	2,000	2,000	-	2,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-095-083	Plymouth Cemetery	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	-	0.00%
095	Cemeteries	6,000	6,000	2,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
101-08-096-002	Meeting Secretary	2,500	1,600	463	2,500	2,500	2,500	2,500	2,500	-	0.00%
101-08-096-012	Contractual Services	-	-	-	-	-	-	-	-	-	0.00%
101-08-096-016	Expenses	200	-	25	200	200	200	200	200	-	0.00%
101-08-096-017	Historian	300	-	-	300	300	300	300	300	-	0.00%
096	Historic Properties	3,000	1,600	488	3,000	3,000	3,000	3,000	3,000	-	0.00%

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101-08-097-002	Secretary PT	1,700	2,600	1,069	1,700	1,700	1,700	1,700	1,700	-	0.00%
101-08-097-012	Contractual Services	22,000	22,800	800	22,000	22,000	22,000	22,000	22,000	-	0.00%
101-08-097-015	Memberships	500	-	-	1,100	1,100	1,000	1,000	1,000	(100)	-9.09%
101-08-097-016	Expenses	300	161	-	3,000	2,000	2,000	2,000	2,000	-	0.00%
101-08-097-030	Signs	200	80	80	1,958	1,000	1,000	1,000	1,000	-	0.00%
101-08-097-031	Marketing				2,000	2,000	2,100	2,100	2,100	100	5.00%
101-08-097-052	CERC	-	-	-	-	-	35,000	35,000	-	-	100.00%
097	Economic Development	24,700	25,641	1,949	31,758	29,800	64,800	64,800	29,800	-	0.00%
101-09-099-016	BD of Education Expenses	23,752,790	22,797,866	9,380,077	23,912,790	23,912,790	24,598,353	24,272,790	24,112,790	200,000	0.84%
new account	Teachers' Retirement Contribution						1,236,815	-	-	-	0.00%
099	Board of Education	23,752,790	22,797,866	9,380,077	23,912,790	23,912,790	25,835,168	24,272,790	24,112,790	200,000	0.84%
101-10-100-001	Transfers to Cap Projects	582,000	582,000	-	564,540	483,146	4,017,000	439,249	466,749	(16,397)	-3.39%
101-10-100-104	Transfer to BOE Sinking Fund	-	-	-	-	-	-	-	-	-	-
100	Transfer to Capital Projects	582,000	582,000	-	564,540	483,146	4,017,000	439,249	466,749	(16,397)	-3.39%
101	General Fund	39,477,387	38,970,448	17,723,107	39,831,575	39,831,574	46,282,822	41,031,954	40,857,321	1,025,747	2.58%

Capital Projects FY 2017-2018

Department	Project Description	Amount Requested	Amount Recommended	Funding Sources						
				General Fund	Town Aid Grant	LOCIP Grant	Municipal Grant		Financed Purchases	Total Cost
Assessors	GIS Mapping Update	5,000	5,000	5,000						5,000
BOF/Comptroller	Facility Assessment/Studies	-	-	-						-
Communications	Upgrade Townwide Communications System	250,000	250,000	22,000					228,000	250,000
Comptroller	Computer/Technology Upgrades (Year 5 of 7)	75,000	50,000	50,000						50,000
Emer. Management	Dam Emergency Plans	-	-	-						-
Fire Department	Pager Replacement - 7 yr cycle	5,500	8,000	8,000						
Fire Department	Mechanical Exhaust System for Apparatus	265,000	-	-						-
Fire Department	Station 2 Generator Replacement	52,000	-	-						-
Public Works	Energy Consultant	25,000	25,000	25,000						25,000
Public Works	Front Loader	180,000	-	-					-	-
Public Works	Truck - Transfer Station	100,000								
Public Works	GPS Units and Vehicle Tracking	15,000	-	-						-
Public Works	Asphalt Recycler	40,000	-	-						-
Public Works	Mini Exc-Mower Attachment	12,000	-	-						-
Public Works	Salt Storage and Wells	200,000	-	-						-
Public Works	Transfer Station Relocation Study/Plan	20,000	13,000	13,000						13,000
Public Works	Maint. Garage Repainting	33,000	-	-						-
Public Works	Town Aid Roads	2,000,000	600,000	162,249	260,626	177,125	-			600,000
PW/Land Use/Assessor	Streetline Establishment	15,000	10,000	10,000						10,000
Public Works	Road Review and 6 year plan	25,000	25,000	25,000						25,000
Public Works	Town Hall Renovations	25,000	25,000	25,000						25,000
Public Works	Tunnel Road Survey and Design	75,000	-	-						-
Public Works	Napco Drive Bridge Design (A) Fed Local Bridge Program	300,000	-	-						-
Public Works	2 Lawnmowers	15,000								
Public Works	Fleet Maintenance Software	10,000	2,000	2,000						
PVAC	Replace AC/Heater Units	5,000	5,000	5,000						5,000
PVAC	Wall Repairs and Paint Interior	5,000	-	-						-
Parks & Rec	Lake Winfield Retention Pond Maintenance	150,000	-	-						-
Police	Taser Replacement - 25 Tasers	* 35,500	35,500	35,500						35,500
Police	Two Police Cruisers with extended warranties	* 75,000	75,000	75,000						75,000
Police	Twenty Bullet Proof Vests (year 2 of 5) \$20,000 total	4,000	4,000	4,000						4,000
Police	License Plate Reader (year 1 of 2) \$10,000 total	5,000	5,000	5,000						5,000
		4,017,000	1,132,500	466,749	260,626	177,125	-		228,000	1,132,500

Short Term Financing of Cap Projects - payments include princ + int.	Original Cost	2017-2018
International 4x4 to replace Truck 12 - 3 year lease FY 15/16 - 17/18	126,549	41,663
Townwide Security Upgrades) 5 year lease - annual payments FY 15/16 - 19/20**	173,958	34,792
Engine 7 Replacement - 2017 Ford F450	100,545	33,515
Mechanical Broom Sweeper - 5 year lease	236,000	47,196
Communications Upgrade Project - Motorola *** - 5 year lease	228,000	45,600
Total	865,052	202,766

2018-2019	2019-2020	2020-2021	2021-2022		Total w/out Int	2018 Int (est)
					41,663	2,139
34,792	34,792				104,376	1,411
33,515					67,030	1,648
47,196	47,196	47,216			188,804	3,000
45,600	45,600	45,600	45,600		228,000	-
161,103	127,588	92,816	45,600		629,873	8,198

**Tyco annual lease payment - princ \$34792, int \$1411 total \$36203

* To be funded from Police Extra Duty fund transfer in to general fund

2015-2016 princ payments	78,005
2016-2017 princ payments	157,174
Total original cost	<u>865,052</u>

	Issue Date	FY 2018 Principal Beg Balance	FY 2018 Additions	FY 2018 Principal Payments	FY 2018 Interest Payments	FY 2018 Total Debt Service	FY 2018 Principal Ending Balance
SCHOOL DEBT							
School Refunding	9/30/2010	6,175,000		535,000	201,300	736,300	5,640,000
High School Project	7/19/2012	1,550,000		200,000	43,156	243,156	1,350,000
School Refunding	4/22/2014	2,371,000		356,000	59,360	415,360	2,015,000
		10,096,000		1,091,000	303,816	1,394,816	9,005,000
GENERAL IMPROVEMENT							
Improvement Refunding	9/30/2010	600,000		50,000	19,737	69,737	550,000
Roads/N Main Bridge/Engineering	7/19/2012	4,120,000		520,000	114,188	634,188	3,600,000
Roads/N Main Bridge/Engineering	8/30/2013	2,250,000		250,000	56,876	306,876	2,000,000
		6,970,000		820,000	190,801	1,010,801	6,150,000
WATER							
Burr Road/Harwinton Ave Waterline	7/19/2012	630,000		80,000	17,500	97,500	550,000
Water Line Refunding	4/22/2014	639,000		94,000	16,066	110,066	545,000
		1,269,000		174,000	33,566	207,566	1,095,000
SEWER							
Sewer Issue	8/30/2013	350,000		50,000	8,312	58,312	300,000
		350,000		50,000	8,312	58,312	300,000
LEASES							
FY 2018 Leases from cap projects	7/1/2015	401,871	228,000	202,766	8,198	210,964	427,105
		401,871	228,000	202,766	8,198	210,964	427,105
2018 Estimated Bonding Costs					10,000	10,000	
2018 Interest on BANS					56,000	56,000	
Total Debt including Self Funded		19,086,871		2,337,766	610,693	2,948,459	16,977,105
Less Self Funded WPCA Debt		(350,000)		(50,000)	(8,312)	(58,312)	(300,000)
Total Net Debt Service - FY 2018 - Town of Plymouth		18,736,871		2,287,766	602,381	2,890,147	16,449,105
						Bonds - TOP	16,250,000
						Bonds - WPCA	300,000
						Leases	427,105
							16,977,105

Headcount Summary

Department	FY 2017 Budget	FY 2017 Recommend	Part Time (20 hrs or less)	Full Time (20 hrs or more)
Mayor	2	2		2
Town Council	5	5	5	
Human Resources	0	0		
Comptroller	3	4	1	3
Treasurer	1	1	1	
Registrar	4	4	4	
Assessor	1	1		1
Board of Assessment Appeals	3	3	3	
Clerical	0	3	1	2
Tax Collector	2	1	0	1
Town Clerk	2	2		2
Fire Marshal	4	4	4	
Police Department	24	25		25
Emergency Management	1	1	1	
Animal Control	2	3	3	
Communications	18	16	11	5
Facilities	2	2		2
Highway	10	10		10
Transfer Station	1	1		1
Public Work Director	3	2	1	1
Maintenance Garage	1	1		1
Building Inspector	1	1		1
Human Services	1	1		1
Terryville Library	14	14	9	5
Parks and Recreation	19	19	16 **	3
Planning & Zoning	2	2	1	1

** Seasonal camp help variable based upon enrollment.